

Guy's and St Thomas' NHS Foundation Trust

NHS Staff Survey Benchmark report 2024



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Introduction

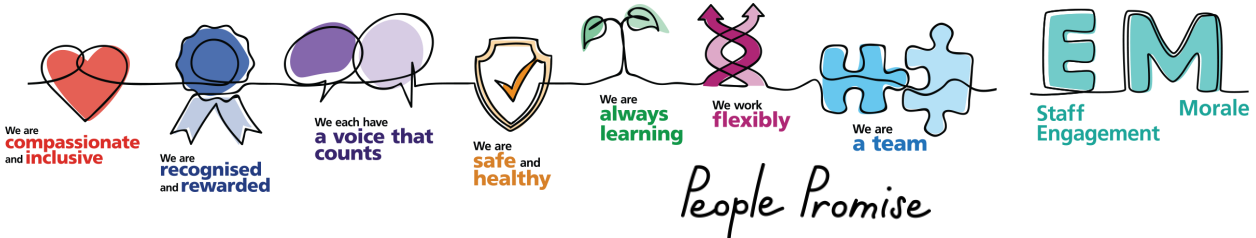
About this report

This benchmark report for Guy's and St Thomas' NHS Foundation Trust contains results for the 2024 NHS Staff Survey, and historical results back to 2020 where possible. These results are presented in the context of best, average and worst results for similar organisations where appropriate. Data in this report are weighted to allow for fair comparisons between organisations.

Results for Q1, Q10a, Q26d, Q27a-c, Q28, Q29, Q30, Q31a, Q32a-b, Q33, Q34a-b and Q35 are not weighted or benchmarked because these questions ask for demographic or factual information.

How results are reported

For the 2021 survey onwards the questions in the NHS Staff Survey are aligned to the [People Promise](#). This sets out, in the words of NHS staff, the things that would most improve their working experience, and is made up of seven elements:



In support of this, the results of the NHS Staff Survey are measured against the seven People Promise elements and against two themes (Staff Engagement and Morale). The reporting also includes sub-scores, which feed into the People Promise elements and themes. The next slide shows how the People Promise elements, themes and sub scores are related and mapped to individual survey questions.

People Promise elements, themes and sub-scores

People Promise elements	Sub-scores	Questions
We are compassionate and inclusive	Compassionate culture	Q6a, Q25a, Q25b, Q25c, Q25d
	Compassionate leadership	Q9f, Q9g, Q9h, Q9i
	Diversity and equality	Q15, Q16a, Q16b, Q21
	Inclusion	Q7h, Q7i, Q8b, Q8c
We are recognised and rewarded	No sub-score	Q4a, Q4b, Q4c, Q8d, Q9e
We each have a voice that counts	Autonomy and control	Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b
	Raising concerns	Q20a, Q20b, Q25e, Q25f
We are safe and healthy	Health and safety climate	Q3g, Q3h, Q3i, Q5a, Q11a, Q13d, Q14d
	Burnout	Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g
	Negative experiences	Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c
	Other questions [Not scored]	Q17a*, Q17b*, Q22* *Q17a, Q17b and Q22 do not contribute to the calculation of any scores or sub-scores.
We are always learning	Development	Q24a, Q24b, Q24c, Q24d, Q24e
	Appraisals	Q23a*, Q23b, Q23c, Q23d *Q23a is a filter question and therefore influences the sub-score without being a directly scored question.
We work flexibly	Support for work-life balance	Q6b, Q6c, Q6d
	Flexible working	Q4d
We are a team	Team working	Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a
	Line management	Q9a, Q9b, Q9c, Q9d
Themes	Sub-scores	Questions
Staff Engagement	Motivation	Q2a, Q2b, Q2c
	Involvement	Q3c, Q3d, Q3f
	Advocacy	Q25a, Q25c, Q25d
Morale	Thinking about leaving	Q26a, Q26b, Q26c
	Work pressure	Q3g, Q3h, Q3i
	Stressors	Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a

Questions not linked to the People Promise elements or themes

Introduction

This section provides a brief introduction to the report, including how questions map to the People Promise elements, the themes and sub-scores, as well as features of the charts used throughout.

Organisation details

This slide contains **key information** about the NHS organisations participating in this survey and details for your own organisation, such as response rate.

People Promise elements, themes and sub-scores: Overview

This section provides a high-level **overview** of the results for the seven elements of the People Promise and the two themes, followed by the results for each of the **sub-scores** that feed into these measures.

People Promise elements, themes and sub-scores: Trends

This section provides trend results for the seven elements of the People Promise and the two themes, followed by the trend results for each of the sub-scores that feed into these measures.

All the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score. For example, with the Burnout sub-score, a higher score (closer to 10) means a lower proportion of staff are experiencing burnout from their work. These scores are created by scoring questions linked to these areas of experience and grouping these results together. Your organisation results are benchmarked against the benchmarking group average, the best scoring organisation and the worst scoring organisation. These charts are reported as percentages. The meaning of the value is outlined along the y axis. The questions that feed into each sub-score are detailed on slide 5.



Note: where there are fewer than 10 responses for a question, this data is not shown to protect the confidentiality of staff and reliability of results.

People Promise elements, themes and sub-scores: Questions

This section provides trend results for **questions**. The questions are presented in sections for each of the People Promise elements and themes. Not all questions reported within the section for a People Promise element or theme feed into the score and sub-scores for that element or theme. The first slide in the section for each People Promise element or theme lists which of the questions that are included in the section feed into the score and sub-scores, and which do not.

Questions not linked to People Promise

Results for the questions that are not related to any People Promise element or theme and do not contribute to the scores and sub-scores are included in this section.

Workforce Equality Standards

This section shows that data required for the indicators used in the **Workforce Race Equality Standard (WRES)** and the **Workforce Disability Equality Standard (WDES)**.

About your respondents

This section provides details of the staff responding to the survey, including their **demographic and other classification questions**.

Appendices

Here you will find:

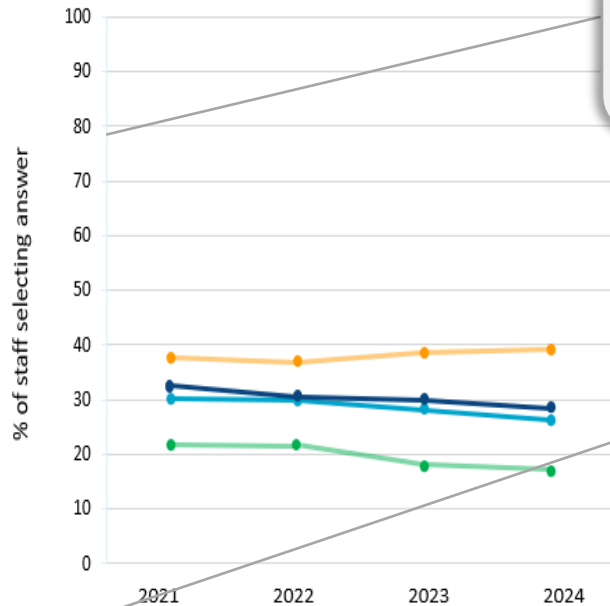
- Response rate.
- Significance testing of the People Promise element and theme results for 2023 vs 2024.
- Guidance on data in the benchmark reports.
- Additional reporting outputs.
- Tips on action planning and interpreting the results.
- Contact information.

Key features

Question-level results are always reported as percentages; the **meaning of the value** is outlined along the axis. Summary measures and sub-scores are always on a 0-10pt scale where 10 is the best score attainable.

Question number and text (or summary measure) specified at the top of each slide.

Note this is example data

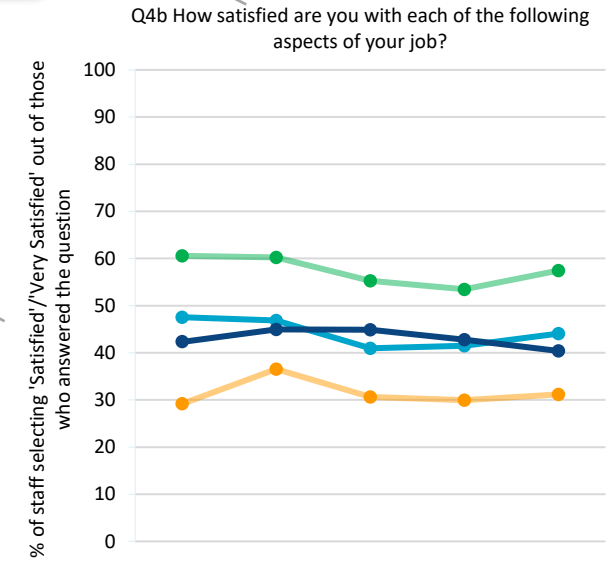


Colour coding highlights best / worst results, making it easy to spot questions where a lower percentage is a better or worse result.

'Best result', 'Average result', and 'Worst result' refer to the **benchmarking group's** best, average and worst results.

	2021	2022	2023	2024
Your org	32.6%	30.6%	30.0%	28.5%
Best result	21.8%	21.7%	18.0%	17.1%
Average result	30.2%	29.8%	28.1%	26.4%
Worst result	37.6%	36.9%	38.5%	39.2%
Responses	480	500	515	520

Tips on how to read, interpret and use the data are included in the Appendices



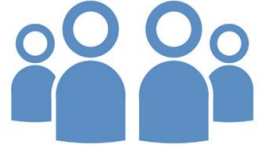
Number of responses for the organisation for the given question.

	2020	2021	2022	2023	2024
Your org	42.3%	45.0%	44.9%	42.8%	40.4%
Best result	60.6%	60.3%	55.3%	55.3%	57.4%
Average result	47.5%	46.9%	41.0%	41.5%	44.0%
Worst result	29.2%	36.5%	30.6%	29.9%	31.2%
Responses	835	1255	1491	1325	517

Organisation details

Guy's and St Thomas' NHS Foundation Trust

2024 NHS Staff Survey



Organisation details

Completed questionnaires **13190**

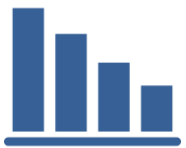
2024 response rate **57%**

Survey details

Survey mode **Mixed**

This organisation is benchmarked against:

Acute and Acute & Community Trusts



2024 benchmarking group details

Organisations in group: 122

Median response rate: 49%

No. of completed questionnaires: 532587

For more information on benchmarking group definitions please see the [Technical document](#).

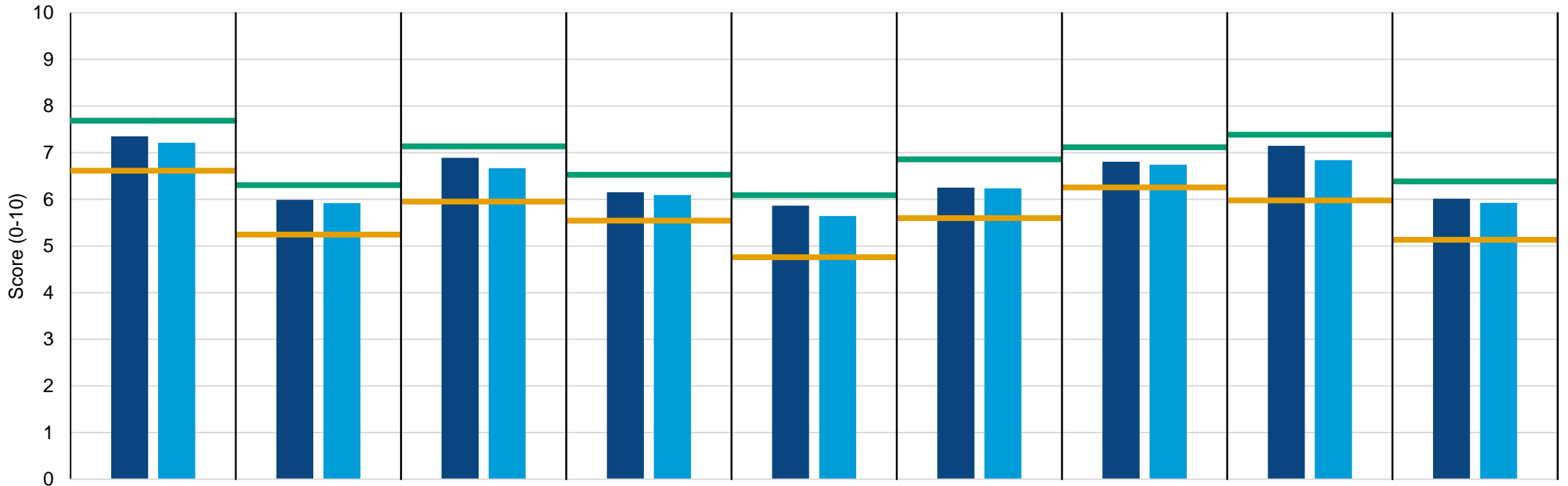


People Promise elements, themes and sub-score results

People Promise elements, themes and sub-scores: Overview

People Promise elements and themes: Overview

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Your org	7.35	5.99	6.89	6.15	5.86	6.25	6.81	7.15	6.01
Best result	7.69	6.30	7.14	6.53	6.09	6.86	7.12	7.39	6.38
Average result	7.21	5.92	6.67	6.09	5.64	6.24	6.74	6.84	5.93
Worst result	6.61	5.24	5.95	5.54	4.76	5.60	6.26	5.98	5.13
Responses	13106	13121	12920	12977	12416	12993	13057	13119	13125

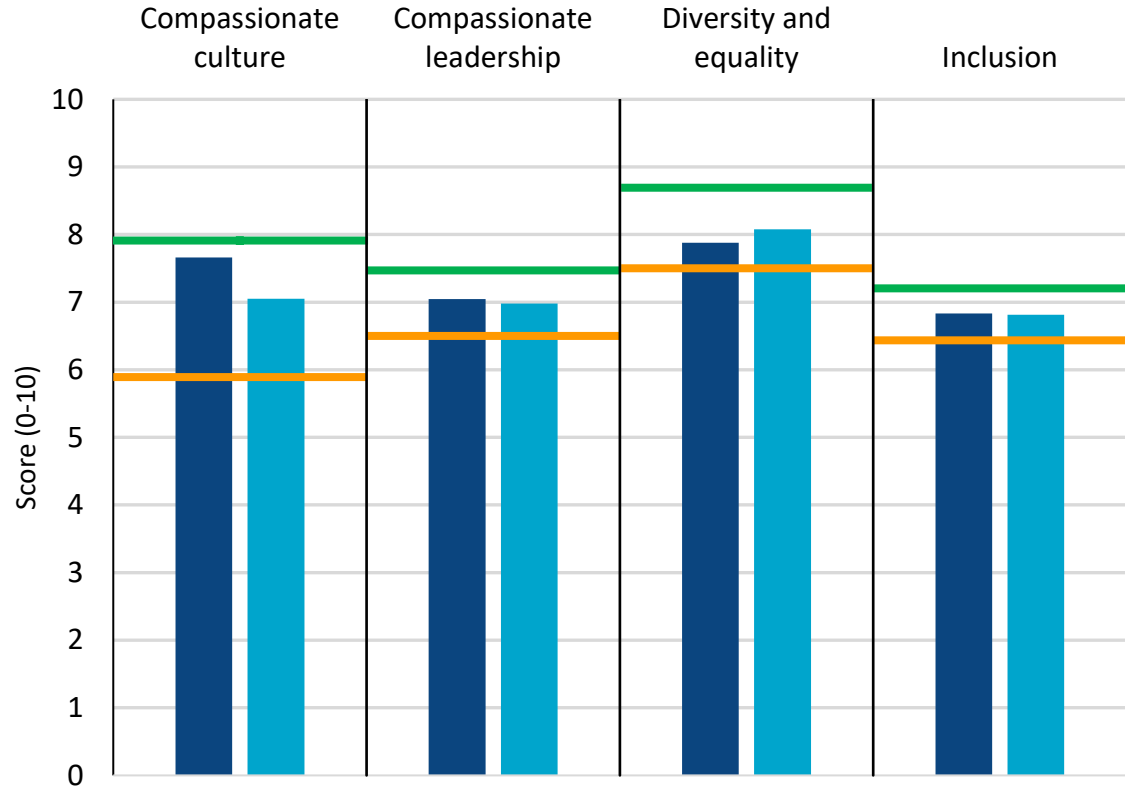


People Promise elements, themes and sub-scores: Sub-score overview

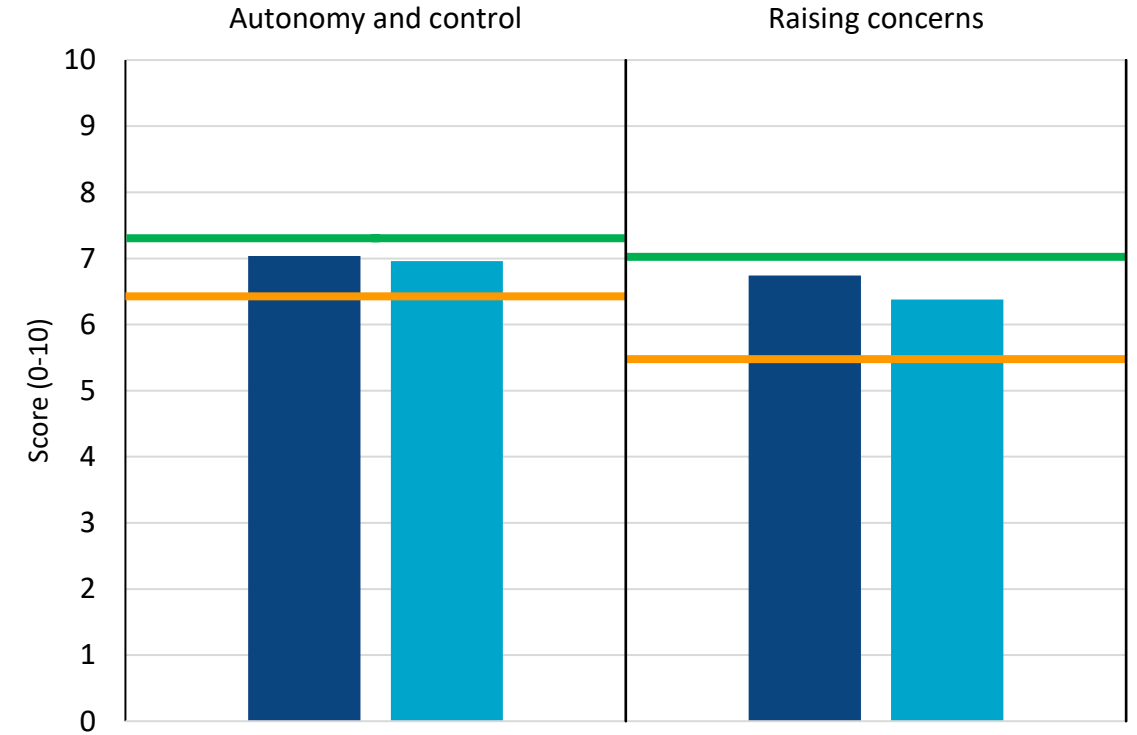
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 1: We are compassionate and inclusive



Promise element 3: We each have a voice that counts



Your org	7.66	7.04	7.88	6.83
Best result	7.91	7.47	8.69	7.20
Average result	7.05	6.98	8.08	6.81
Worst result	5.89	6.50	7.50	6.44
Responses	13058	13094	13092	13029

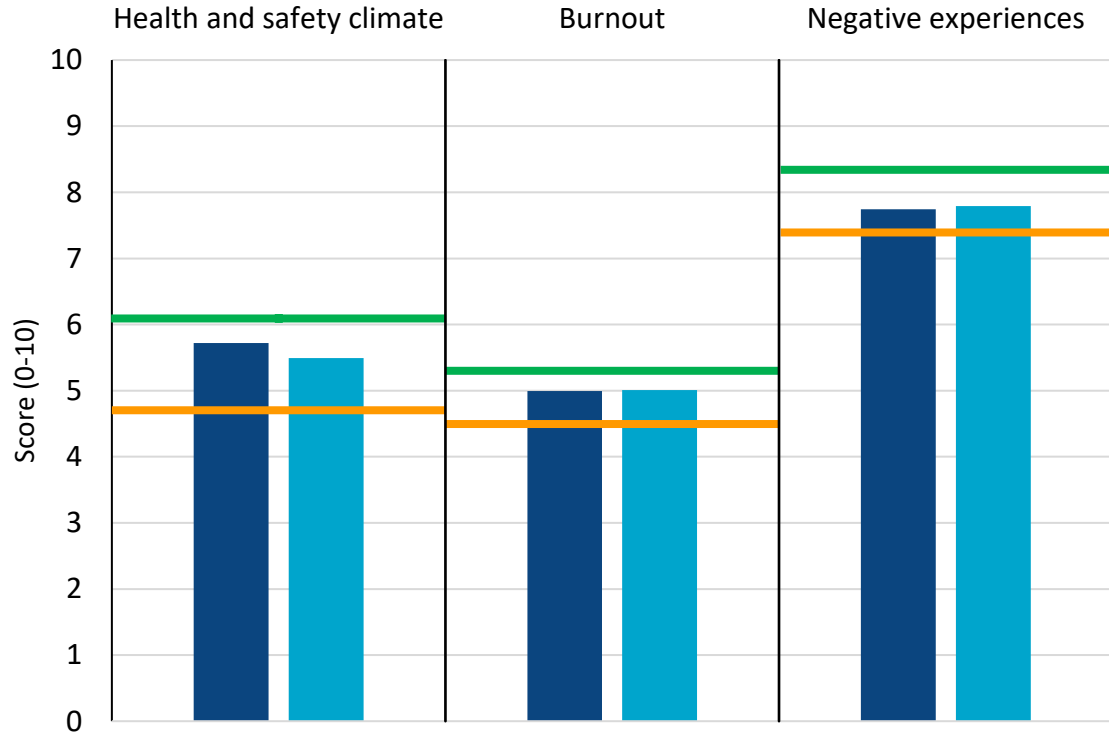
Your org	7.03	6.74
Best result	7.31	7.02
Average result	6.96	6.38
Worst result	6.43	5.48
Responses	13109	12968

Note: People Promise element 2 'We are recognised and rewarded' does not have any sub-scores. Overall trend score data for this element is reported on slide 21.

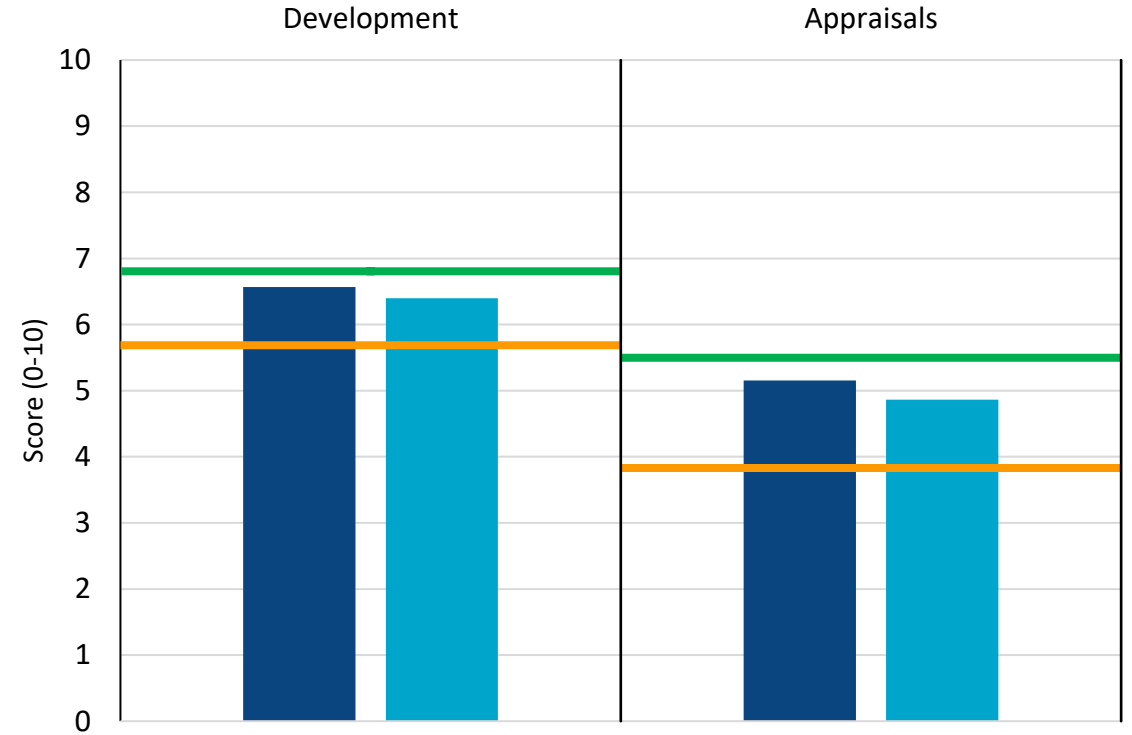
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 4: We are safe and healthy



Promise element 5: We are always learning



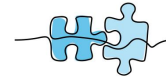
Your org	5.72	4.99	7.74
Best result	6.09	5.30	8.34
Average result	5.49	5.01	7.79
Worst result	4.70	4.50	7.39
Responses	13110	13112	13051

Your org	6.57	5.15
Best result	6.80	5.50
Average result	6.40	4.86
Worst result	5.69	3.83
Responses	13102	12439

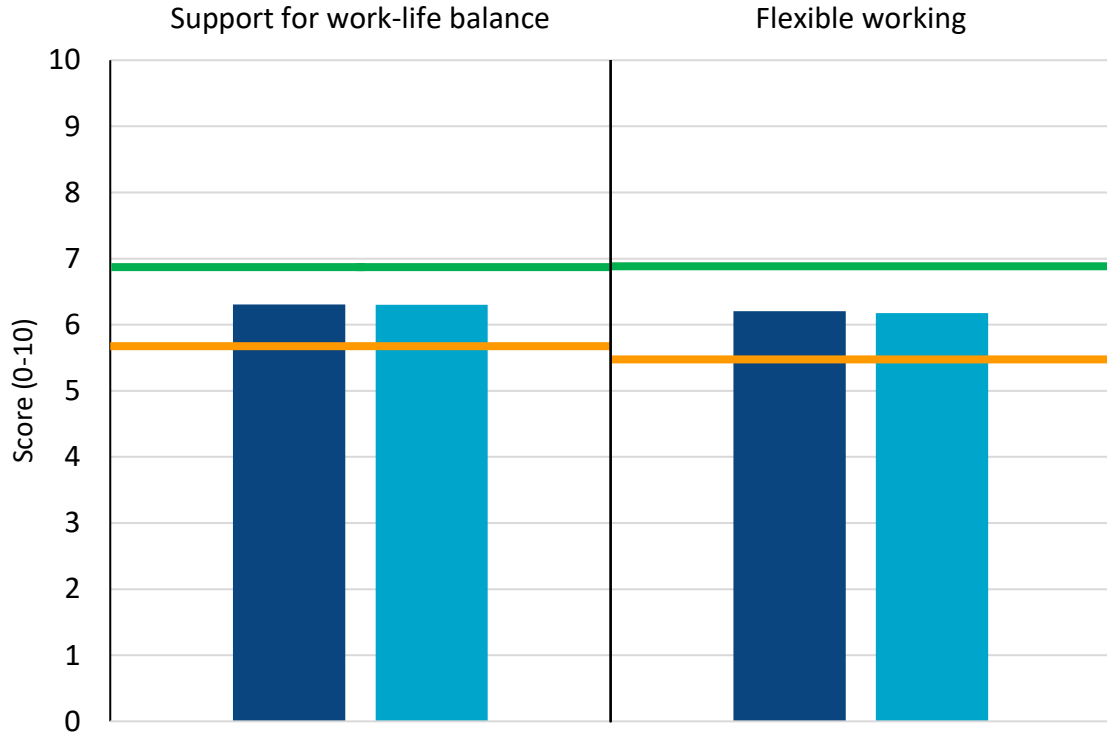
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 6: We work flexibly



Promise element 7: We are a team



	Support for work-life balance	Flexible working
Your org	6.30	6.20
Best result	6.87	6.88
Average result	6.30	6.17
Worst result	5.67	5.47
Responses	13096	13028

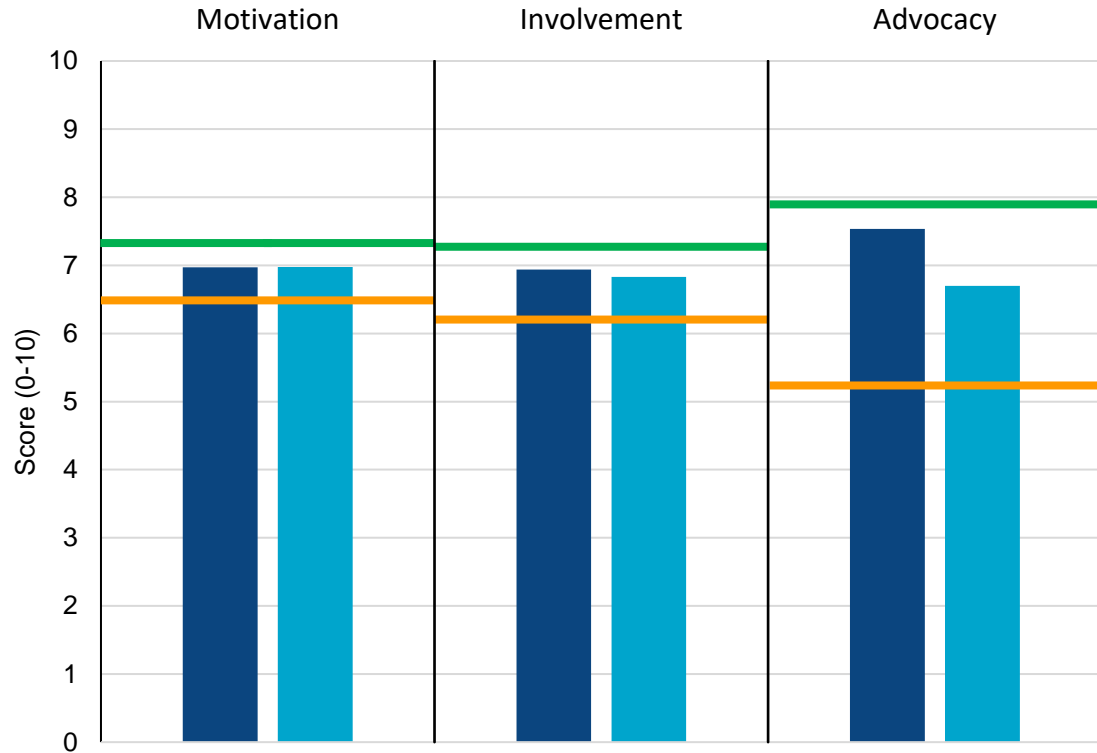


	Team working	Line management
Your org	6.77	6.85
Best result	7.06	7.31
Average result	6.67	6.82
Worst result	6.18	6.33
Responses	13086	13095

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



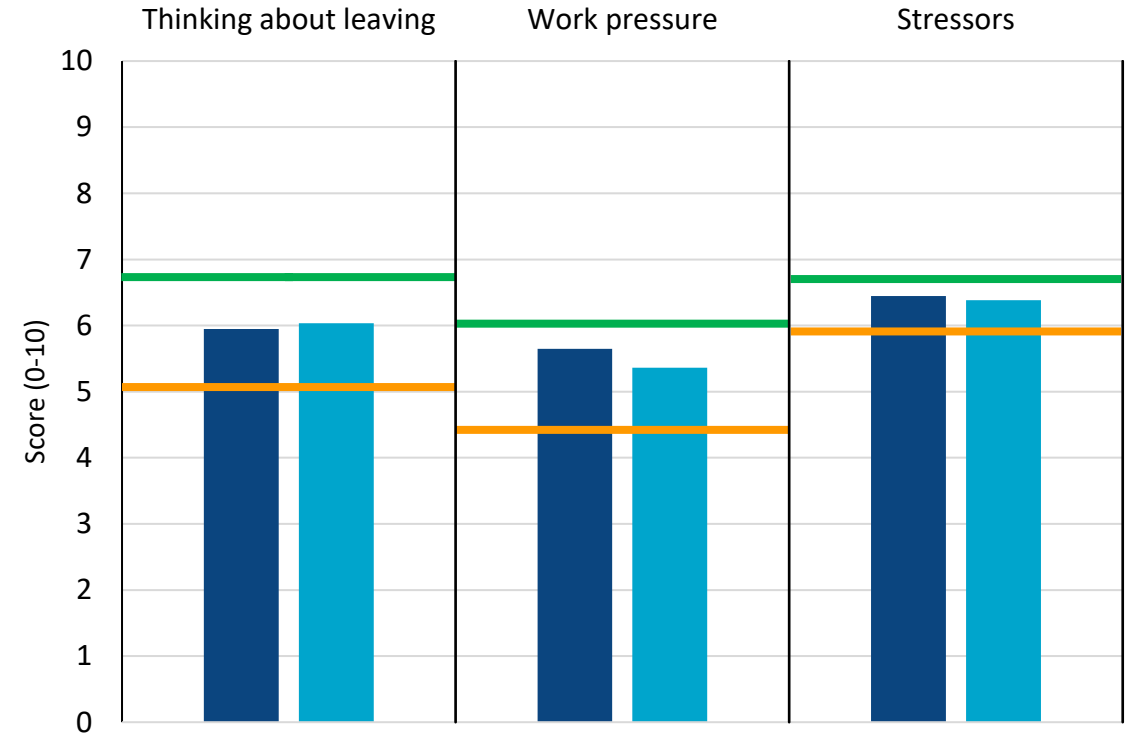
Theme: Staff engagement



Element	Score (0-10)	Responses
Your org	6.97	12877
Best result	7.33	
Average result	6.98	
Worst result	6.49	
Your org	6.94	13111
Best result	7.27	
Average result	6.83	
Worst result	6.20	
Your org	7.54	13055
Best result	7.90	
Average result	6.70	
Worst result	5.24	



Theme: Morale



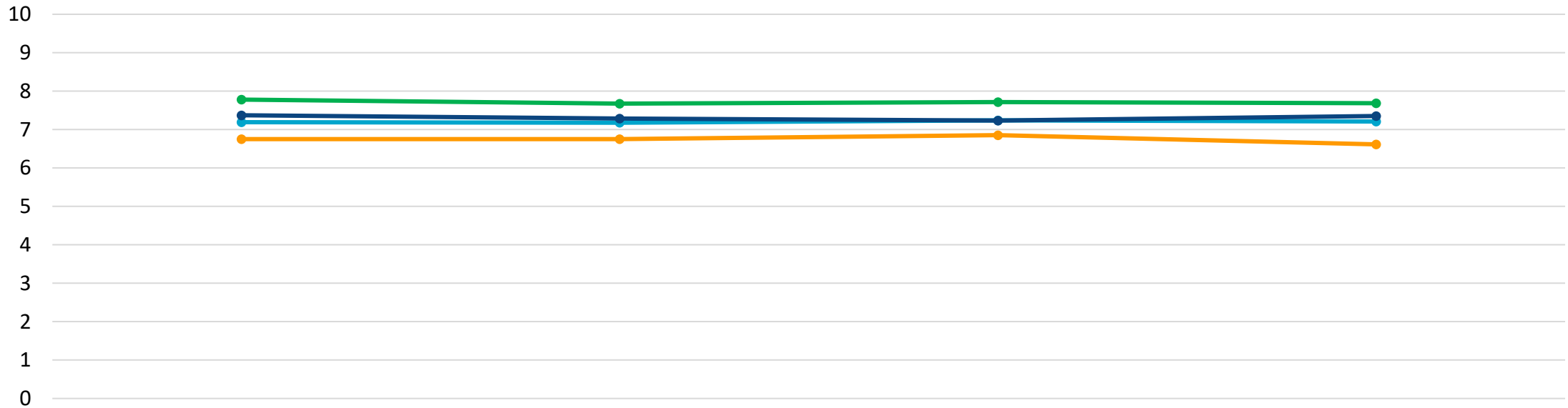
Element	Score (0-10)	Responses
Your org	5.95	13082
Best result	6.73	
Average result	6.04	
Worst result	5.07	
Your org	5.65	13102
Best result	6.03	
Average result	5.36	
Worst result	4.42	
Your org	6.45	13104
Best result	6.70	
Average result	6.38	
Worst result	5.91	

People Promise elements, themes and sub-scores: Trends

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

 **Promise element 1: We are compassionate and inclusive**

We are compassionate and inclusive

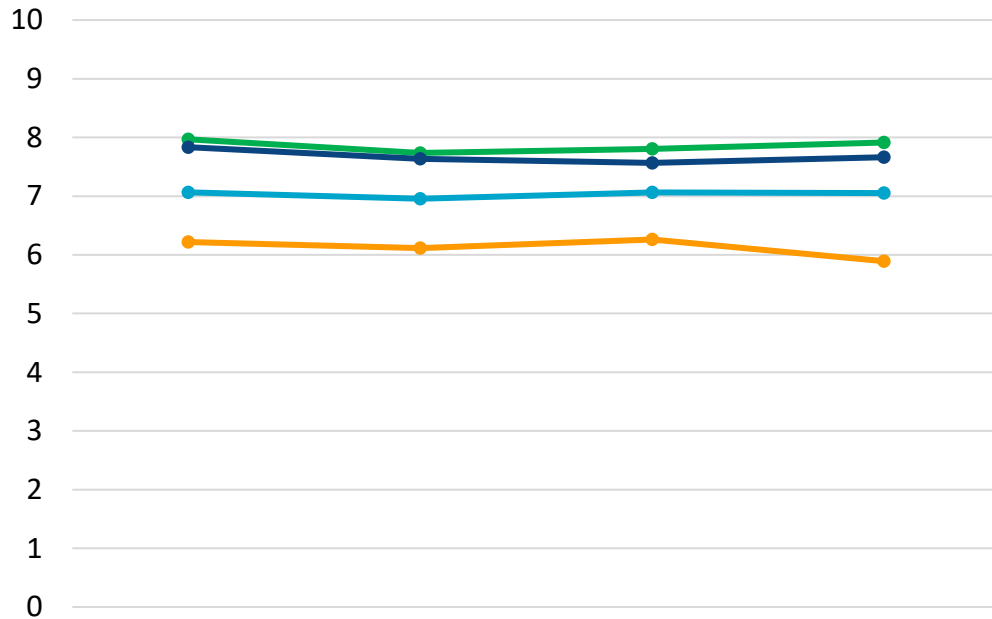


	2021	2022	2023	2024
Your org	7.37	7.29	7.23	7.35
Best result	7.78	7.67	7.72	7.69
Average result	7.19	7.18	7.24	7.21
Worst result	6.75	6.75	6.85	6.61
Responses	10124	9168	8867	13106

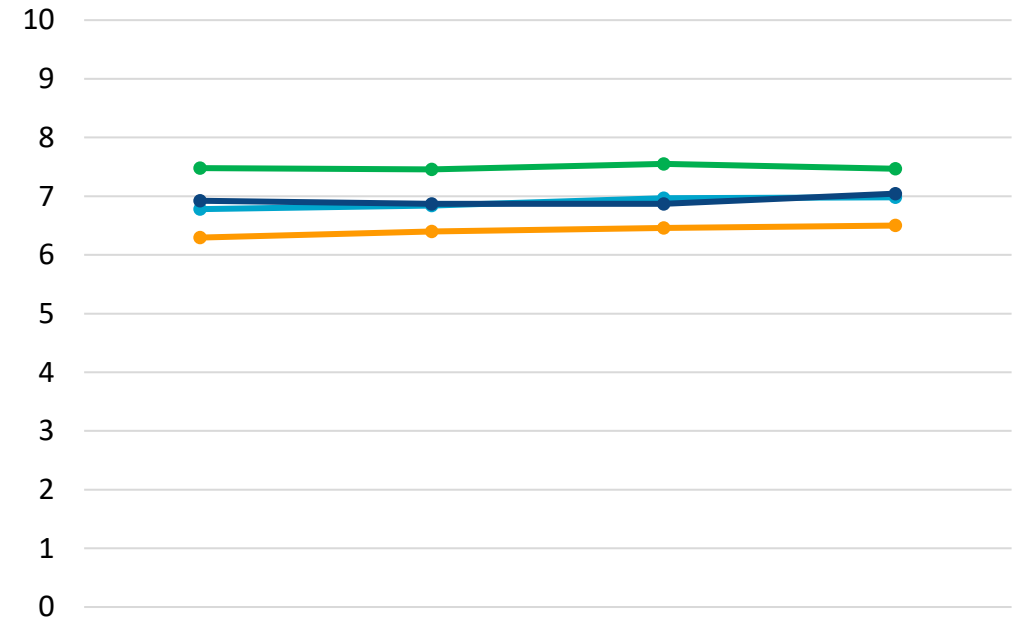
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

 **Promise element 1: We are compassionate and inclusive (1)**

Compassionate culture



Compassionate leadership



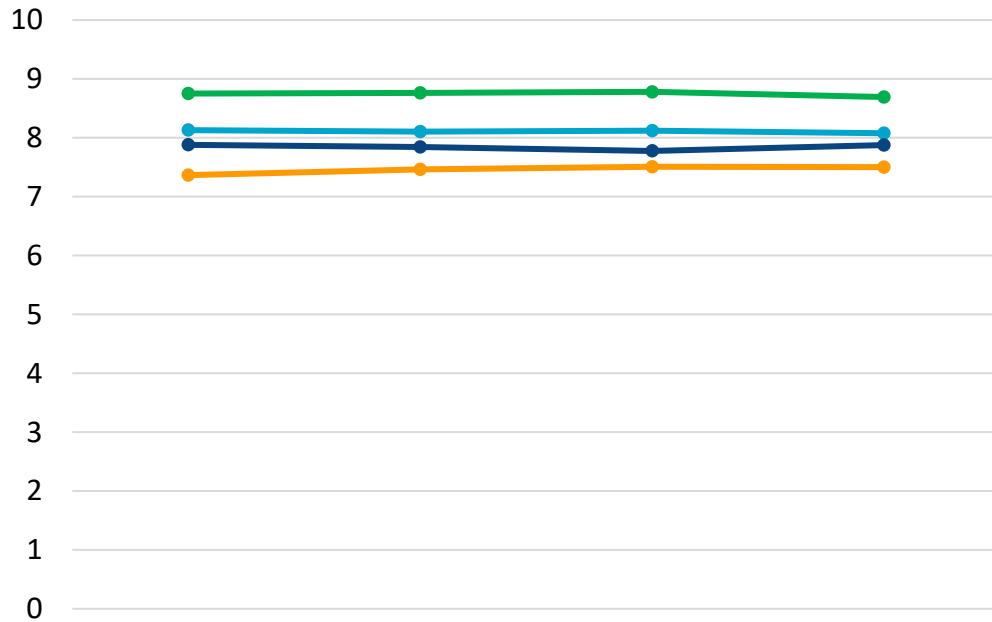
	2021	2022	2023	2024
Your org	7.83	7.63	7.57	7.66
Best result	7.97	7.74	7.81	7.91
Average result	7.07	6.96	7.06	7.05
Worst result	6.22	6.12	6.26	5.89
Responses	10106	9133	8850	13058

	2021	2022	2023	2024
Your org	6.92	6.87	6.87	7.04
Best result	7.48	7.46	7.55	7.47
Average result	6.78	6.84	6.96	6.98
Worst result	6.30	6.40	6.46	6.50
Responses	10119	9170	8860	13094

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Promise element 1: We are compassionate and inclusive (2)

Diversity and equality



Inclusion



	2021	2022	2023	2024
Your org	7.88	7.85	7.78	7.88
Best result	8.75	8.76	8.78	8.69
Average result	8.13	8.10	8.12	8.08
Worst result	7.37	7.46	7.51	7.50
Responses	10122	9153	8856	13092

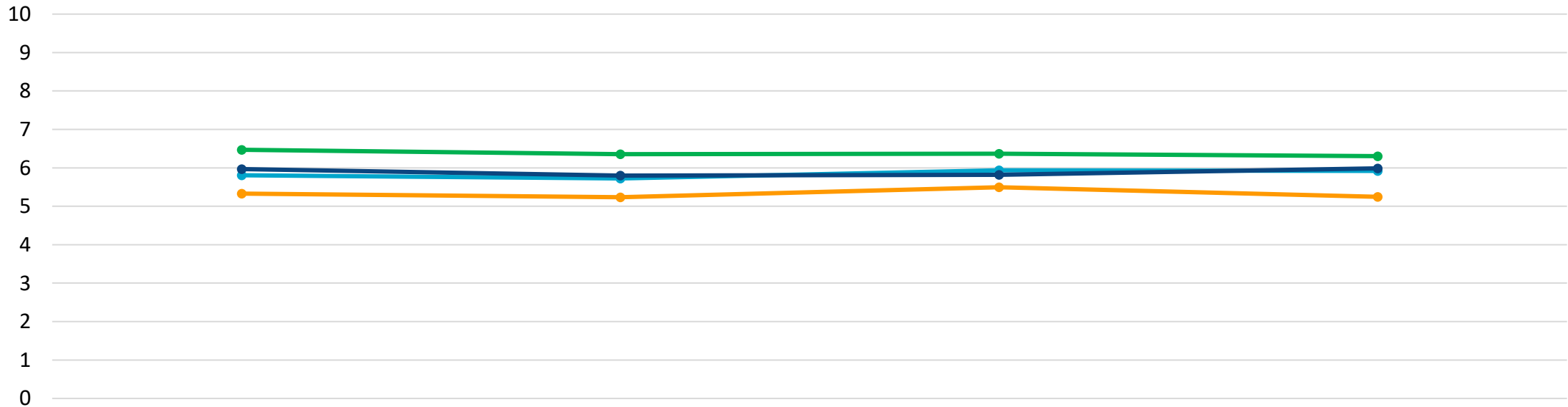
	2021	2022	2023	2024
Your org	6.84	6.80	6.72	6.83
Best result	7.28	7.30	7.27	7.20
Average result	6.78	6.84	6.86	6.81
Worst result	6.48	6.43	6.54	6.44
Responses	10006	9093	8829	13029

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 2: We are recognised and rewarded

We are recognised and rewarded



	2021	2022	2023	2024
Your org	5.96	5.80	5.82	5.99
Best result	6.47	6.36	6.37	6.30
Average result	5.81	5.72	5.94	5.92
Worst result	5.33	5.24	5.49	5.24
Responses	10056	9127	8872	13121

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 3: We each have a voice that counts

We each have a voice that counts



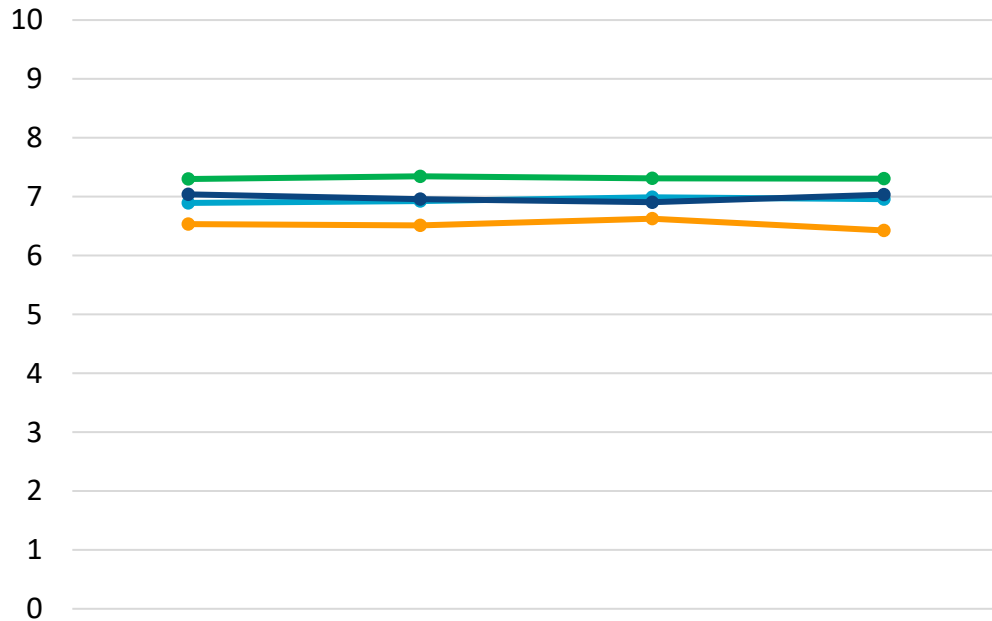
	2021	2022	2023	2024
Your org	6.98	6.84	6.76	6.89
Best result	7.31	7.14	7.16	7.14
Average result	6.67	6.65	6.70	6.67
Worst result	6.16	6.15	6.21	5.95
Responses	10023	9049	8758	12920

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

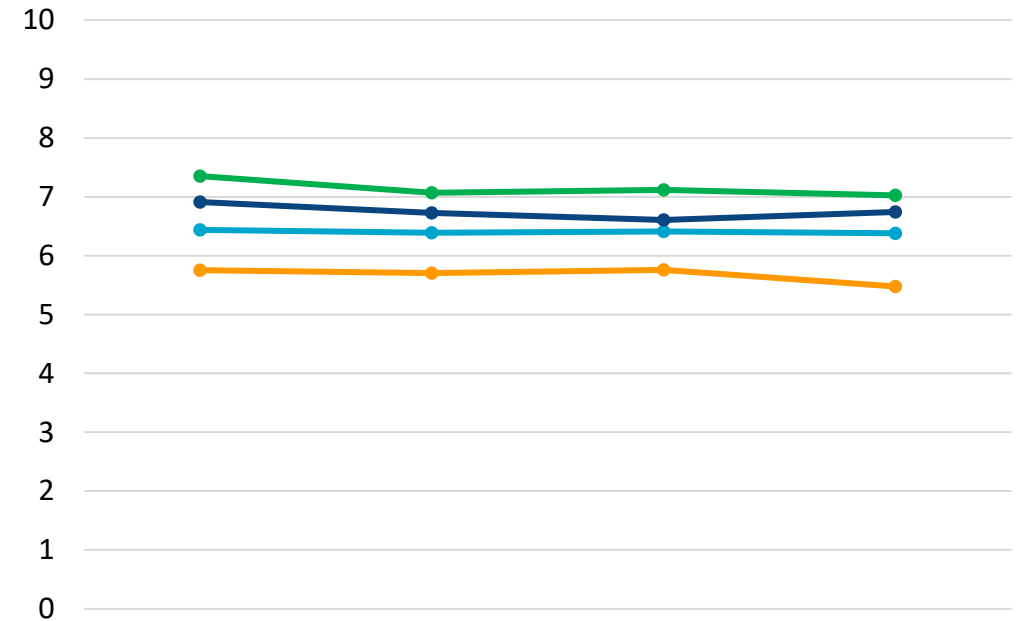


Promise element 3: We each have a voice that counts

Autonomy and control



Raising concerns



	2021	2022	2023	2024
Your org	7.04	6.96	6.91	7.03
Best result	7.30	7.35	7.31	7.31
Average result	6.89	6.93	6.99	6.96
Worst result	6.53	6.51	6.63	6.43
Responses	10119	9161	8869	13109

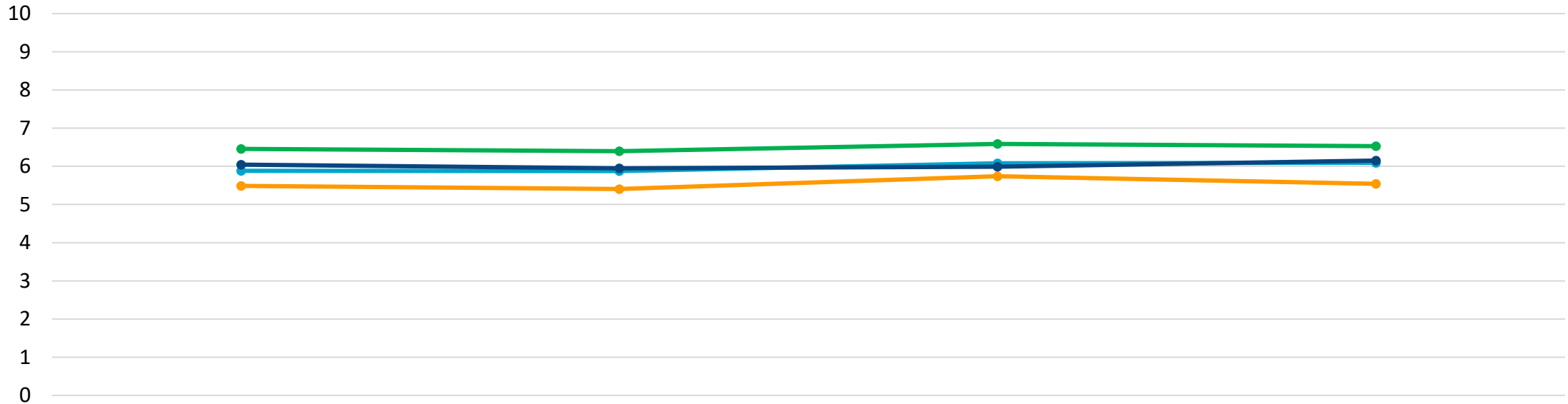
	2021	2022	2023	2024
Your org	6.91	6.73	6.61	6.74
Best result	7.35	7.07	7.12	7.02
Average result	6.44	6.39	6.41	6.38
Worst result	5.75	5.70	5.76	5.48
Responses	10053	9075	8780	12968

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 4: We are safe and healthy

We are safe and healthy



	2021	2022	2023	2024
Your org	6.04	5.95	5.99	6.15
Best result	6.46	6.40	6.59	6.53
Average result	5.88	5.88	6.08	6.09
Worst result	5.49	5.41	5.74	5.54
Responses	10065	9137	8779	12977

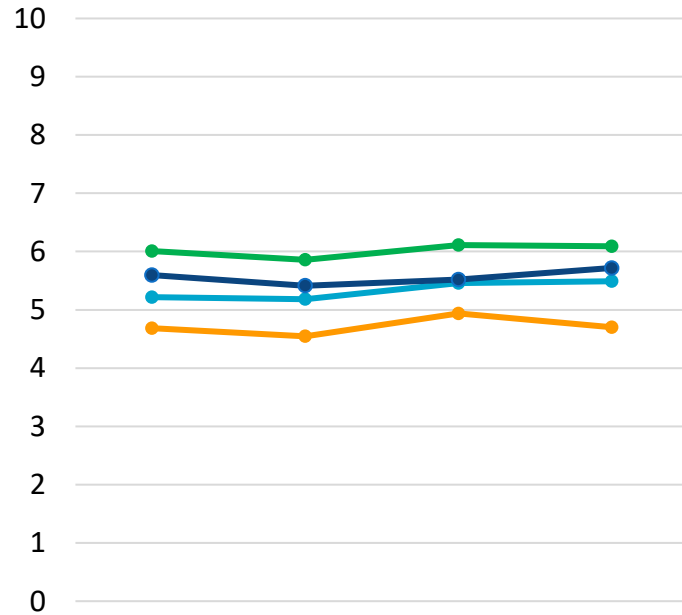
Note: 2023 results for 'We are safe and healthy' are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



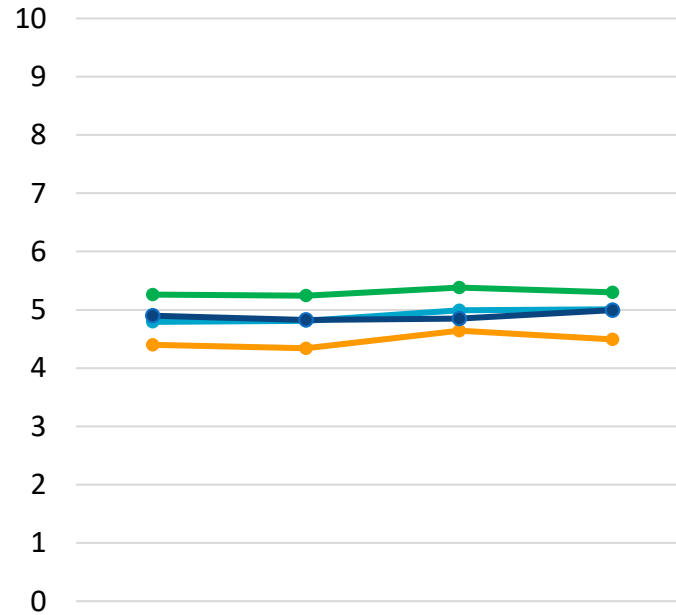
Promise element 4: We are safe and healthy

Health and safety climate



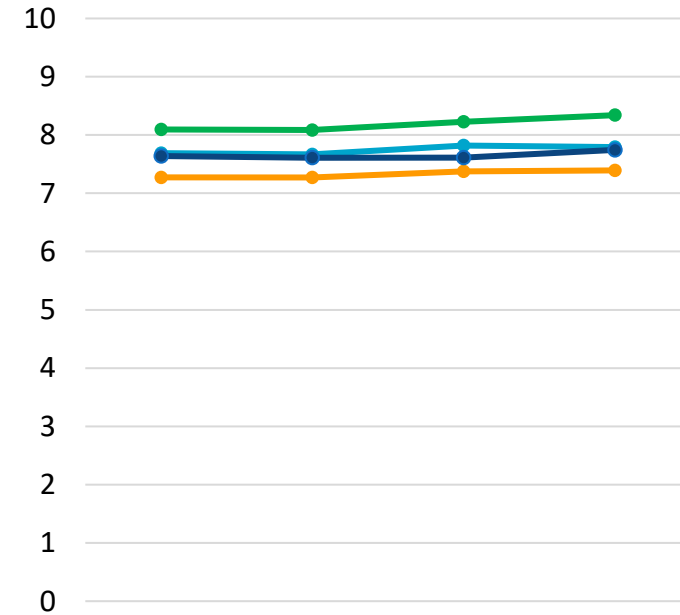
	2021	2022	2023	2024
Your org	5.60	5.41	5.52	5.72
Best result	6.01	5.86	6.11	6.09
Average result	5.21	5.18	5.46	5.49
Worst result	4.68	4.55	4.94	4.70
Responses	10111	9163	8875	13110

Burnout



	2021	2022	2023	2024
Your org	4.90	4.83	4.85	4.99
Best result	5.26	5.24	5.38	5.30
Average result	4.79	4.81	4.99	5.01
Worst result	4.40	4.34	4.64	4.50
Responses	10126	9174	8880	13112

Negative experiences



	2021	2022	2023	2024
Your org	7.64	7.61	7.61	7.74
Best result	8.10	8.09	8.23	8.34
Average result	7.69	7.67	7.82	7.79
Worst result	7.27	7.27	7.38	7.39
Responses	10115	9170	8799	13051

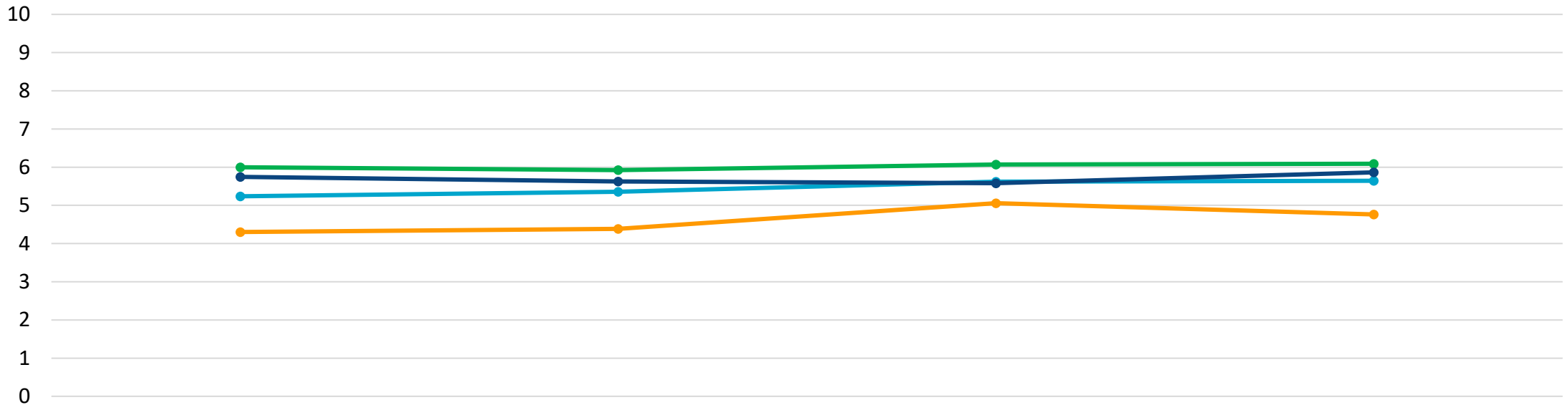
Note: 2023 results for 'Health and safety climate' and 'Negative experiences' are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 5: We are always learning

We are always learning



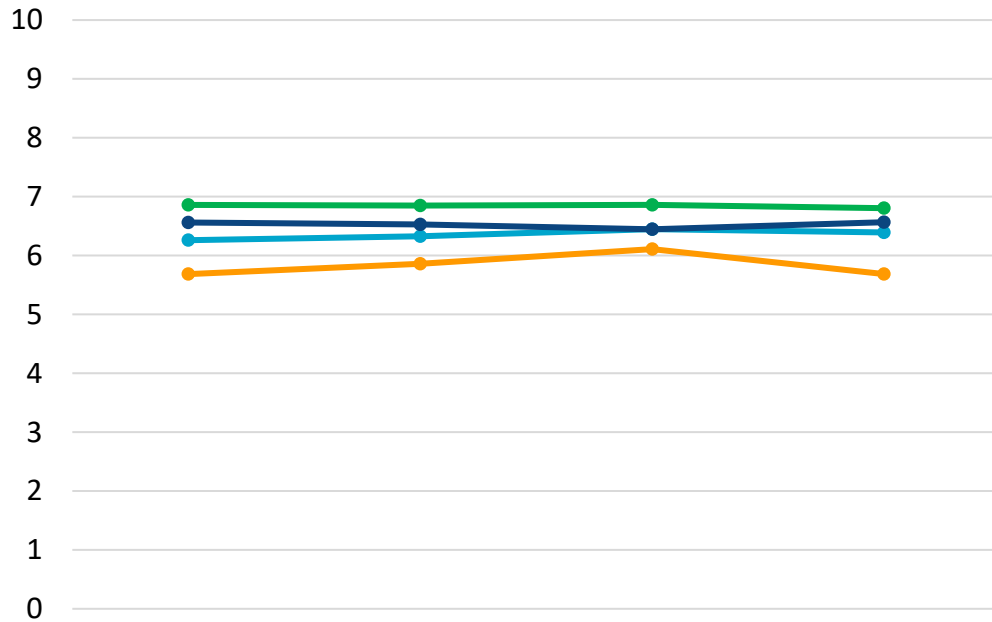
	2021	2022	2023	2024
Your org	5.74	5.63	5.58	5.86
Best result	6.00	5.92	6.07	6.09
Average result	5.24	5.35	5.62	5.64
Worst result	4.30	4.39	5.06	4.76
Responses	9700	8691	8382	12416

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

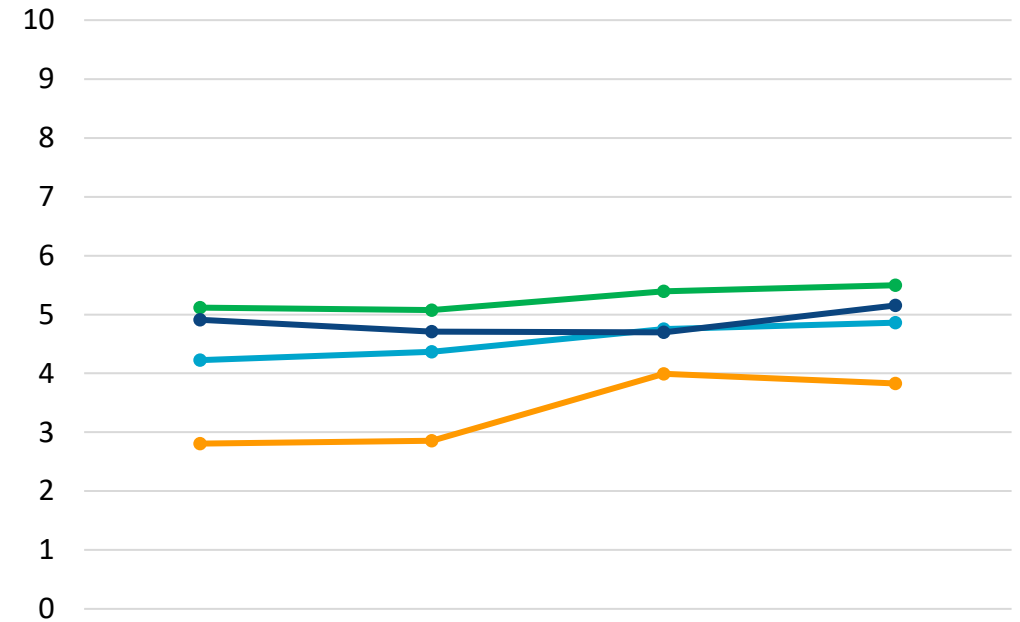


Promise element 5: We are always learning

Development



Appraisals



2021 2022 2023 2024

Your org	6.56	6.53	6.45	6.57
Best result	6.86	6.85	6.86	6.80
Average result	6.26	6.33	6.45	6.40
Worst result	5.68	5.86	6.11	5.69

Responses 10101 9134 8863 13102

2021 2022 2023 2024

Your org	4.91	4.71	4.70	5.15
Best result	5.12	5.08	5.40	5.50
Average result	4.23	4.37	4.75	4.86
Worst result	2.81	2.85	3.99	3.83

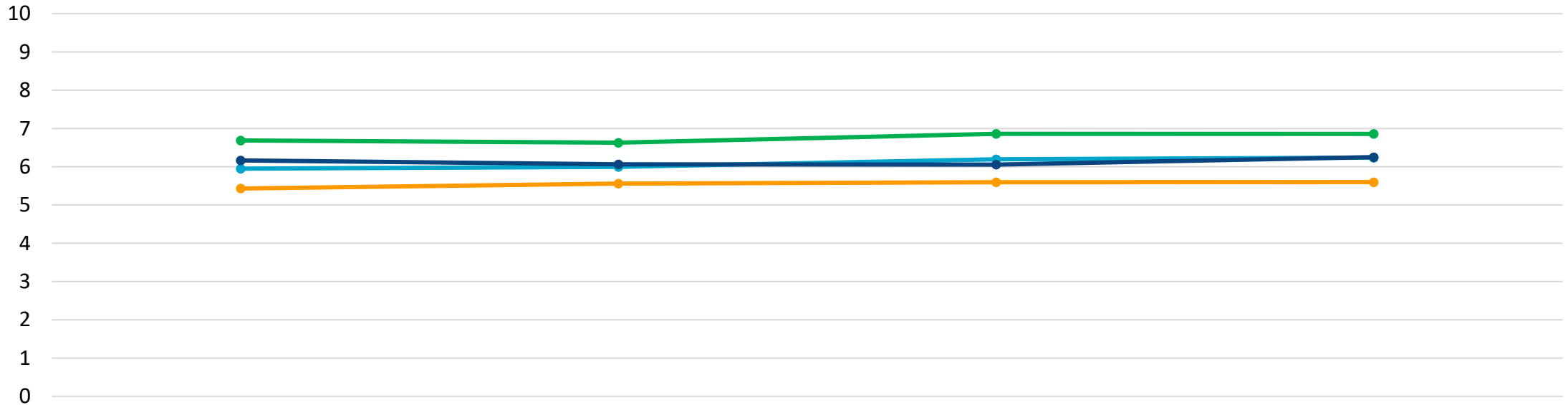
Responses 9730 8720 8390 12439

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 6: We work flexibly

We work flexibly



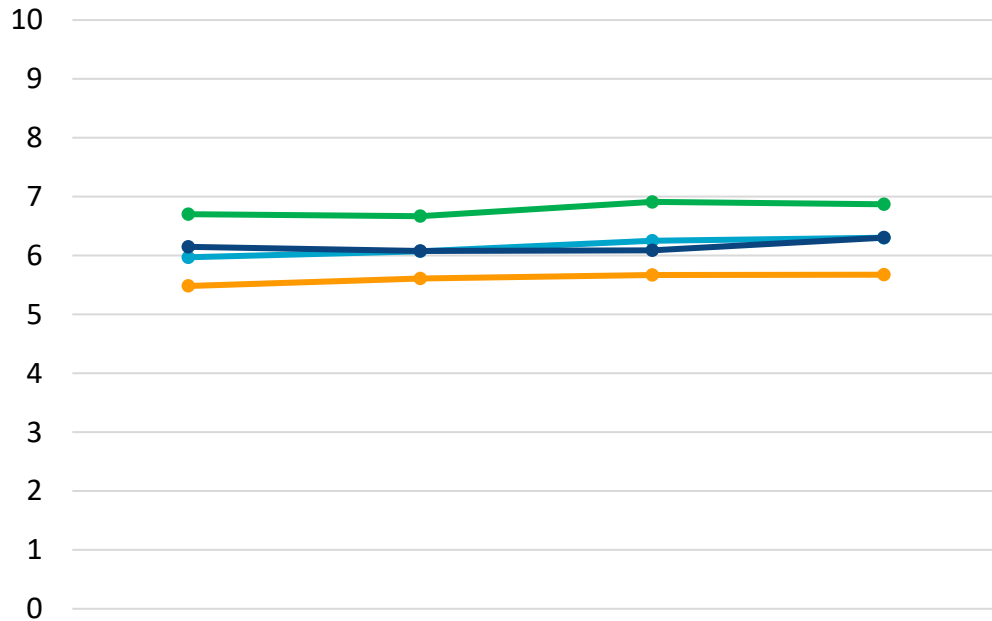
	2021	2022	2023	2024
Your org	6.17	6.06	6.06	6.25
Best result	6.69	6.63	6.86	6.86
Average result	5.95	6.00	6.20	6.24
Worst result	5.43	5.56	5.60	5.60
Responses	9990	9084	8800	12993

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

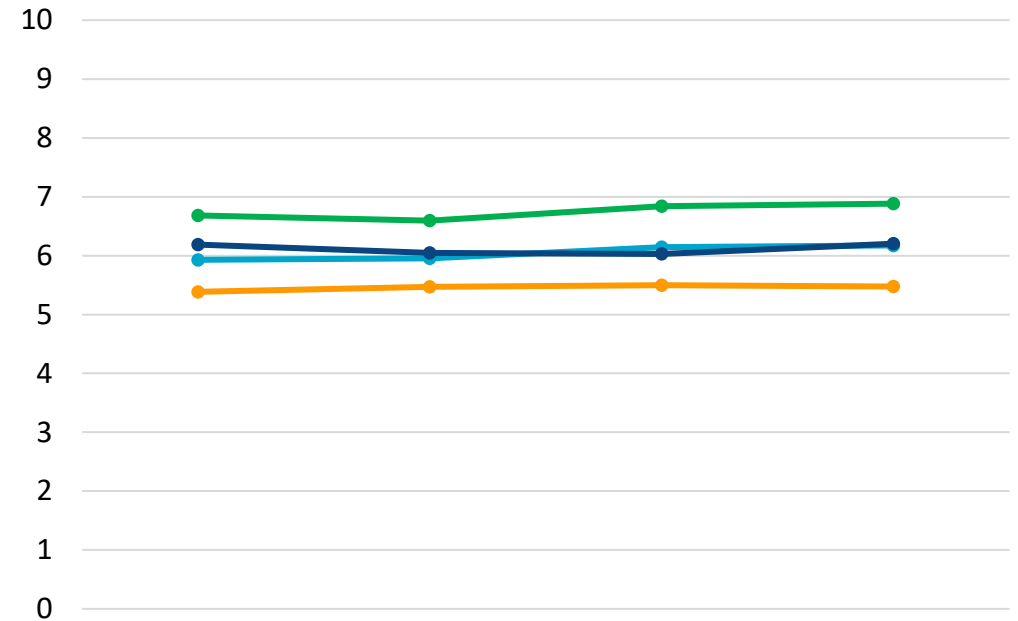


Promise element 6: We work flexibly

Support for work-life balance



Flexible working



	2021	2022	2023	2024
Your org	6.15	6.08	6.09	6.30
Best result	6.70	6.67	6.91	6.87
Average result	5.97	6.07	6.25	6.30
Worst result	5.48	5.61	5.67	5.67
Responses	10121	9172	8869	13096

	2021	2022	2023	2024
Your org	6.19	6.05	6.03	6.20
Best result	6.68	6.59	6.84	6.88
Average result	5.93	5.95	6.15	6.17
Worst result	5.39	5.47	5.50	5.47
Responses	10007	9096	8814	13028

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

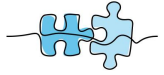
 **Promise element 7: We are a team**

We are a team



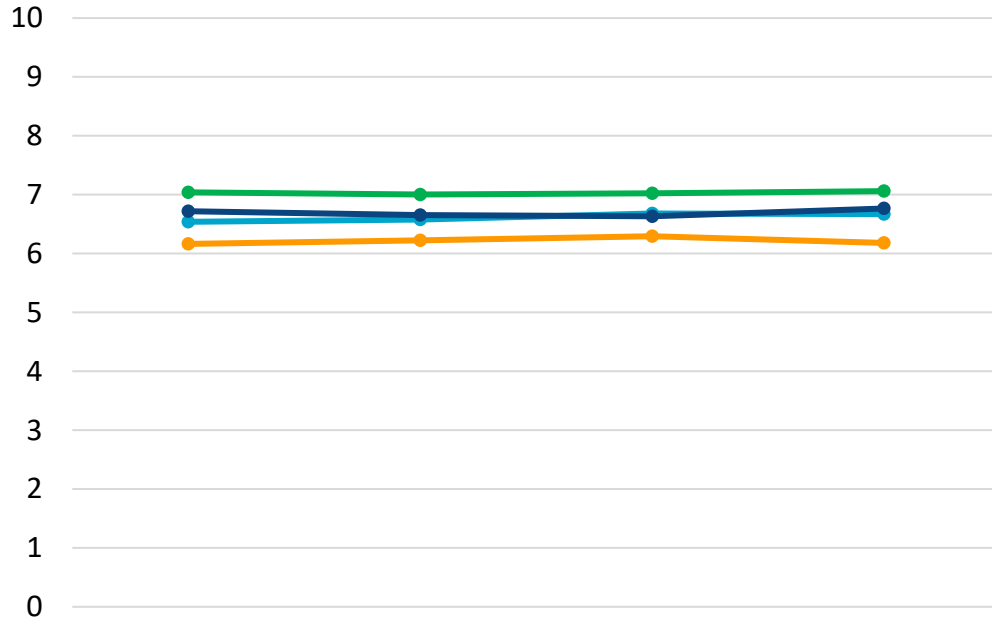
	2021	2022	2023	2024
Your org	6.74	6.68	6.68	6.81
Best result	7.15	7.15	7.19	7.12
Average result	6.58	6.64	6.75	6.74
Worst result	6.18	6.25	6.34	6.26
Responses	10065	9129	8856	13057

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

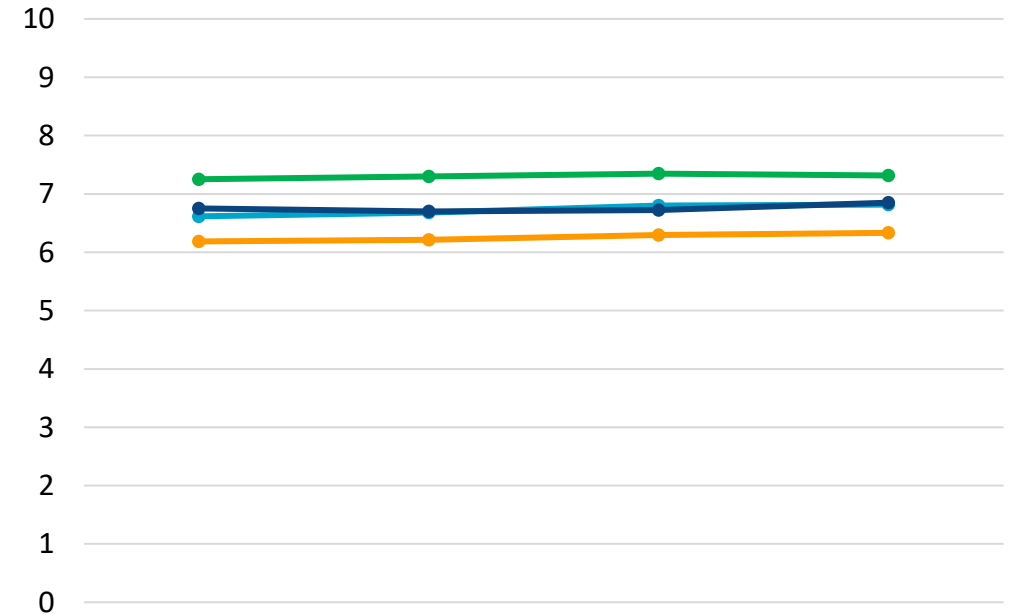


Promise element 7: We are a team

Team working



Line management



	2021	2022	2023	2024
Your org	6.72	6.65	6.63	6.77
Best result	7.04	7.00	7.02	7.06
Average result	6.54	6.58	6.68	6.67
Worst result	6.16	6.22	6.29	6.18
Responses	10087	9136	8869	13086

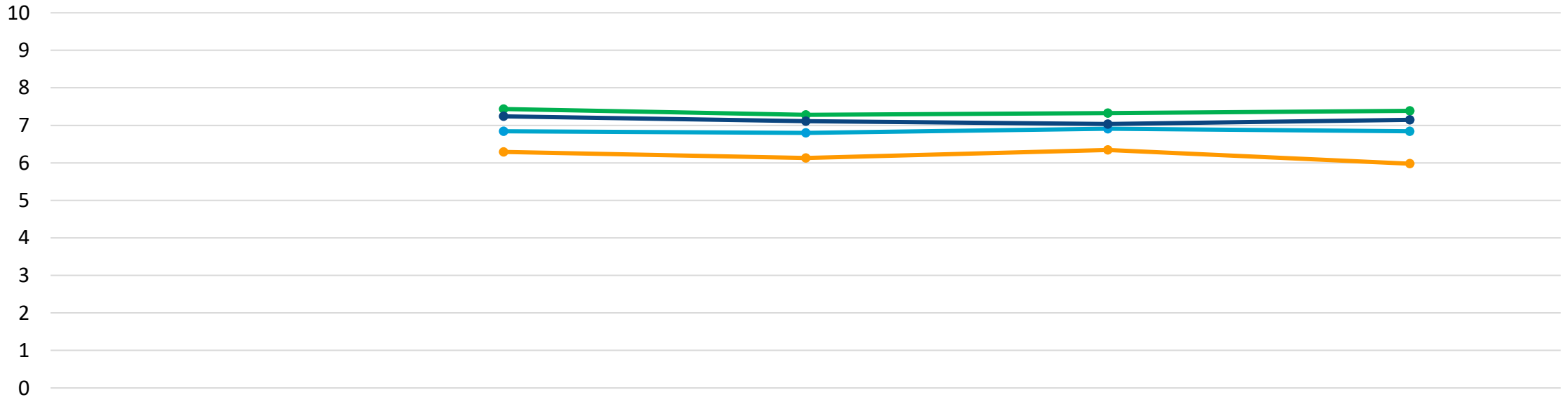
	2021	2022	2023	2024
Your org	6.75	6.70	6.72	6.85
Best result	7.25	7.30	7.35	7.31
Average result	6.62	6.68	6.80	6.82
Worst result	6.19	6.21	6.30	6.33
Responses	10115	9174	8867	13095

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Theme: Staff Engagement

Staff Engagement



	2020	2021	2022	2023	2024
Your org	-	7.24	7.11	7.04	7.15
Best result	-	7.44	7.28	7.32	7.39
Average result	-	6.84	6.80	6.91	6.84
Worst result	-	6.29	6.13	6.34	5.98
Responses	-	10129	9166	8870	13119



People Promise elements, themes and sub-scores: Sub-score trends

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



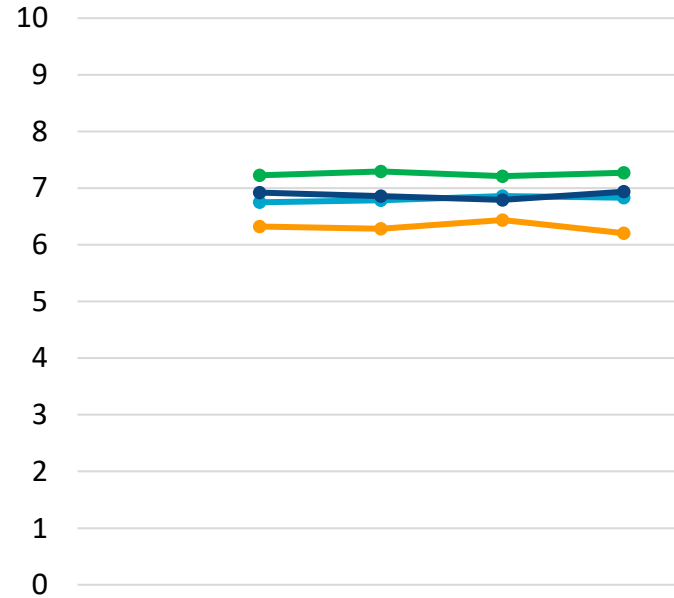
Theme: Staff Engagement

Motivation



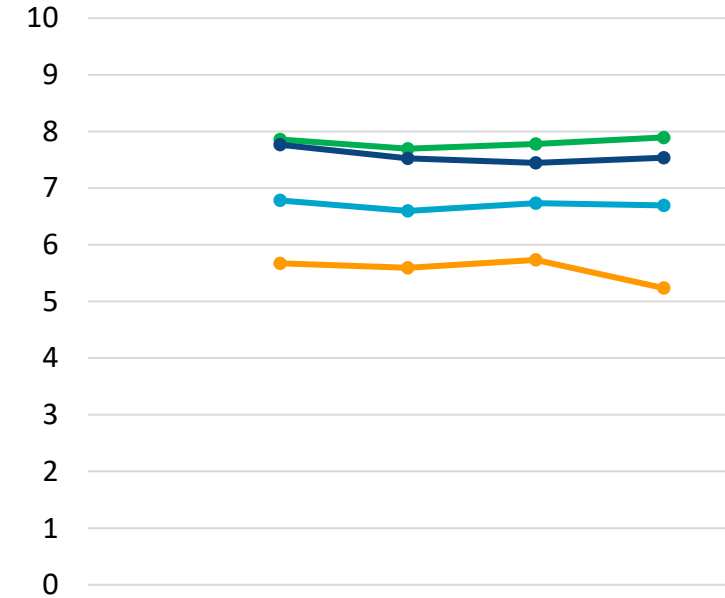
	2020	2021	2022	2023	2024
Your org	-	7.04	6.95	6.87	6.97
Best result	-	7.43	7.45	7.39	7.33
Average result	-	6.96	6.95	7.05	6.98
Worst result	-	6.56	6.49	6.63	6.49
Responses	-	9948	9006	8716	12877

Involvement



	2020	2021	2022	2023	2024
Your org	-	6.92	6.86	6.79	6.94
Best result	-	7.23	7.29	7.21	7.27
Average result	-	6.75	6.78	6.86	6.83
Worst result	-	6.32	6.28	6.44	6.20
Responses	-	10118	9162	8862	13111

Advocacy



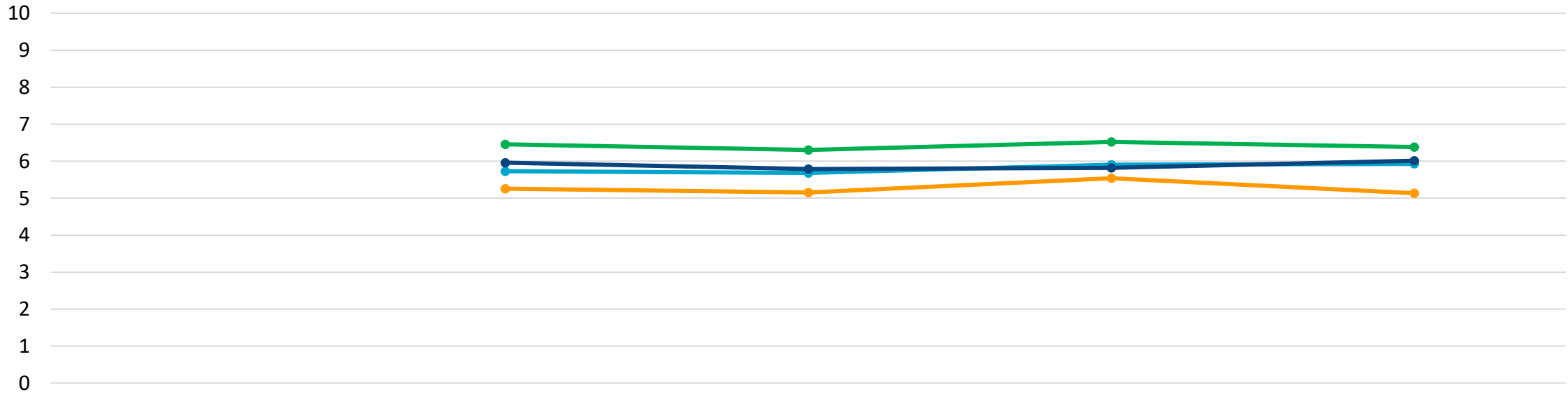
	2020	2021	2022	2023	2024
Your org	-	7.77	7.53	7.45	7.54
Best result	-	7.86	7.70	7.78	7.90
Average result	-	6.78	6.60	6.74	6.70
Worst result	-	5.68	5.60	5.73	5.24
Responses	-	10105	9132	8849	13055

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Theme: Morale

Morale



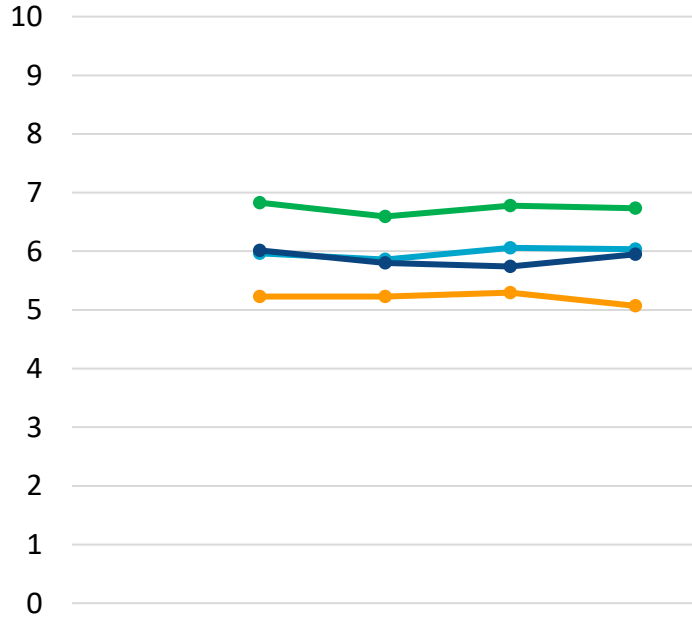
	2020	2021	2022	2023	2024
Your org	-	5.96	5.79	5.82	6.01
Best result	-	6.45	6.30	6.52	6.38
Average result	-	5.73	5.68	5.90	5.93
Worst result	-	5.26	5.16	5.54	5.13
Responses	-	10124	9176	8878	13125

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



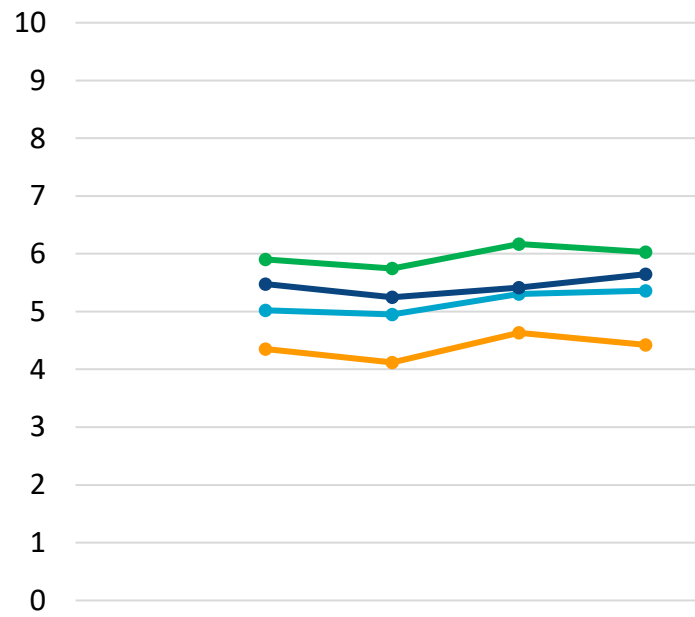
Theme: Morale

Thinking about leaving



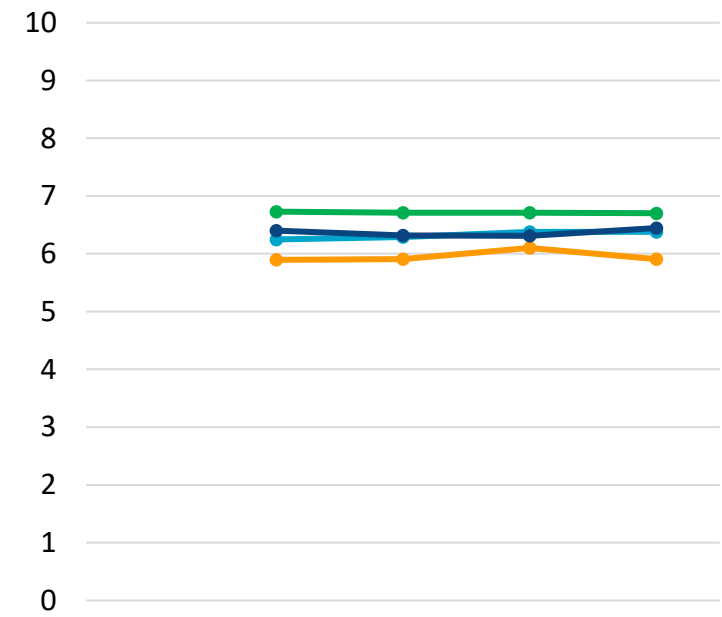
	2020	2021	2022	2023	2024
Your org	-	6.01	5.80	5.74	5.95
Best result	-	6.83	6.59	6.78	6.73
Average result	-	5.97	5.86	6.06	6.04
Worst result	-	5.23	5.23	5.29	5.07
Responses	-	10113	9150	8850	13082

Work pressure



	2020	2021	2022	2023	2024
Your org	-	5.47	5.25	5.42	5.65
Best result	-	5.90	5.75	6.17	6.03
Average result	-	5.02	4.95	5.30	5.36
Worst result	-	4.35	4.12	4.63	4.42
Responses	-	10106	9160	8866	13102

Stressors



	2020	2021	2022	2023	2024
Your org	-	6.40	6.32	6.31	6.45
Best result	-	6.73	6.71	6.71	6.70
Average result	-	6.25	6.29	6.38	6.38
Worst result	-	5.90	5.91	6.10	5.91
Responses	-	10074	9134	8854	13104

People Promise element – We are compassionate and inclusive



Questions included:

Compassionate culture – Q6a, Q25a, Q25b, Q25c, Q25d

Compassionate leadership – Q9f, Q9g, Q9h, Q9i

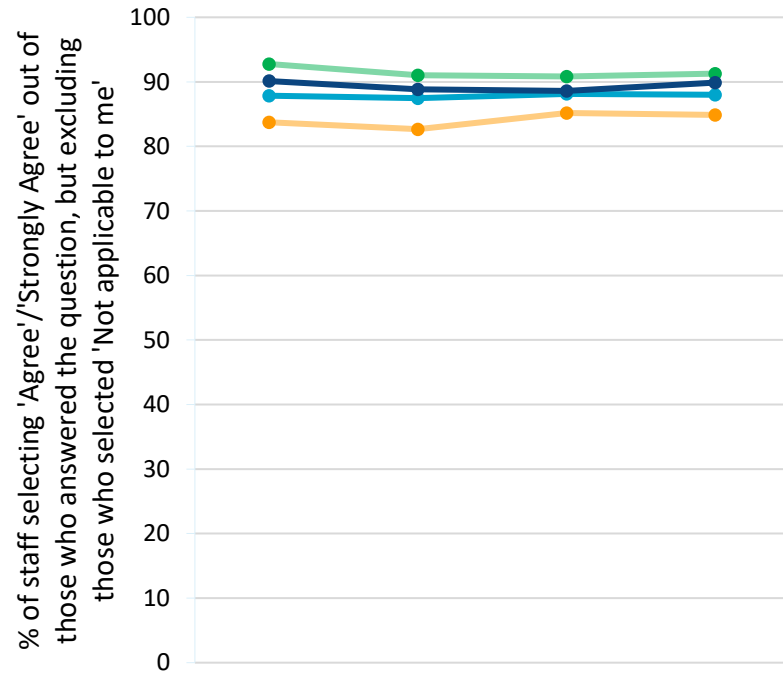
Diversity and equality – Q15, Q16a, Q16b, Q21

Inclusion – Q7h, Q7i, Q8b, Q8c

Note: where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

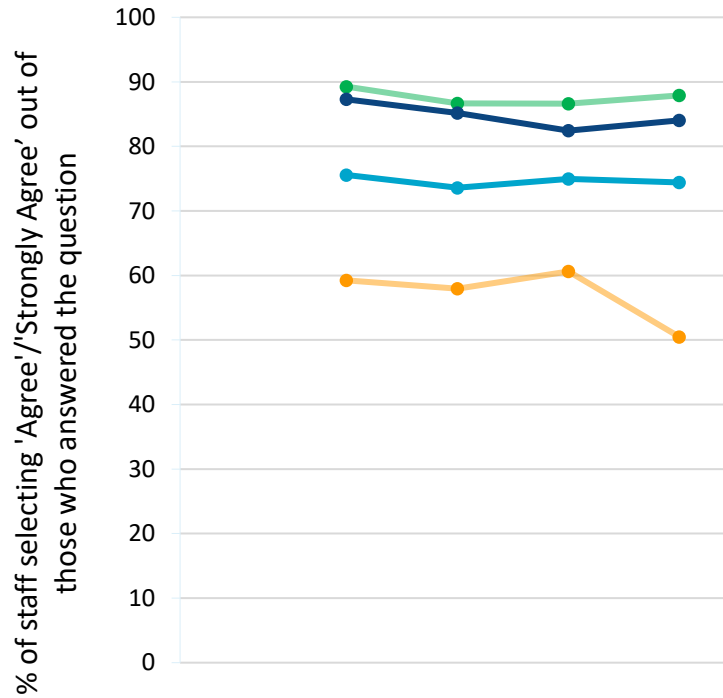


Q6a I feel that my role makes a difference to patients / service users.



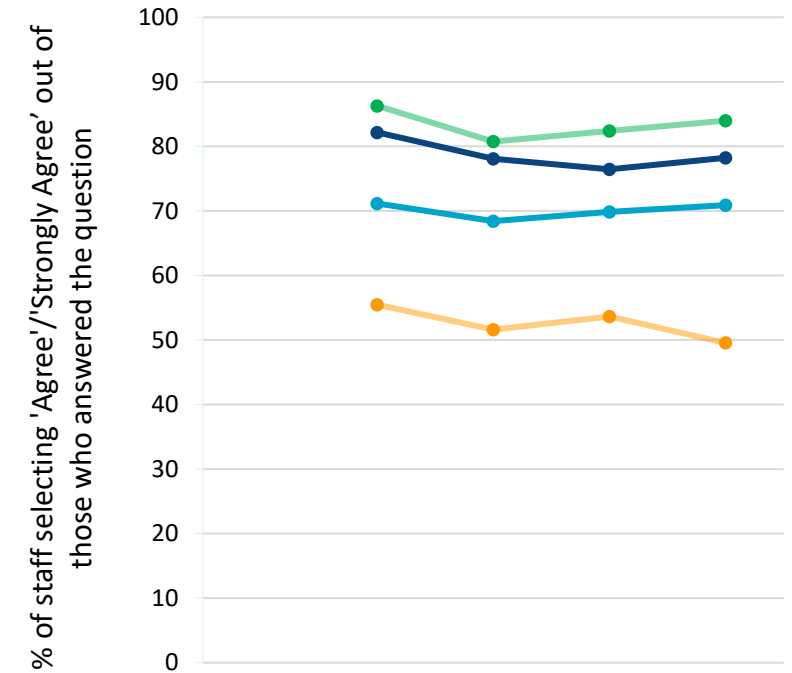
	2021	2022	2023	2024
Your org	90.12%	88.83%	88.60%	89.90%
Best result	92.76%	91.05%	90.84%	91.30%
Average result	87.85%	87.48%	88.13%	88.00%
Worst result	83.73%	82.67%	85.17%	84.88%
Responses	9855	8969	8599	12777

Q25a Care of patients / service users is my organisation's top priority.



	2020	2021	2022	2023	2024
Your org	-	87.29%	85.19%	82.44%	84.02%
Best result	-	89.26%	86.67%	86.62%	87.89%
Average result	-	75.57%	73.60%	74.95%	74.42%
Worst result	-	59.23%	57.97%	60.62%	50.48%
Responses	-	10096	9132	8842	13043

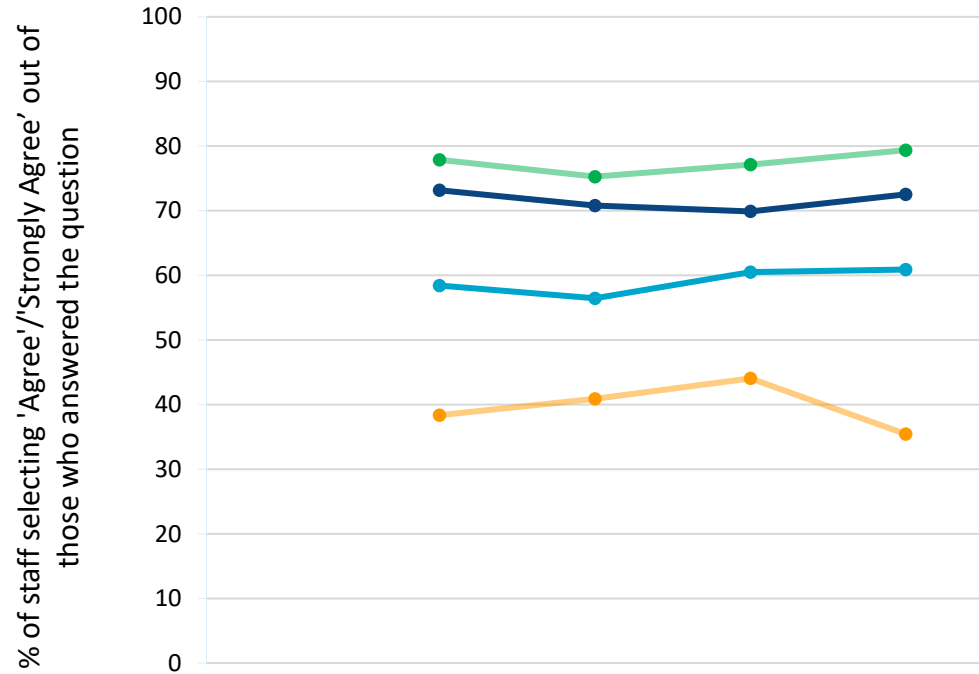
Q25b My organisation acts on concerns raised by patients / service users.



	2020	2021	2022	2023	2024
Your org	-	82.17%	78.11%	76.45%	78.26%
Best result	-	86.29%	80.75%	82.38%	84.00%
Average result	-	71.15%	68.42%	69.86%	70.89%
Worst result	-	55.47%	51.58%	53.65%	49.55%
Responses	-	10080	9109	8831	13024

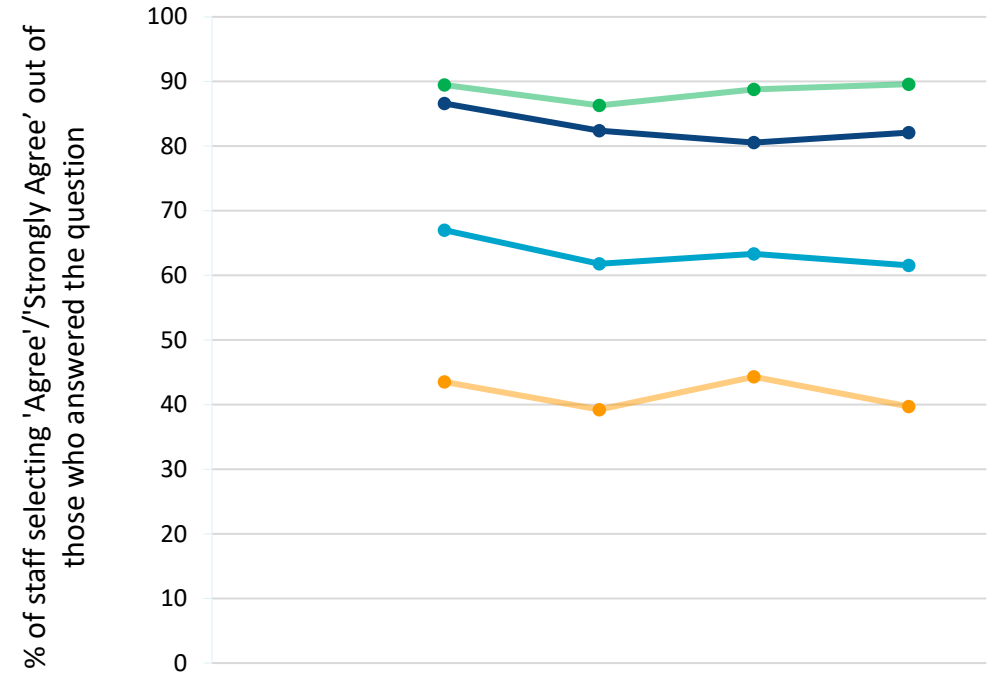


Q25c I would recommend my organisation as a place to work.



	2020	2021	2022	2023	2024
Your org	-	73.17%	70.81%	69.89%	72.56%
Best result	-	77.87%	75.29%	77.14%	79.38%
Average result	-	58.40%	56.46%	60.53%	60.90%
Worst result	-	38.38%	40.89%	44.05%	35.43%
Responses	-	10095	9123	8830	13043

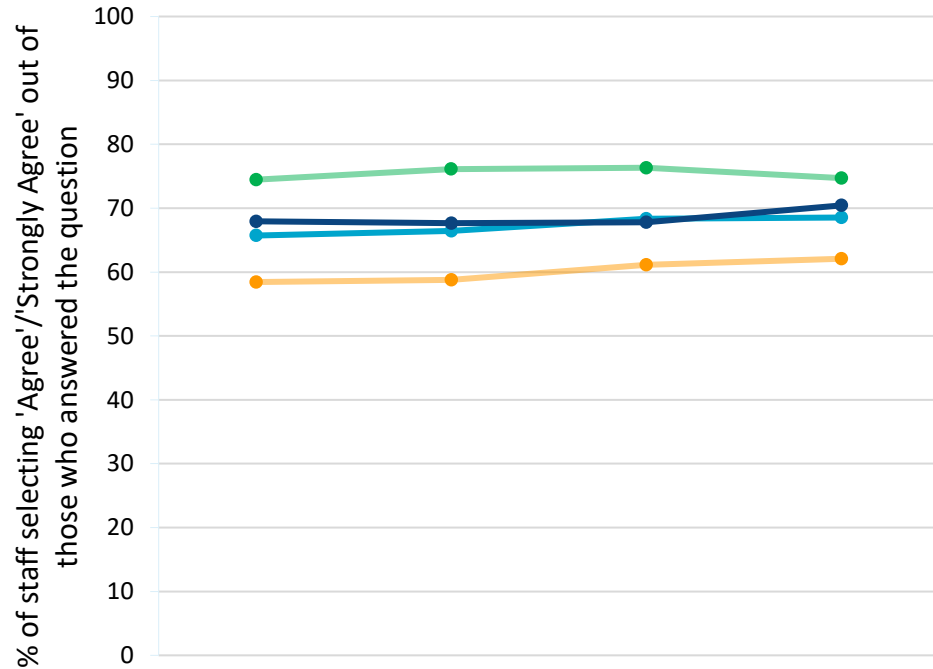
Q25d If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.



	2020	2021	2022	2023	2024
Your org	-	86.61%	82.42%	80.55%	82.09%
Best result	-	89.48%	86.30%	88.79%	89.59%
Average result	-	67.01%	61.79%	63.34%	61.54%
Worst result	-	43.50%	39.23%	44.30%	39.72%
Responses	-	10062	9113	8818	13021

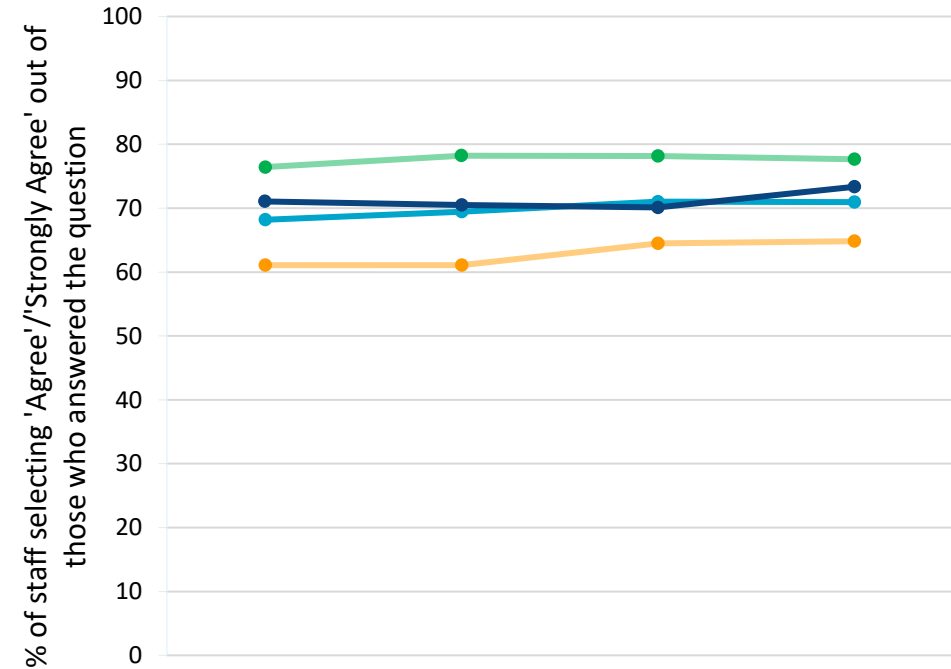


Q9f My immediate manager works together with me to come to an understanding of problems.



	2021	2022	2023	2024
Your org	67.92%	67.65%	67.79%	70.43%
Best result	74.46%	76.11%	76.33%	74.72%
Average result	65.72%	66.44%	68.34%	68.53%
Worst result	58.44%	58.76%	61.14%	62.08%
Responses	10094	9154	8855	13072

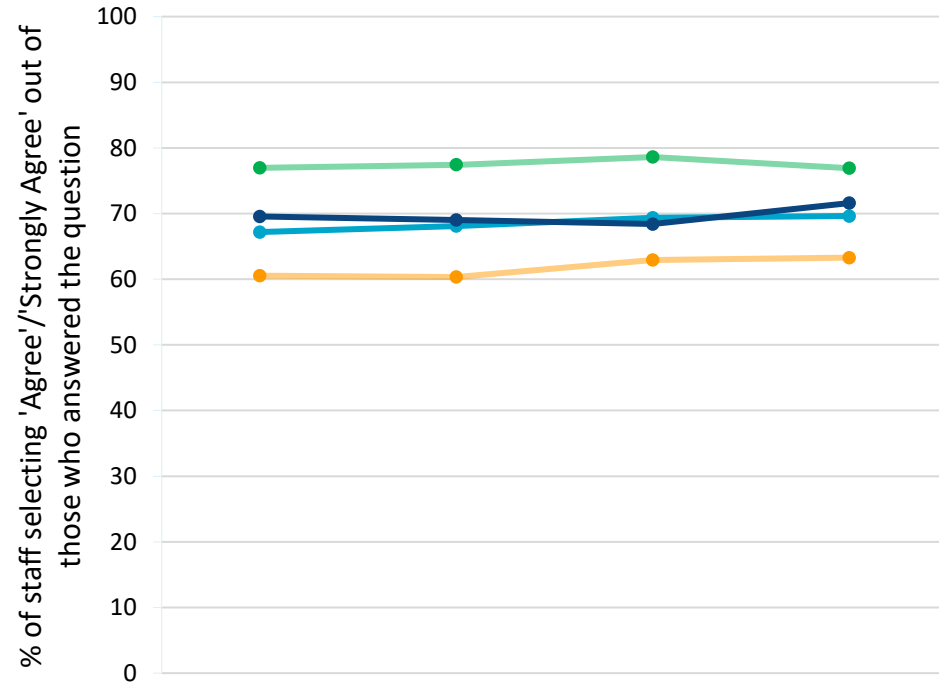
Q9g My immediate manager is interested in listening to me when I describe challenges I face.



	2021	2022	2023	2024
Your org	71.07%	70.50%	70.12%	73.35%
Best result	76.43%	78.21%	78.15%	77.66%
Average result	68.18%	69.46%	71.02%	70.95%
Worst result	61.07%	61.09%	64.47%	64.83%
Responses	10103	9156	8855	13078

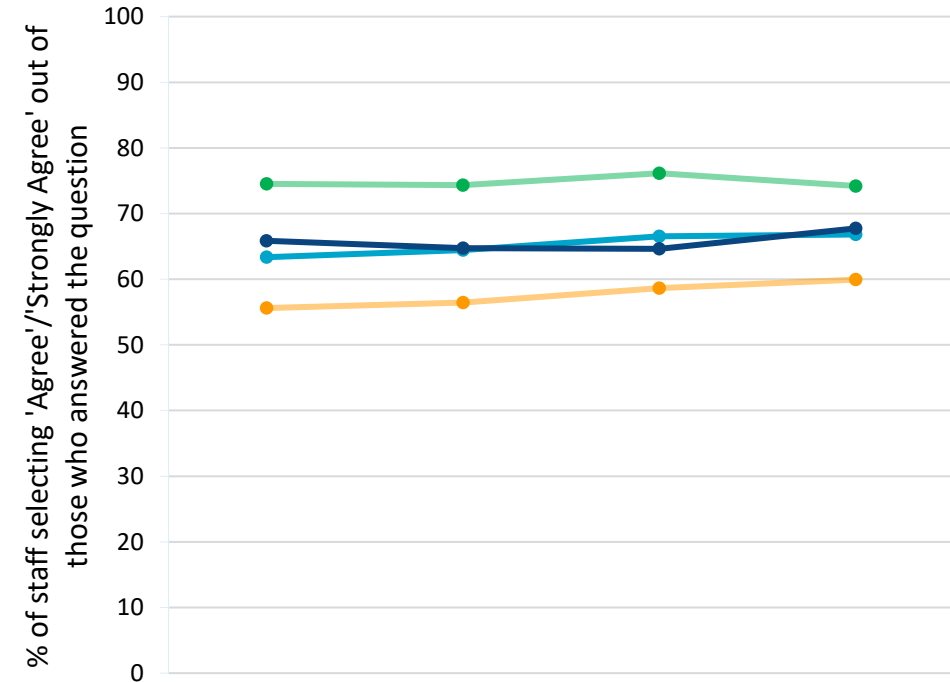


Q9h My immediate manager cares about my concerns.



	2021	2022	2023	2024
Your org	69.54%	69.01%	68.41%	71.59%
Best result	76.96%	77.43%	78.61%	76.91%
Average result	67.18%	68.07%	69.37%	69.63%
Worst result	60.55%	60.33%	62.93%	63.29%
Responses	10079	9133	8829	13054

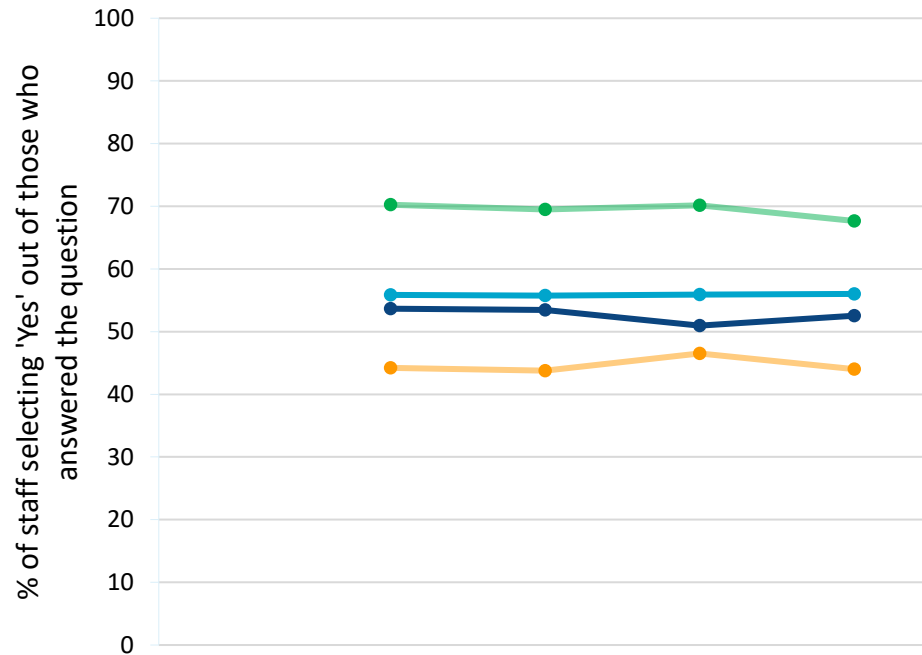
Q9i My immediate manager takes effective action to help me with any problems I face.



	2021	2022	2023	2024
Your org	65.84%	64.75%	64.63%	67.75%
Best result	74.52%	74.33%	76.14%	74.21%
Average result	63.36%	64.45%	66.52%	66.81%
Worst result	55.61%	56.43%	58.64%	59.94%
Responses	10080	9146	8837	13060

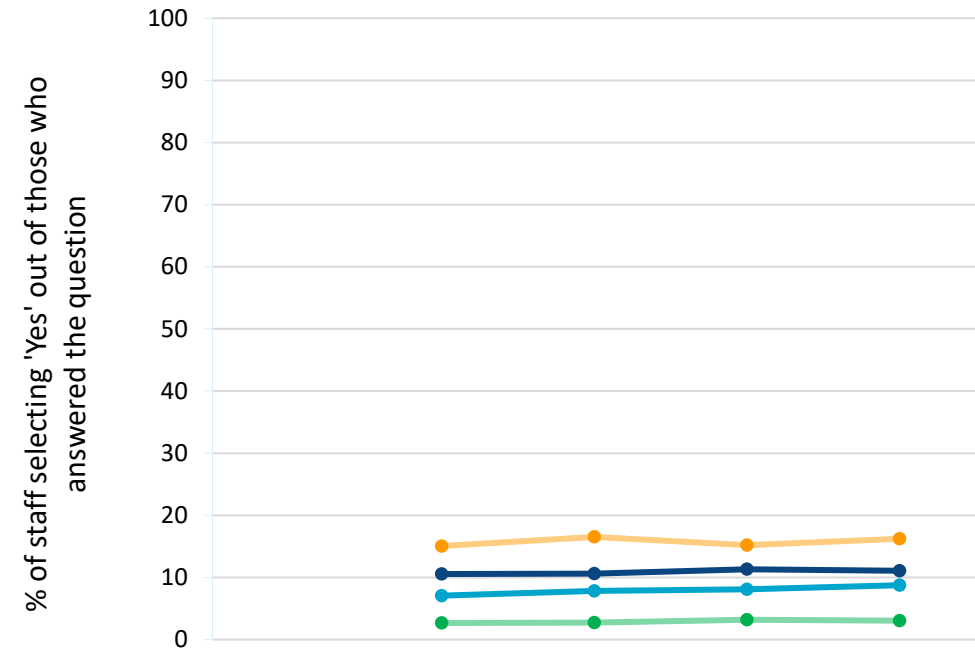


Q15 Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?



	2020	2021	2022	2023	2024
Your org	-	53.66%	53.47%	50.96%	52.53%
Best result	-	70.24%	69.47%	70.15%	67.66%
Average result	-	55.88%	55.75%	55.91%	56.02%
Worst result	-	44.21%	43.77%	46.52%	43.99%
Responses	-	10087	9144	8796	12989

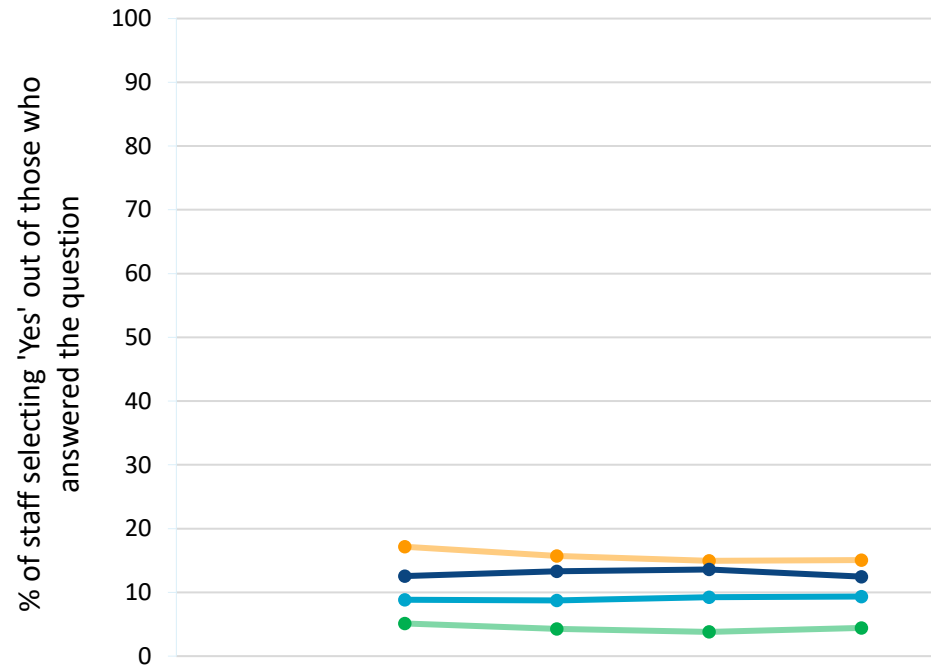
Q16a In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?



	2020	2021	2022	2023	2024
Your org	-	10.55%	10.60%	11.31%	11.08%
Best result	-	2.66%	2.71%	3.19%	3.03%
Average result	-	7.07%	7.81%	8.09%	8.75%
Worst result	-	15.05%	16.52%	15.20%	16.23%
Responses	-	10078	9111	8826	13053

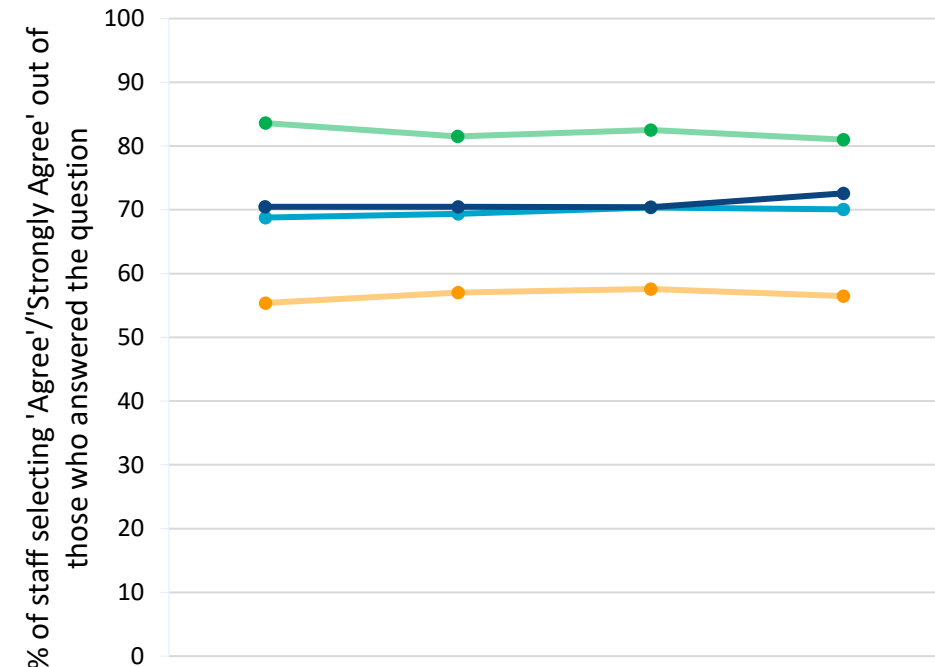


Q16b In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?



	2020	2021	2022	2023	2024
Your org	-	12.54%	13.30%	13.59%	12.47%
Best result	-	5.12%	4.25%	3.80%	4.44%
Average result	-	8.82%	8.73%	9.24%	9.35%
Worst result	-	17.16%	15.69%	14.95%	15.08%
Responses	-	10023	9054	8768	12916

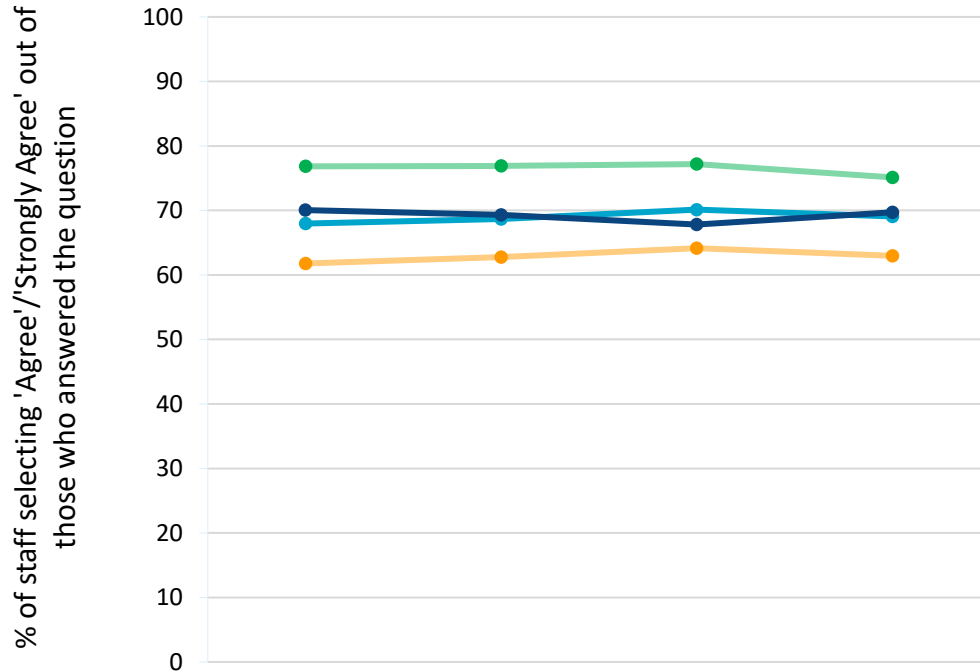
Q21 I think that my organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc).



	2021	2022	2023	2024
Your org	70.46%	70.49%	70.41%	72.58%
Best result	83.61%	81.51%	82.55%	81.02%
Average result	68.79%	69.37%	70.37%	70.07%
Worst result	55.39%	57.03%	57.59%	56.47%
Responses	10122	9165	8827	13055

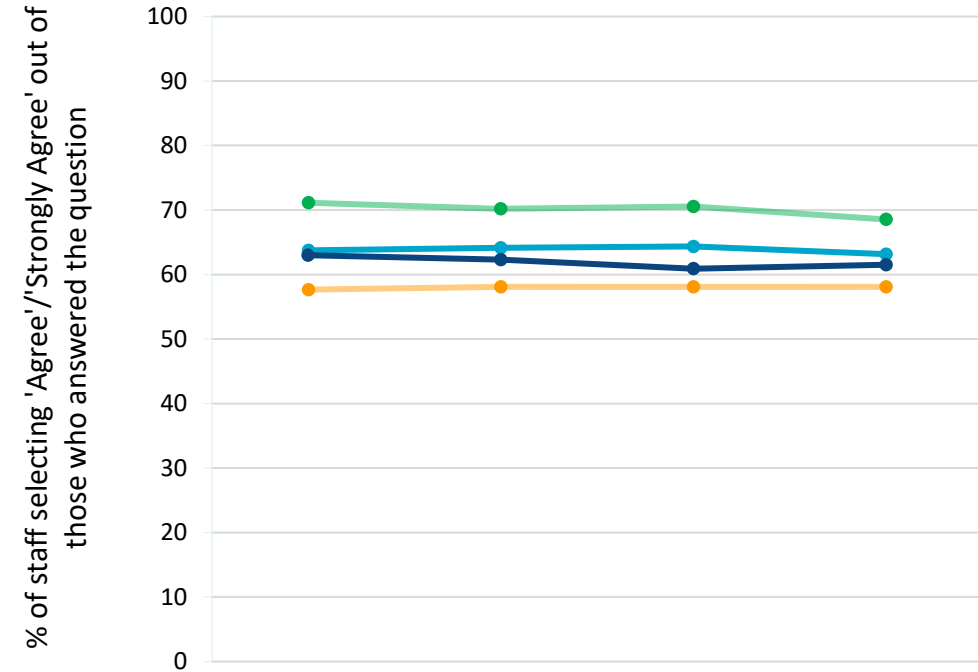


Q7h I feel valued by my team.



	2021	2022	2023	2024
Your org	70.05%	69.30%	67.81%	69.73%
Best result	76.84%	76.89%	77.18%	75.12%
Average result	67.97%	68.69%	70.13%	69.09%
Worst result	61.78%	62.75%	64.15%	62.98%
Responses	10040	9110	8824	13016

Q7i I feel a strong personal attachment to my team.

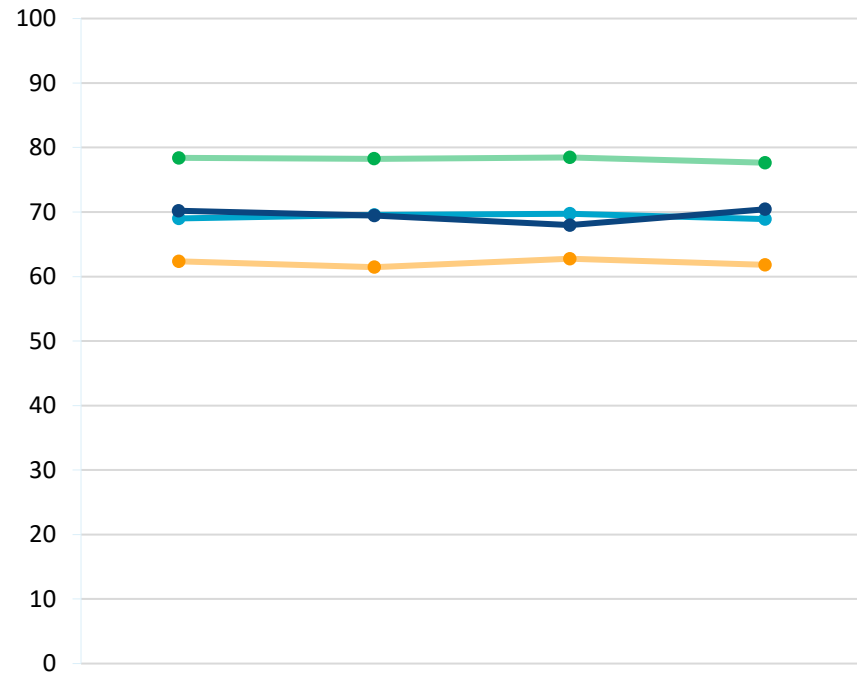


	2021	2022	2023	2024
Your org	62.99%	62.31%	60.90%	61.54%
Best result	71.13%	70.18%	70.53%	68.54%
Average result	63.74%	64.17%	64.36%	63.16%
Worst result	57.66%	58.07%	58.09%	58.08%
Responses	10043	9111	8828	13029



Q8b The people I work with are understanding and kind to one another.

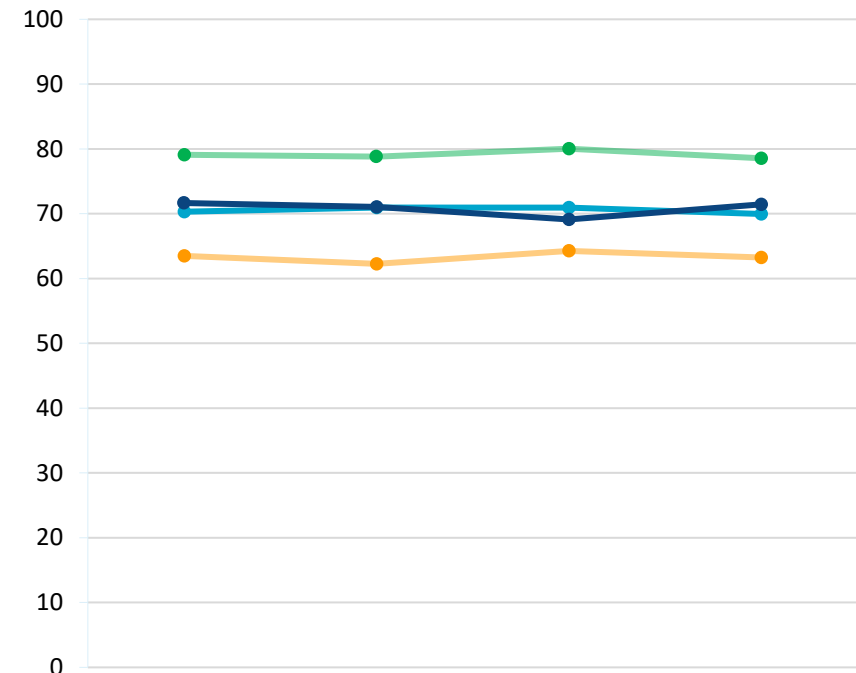
% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



	2021	2022	2023	2024
Your org	70.19%	69.47%	67.98%	70.43%
Best result	78.40%	78.25%	78.46%	77.64%
Average result	69.03%	69.56%	69.73%	68.91%
Worst result	62.36%	61.45%	62.76%	61.80%
Responses	10026	9112	8828	13051

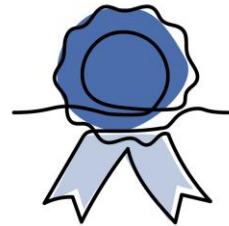
Q8c The people I work with are polite and treat each other with respect.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



	2021	2022	2023	2024
Your org	71.65%	71.04%	69.12%	71.44%
Best result	79.10%	78.82%	80.03%	78.56%
Average result	70.29%	70.94%	70.94%	69.96%
Worst result	63.49%	62.26%	64.26%	63.26%
Responses	10003	9104	8815	13039

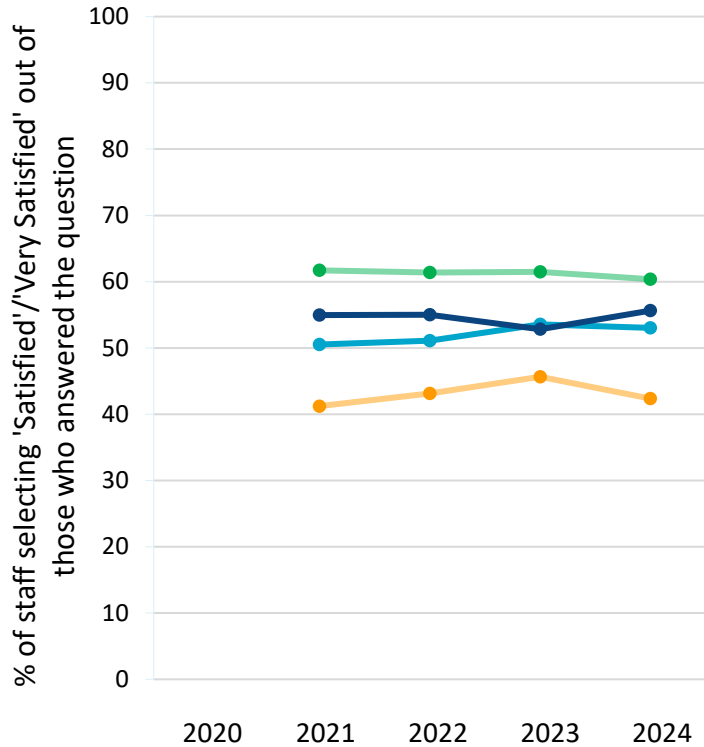
People Promise element – We are recognised and rewarded



Questions included:
Q4a, Q4b, Q4c, Q8d, Q9e

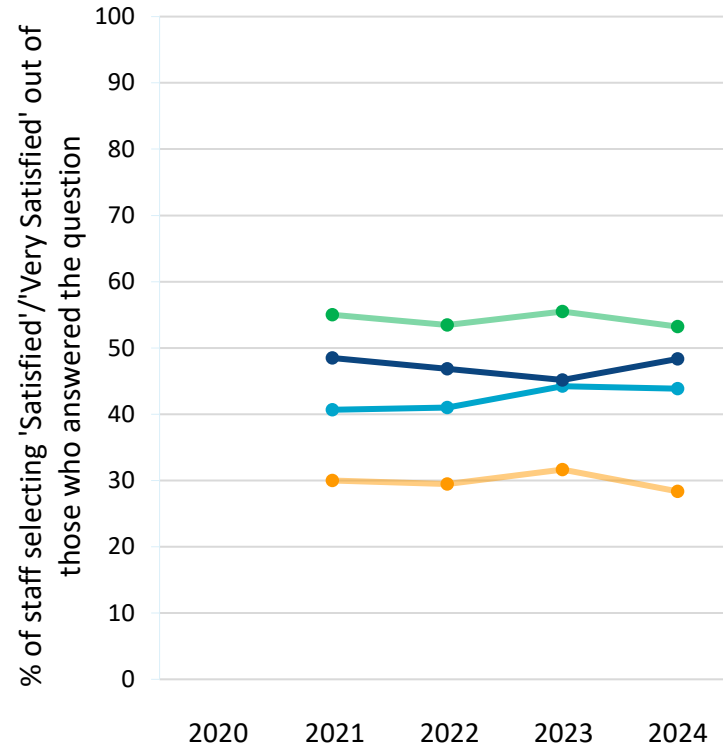


Q4a How satisfied are you with each of the following aspects of your job? The recognition I get for good work.



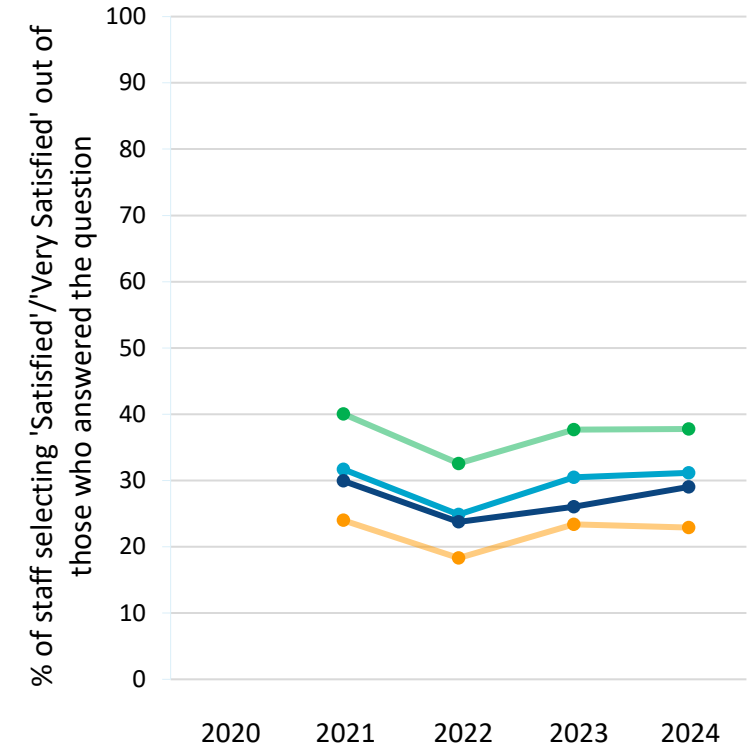
	2020	2021	2022	2023	2024
Your org	-	54.94%	55.03%	52.82%	55.63%
Best result	-	61.71%	61.38%	61.48%	60.37%
Average result	-	50.52%	51.09%	53.56%	53.02%
Worst result	-	41.22%	43.12%	45.65%	42.37%
Responses	-	10053	9127	8865	13122

Q4b How satisfied are you with each of the following aspects of your job? The extent to which my organisation values my work.



	2020	2021	2022	2023	2024
Your org	-	48.49%	46.83%	45.17%	48.34%
Best result	-	55.03%	53.46%	55.50%	53.22%
Average result	-	40.67%	41.03%	44.23%	43.88%
Worst result	-	29.99%	29.44%	31.65%	28.35%
Responses	-	10017	9096	8827	13046

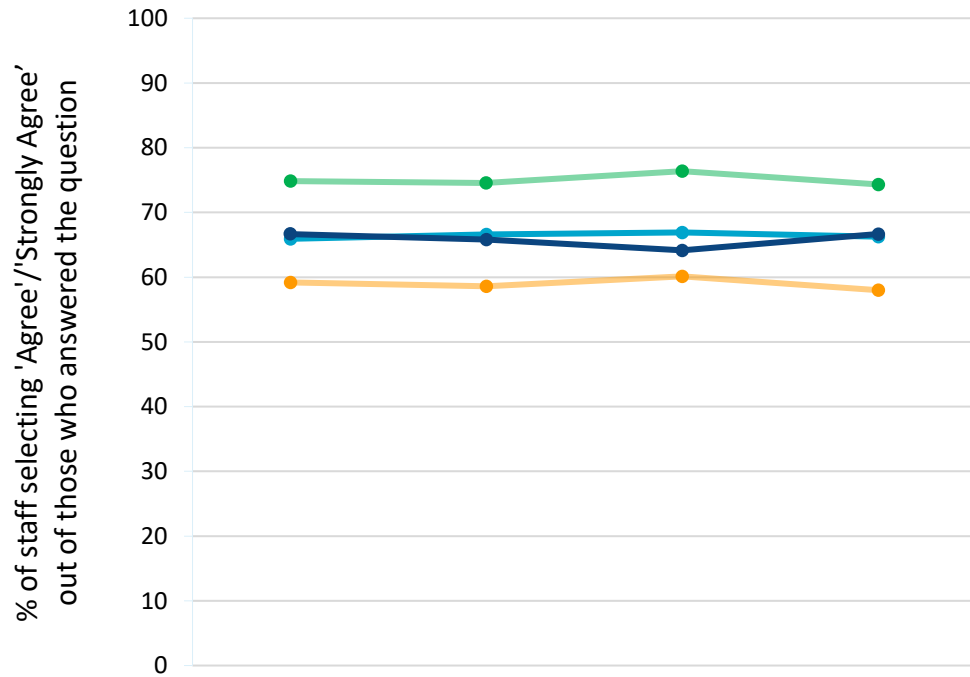
Q4c How satisfied are you with each of the following aspects of your job? My level of pay.



	2020	2021	2022	2023	2024
Your org	-	29.93%	23.75%	26.04%	29.04%
Best result	-	40.04%	32.58%	37.69%	37.76%
Average result	-	31.69%	24.87%	30.49%	31.14%
Worst result	-	23.99%	18.31%	23.36%	22.92%
Responses	-	10022	9103	8839	13064

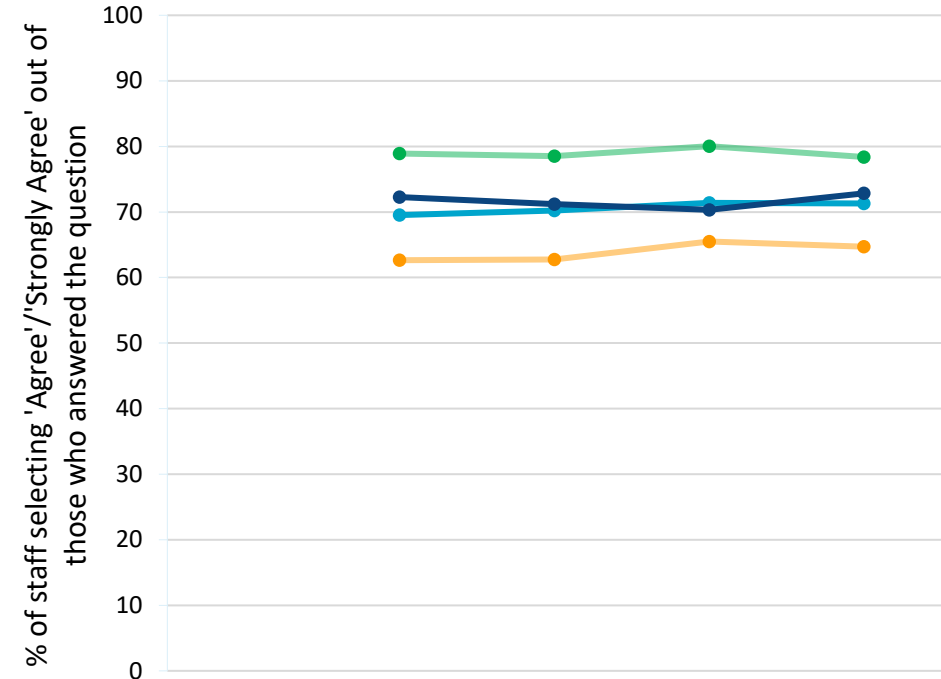


Q8d The people I work with show appreciation to one another.



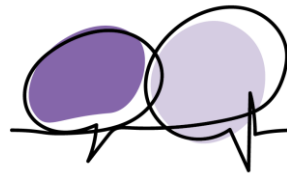
	2021	2022	2023	2024
Your org	66.66%	65.81%	64.14%	66.67%
Best result	74.84%	74.55%	76.37%	74.33%
Average result	65.92%	66.61%	66.91%	66.25%
Worst result	59.18%	58.59%	60.13%	57.98%
Responses	10005	9094	8809	13030

Q9e My immediate manager values my work.



	2020	2021	2022	2023	2024
Your org	-	72.29%	71.20%	70.32%	72.83%
Best result	-	78.89%	78.50%	80.03%	78.38%
Average result	-	69.52%	70.22%	71.39%	71.30%
Worst result	-	62.64%	62.76%	65.49%	64.68%
Responses	-	10100	9154	8848	13080

People Promise element – We each have a voice that counts



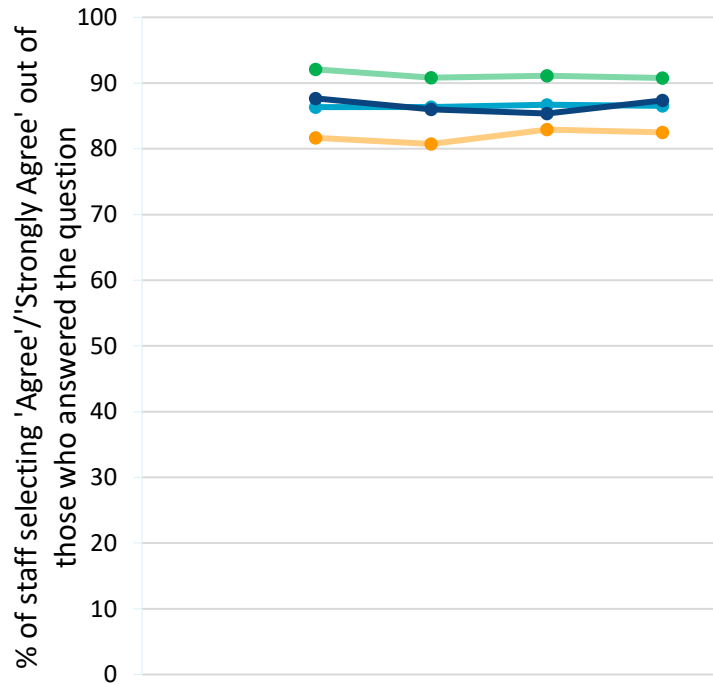
Questions included:

Autonomy and control – Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b

Raising concerns – Q20a, Q20b, Q25e, Q25f

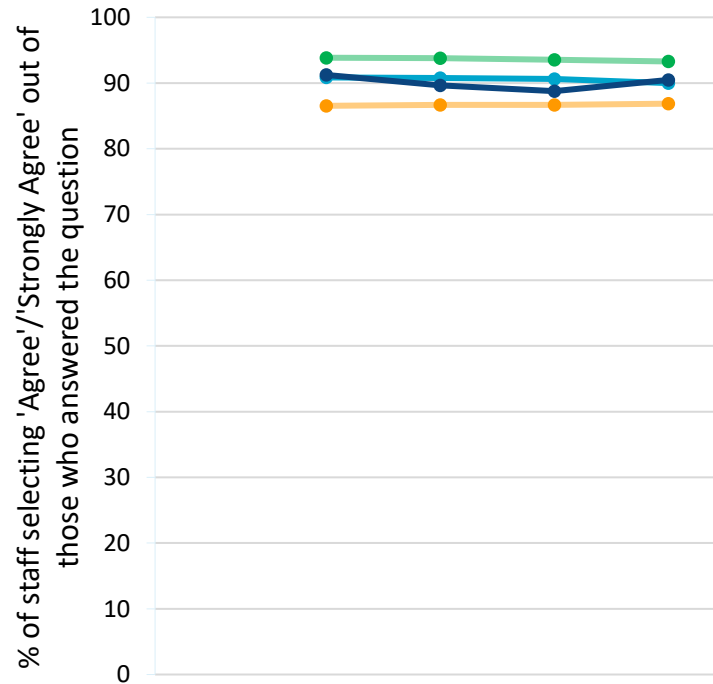


Q3a I always know what my work responsibilities are.



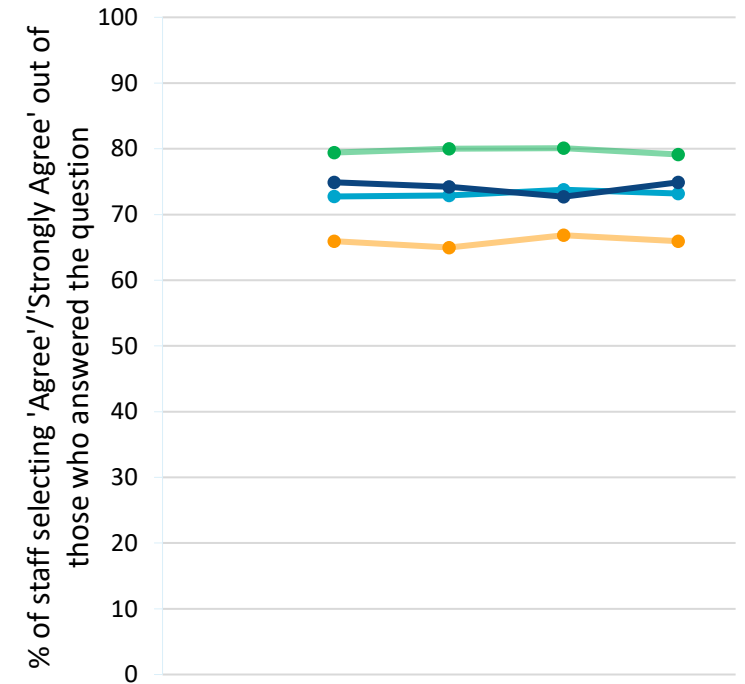
	2020	2021	2022	2023	2024
Your org	-	87.67%	85.99%	85.36%	87.37%
Best result	-	92.08%	90.80%	91.12%	90.77%
Average result	-	86.35%	86.35%	86.70%	86.55%
Worst result	-	81.65%	80.73%	82.92%	82.51%
Responses	-	10132	9161	8876	13128

Q3b I am trusted to do my job.



	2020	2021	2022	2023	2024
Your org	-	91.23%	89.64%	88.77%	90.46%
Best result	-	93.85%	93.81%	93.56%	93.28%
Average result	-	90.85%	90.76%	90.62%	89.99%
Worst result	-	86.54%	86.66%	86.67%	86.86%
Responses	-	10094	9151	8844	13097

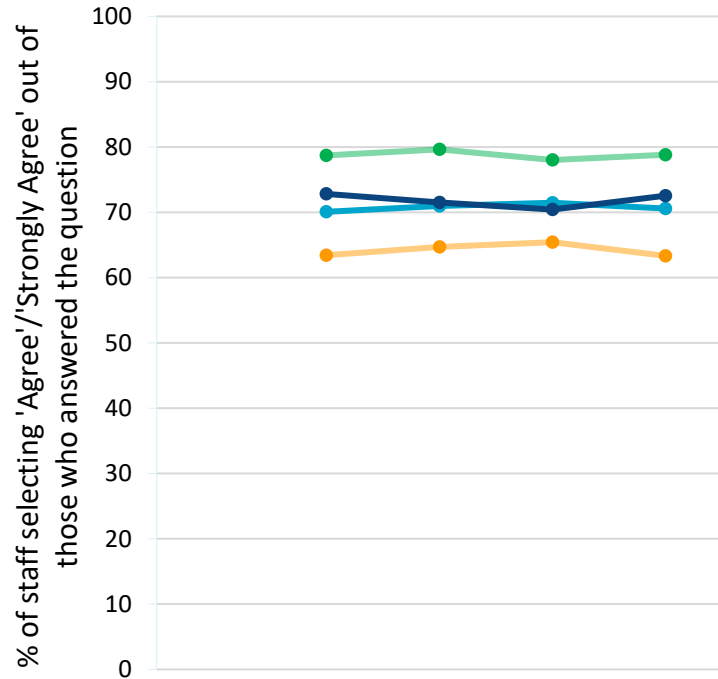
Q3c There are frequent opportunities for me to show initiative in my role.



	2020	2021	2022	2023	2024
Your org	-	74.89%	74.23%	72.71%	74.89%
Best result	-	79.42%	80.00%	80.09%	79.13%
Average result	-	72.74%	72.89%	73.76%	73.20%
Worst result	-	65.95%	64.98%	66.84%	65.96%
Responses	-	10076	9129	8840	13061

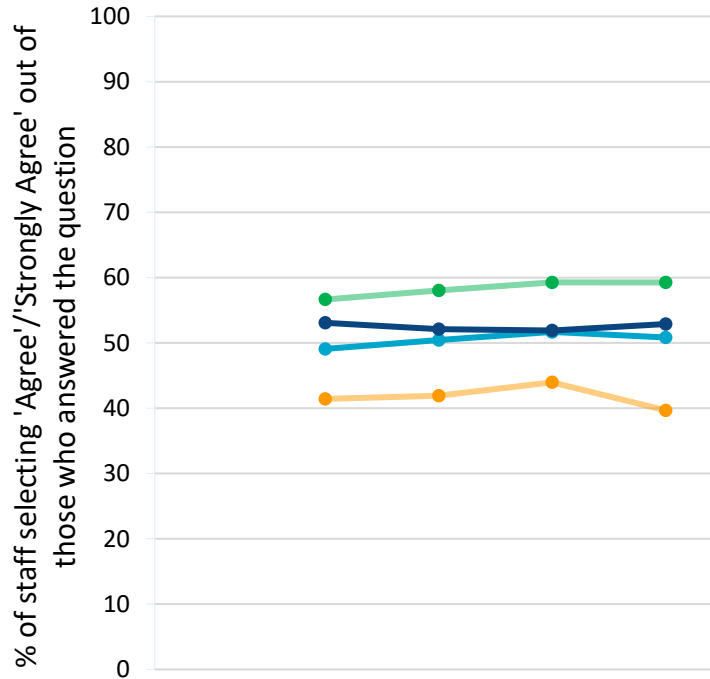


Q3d I am able to make suggestions to improve the work of my team / department.



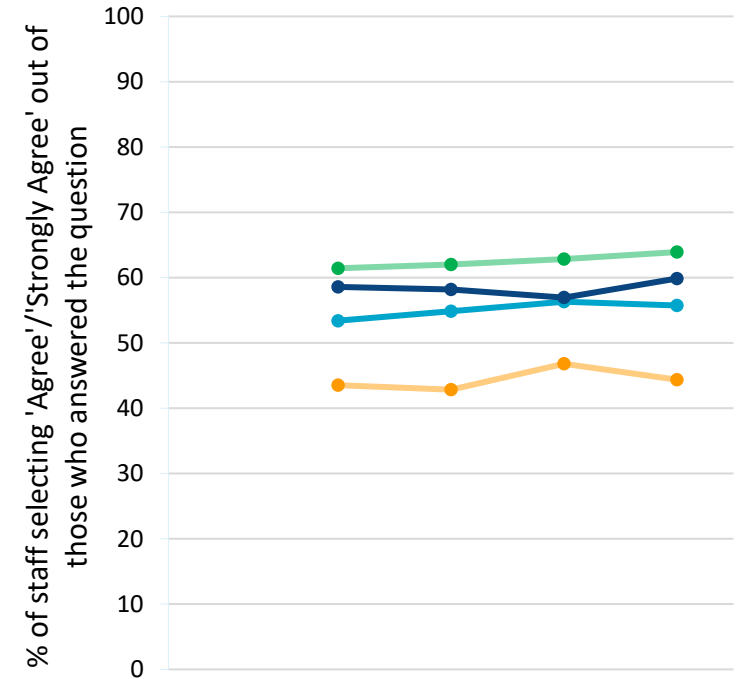
	2020	2021	2022	2023	2024
Your org	-	72.81%	71.52%	70.42%	72.54%
Best result	-	78.70%	79.64%	78.01%	78.83%
Average result	-	70.08%	70.96%	71.46%	70.60%
Worst result	-	63.41%	64.71%	65.42%	63.34%
Responses	-	10051	9118	8815	13026

Q3e I am involved in deciding on changes introduced that affect my work area / team / department.



	2020	2021	2022	2023	2024
Your org	-	53.08%	52.12%	51.90%	52.88%
Best result	-	56.64%	58.05%	59.27%	59.25%
Average result	-	49.08%	50.44%	51.68%	50.81%
Worst result	-	41.40%	41.91%	43.96%	39.67%
Responses	-	10067	9118	8833	13054

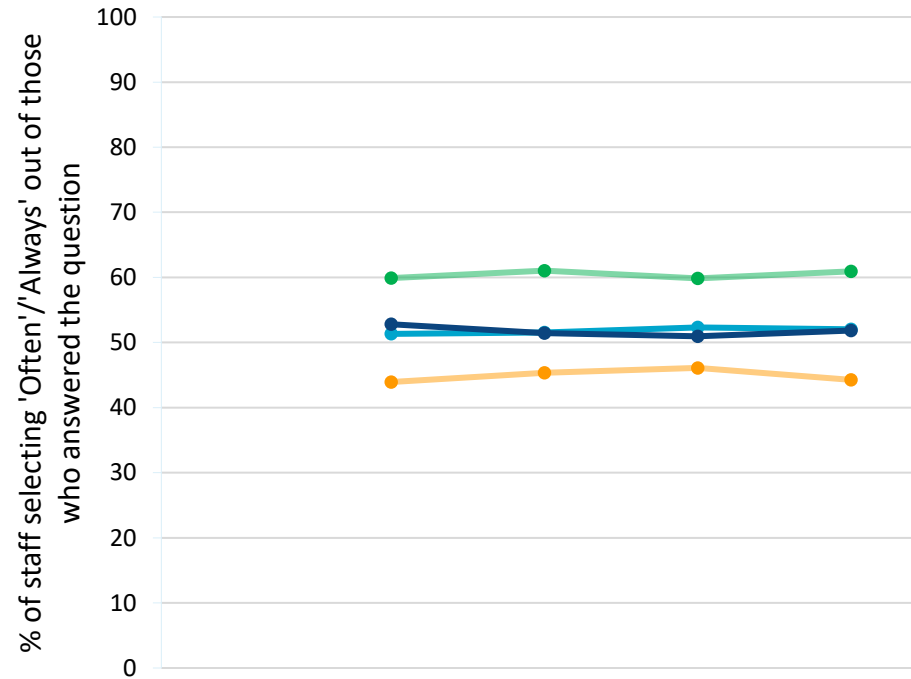
Q3f I am able to make improvements happen in my area of work.



	2020	2021	2022	2023	2024
Your org	-	58.58%	58.18%	56.93%	59.86%
Best result	-	61.43%	61.98%	62.83%	63.91%
Average result	-	53.40%	54.86%	56.31%	55.73%
Worst result	-	43.51%	42.83%	46.80%	44.36%
Responses	-	10034	9115	8831	13060



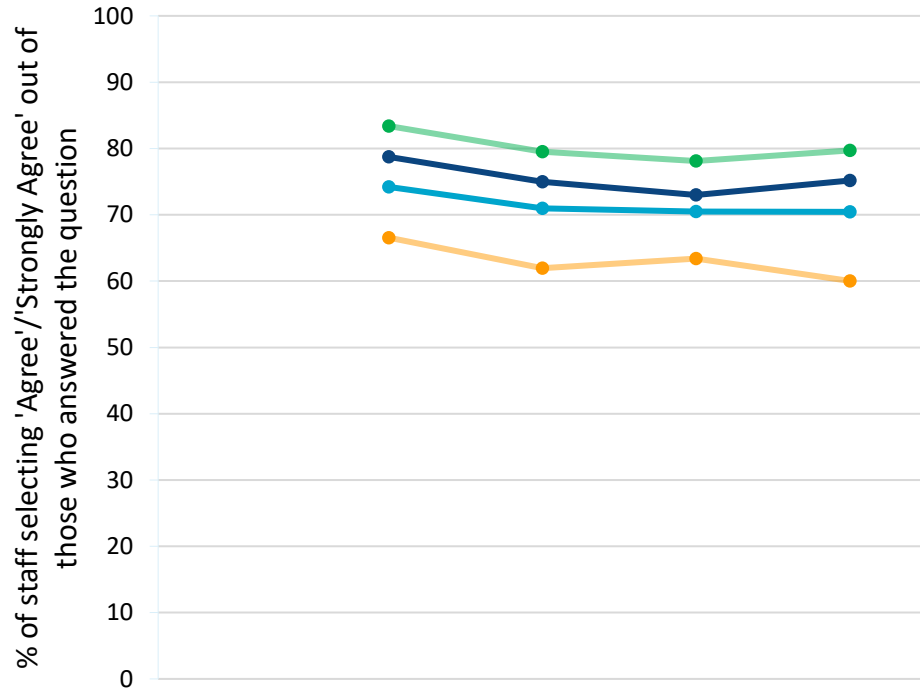
Q5b I have a choice in deciding how to do my work.



	2020	2021	2022	2023	2024
Your org	-	52.80%	51.45%	50.96%	51.86%
Best result	-	59.87%	61.04%	59.85%	60.94%
Average result	-	51.32%	51.55%	52.31%	52.02%
Worst result	-	43.93%	45.33%	46.10%	44.26%
Responses	-	10050	9116	8822	13053

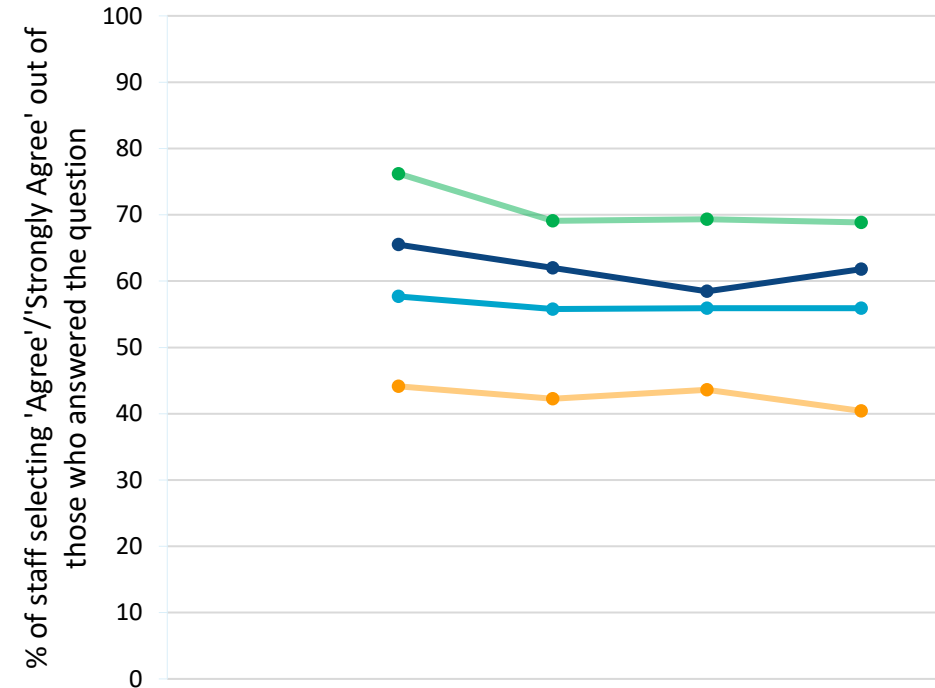


Q20a I would feel secure raising concerns about unsafe clinical practice.



	2020	2021	2022	2023	2024
Your org	-	78.74%	74.99%	72.99%	75.15%
Best result	-	83.39%	79.51%	78.11%	79.71%
Average result	-	74.20%	70.96%	70.47%	70.44%
Worst result	-	66.55%	61.96%	63.38%	60.03%
Responses	-	10092	9119	8811	13038

Q20b I am confident that my organisation would address my concern.

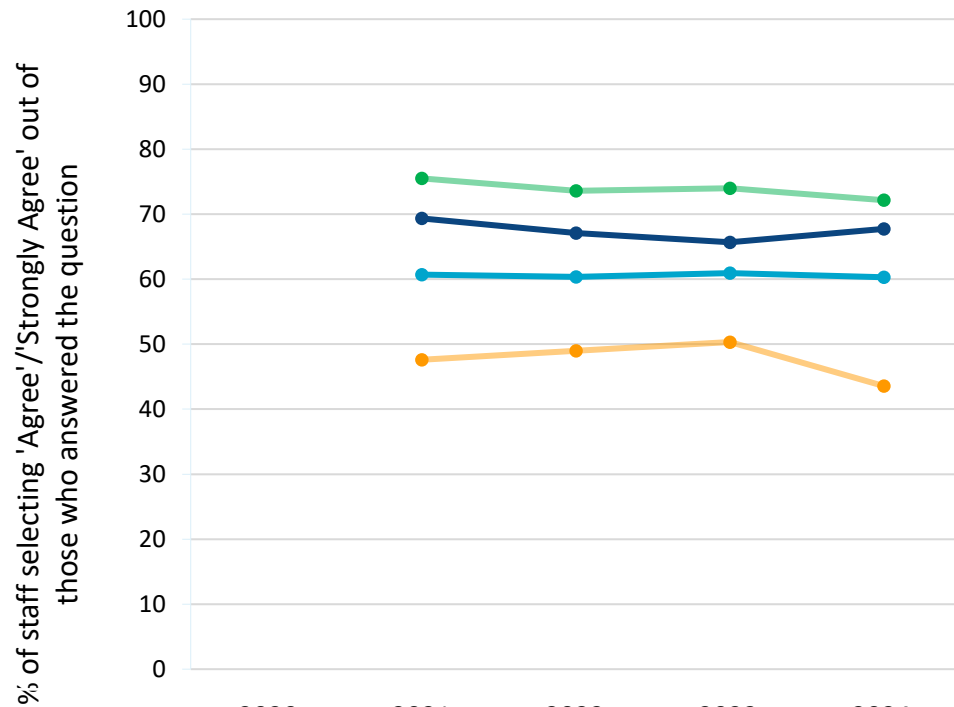


	2020	2021	2022	2023	2024
Your org	-	65.50%	61.99%	58.46%	61.82%
Best result	-	76.20%	69.10%	69.35%	68.85%
Average result	-	57.68%	55.79%	55.93%	55.91%
Worst result	-	44.13%	42.28%	43.61%	40.42%
Responses	-	10074	9093	8786	12998

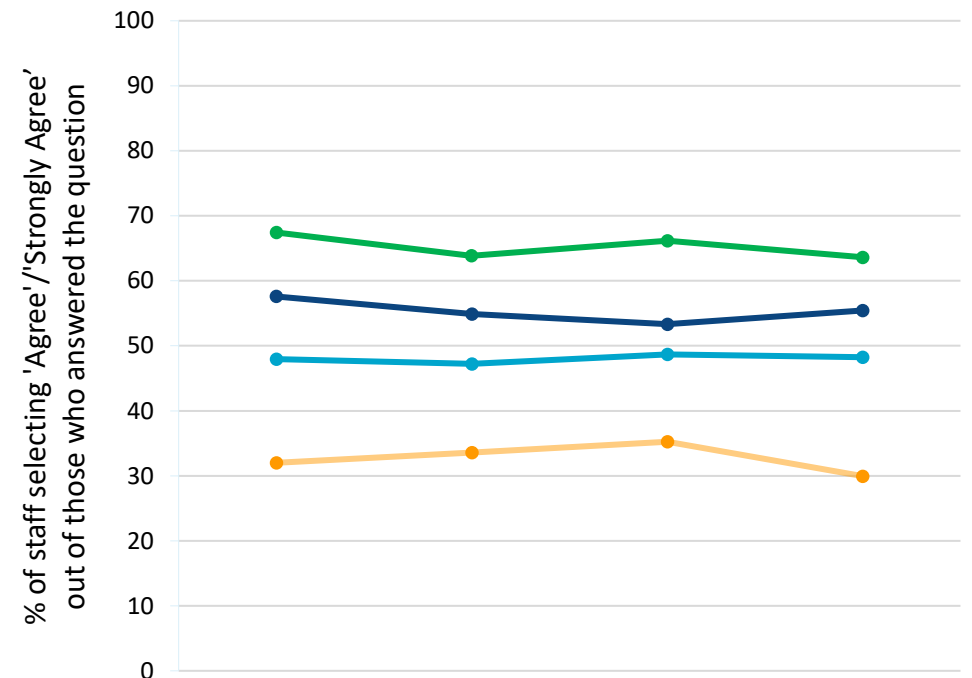


Q25e I feel safe to speak up about anything that concerns me in this organisation.

Q25f If I spoke up about something that concerned me I am confident my organisation would address my concern.



	2020	2021	2022	2023	2024
Your org	-	69.35%	67.09%	65.68%	67.73%
Best result	-	75.50%	73.58%	74.00%	72.15%
Average result	-	60.68%	60.37%	60.93%	60.29%
Worst result	-	47.61%	48.97%	50.33%	43.56%
Responses	-	10056	9100	8812	13016



	2021	2022	2023	2024
Your org	57.58%	54.89%	53.33%	55.45%
Best result	67.43%	63.83%	66.16%	63.63%
Average result	47.94%	47.23%	48.67%	48.23%
Worst result	32.01%	33.59%	35.24%	29.95%
Responses	10051	9097	8798	12987

People Promise element – We are safe and healthy



Questions included:

Health and safety climate: Q3g, Q3h, Q3i, Q5a, Q11a, Q13d, Q14d

Burnout: Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g

Negative experiences: Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c

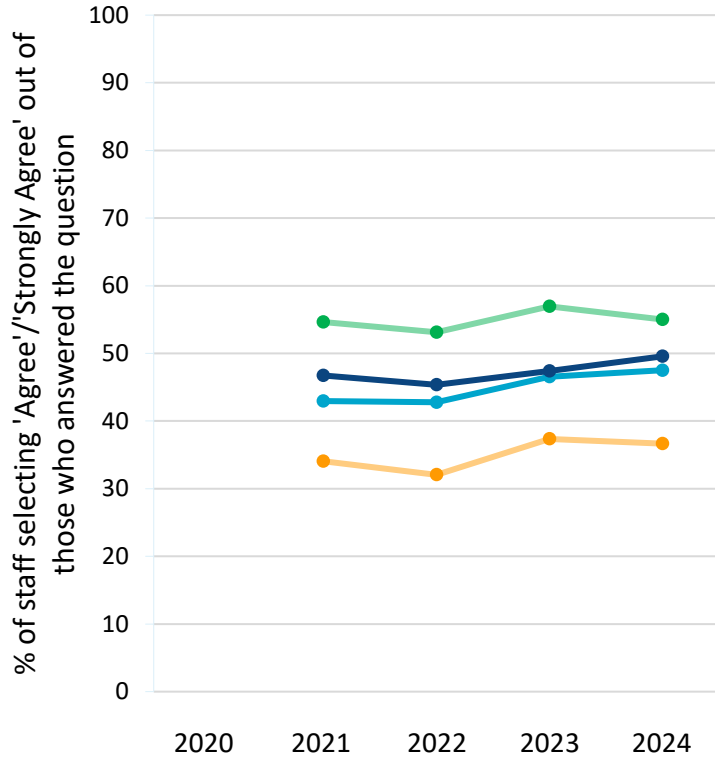
Other questions:* Q17a, Q17b, Q22

*Q17a, Q17b and Q22 do not contribute to the calculation of any scores or sub-scores.

Note: where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

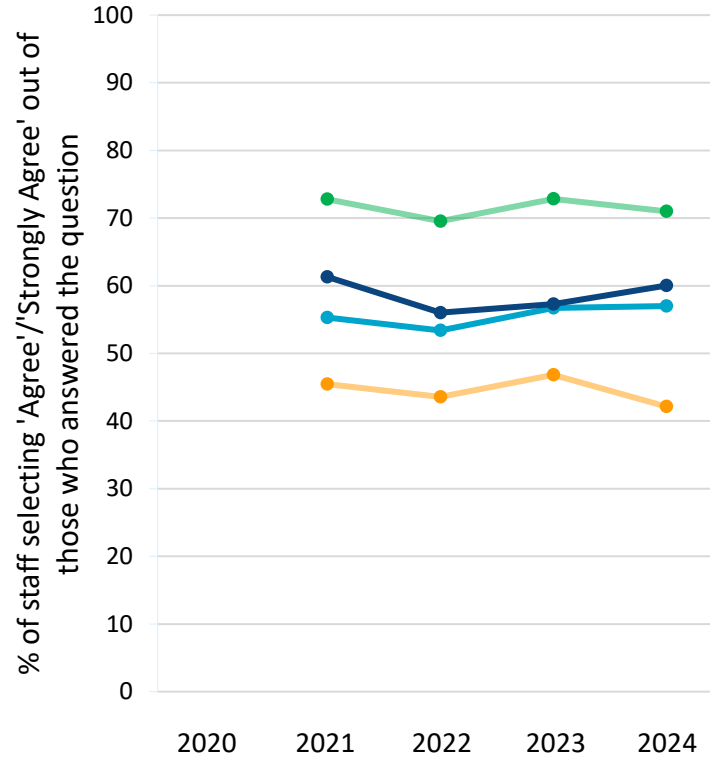


Q3g I am able to meet all the conflicting demands on my time at work.



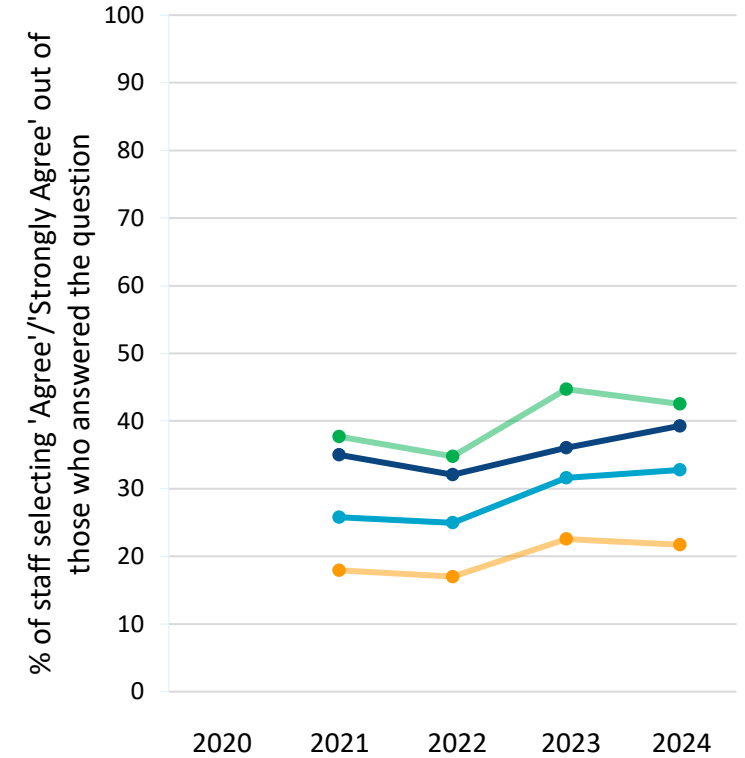
Responses	-	10034	9121	8816	13032
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Q3h I have adequate materials, supplies and equipment to do my work.



Responses	-	10020	9099	8800	13004
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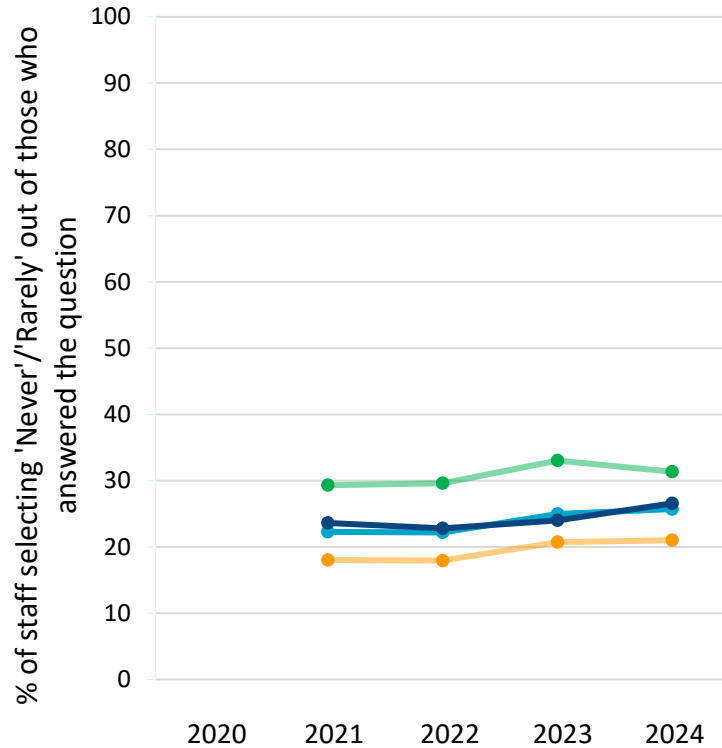
Q3i There are enough staff at this organisation for me to do my job properly.



Responses	-	10073	9145	8843	13081
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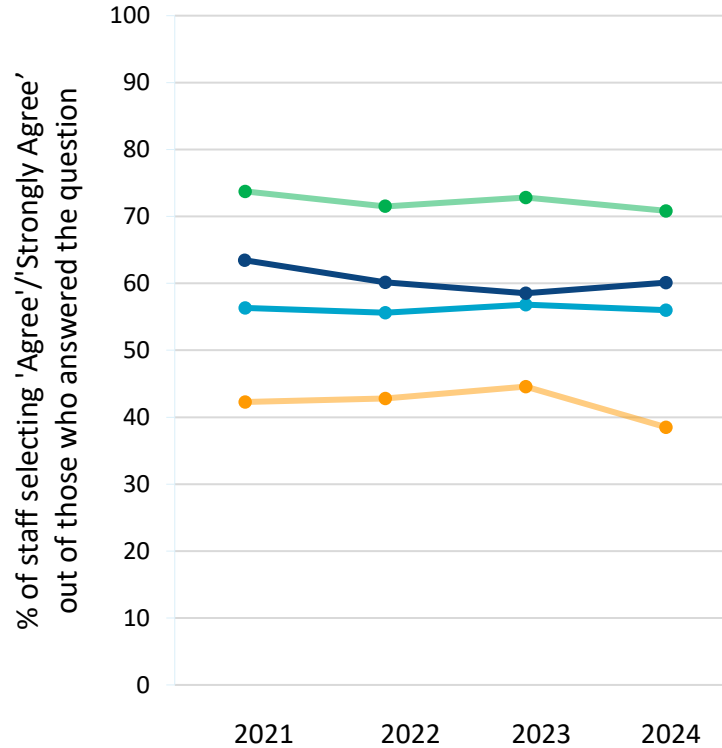
Q5a I have unrealistic time pressures.



Your org	-	23.60%	22.80%	23.99%	26.58%
Best result	-	29.31%	29.61%	33.04%	31.37%
Average result	-	22.27%	22.18%	24.95%	25.71%
Worst result	-	18.00%	17.94%	20.72%	21.01%

Responses - 10057 9119 8842 13072

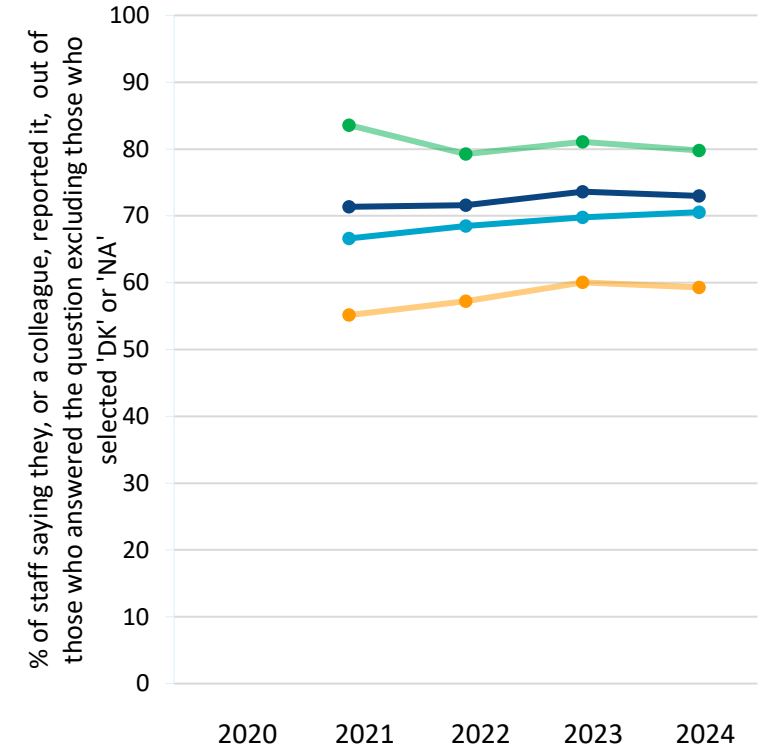
Q11a My organisation takes positive action on health and well-being.



Your org	63.45%	60.15%	58.53%	60.10%
Best result	73.75%	71.50%	72.81%	70.84%
Average result	56.34%	55.62%	56.82%	55.99%
Worst result	42.28%	42.82%	44.58%	38.51%

Responses 9952 9083 8747 12947

Q13d The last time you experienced physical violence at work, did you or a colleague report it?



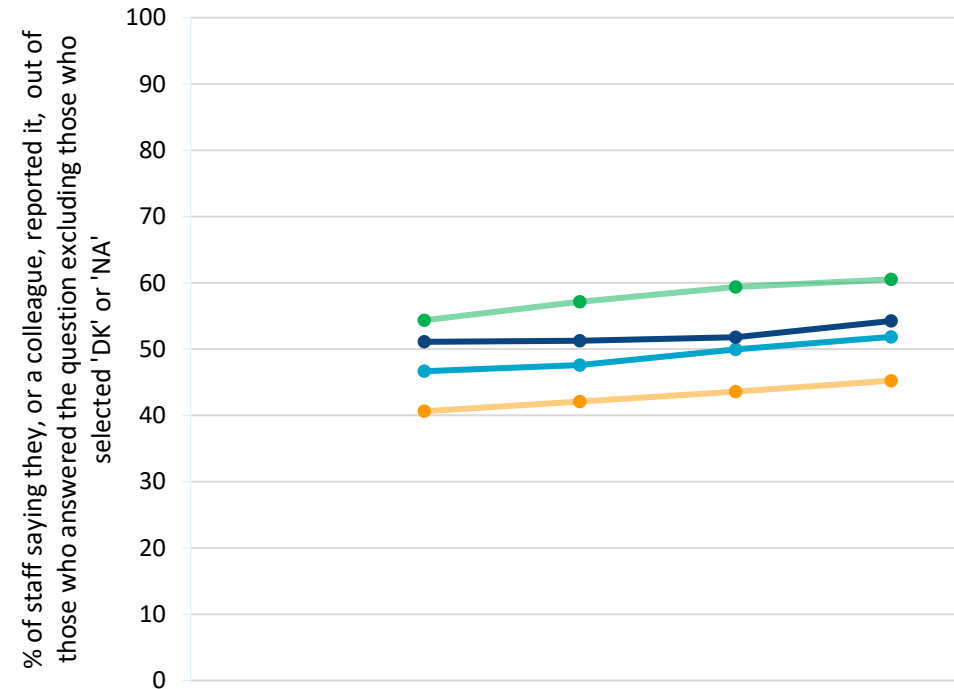
Your org	-	71.36%	71.60%	73.62%	72.98%
Best result	-	83.58%	79.24%	81.08%	79.79%
Average result	-	66.62%	68.47%	69.78%	70.55%
Worst result	-	55.15%	57.22%	60.04%	59.28%

Responses - 923 857 826 1217

Note: 2023 results for Q13d are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.



Q14d The last time you experienced harassment, bullying or abuse at work, did you or a colleague report it?

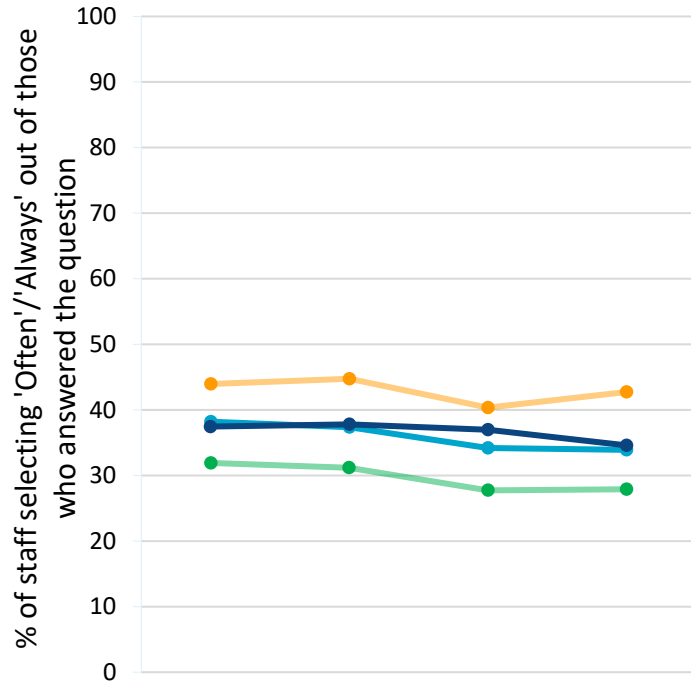


	2020	2021	2022	2023	2024
Your org	-	51.11%	51.28%	51.80%	54.25%
Best result	-	54.35%	57.16%	59.40%	60.52%
Average result	-	46.67%	47.59%	49.96%	51.86%
Worst result	-	40.63%	42.10%	43.57%	45.25%
Responses	-	3722	3440	3202	4516

Note: 2023 results for Q14d are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

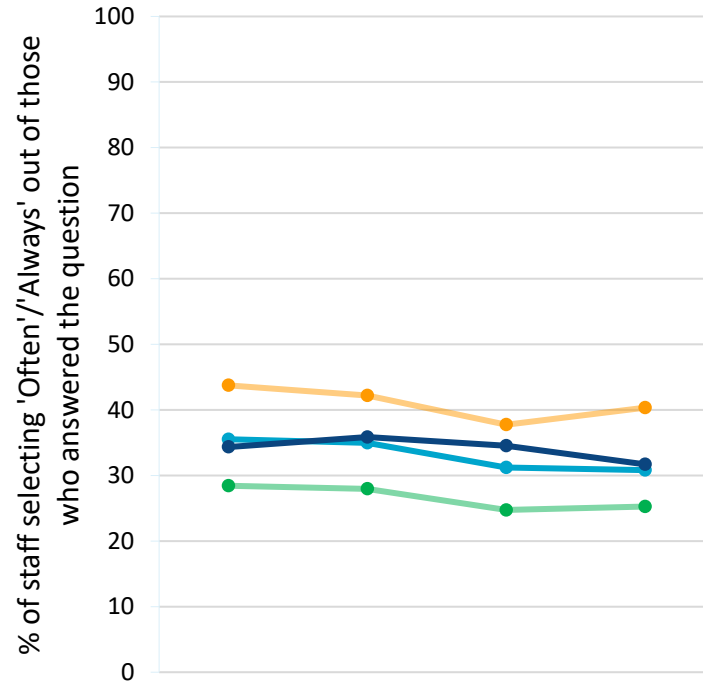


Q12a How often, if at all, do you find your work emotionally exhausting?



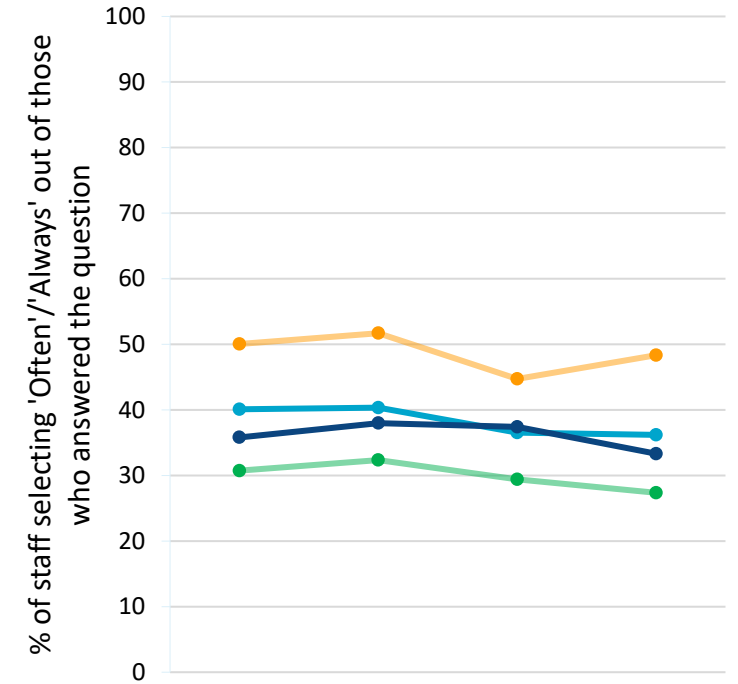
	2021	2022	2023	2024
Your org	37.46%	37.80%	36.96%	34.59%
Best result	31.92%	31.18%	27.73%	27.88%
Average result	38.20%	37.36%	34.20%	33.91%
Worst result	43.97%	44.75%	40.35%	42.73%
Responses	10132	9177	8882	13116

Q12b How often, if at all, do you feel burnt out because of your work?



	2021	2022	2023	2024
Your org	34.34%	35.87%	34.51%	31.69%
Best result	28.44%	27.95%	24.74%	25.24%
Average result	35.52%	34.98%	31.20%	30.82%
Worst result	43.74%	42.19%	37.74%	40.36%
Responses	10098	9160	8859	13087

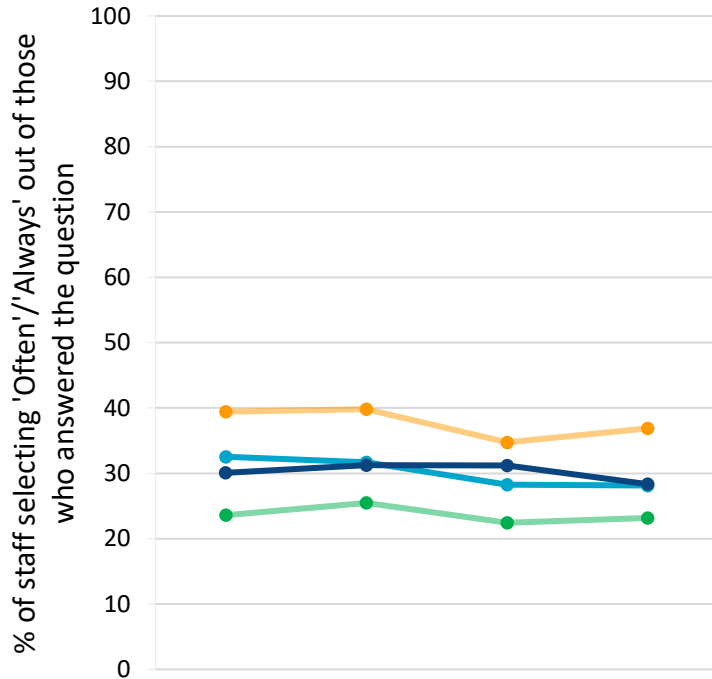
Q12c How often, if at all, does your work frustrate you?



	2021	2022	2023	2024
Your org	35.83%	37.98%	37.40%	33.32%
Best result	30.74%	32.35%	29.40%	27.37%
Average result	40.11%	40.35%	36.52%	36.19%
Worst result	50.04%	51.70%	44.72%	48.33%
Responses	10112	9158	8862	13084

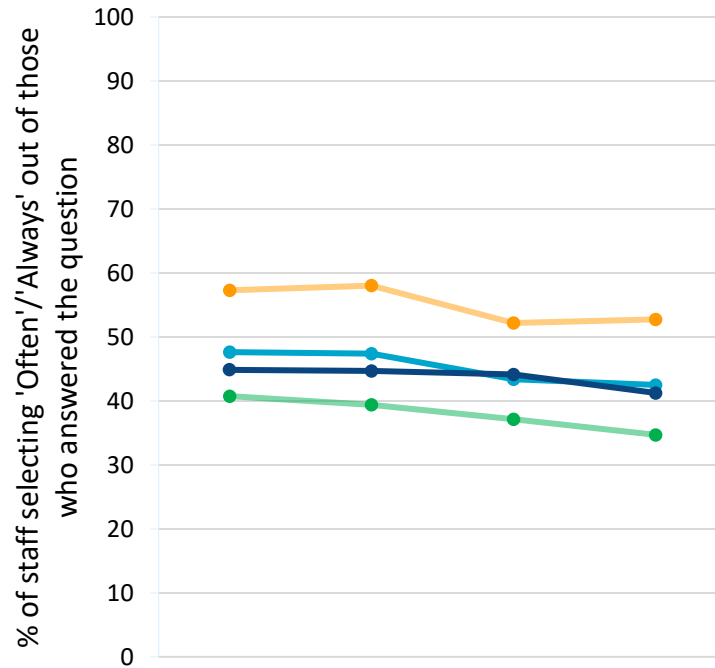


Q12d How often, if at all, are you exhausted at the thought of another day/shift at work?



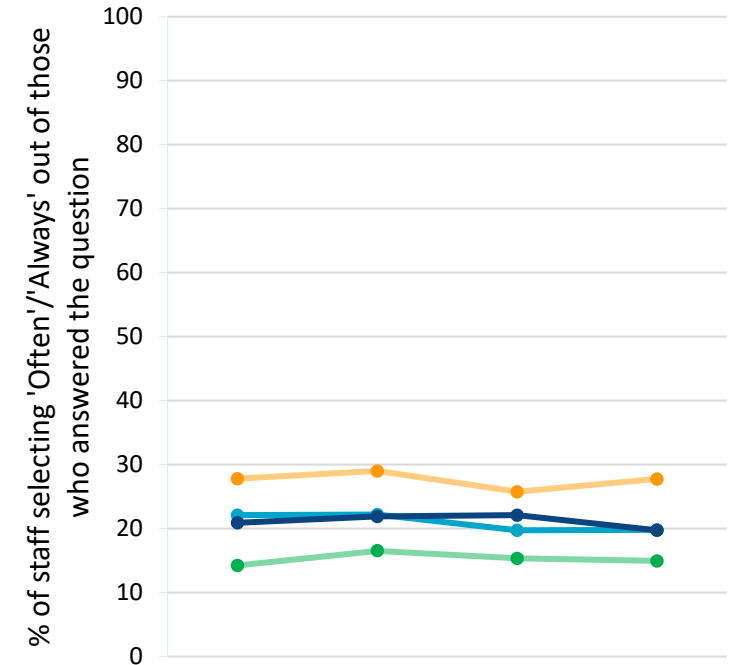
	2021	2022	2023	2024
Your org	30.06%	31.25%	31.22%	28.34%
Best result	23.59%	25.47%	22.44%	23.17%
Average result	32.54%	31.71%	28.26%	28.13%
Worst result	39.44%	39.81%	34.74%	36.90%
Responses	10091	9141	8851	13063

Q12e How often, if at all, do you feel worn out at the end of your working day/shift?



	2021	2022	2023	2024
Your org	44.85%	44.68%	44.15%	41.25%
Best result	40.75%	39.38%	37.14%	34.71%
Average result	47.62%	47.37%	43.37%	42.50%
Worst result	57.28%	58.02%	52.18%	52.73%
Responses	10078	9138	8834	13050

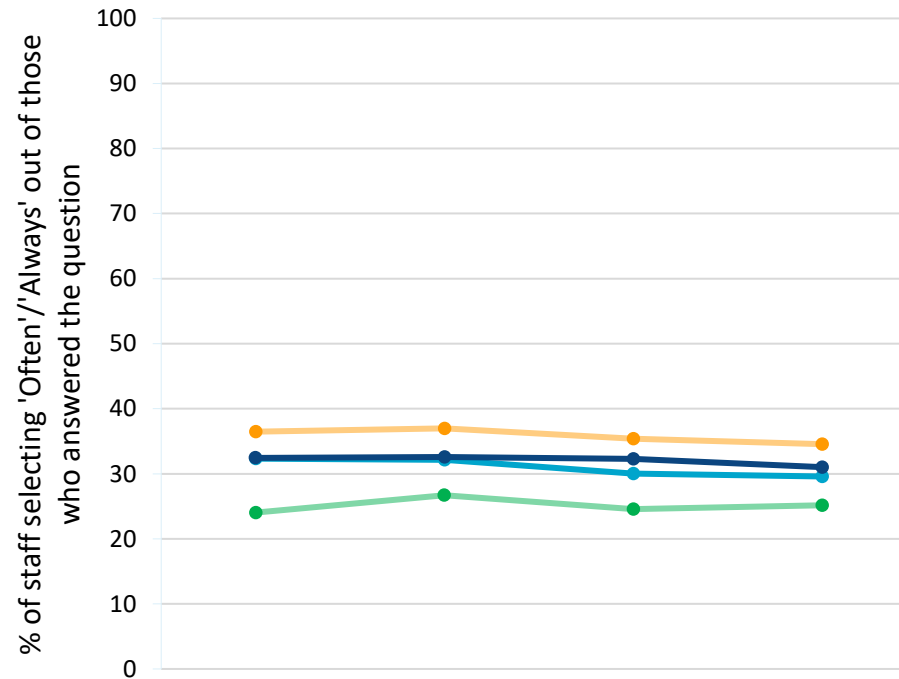
Q12f How often, if at all, do you feel that every working hour is tiring for you?



	2021	2022	2023	2024
Your org	20.89%	21.90%	22.10%	19.73%
Best result	14.24%	16.50%	15.36%	14.94%
Average result	22.12%	22.19%	19.73%	19.80%
Worst result	27.81%	29.01%	25.76%	27.74%
Responses	10061	9142	8836	13062



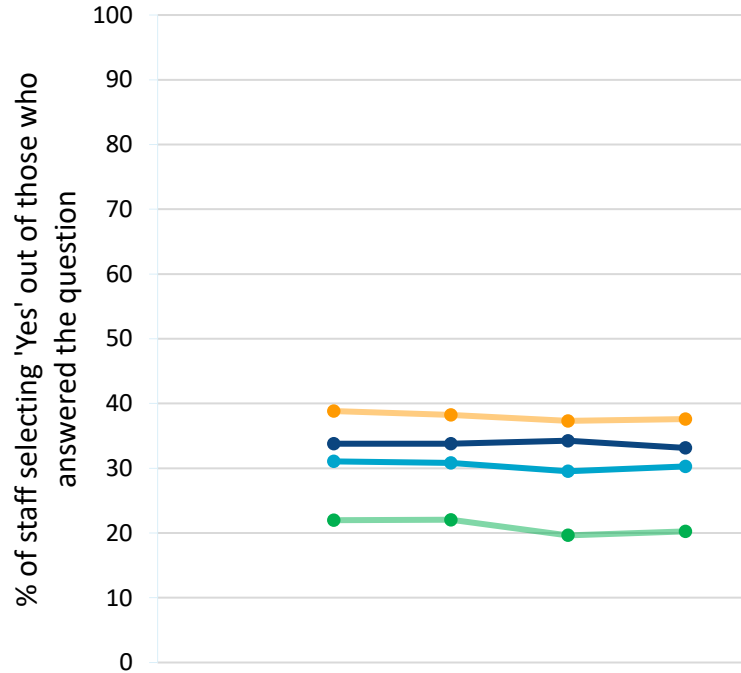
Q12g How often, if at all, do you not have enough energy for family and friends during leisure time?



	2021	2022	2023	2024
Your org	32.46%	32.58%	32.28%	31.02%
Best result	24.04%	26.70%	24.55%	25.16%
Average result	32.33%	32.13%	30.02%	29.59%
Worst result	36.47%	36.98%	35.41%	34.56%
Responses	10103	9155	8855	13088

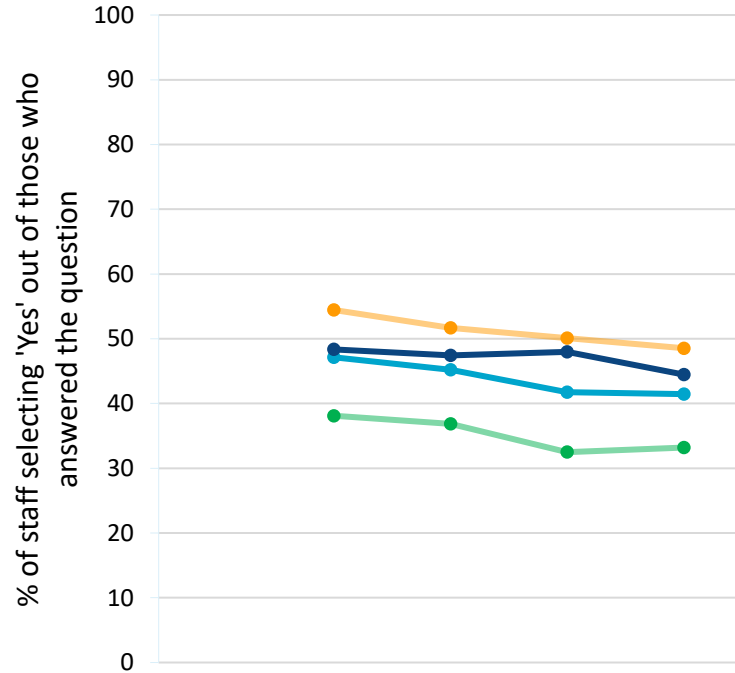


Q11b In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities?



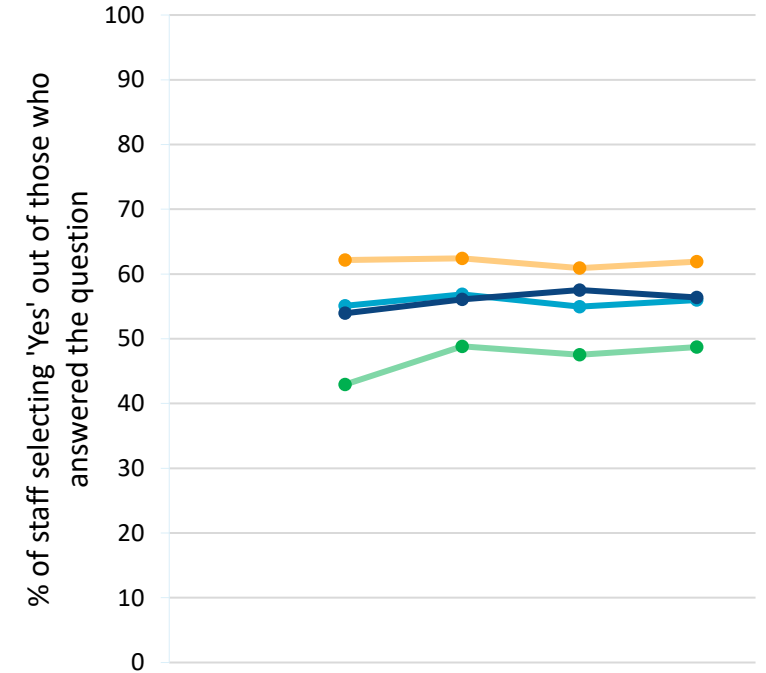
	2020	2021	2022	2023	2024
Your org	-	33.81%	33.81%	34.26%	33.14%
Best result	-	21.97%	22.05%	19.64%	20.23%
Average result	-	31.06%	30.82%	29.54%	30.28%
Worst result	-	38.84%	38.24%	37.32%	37.62%
Responses	-	10041	9124	8817	13031

Q11c During the last 12 months have you felt unwell as a result of work related stress?



	2020	2021	2022	2023	2024
Your org	-	48.35%	47.44%	48.00%	44.46%
Best result	-	38.12%	36.86%	32.49%	33.18%
Average result	-	47.14%	45.21%	41.73%	41.45%
Worst result	-	54.45%	51.71%	50.11%	48.54%
Responses	-	10052	9122	8826	13026

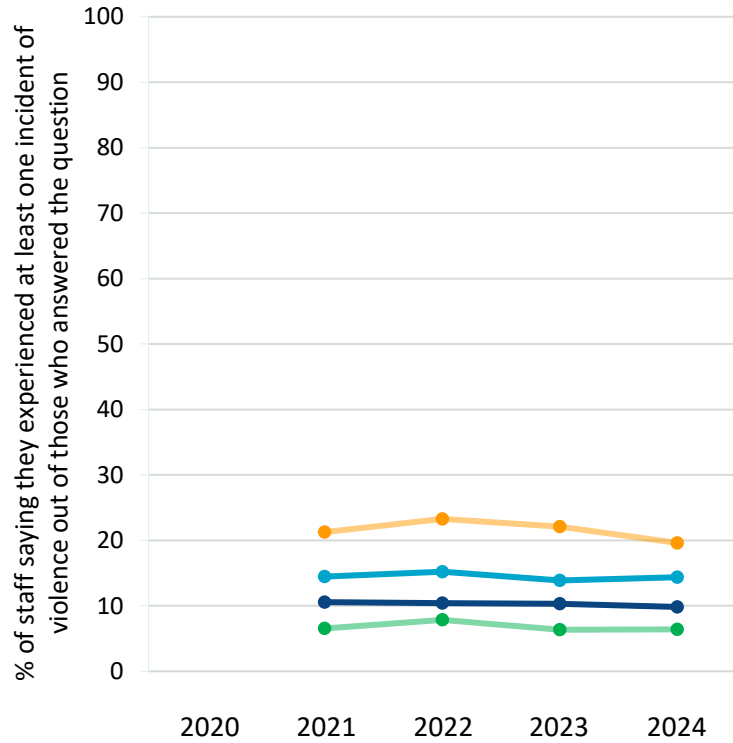
Q11d In the last three months have you ever come to work despite not feeling well enough to perform your duties?



	2020	2021	2022	2023	2024
Your org	-	53.93%	56.08%	57.53%	56.39%
Best result	-	42.94%	48.83%	47.53%	48.72%
Average result	-	55.10%	56.85%	54.96%	55.96%
Worst result	-	62.18%	62.42%	60.91%	61.92%
Responses	-	10052	9116	8823	13018

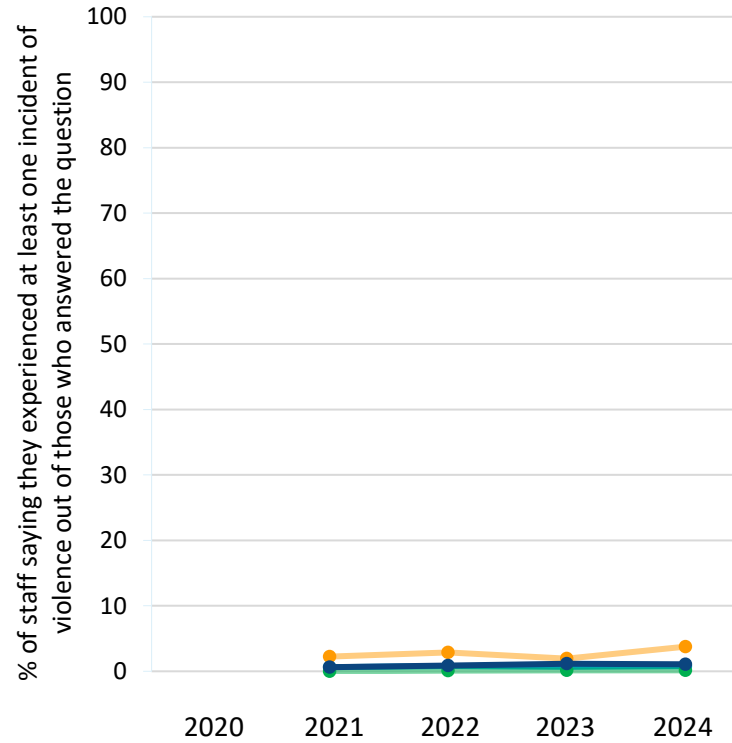


Q13a In the last 12 months how many times have you personally experienced physical violence at work from...? Patients / service users, their relatives or other members of the public.



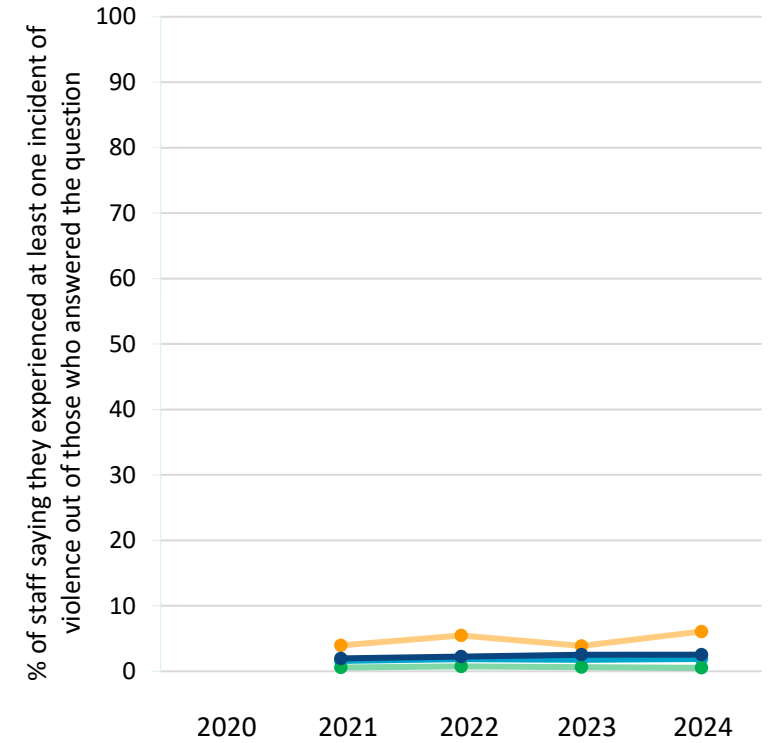
Responses	-	10116	9155	8793	13061
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Q13b In the last 12 months how many times have you personally experienced physical violence at work from...? Managers.



Responses	-	10068	9134	8756	12978
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Q13c In the last 12 months how many times have you personally experienced physical violence at work from...? Other colleagues.

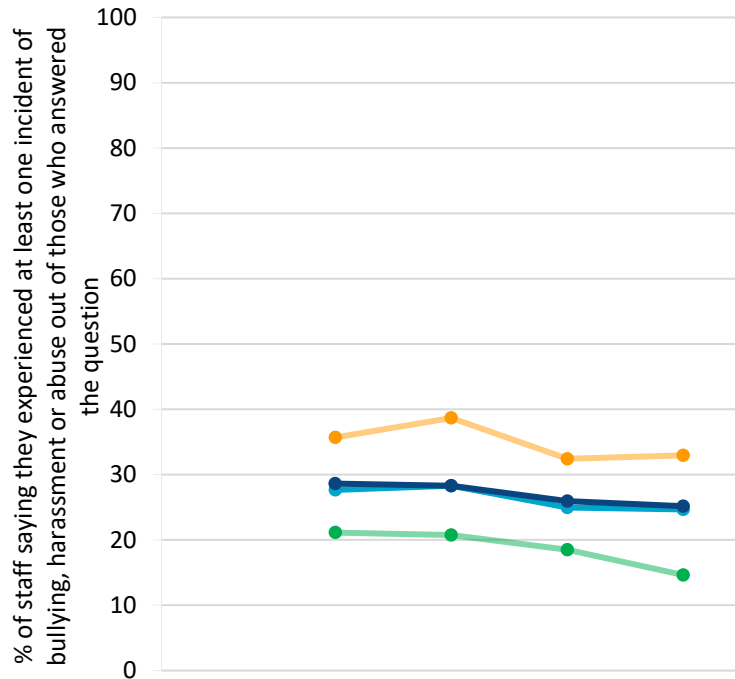


Responses	-	9977	9067	8695	12909
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Note: 2023 results for Q13a-c are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.



Q14a In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Patients / service users, their relatives or other members of the public.

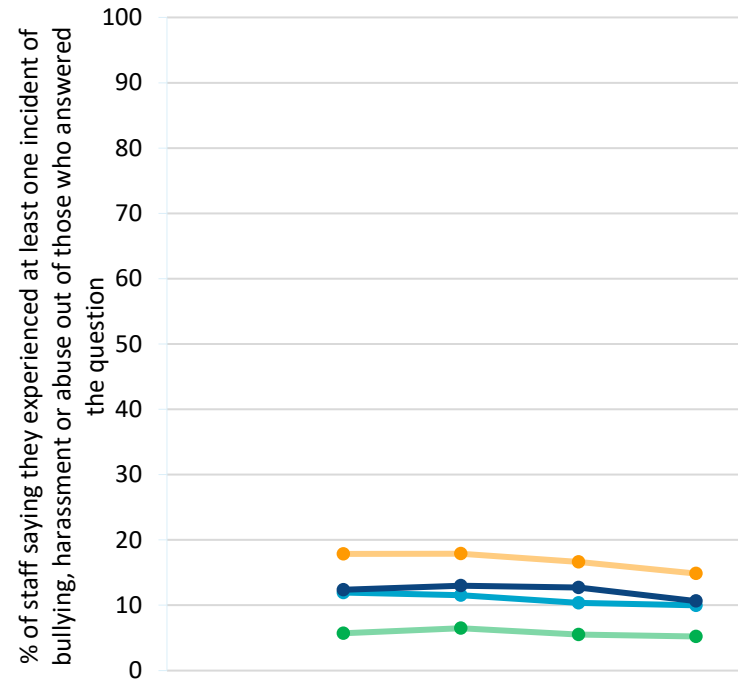


2020 2021 2022 2023 2024

Your org	-	28.63%	28.29%	25.95%	25.17%
Best result	-	21.13%	20.77%	18.48%	14.63%
Average result	-	27.65%	28.31%	24.99%	24.68%
Worst result	-	35.69%	38.68%	32.43%	32.94%

Responses - 10073 9119 8790 13054

Q14b In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Managers.

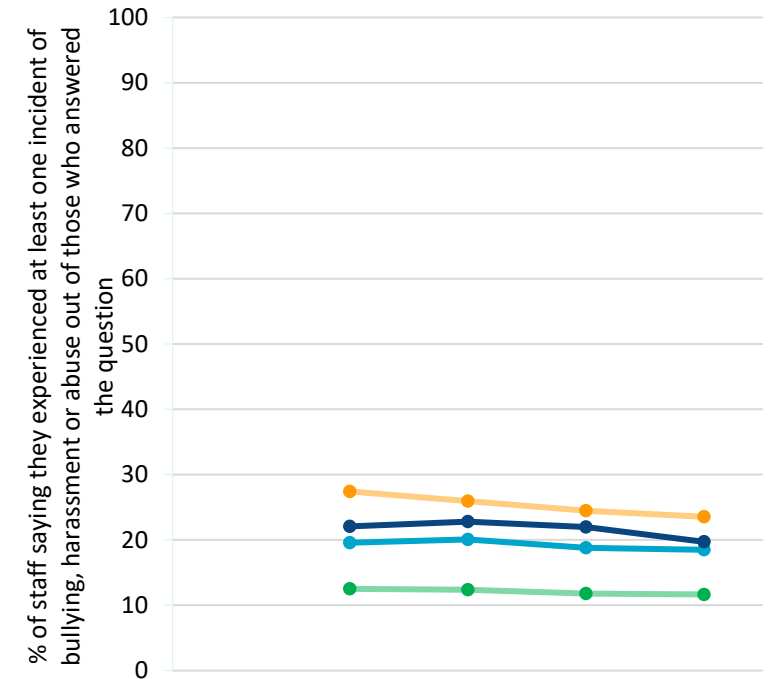


2020 2021 2022 2023 2024

Your org	-	12.36%	12.99%	12.72%	10.64%
Best result	-	5.72%	6.48%	5.52%	5.22%
Average result	-	11.95%	11.55%	10.35%	10.00%
Worst result	-	17.86%	17.89%	16.64%	14.86%

Responses - 10007 9083 8751 12953

Q14c In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Other colleagues.



2020 2021 2022 2023 2024

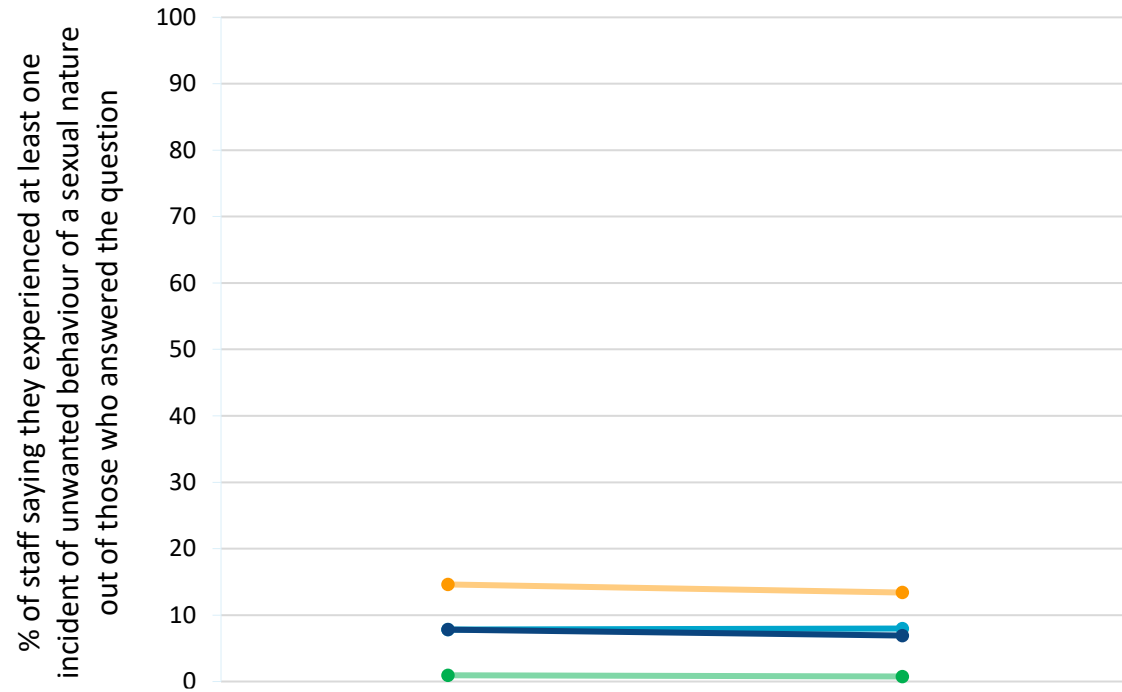
Your org	-	22.08%	22.80%	21.98%	19.71%
Best result	-	12.51%	12.37%	11.80%	11.66%
Average result	-	19.56%	20.08%	18.78%	18.49%
Worst result	-	27.43%	25.97%	24.45%	23.55%

Responses - 9942 9053 8765 12964

Note: 2023 results for Q14a-c are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.



Q17a In the last 12 months, how many times have you been the target of unwanted behaviour of a sexual nature in the workplace? From patients / service users, their relatives or other members of the public

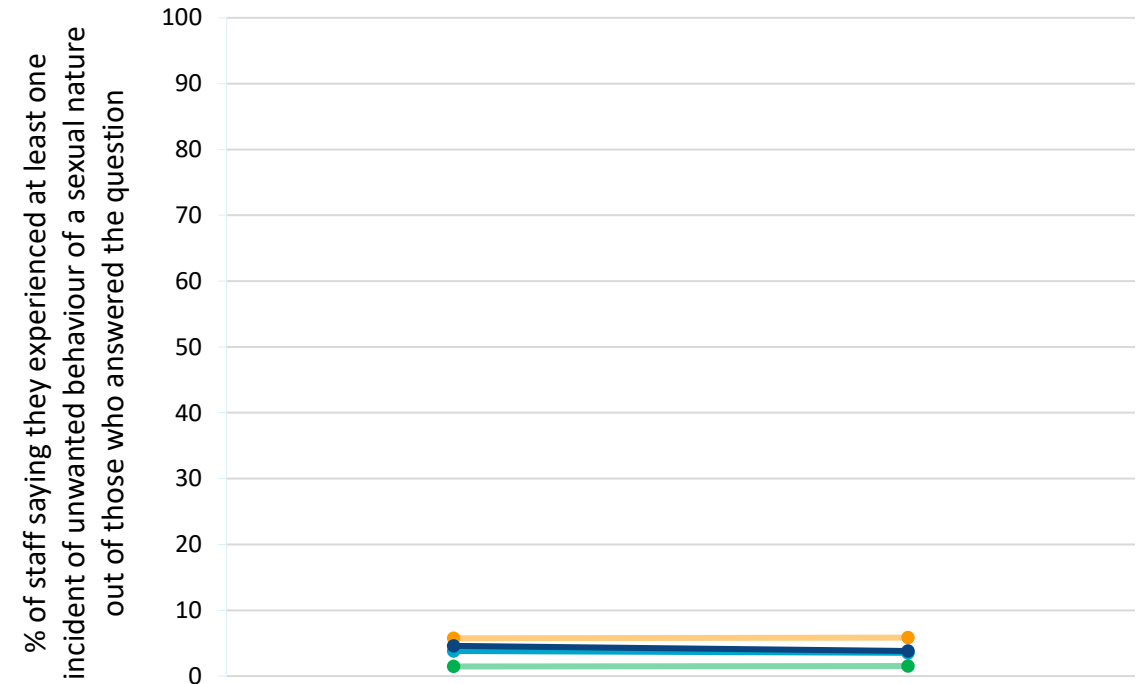


2023 2024

Your org	7.81%	6.92%
Best result	0.94%	0.76%
Average result	7.82%	7.98%
Worst result	14.61%	13.39%

Responses 8862 13105

Q17b In the last 12 months, how many times have you been the target of unwanted behaviour of a sexual nature in the workplace? From staff / colleagues



2023 2024

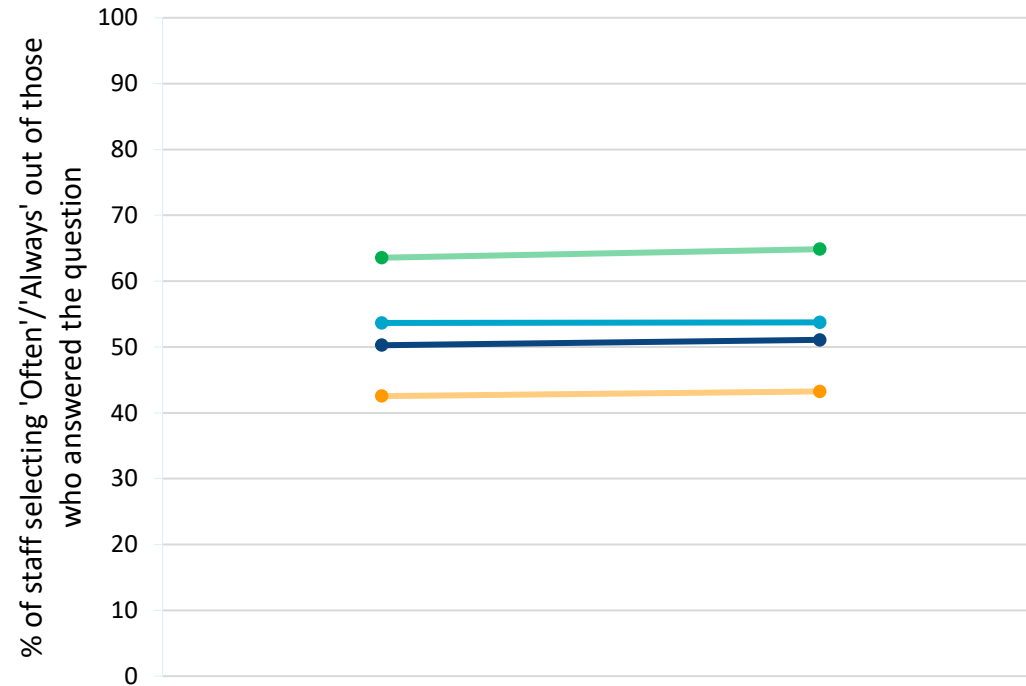
Your org	4.59%	3.81%
Best result	1.46%	1.52%
Average result	3.81%	3.53%
Worst result	5.74%	5.85%

Responses 8828 13043

*These questions do not contribute towards any People Promise element score, theme score or sub-score



Q22 I can eat nutritious and affordable food while I am working



	2023	2024
Your org	50.26%	51.08%
Best result	63.56%	64.85%
Average result	53.65%	53.73%
Worst result	42.53%	43.25%
Responses	8863	13114

*These questions do not contribute towards any People Promise element score, theme score or sub-score

People Promise element – We are always learning



Questions included:

Development – Q24a, Q24b, Q24c, Q24d, Q24e

Appraisals – Q23a*, Q23b, Q23c, Q23d

Other questions** - Q24f

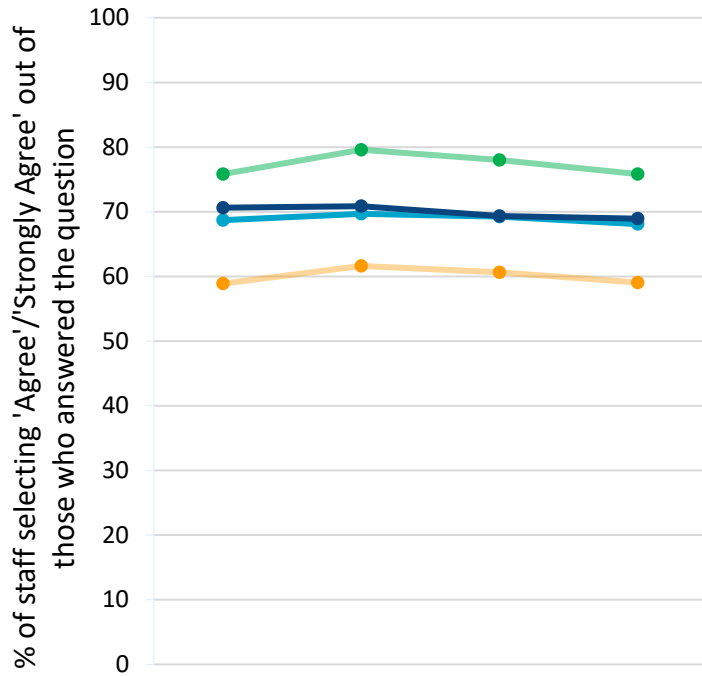
*Q23a is a filter question and therefore influences the sub-score without being a directly scored question.

**Q24f does not contribute to the calculation of any scores or sub-scores.

Note: where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

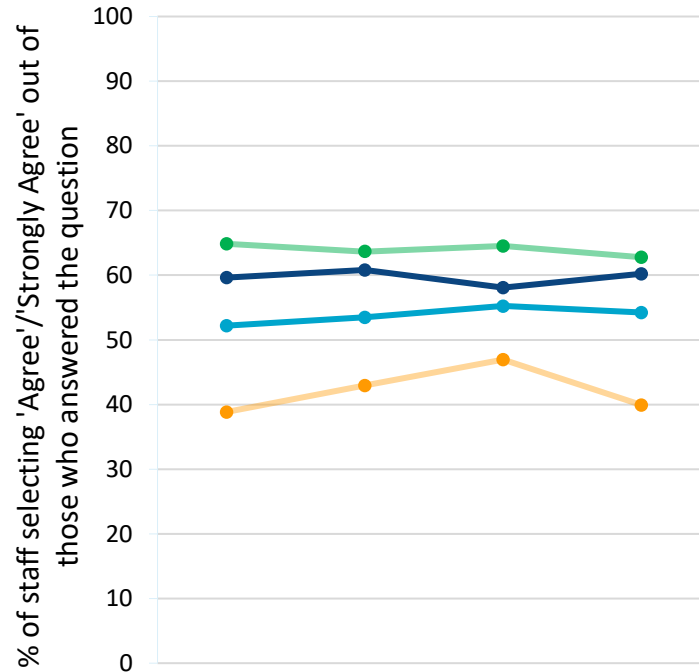


Q24a This organisation offers me challenging work.



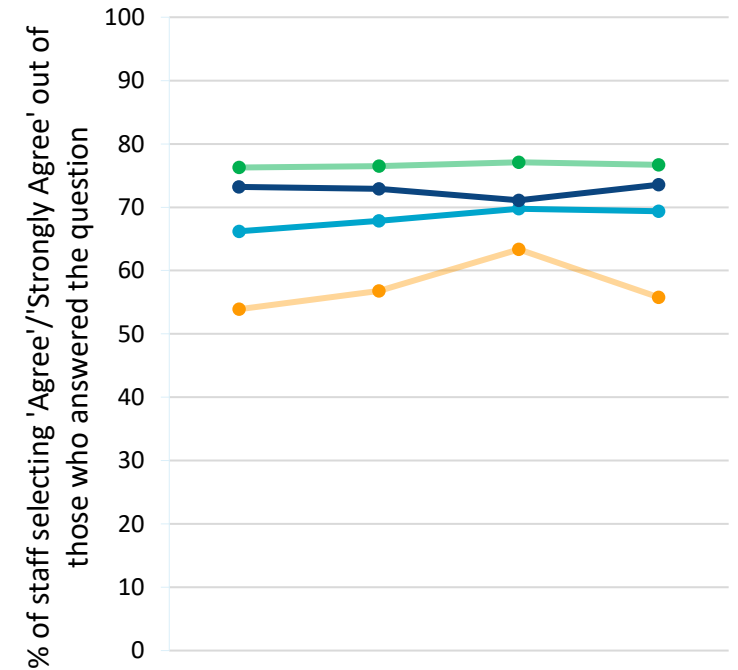
	2021	2022	2023	2024
Your org	70.62%	70.85%	69.34%	68.93%
Best result	75.83%	79.59%	78.00%	75.84%
Average result	68.68%	69.68%	69.23%	68.08%
Worst result	58.89%	61.62%	60.63%	59.05%
Responses	10082	9122	8843	13059

Q24b There are opportunities for me to develop my career in this organisation.



	2021	2022	2023	2024
Your org	59.61%	60.80%	58.08%	60.24%
Best result	64.85%	63.63%	64.50%	62.77%
Average result	52.19%	53.47%	55.24%	54.25%
Worst result	38.85%	42.97%	46.95%	39.91%
Responses	10093	9133	8852	13089

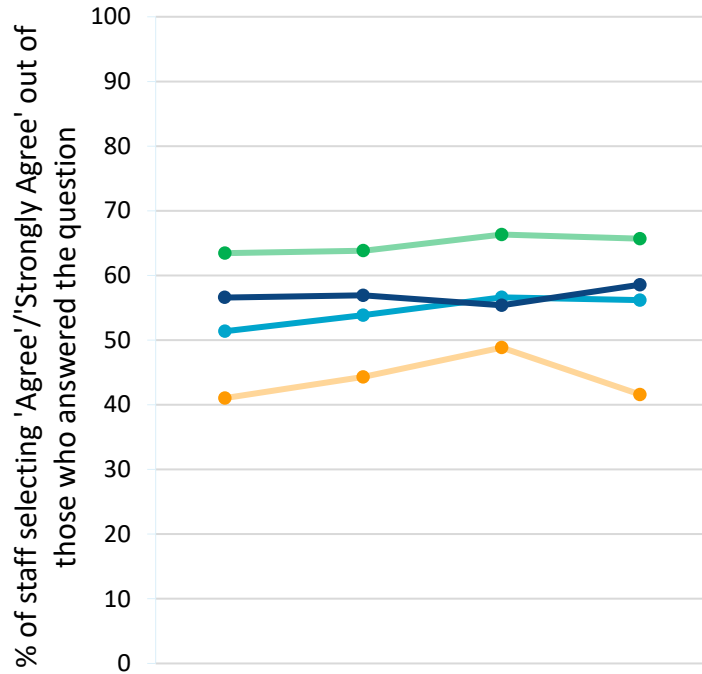
Q24c I have opportunities to improve my knowledge and skills.



	2021	2022	2023	2024
Your org	73.20%	72.92%	71.09%	73.55%
Best result	76.28%	76.49%	77.10%	76.67%
Average result	66.20%	67.87%	69.76%	69.39%
Worst result	53.90%	56.77%	63.34%	55.79%
Responses	10072	9109	8849	13066

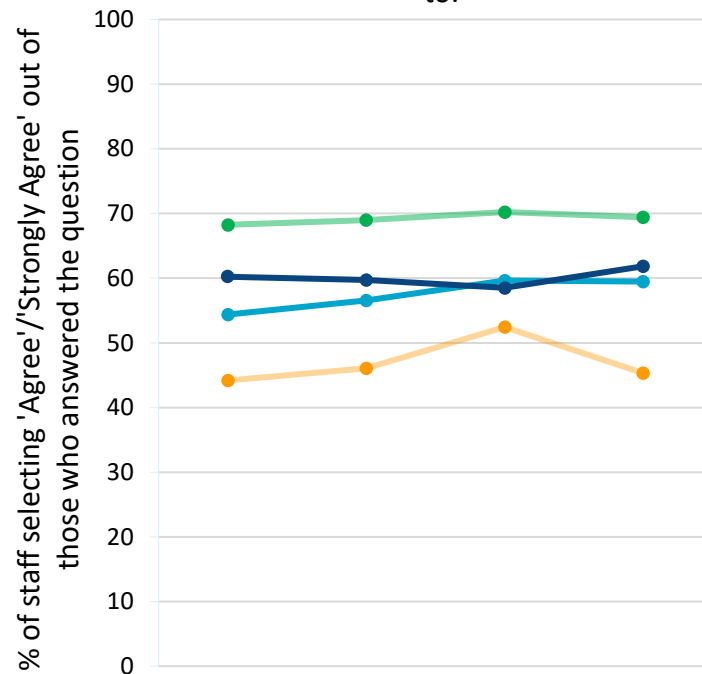


Q24d I feel supported to develop my potential.



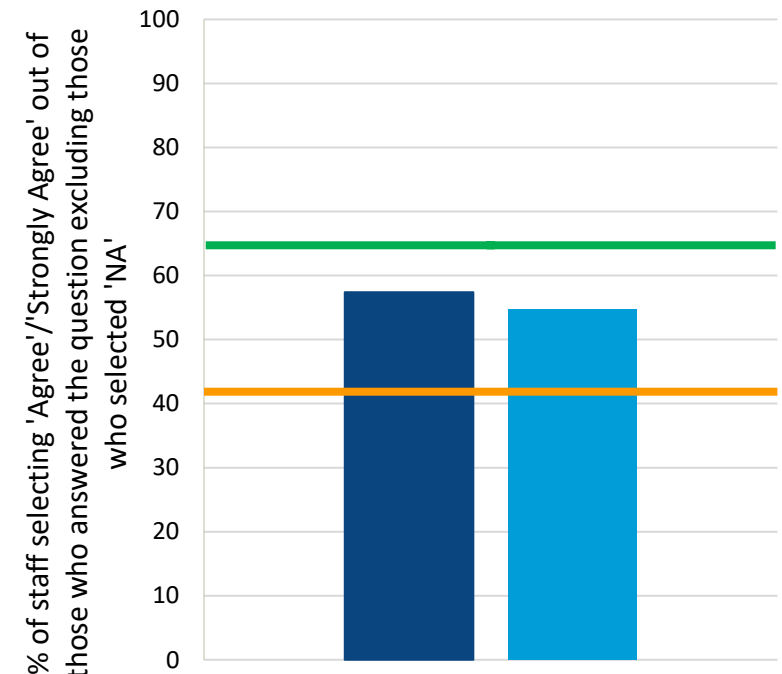
	2021	2022	2023	2024
Your org	56.60%	56.95%	55.39%	58.57%
Best result	63.45%	63.83%	66.33%	65.69%
Average result	51.37%	53.85%	56.61%	56.17%
Worst result	41.03%	44.31%	48.84%	41.60%
Responses	10067	9114	8838	13039

Q24e I am able to access the right learning and development opportunities when I need to.



	2021	2022	2023	2024
Your org	60.23%	59.70%	58.51%	61.84%
Best result	68.26%	68.98%	70.23%	69.44%
Average result	54.38%	56.55%	59.64%	59.45%
Worst result	44.17%	46.06%	52.43%	45.31%
Responses	10055	9103	8837	12940

Q24f* I am able to access clinical supervision opportunities when I need to.

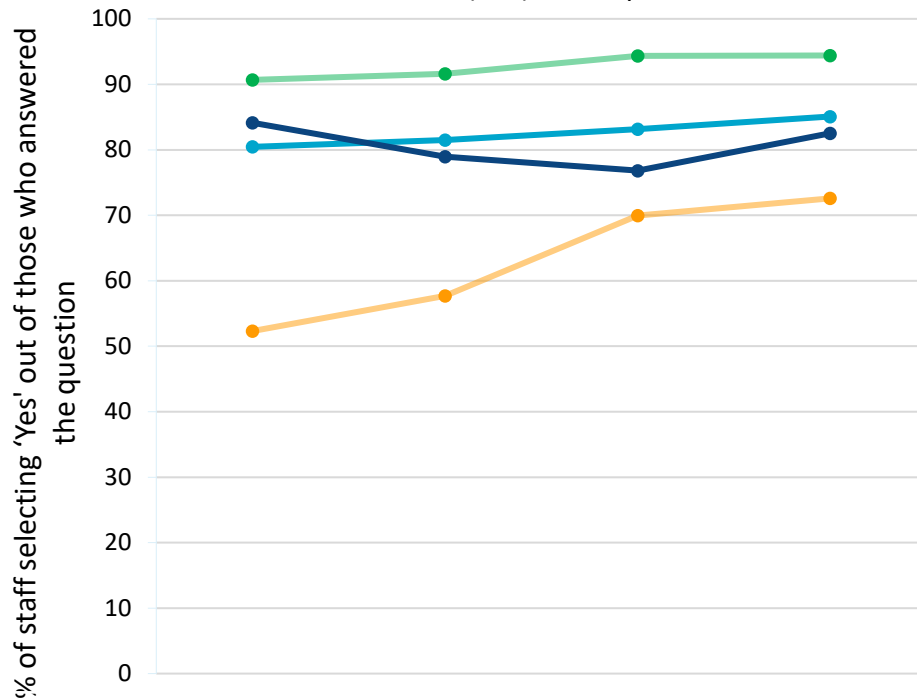


	2024
Your org	57.40%
Best result	64.73%
Average result	54.75%
Worst result	41.87%
Responses	10069

*Q24f was introduced in 2024 and does not currently contribute towards any People Promise element score, theme score or sub-score to protect trend data over five years.

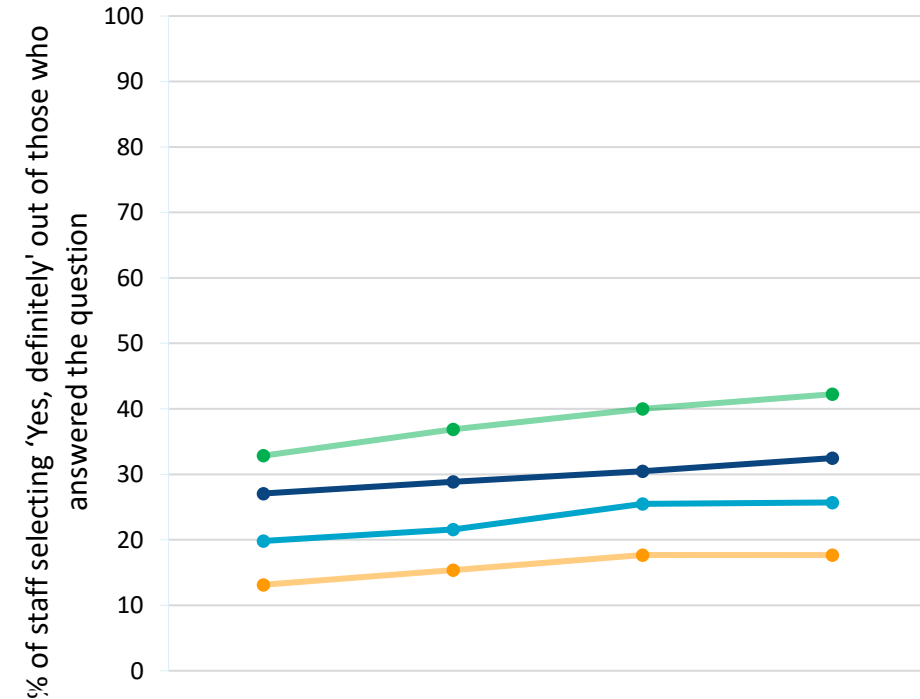


Q23a* In the last 12 months, have you had an appraisal, annual review, development review, or Knowledge and Skills Framework (KSF) development review?



	2021	2022	2023	2024
Your org	84.13%	78.95%	76.82%	82.53%
Best result	90.68%	91.61%	94.36%	94.41%
Average result	80.45%	81.50%	83.17%	85.08%
Worst result	52.32%	57.70%	69.95%	72.58%
Responses	10030	9068	8800	12995

Q23b It helped me to improve how I do my job.

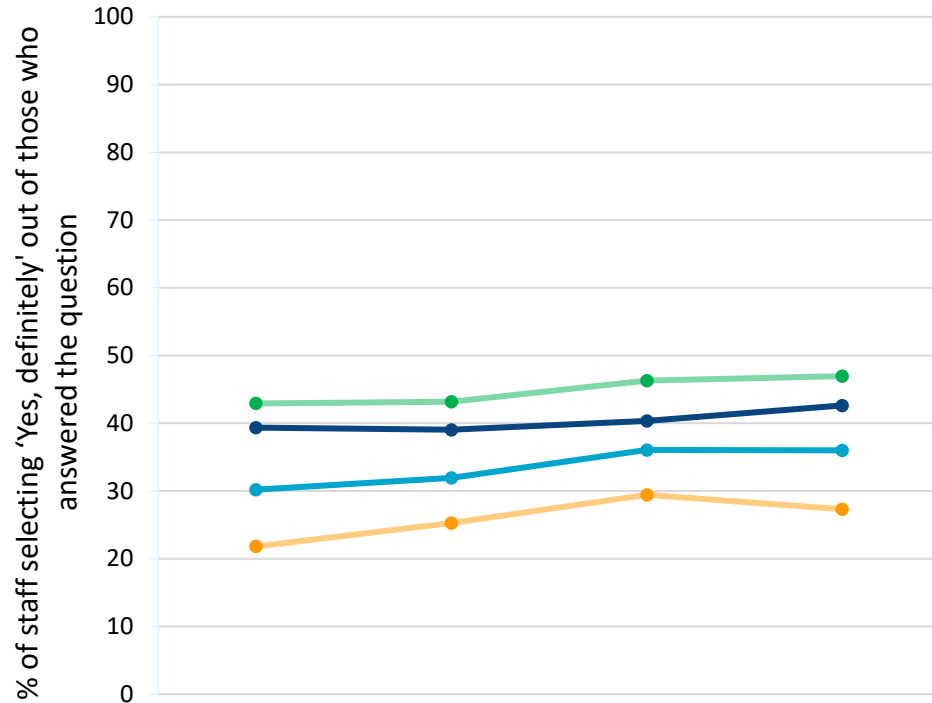


	2021	2022	2023	2024
Your org	27.07%	28.88%	30.49%	32.48%
Best result	32.85%	36.88%	39.99%	42.23%
Average result	19.82%	21.59%	25.50%	25.70%
Worst result	13.13%	15.35%	17.68%	17.65%
Responses	8406	7164	6724	10675

*Q23a is a filter question and therefore influences the sub-score without being a directly scored question.

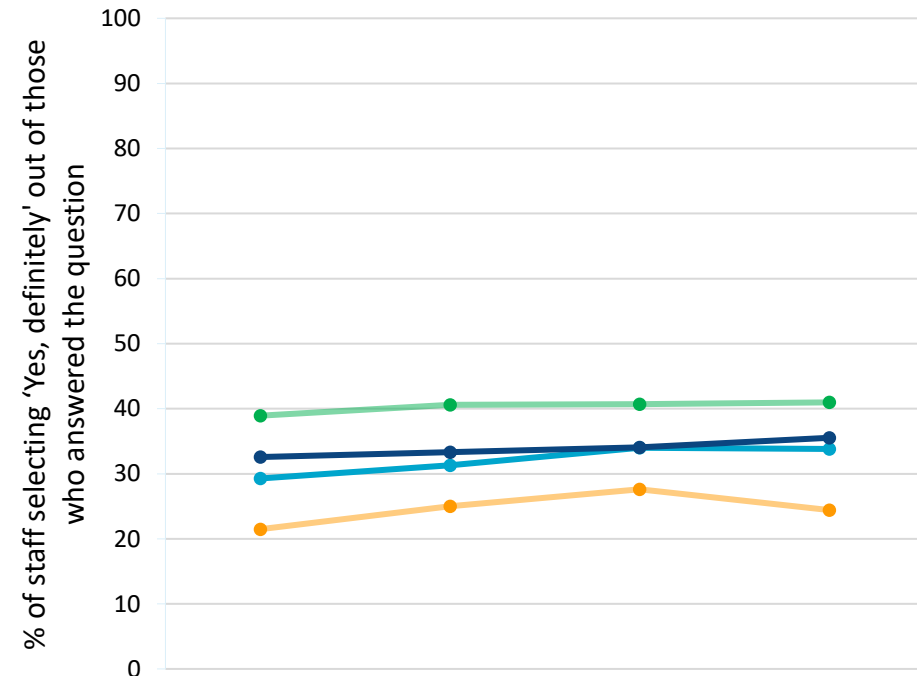


Q23c It helped me agree clear objectives for my work.



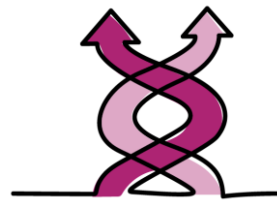
	2021	2022	2023	2024
Your org	39.36%	39.04%	40.35%	42.63%
Best result	42.92%	43.18%	46.31%	46.95%
Average result	30.19%	31.93%	36.06%	36.01%
Worst result	21.81%	25.28%	29.43%	27.28%
Responses	8383	7146	6709	10645

Q23d It left me feeling that my work is valued by my organisation.



	2021	2022	2023	2024
Your org	32.57%	33.30%	34.05%	35.53%
Best result	38.93%	40.59%	40.69%	40.97%
Average result	29.27%	31.30%	33.99%	33.79%
Worst result	21.48%	25.03%	27.61%	24.42%
Responses	8385	7142	6710	10636

People Promise element – We work flexibly



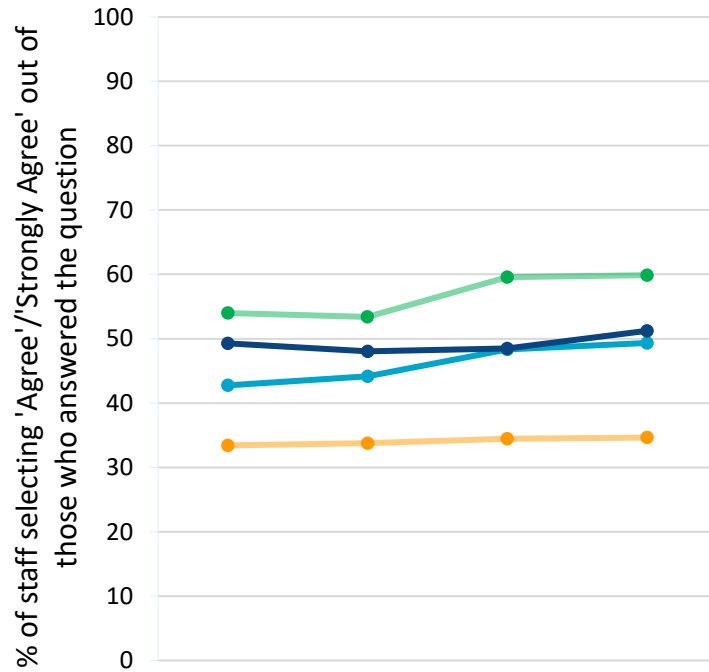
Questions included:

Support for work-life balance – Q6b, Q6c, Q6d

Flexible working – Q4d

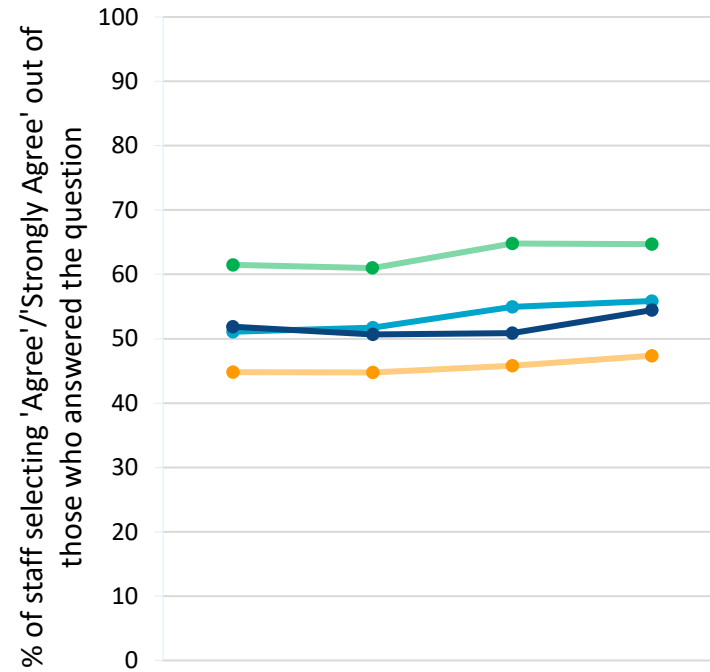


Q6b My organisation is committed to helping me balance my work and home life.



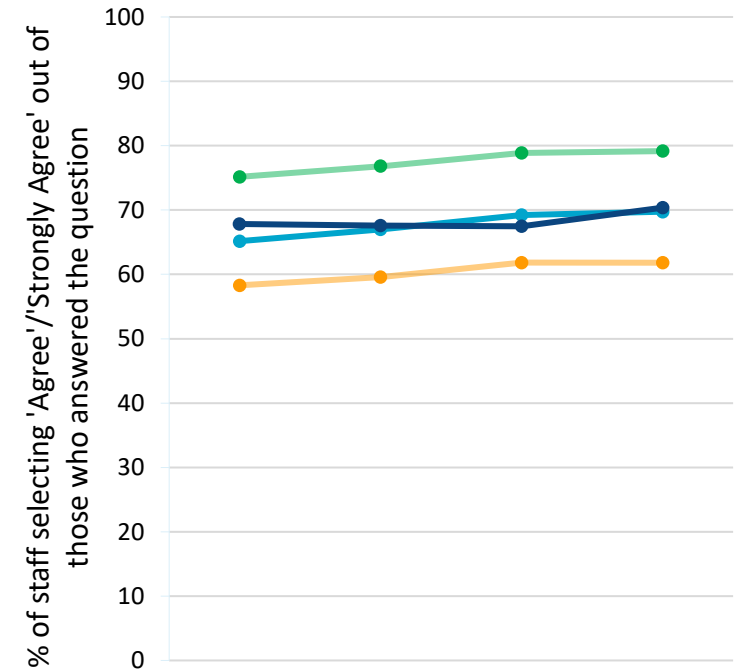
	2021	2022	2023	2024
Your org	49.26%	48.04%	48.50%	51.23%
Best result	53.99%	53.39%	59.57%	59.88%
Average result	42.75%	44.14%	48.33%	49.34%
Worst result	33.43%	33.74%	34.44%	34.64%
Responses	10109	9162	8860	13089

Q6c I achieve a good balance between my work life and my home life.



	2021	2022	2023	2024
Your org	51.85%	50.67%	50.88%	54.44%
Best result	61.48%	60.97%	64.79%	64.71%
Average result	51.09%	51.73%	54.93%	55.86%
Worst result	44.80%	44.75%	45.81%	47.36%
Responses	10095	9156	8842	13061

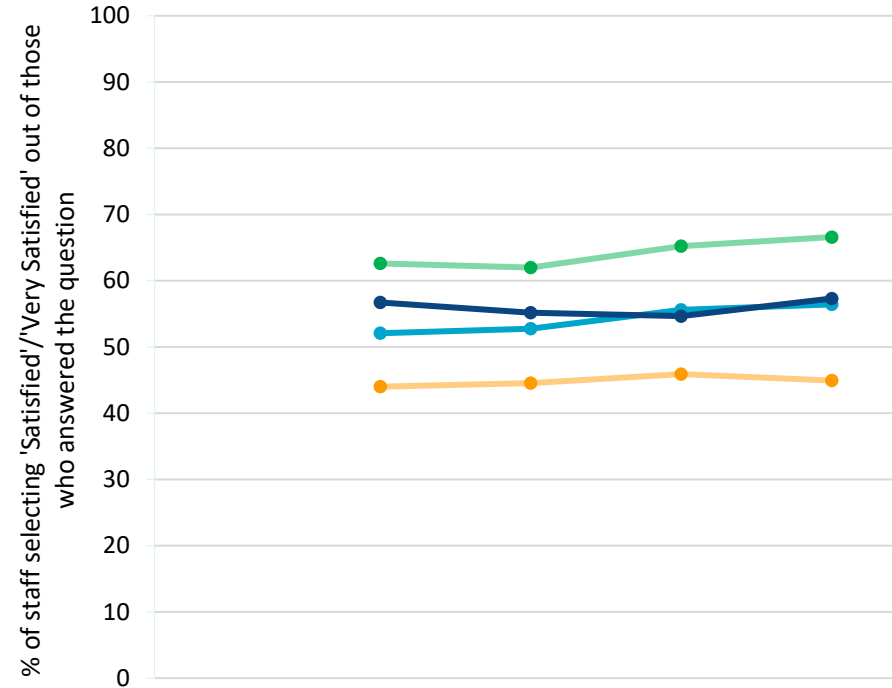
Q6d I can approach my immediate manager to talk openly about flexible working.



	2021	2022	2023	2024
Your org	67.82%	67.60%	67.47%	70.36%
Best result	75.16%	76.80%	78.85%	79.16%
Average result	65.17%	66.99%	69.24%	69.74%
Worst result	58.30%	59.57%	61.83%	61.80%
Responses	10110	9163	8860	13084

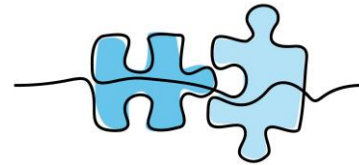


Q4d How satisfied are you with each of the following aspects of your job? The opportunities for flexible working patterns.



	2020	2021	2022	2023	2024
Your org	-	56.73%	55.16%	54.66%	57.32%
Best result	-	62.59%	61.99%	65.24%	66.60%
Average result	-	52.08%	52.73%	55.59%	56.43%
Worst result	-	44.00%	44.56%	45.90%	44.91%
Responses	-	10007	9096	8814	13028

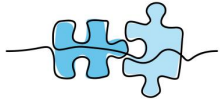
People Promise element – We are a team



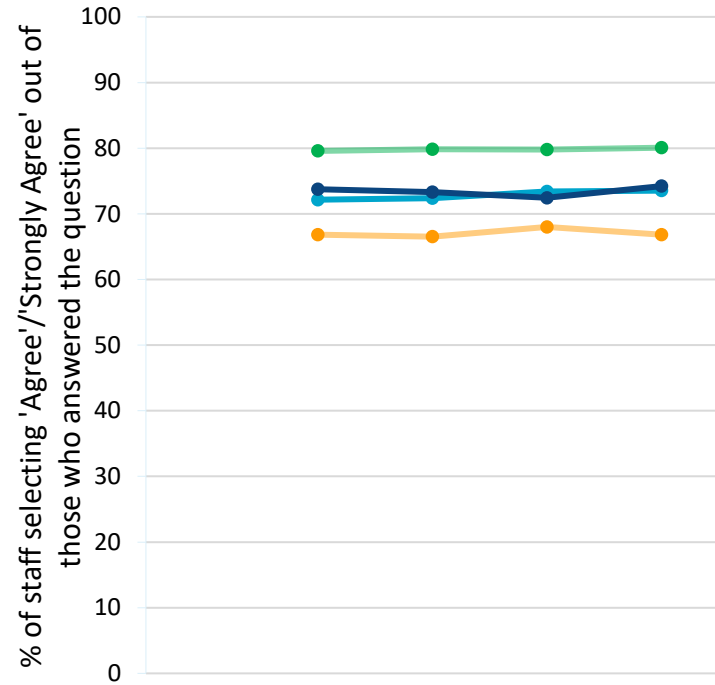
Questions included:

Team working – Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a

Line management – Q9a, Q9b, Q9c, Q9d

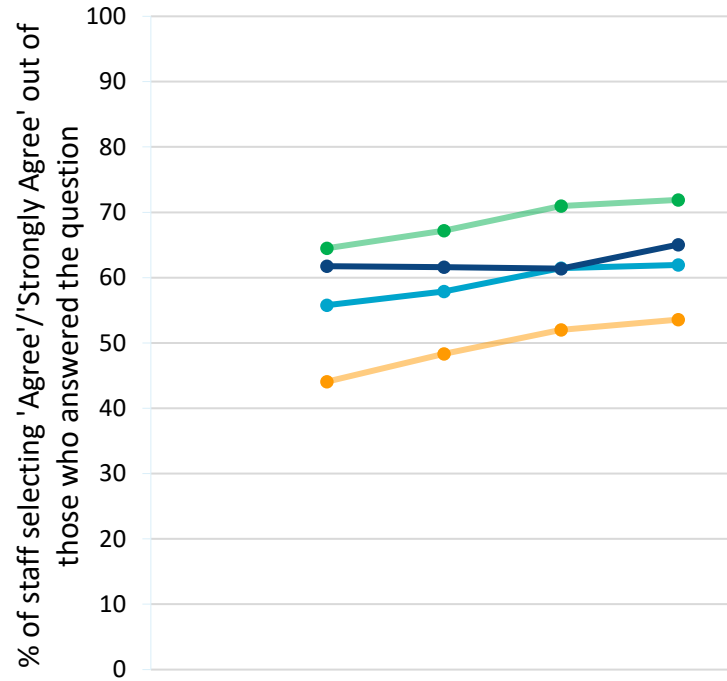


Q7a The team I work in has a set of shared objectives.



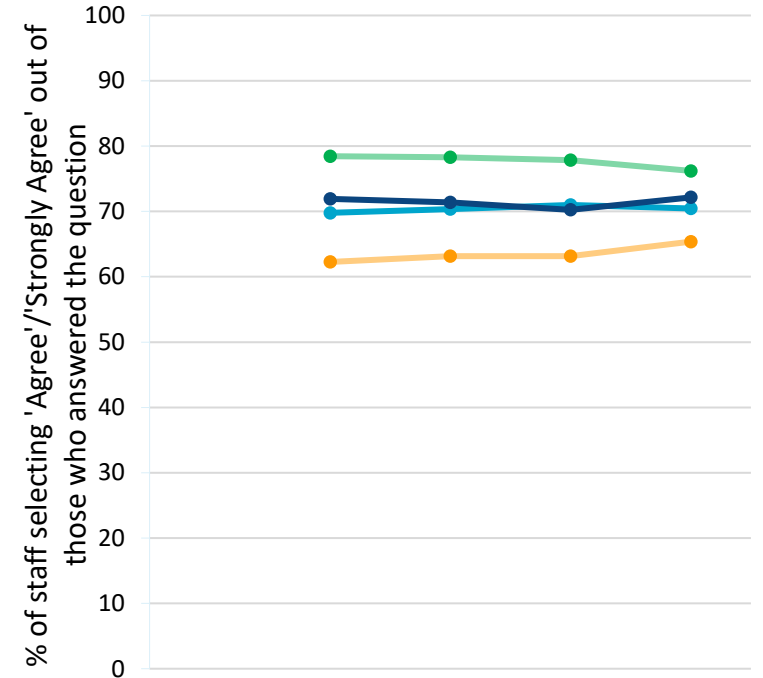
	2020	2021	2022	2023	2024
Your org	-	73.72%	73.29%	72.45%	74.22%
Best result	-	79.58%	79.84%	79.80%	80.07%
Average result	-	72.15%	72.38%	73.42%	73.53%
Worst result	-	66.83%	66.52%	68.00%	66.82%
Responses	-	10072	9123	8850	13067

Q7b The team I work in often meets to discuss the team's effectiveness.



	2020	2021	2022	2023	2024
Your org	-	61.77%	61.62%	61.38%	65.06%
Best result	-	64.49%	67.16%	70.97%	71.90%
Average result	-	55.78%	57.87%	61.46%	61.94%
Worst result	-	44.06%	48.33%	52.00%	53.58%
Responses	-	10061	9119	8846	13038

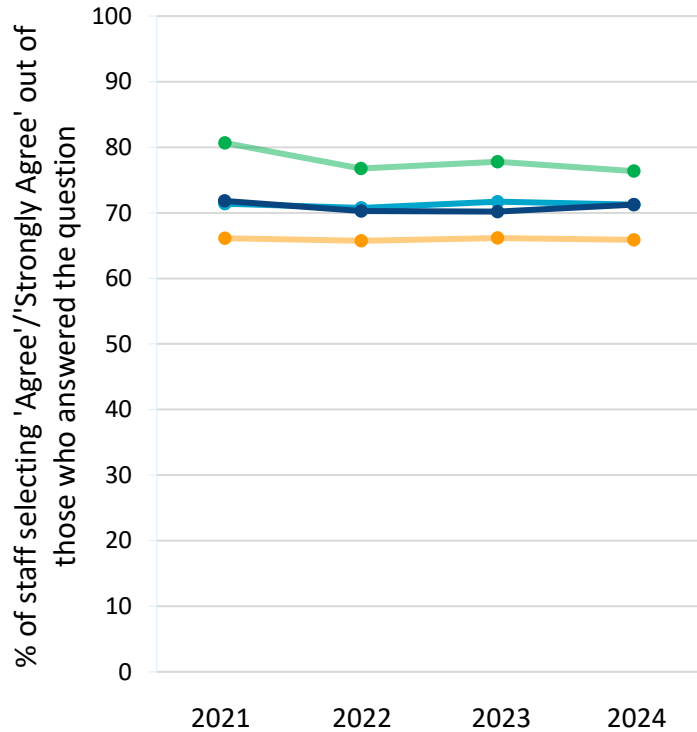
Q7c I receive the respect I deserve from my colleagues at work.



	2020	2021	2022	2023	2024
Your org	-	71.93%	71.38%	70.24%	72.15%
Best result	-	78.45%	78.29%	77.84%	76.21%
Average result	-	69.79%	70.36%	70.99%	70.44%
Worst result	-	62.27%	63.14%	63.16%	65.37%
Responses	-	10069	9122	8852	13060

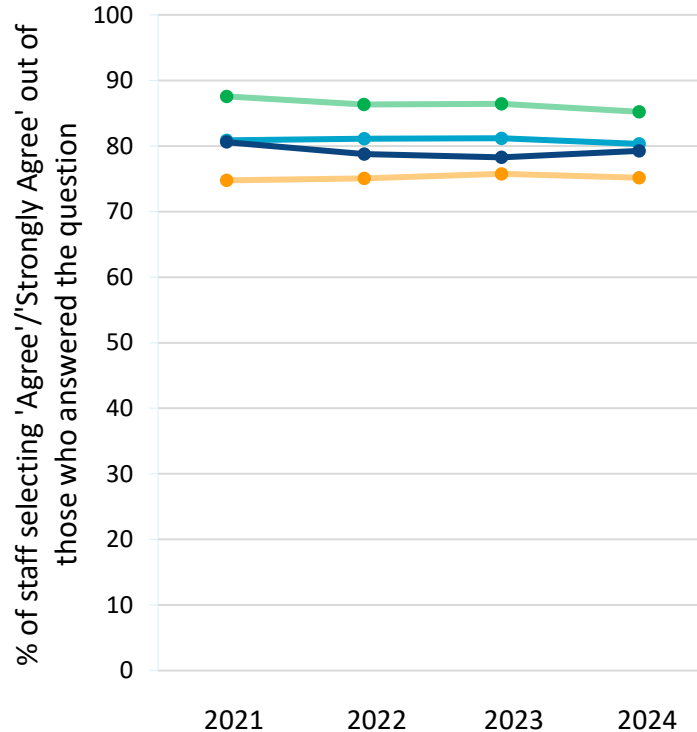


Q7d Team members understand each other's roles.



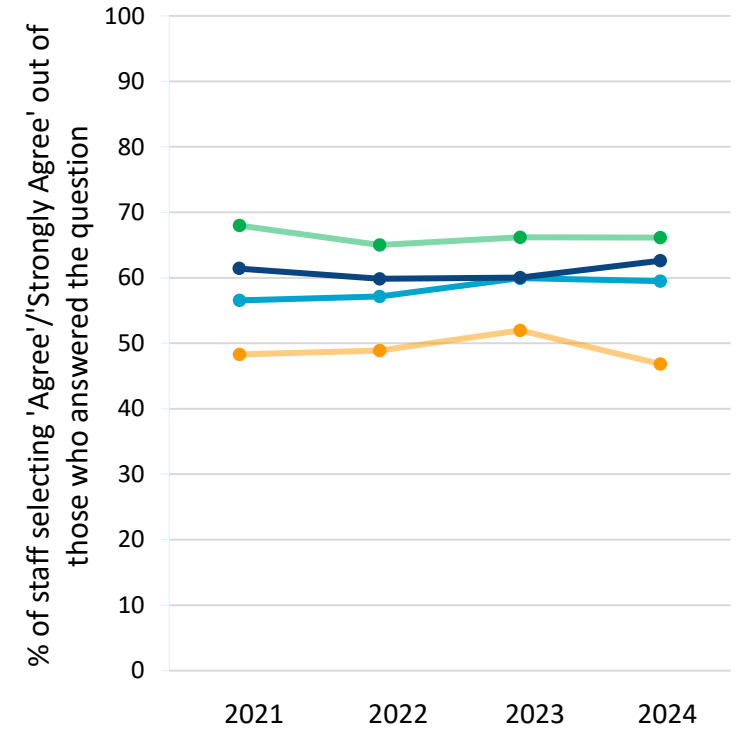
	2021	2022	2023	2024
Your org	71.81%	70.27%	70.19%	71.27%
Best result	80.65%	76.75%	77.80%	76.36%
Average result	71.41%	70.75%	71.71%	71.27%
Worst result	66.14%	65.74%	66.15%	65.89%
Responses	10064	9122	8847	13057

Q7e I enjoy working with the colleagues in my team.

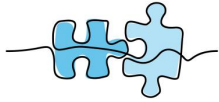


	2021	2022	2023	2024
Your org	80.58%	78.78%	78.27%	79.26%
Best result	87.56%	86.32%	86.45%	85.22%
Average result	80.88%	81.11%	81.18%	80.32%
Worst result	74.76%	75.06%	75.76%	75.15%
Responses	10061	9119	8836	13051

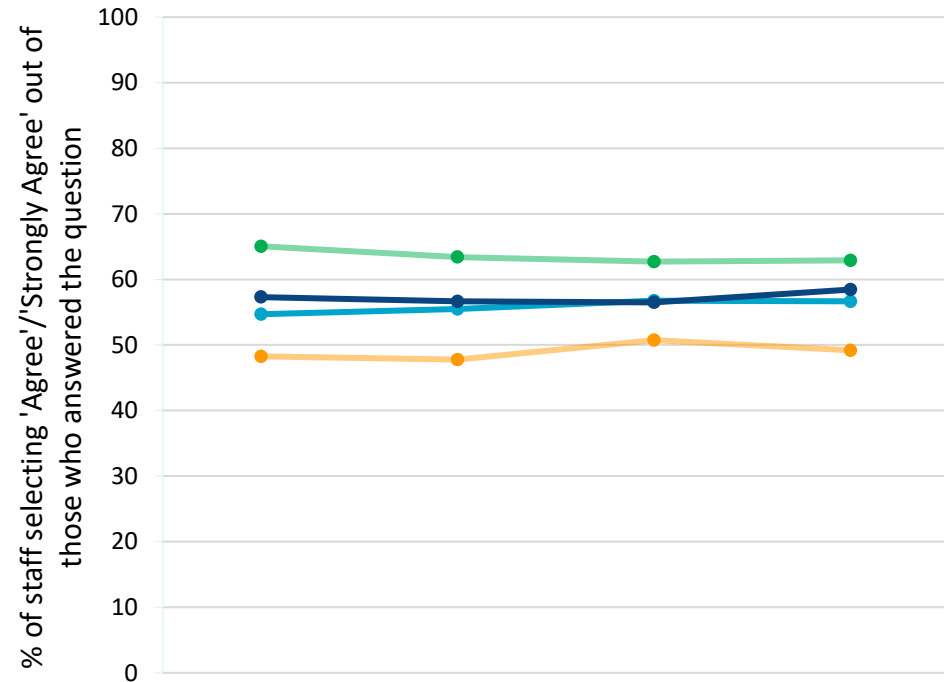
Q7f My team has enough freedom in how to do its work.



	2021	2022	2023	2024
Your org	61.42%	59.85%	60.05%	62.61%
Best result	67.97%	65.01%	66.20%	66.16%
Average result	56.55%	57.13%	59.95%	59.47%
Worst result	48.31%	48.90%	51.97%	46.83%
Responses	10035	9101	8824	13020

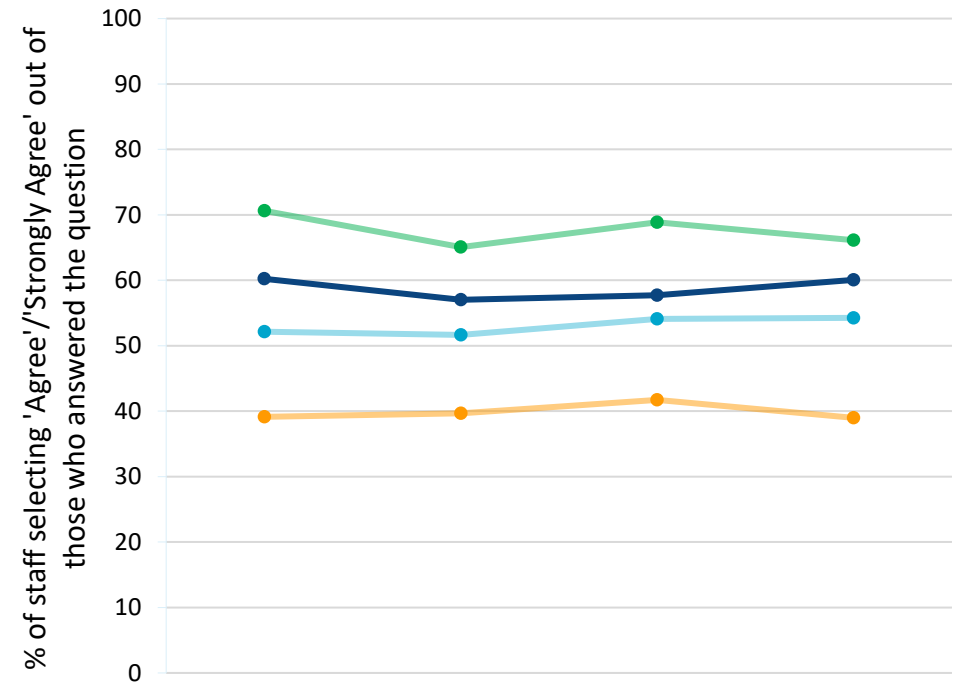


Q7g In my team disagreements are dealt with constructively.

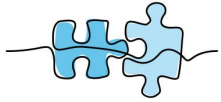


	2021	2022	2023	2024
Your org	57.32%	56.64%	56.49%	58.45%
Best result	65.06%	63.41%	62.71%	62.90%
Average result	54.69%	55.50%	56.75%	56.65%
Worst result	48.27%	47.77%	50.73%	49.19%
Responses	10022	9103	8831	13024

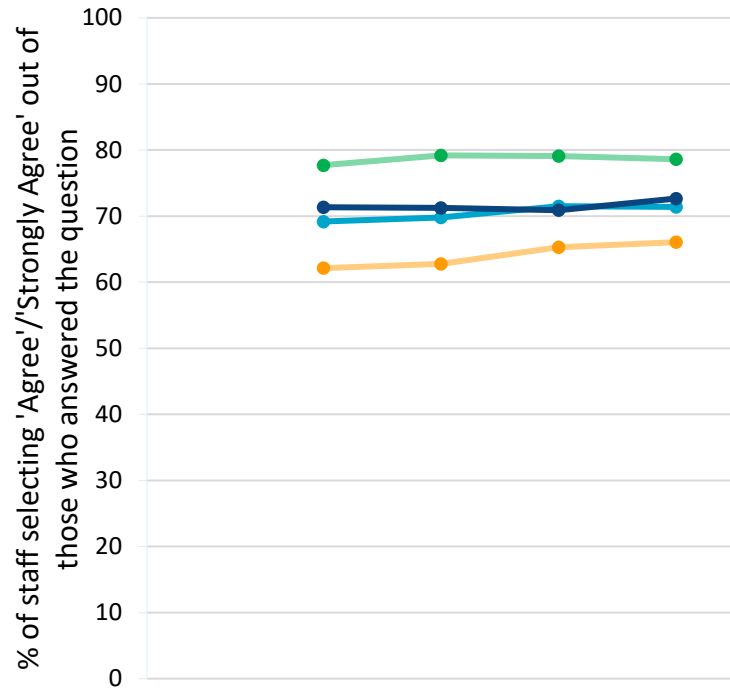
Q8a Teams within this organisation work well together to achieve their objectives.



	2021	2022	2023	2024
Your org	60.23%	57.02%	57.70%	60.05%
Best result	70.62%	65.08%	68.88%	66.13%
Average result	52.14%	51.65%	54.11%	54.27%
Worst result	39.14%	39.66%	41.73%	38.98%
Responses	10028	9116	8835	13059



Q9a My immediate manager encourages me at work.

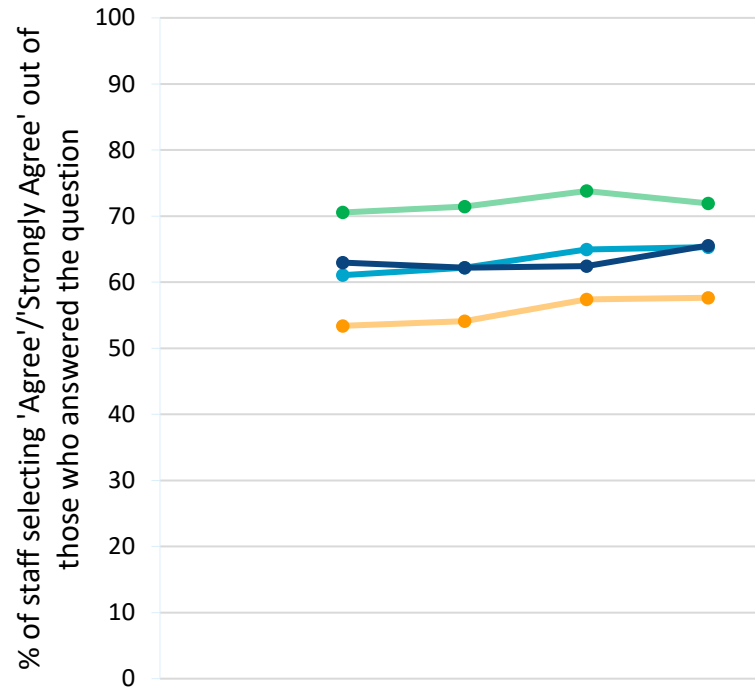


2020 2021 2022 2023 2024

Your org	-	71.36%	71.23%	70.89%	72.66%
Best result	-	77.71%	79.19%	79.11%	78.63%
Average result	-	69.19%	69.81%	71.50%	71.38%
Worst result	-	62.13%	62.79%	65.30%	66.06%

Responses - 10109 9170 8861 13098

Q9b My immediate manager gives me clear feedback on my work.

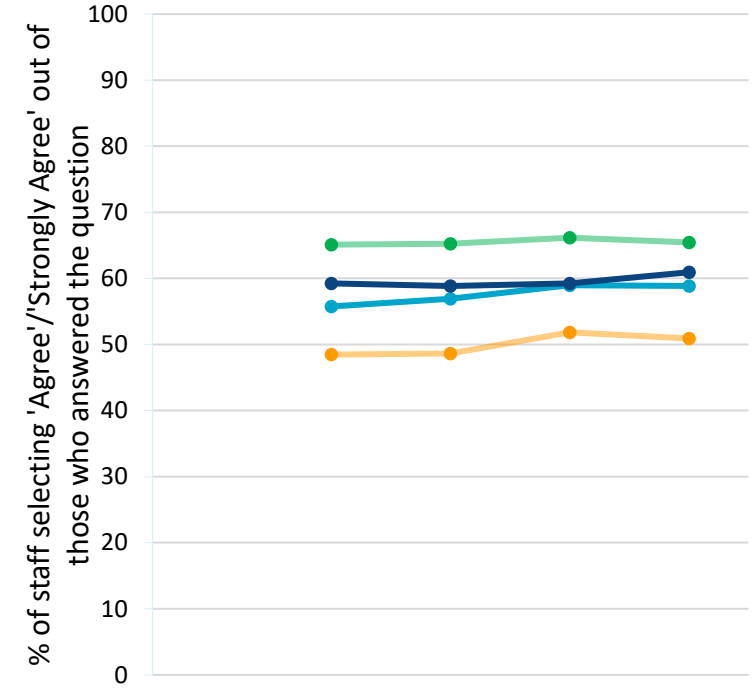


2020 2021 2022 2023 2024

Your org	-	62.95%	62.20%	62.45%	65.55%
Best result	-	70.55%	71.44%	73.80%	71.93%
Average result	-	61.06%	62.20%	64.95%	65.31%
Worst result	-	53.40%	54.10%	57.39%	57.64%

Responses - 10089 9160 8851 13076

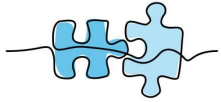
Q9c My immediate manager asks for my opinion before making decisions that affect my work.



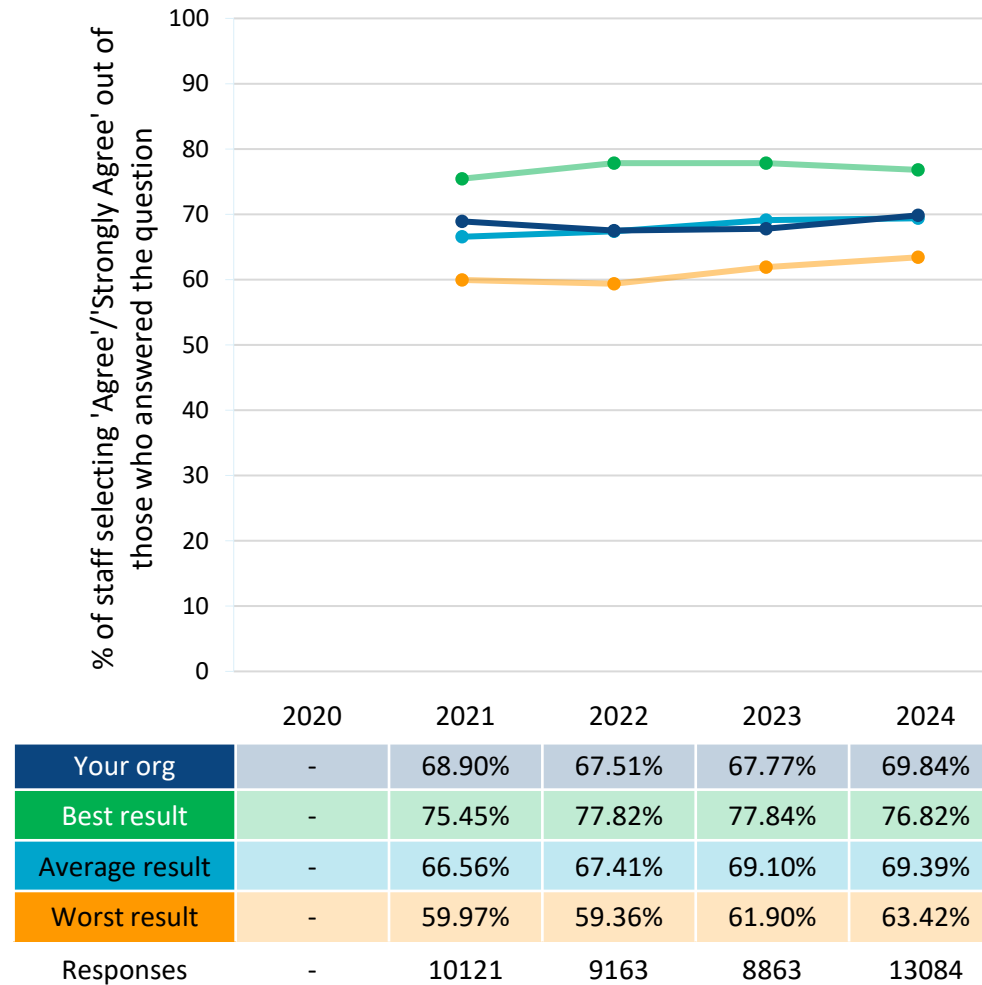
2020 2021 2022 2023 2024

Your org	-	59.25%	58.85%	59.24%	60.93%
Best result	-	65.11%	65.23%	66.16%	65.47%
Average result	-	55.75%	56.93%	58.97%	58.84%
Worst result	-	48.47%	48.62%	51.84%	50.94%

Responses - 10092 9154 8844 13065



Q9d My immediate manager takes a positive interest in my health and well-being.



Theme – Staff engagement



Questions included:

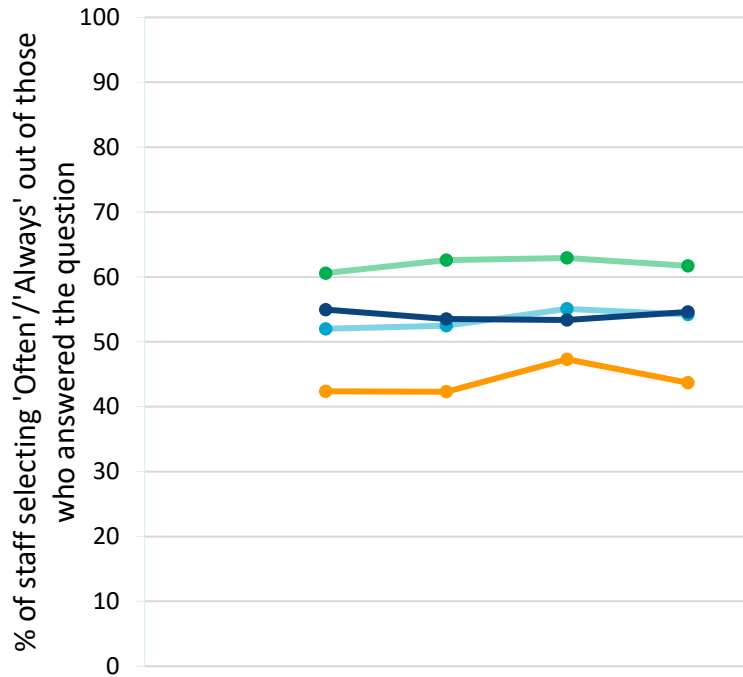
Motivation – Q2a, Q2b, Q2c

Involvement – Q3c, Q3d, Q3f

Advocacy – Q25a, Q25c, Q25d

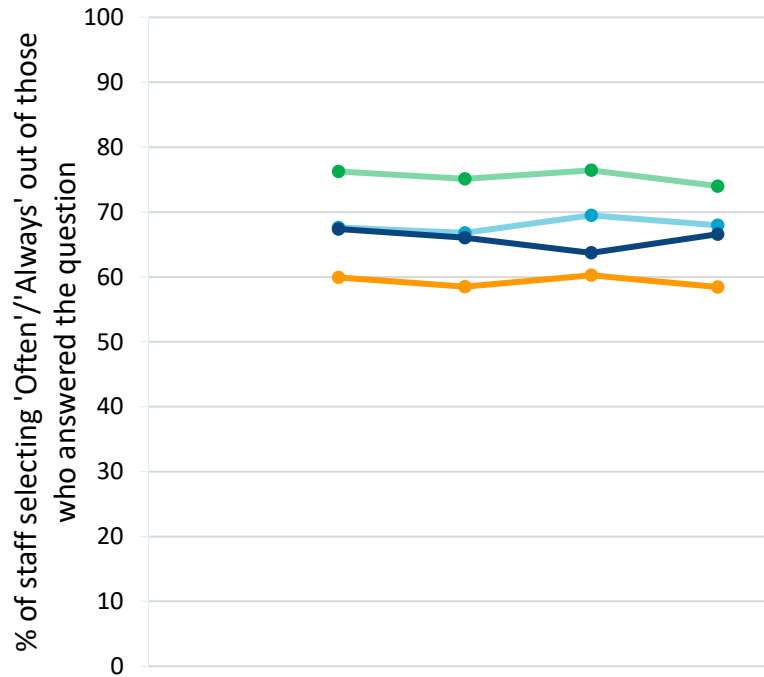


Q2a I look forward to going to work.



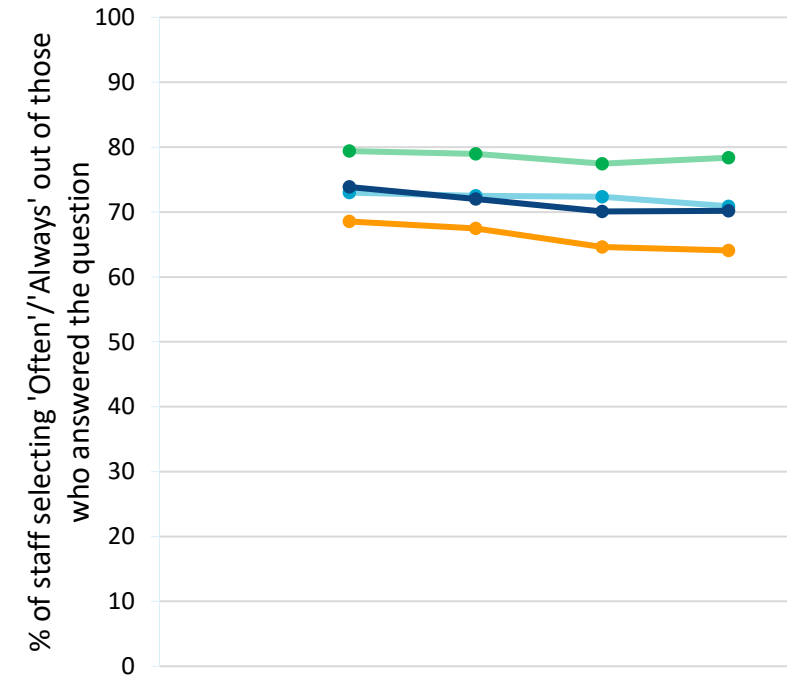
	2020	2021	2022	2023	2024
Your org	-	54.96%	53.52%	53.36%	54.60%
Best result	-	60.59%	62.57%	62.91%	61.70%
Average result	-	52.01%	52.47%	55.07%	54.19%
Worst result	-	42.39%	42.30%	47.30%	43.71%
Responses	-	10046	9104	8810	13033

Q2b I am enthusiastic about my job.



	2020	2021	2022	2023	2024
Your org	-	67.39%	66.02%	63.70%	66.60%
Best result	-	76.24%	75.13%	76.42%	74.01%
Average result	-	67.60%	66.80%	69.49%	67.95%
Worst result	-	59.92%	58.48%	60.25%	58.44%
Responses	-	9951	9019	8719	12893

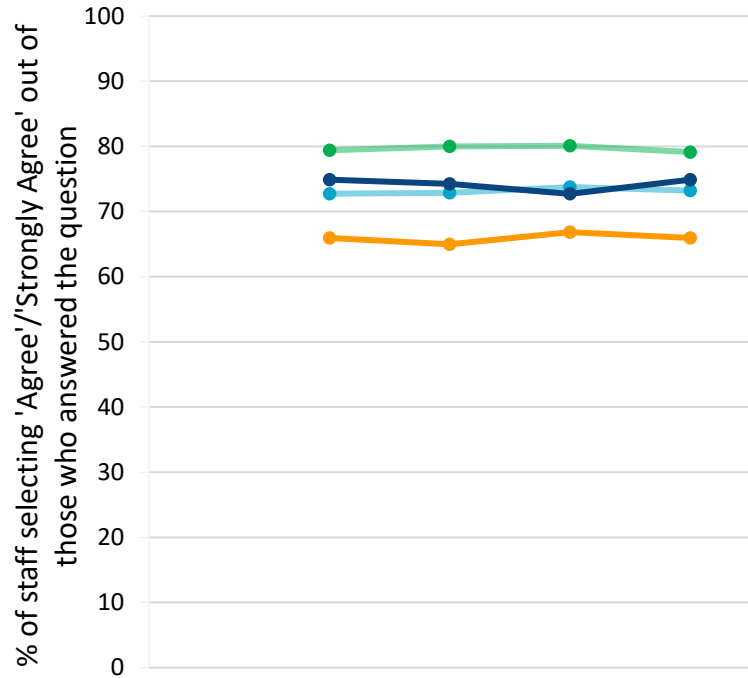
Q2c Time passes quickly when I am working.



	2020	2021	2022	2023	2024
Your org	-	73.86%	72.00%	70.09%	70.18%
Best result	-	79.39%	78.98%	77.45%	78.37%
Average result	-	72.99%	72.52%	72.36%	70.90%
Worst result	-	68.54%	67.46%	64.61%	64.08%
Responses	-	9964	9017	8714	12879

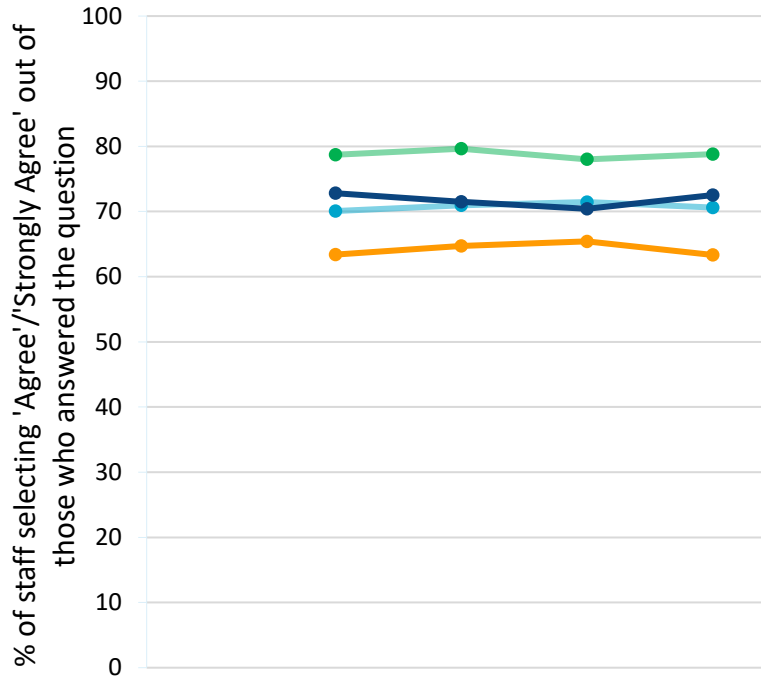


Q3c There are frequent opportunities for me to show initiative in my role.



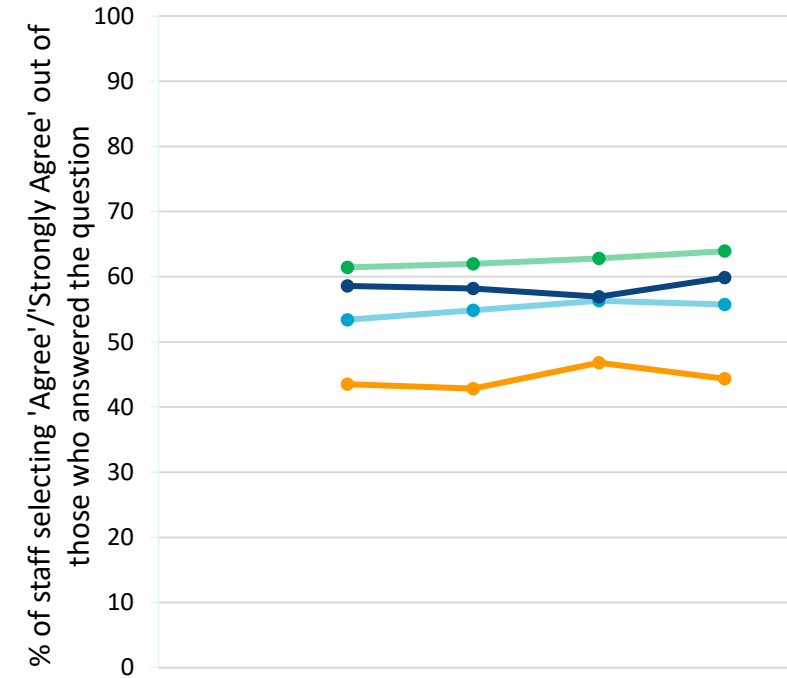
	2020	2021	2022	2023	2024
Your org	-	74.89%	74.23%	72.71%	74.89%
Best result	-	79.42%	80.00%	80.09%	79.13%
Average result	-	72.74%	72.89%	73.76%	73.20%
Worst result	-	65.95%	64.98%	66.84%	65.96%
Responses	-	10076	9129	8840	13061

Q3d I am able to make suggestions to improve the work of my team / department.



	2020	2021	2022	2023	2024
Your org	-	72.81%	71.52%	70.42%	72.54%
Best result	-	78.70%	79.64%	78.01%	78.83%
Average result	-	70.08%	70.96%	71.46%	70.60%
Worst result	-	63.41%	64.71%	65.42%	63.34%
Responses	-	10051	9118	8815	13026

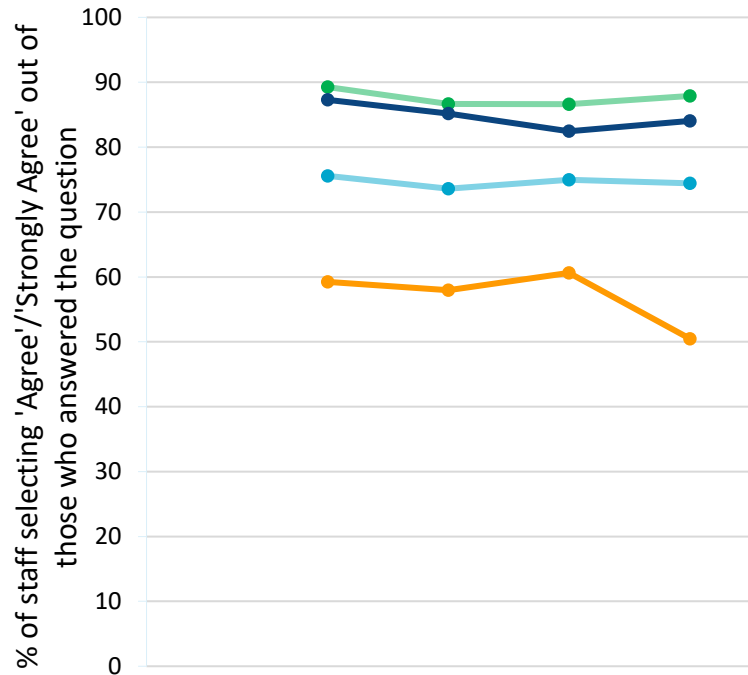
Q3f I am able to make improvements happen in my area of work.



	2020	2021	2022	2023	2024
Your org	-	58.58%	58.18%	56.93%	59.86%
Best result	-	61.43%	61.98%	62.83%	63.91%
Average result	-	53.40%	54.86%	56.31%	55.73%
Worst result	-	43.51%	42.83%	46.80%	44.36%
Responses	-	10034	9115	8831	13060

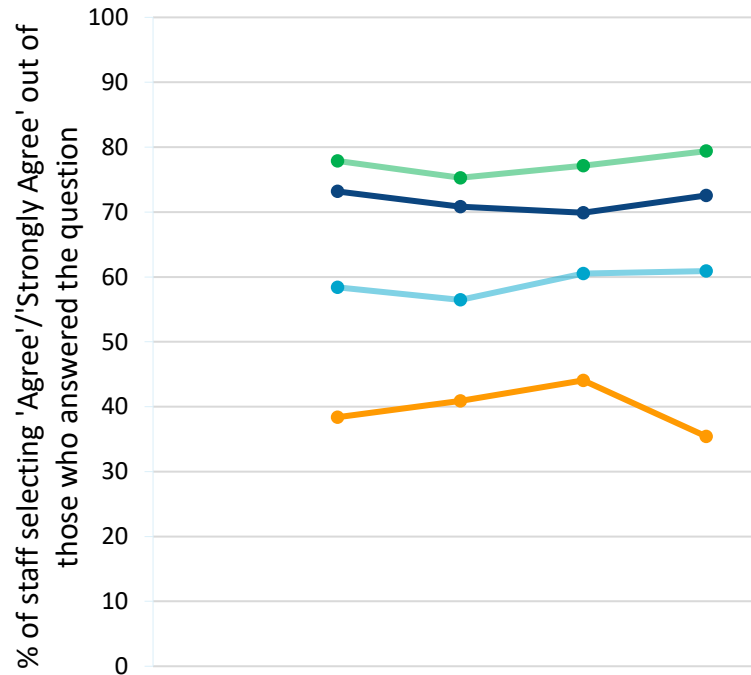


Q25a Care of patients / service users is my organisation's top priority.



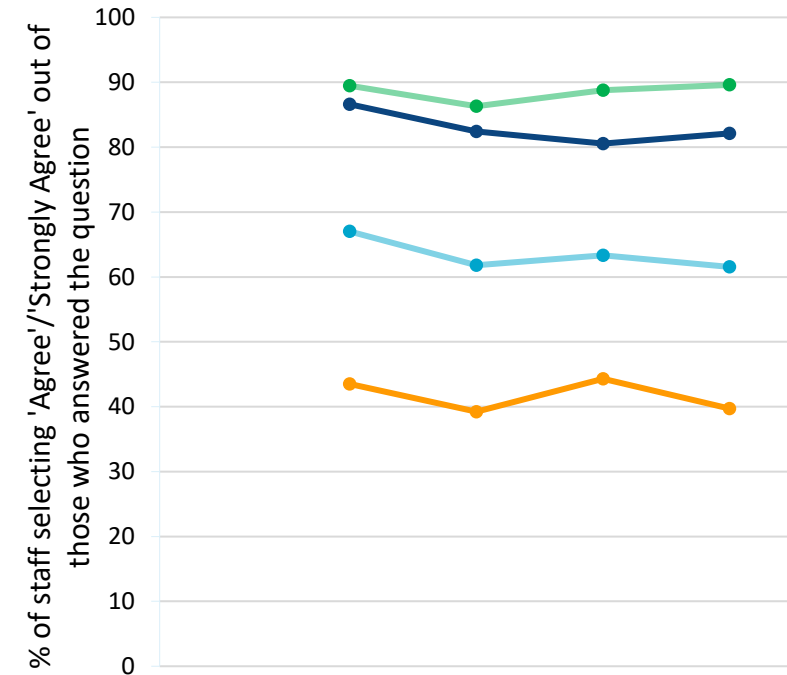
	2020	2021	2022	2023	2024
Your org	-	87.29%	85.19%	82.44%	84.02%
Best result	-	89.26%	86.67%	86.62%	87.89%
Average result	-	75.57%	73.60%	74.95%	74.42%
Worst result	-	59.23%	57.97%	60.62%	50.48%
Responses	-	10096	9132	8842	13043

Q25c I would recommend my organisation as a place to work.



	2020	2021	2022	2023	2024
Your org	-	73.17%	70.81%	69.89%	72.56%
Best result	-	77.87%	75.29%	77.14%	79.38%
Average result	-	58.40%	56.46%	60.53%	60.90%
Worst result	-	38.38%	40.89%	44.05%	35.43%
Responses	-	10095	9123	8830	13043

Q25d If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.



	2020	2021	2022	2023	2024
Your org	-	86.61%	82.42%	80.55%	82.09%
Best result	-	89.48%	86.30%	88.79%	89.59%
Average result	-	67.01%	61.79%	63.34%	61.54%
Worst result	-	43.50%	39.23%	44.30%	39.72%
Responses	-	10062	9113	8818	13021

Theme - Morale



Questions included:

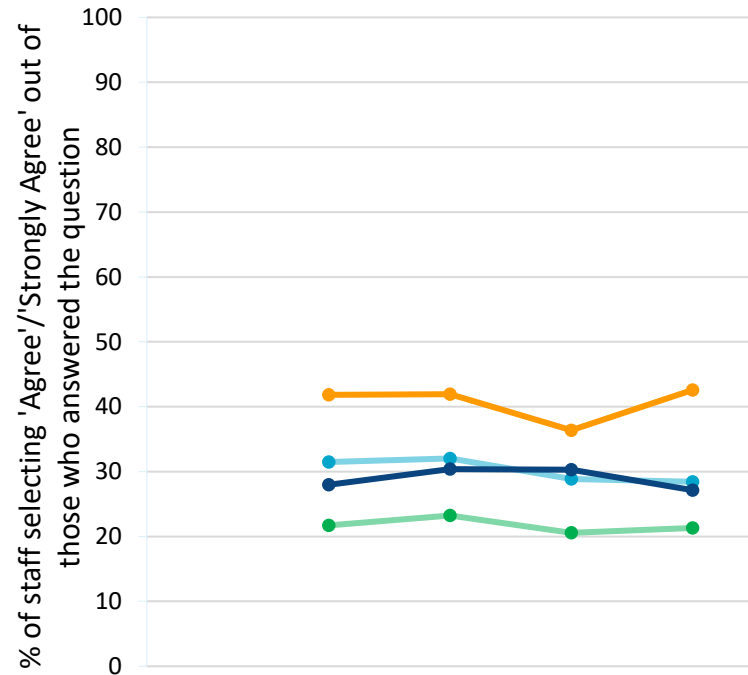
Thinking about leaving – Q26a, Q26b, Q26c

Work pressure – Q3g, Q3h, Q3i

Stressors – Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a

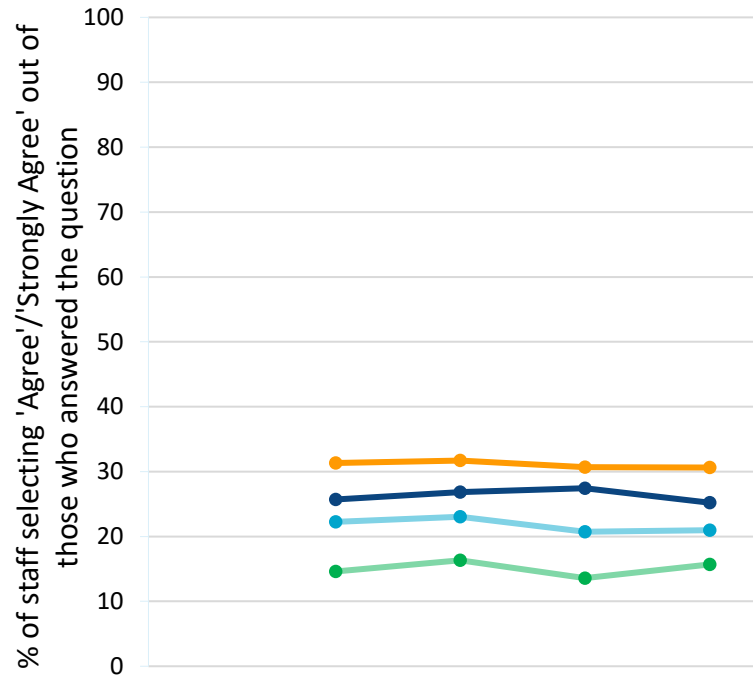


Q26a I often think about leaving this organisation.



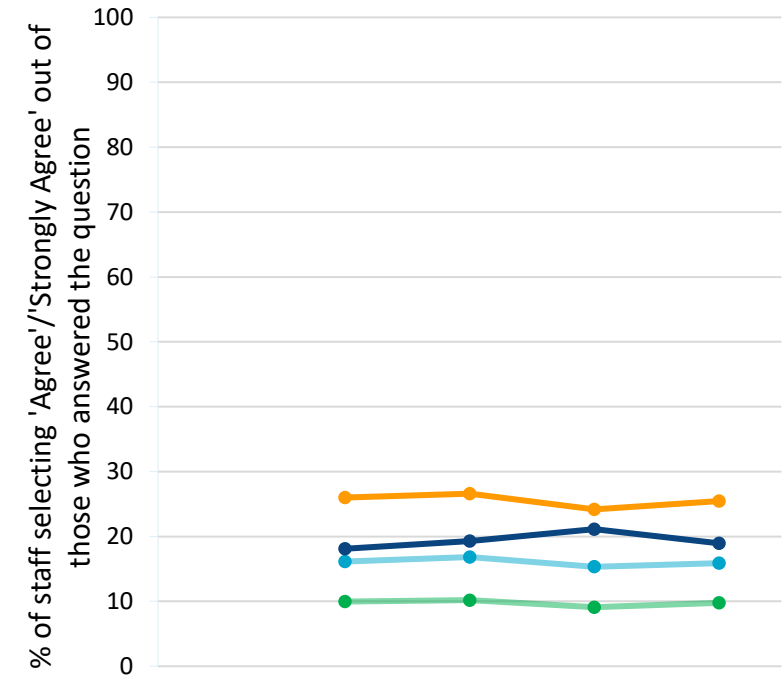
	2020	2021	2022	2023	2024
Your org	-	27.99%	30.38%	30.29%	27.13%
Best result	-	21.69%	23.23%	20.56%	21.30%
Average result	-	31.47%	32.02%	28.87%	28.43%
Worst result	-	41.84%	41.90%	36.37%	42.58%
Responses	-	10125	9157	8856	13092

Q26b I will probably look for a job at a new organisation in the next 12 months.



	2020	2021	2022	2023	2024
Your org	-	25.72%	26.85%	27.44%	25.20%
Best result	-	14.62%	16.33%	13.58%	15.68%
Average result	-	22.25%	23.04%	20.73%	20.98%
Worst result	-	31.32%	31.70%	30.70%	30.62%
Responses	-	10091	9142	8836	13052

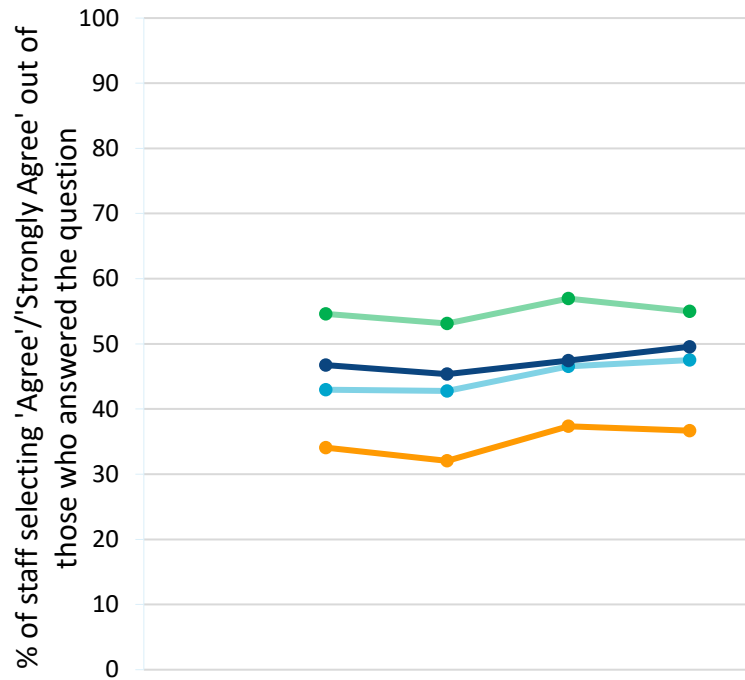
Q26c As soon as I can find another job, I will leave this organisation.



	2020	2021	2022	2023	2024
Your org	-	18.11%	19.29%	21.13%	18.92%
Best result	-	9.95%	10.19%	9.10%	9.76%
Average result	-	16.15%	16.83%	15.32%	15.87%
Worst result	-	25.99%	26.60%	24.17%	25.47%
Responses	-	10038	9110	8795	13003

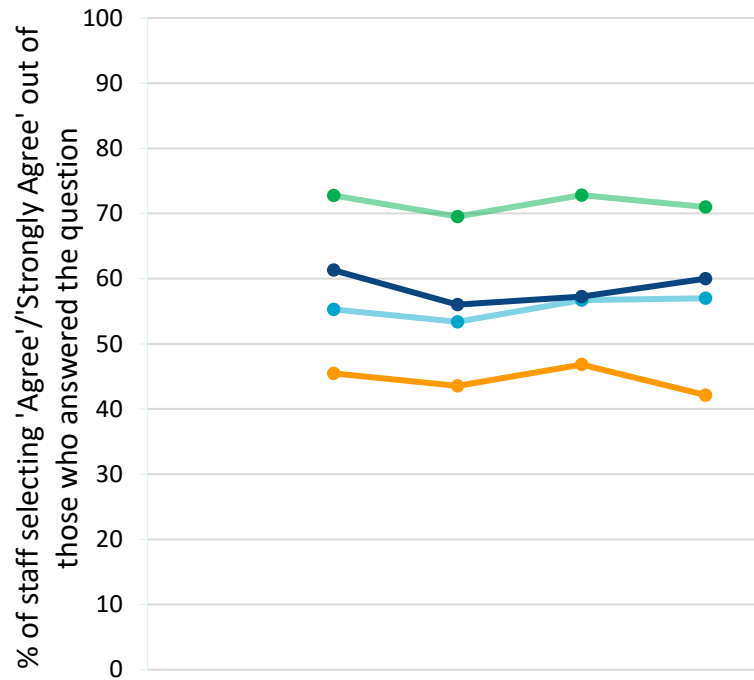


Q3g I am able to meet all the conflicting demands on my time at work.



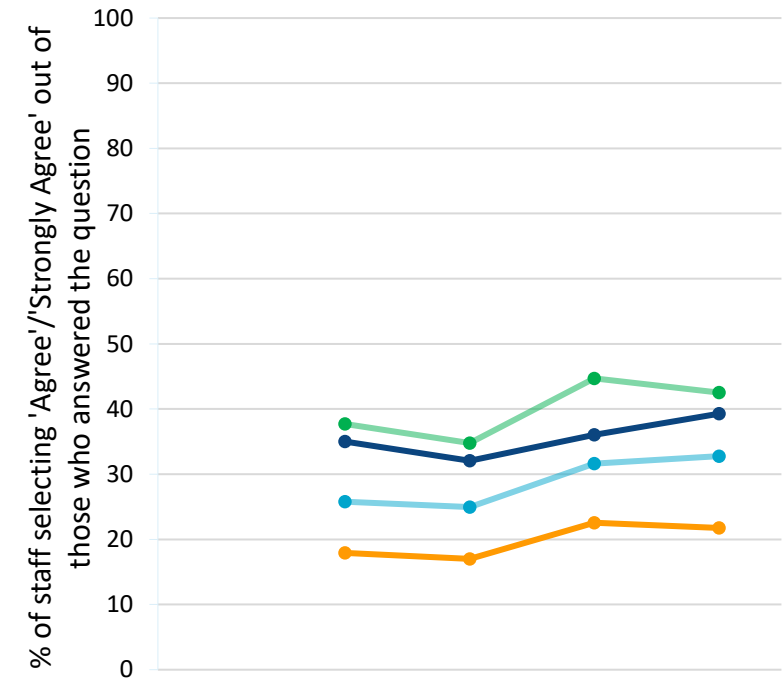
	2020	2021	2022	2023	2024
Your org	-	46.75%	45.36%	47.42%	49.56%
Best result	-	54.62%	53.13%	56.95%	55.01%
Average result	-	42.96%	42.78%	46.56%	47.51%
Worst result	-	34.06%	32.05%	37.35%	36.68%
Responses	-	10034	9121	8816	13032

Q3h I have adequate materials, supplies and equipment to do my work.



	2020	2021	2022	2023	2024
Your org	-	61.31%	56.02%	57.26%	60.01%
Best result	-	72.78%	69.54%	72.83%	70.99%
Average result	-	55.30%	53.39%	56.69%	57.00%
Worst result	-	45.47%	43.54%	46.82%	42.14%
Responses	-	10020	9099	8800	13004

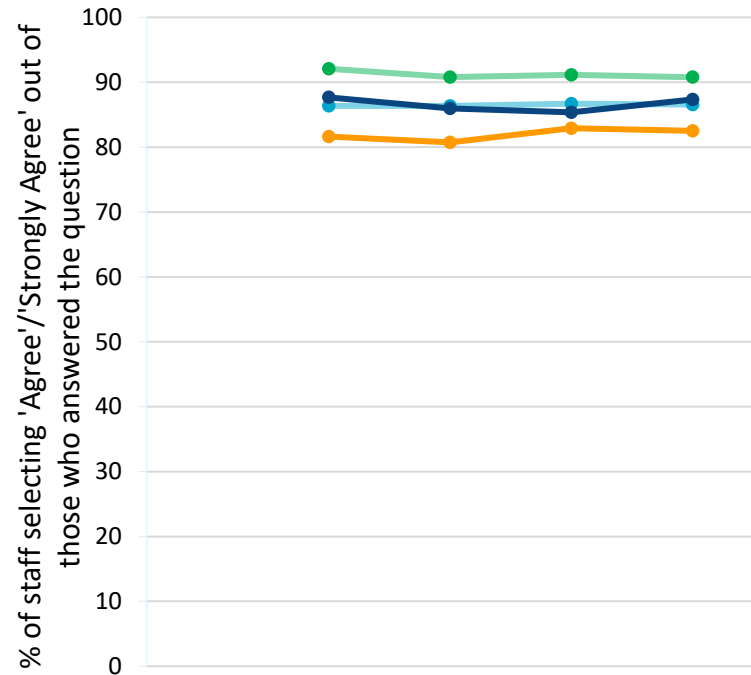
Q3i There are enough staff at this organisation for me to do my job properly.



	2020	2021	2022	2023	2024
Your org	-	35.03%	32.06%	36.06%	39.28%
Best result	-	37.22%	34.78%	44.71%	42.52%
Average result	-	25.80%	24.95%	31.62%	32.77%
Worst result	-	17.92%	17.00%	22.55%	21.73%
Responses	-	10073	9145	8843	13081

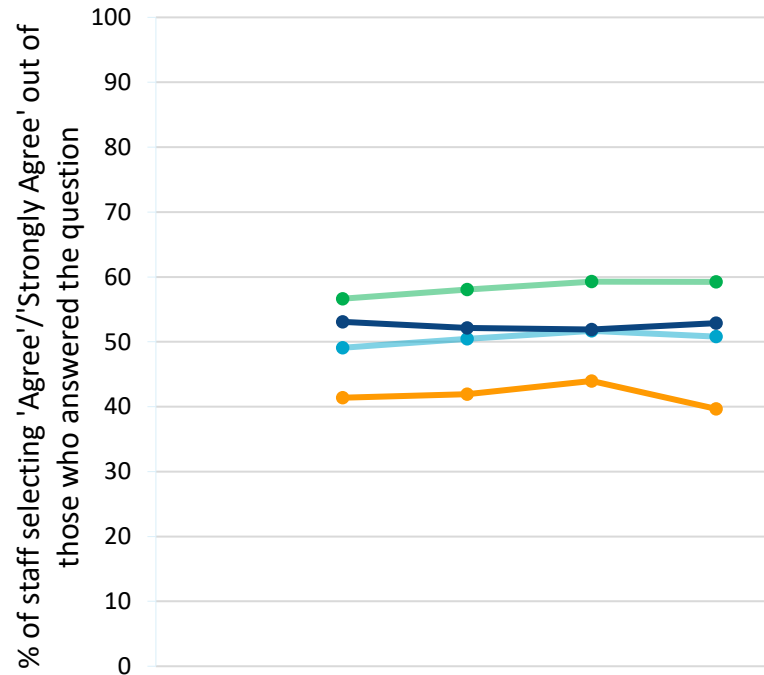


Q3a I always know what my work responsibilities are.



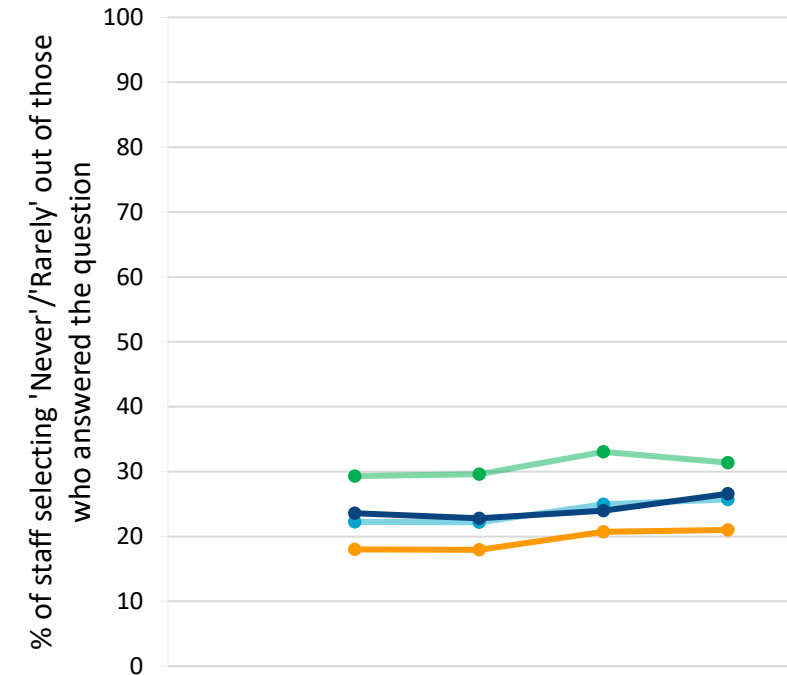
	2020	2021	2022	2023	2024
Your org	-	87.67%	85.99%	85.36%	87.37%
Best result	-	92.08%	90.80%	91.12%	90.77%
Average result	-	86.35%	86.35%	86.70%	86.55%
Worst result	-	81.65%	80.73%	82.92%	82.51%
Responses	-	10132	9161	8876	13128

Q3e I am involved in deciding on changes introduced that affect my work area / team / department.



	2020	2021	2022	2023	2024
Your org	-	53.08%	52.12%	51.90%	52.88%
Best result	-	56.64%	58.05%	59.27%	59.25%
Average result	-	49.08%	50.44%	51.68%	50.81%
Worst result	-	41.40%	41.91%	43.96%	39.67%
Responses	-	10067	9118	8833	13054

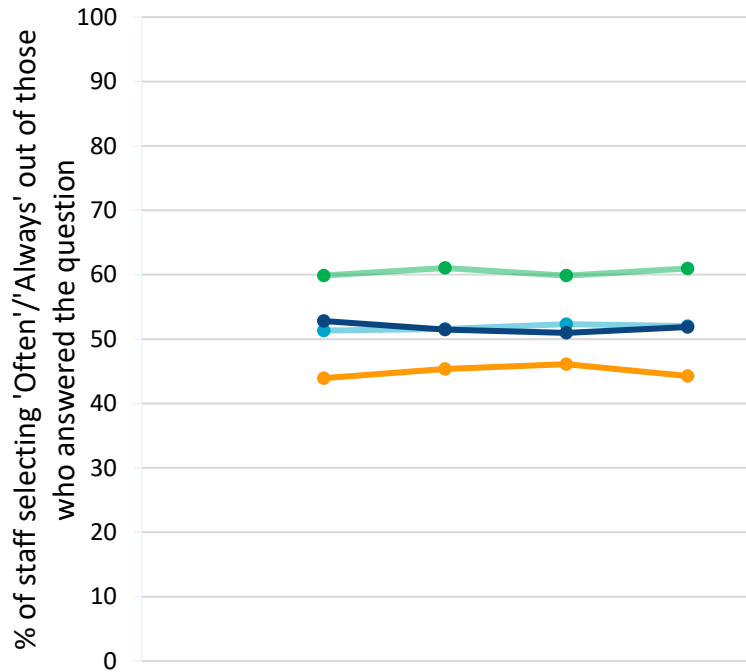
Q5a I have unrealistic time pressures.



	2020	2021	2022	2023	2024
Your org	-	23.60%	22.80%	23.99%	26.58%
Best result	-	29.31%	29.61%	33.04%	31.37%
Average result	-	22.27%	22.18%	24.95%	25.71%
Worst result	-	18.00%	17.94%	20.72%	21.01%
Responses	-	10057	9119	8842	13072

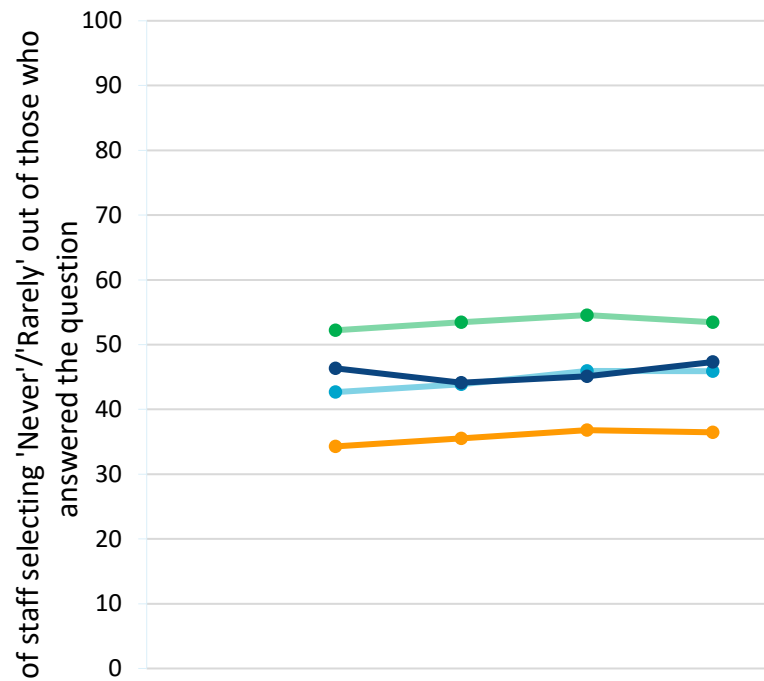


Q5b I have a choice in deciding how to do my work.



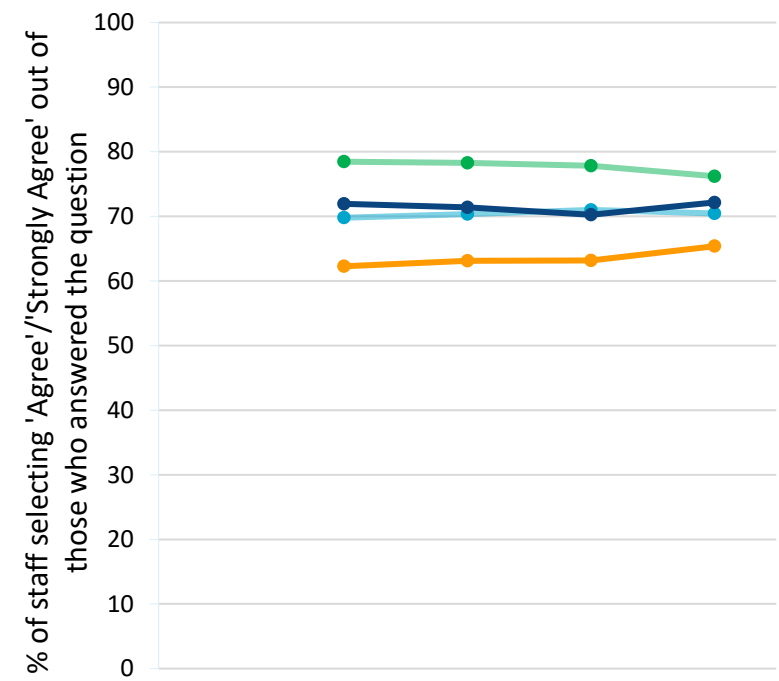
	2020	2021	2022	2023	2024
Your org	-	52.80%	51.45%	50.96%	51.86%
Best result	-	59.87%	61.04%	59.85%	60.94%
Average result	-	51.32%	51.55%	52.31%	52.02%
Worst result	-	43.93%	45.33%	46.10%	44.26%
Responses	-	10050	9116	8822	13053

Q5c Relationships at work are strained.



	2020	2021	2022	2023	2024
Your org	-	46.37%	44.12%	45.09%	47.31%
Best result	-	52.22%	53.46%	54.56%	53.48%
Average result	-	42.67%	43.89%	45.94%	45.91%
Worst result	-	34.28%	35.52%	36.80%	36.48%
Responses	-	10046	9117	8827	13035

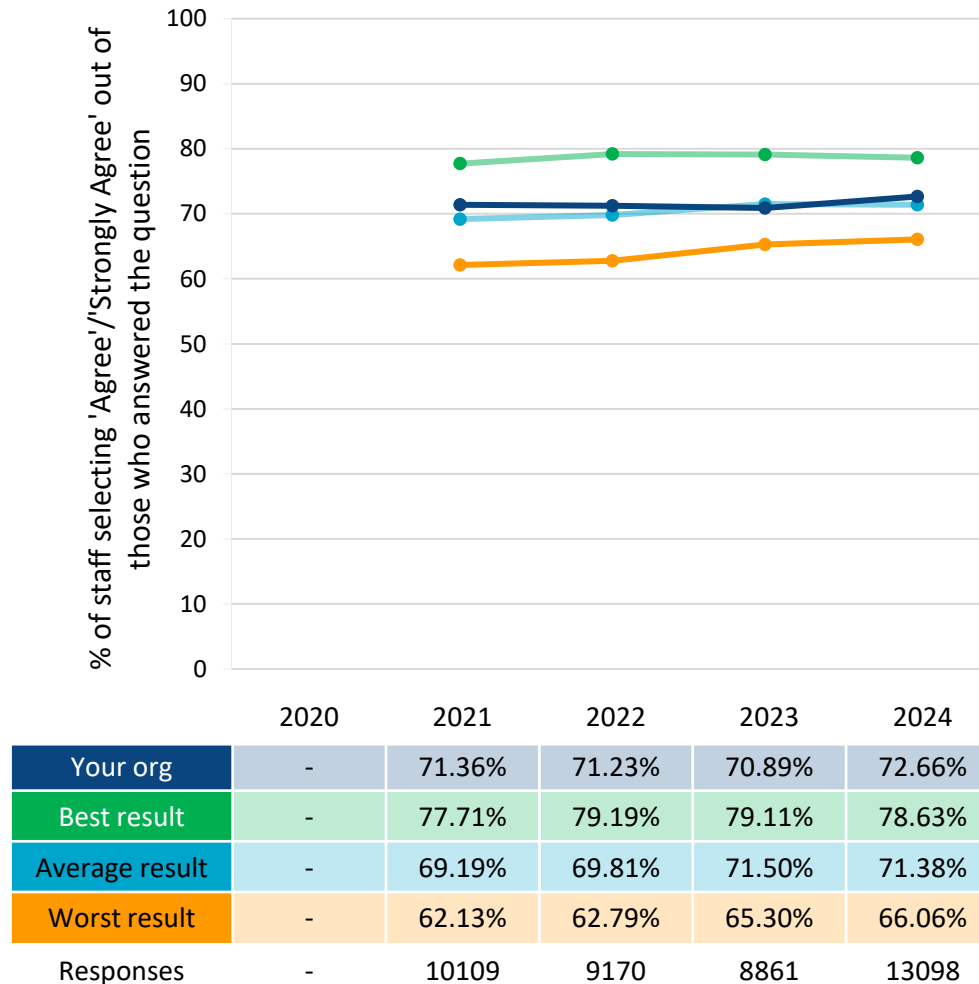
Q7c I receive the respect I deserve from my colleagues at work.



	2020	2021	2022	2023	2024
Your org	-	71.93%	71.38%	70.24%	72.15%
Best result	-	78.45%	78.29%	77.84%	76.21%
Average result	-	69.79%	70.36%	70.99%	70.44%
Worst result	-	62.27%	63.14%	63.16%	65.37%
Responses	-	10069	9122	8852	13060



Q9a My immediate manager encourages me at work.



Questions not linked to People Promise elements or themes

Questions included:*

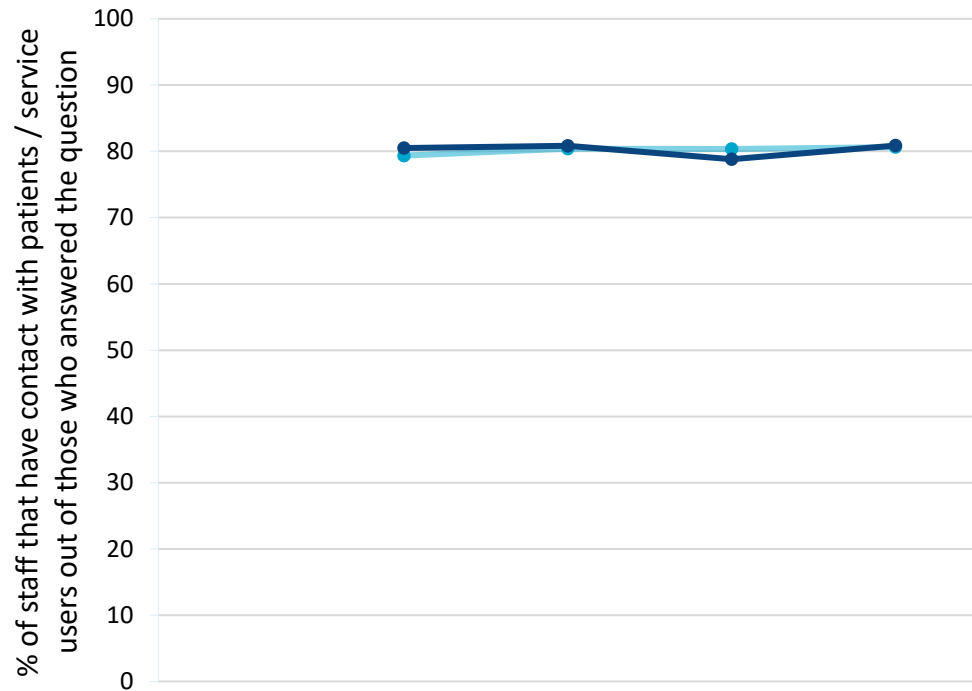
Q1, Q10a, Q10b, Q10c, Q11e, Q16c, Q18, Q19a, Q19b, Q19c, Q19d, Q31b, Q26d

*The results for Q17a, Q17b and Q22 are reported in the section for People Promise element 4: We are safe and healthy. The results for Q24f are reported in the section for People Promise element 5: We are always learning. These questions do not contribute to any score or sub-score calculations.

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



Q1 Do you have face-to-face, video or telephone contact with patients / service users as part of your job?

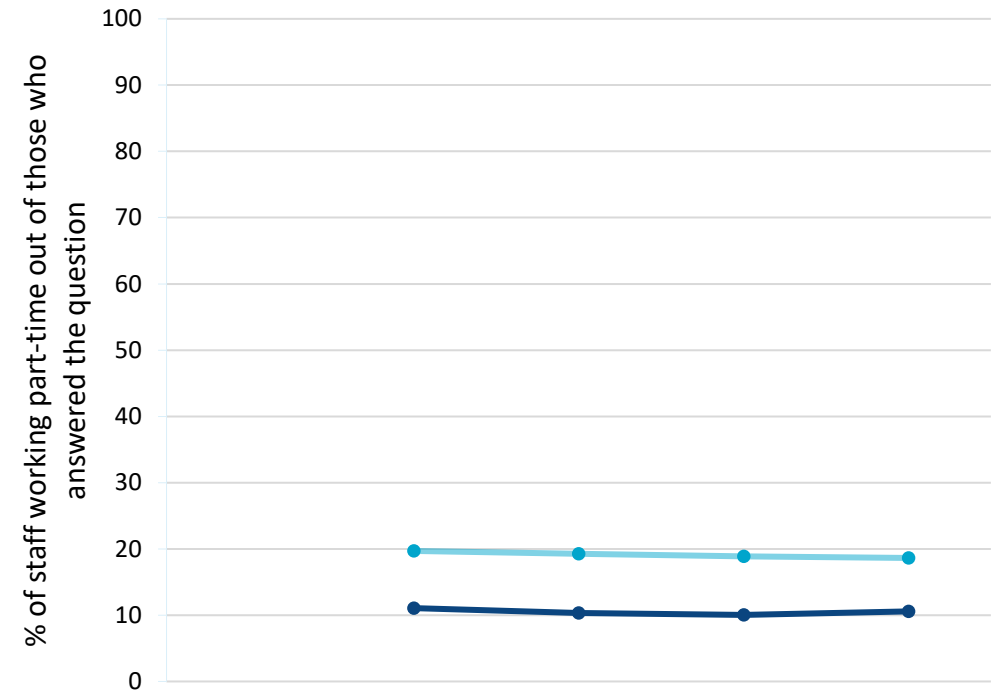


2020 2021 2022 2023 2024

Your org	-	80.51%	80.82%	78.82%	80.87%
Average	-	79.36%	80.42%	80.37%	80.65%

Responses - 10096 9140 8846 13059

Q10a How many hours a week are you contracted to work?



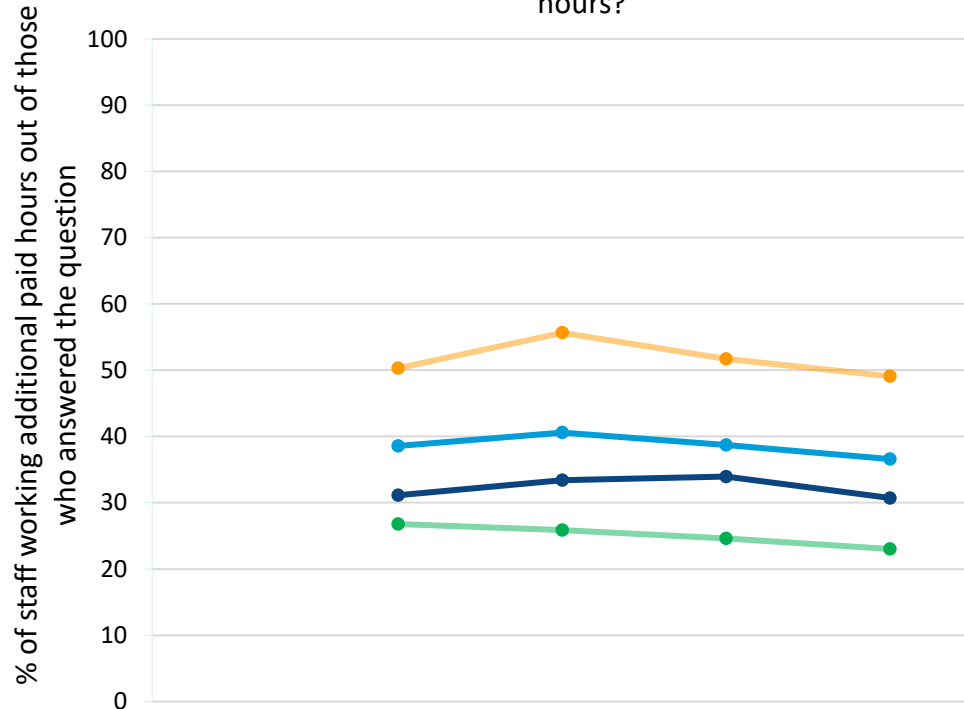
2020 2021 2022 2023 2024

Your org	-	11.07%	10.32%	10.04%	10.58%
Average	-	19.69%	19.24%	18.88%	18.64%

Responses - 9290 8400 8117 12003



Q10b On average, how many additional PAID hours do you work per week for this organisation, over and above your contracted hours?

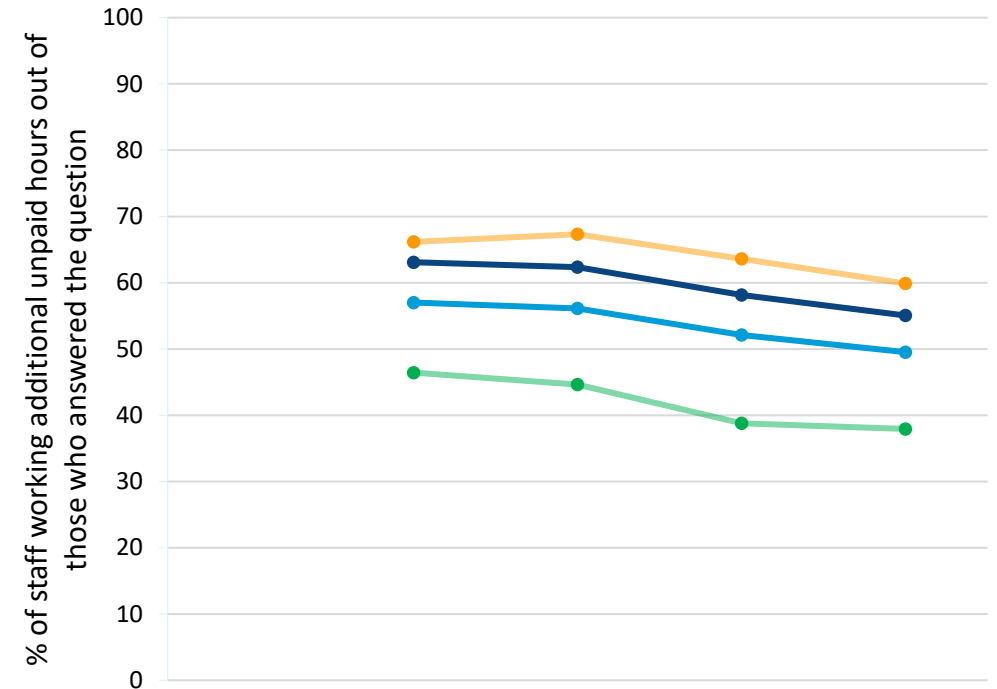


2020 2021 2022 2023 2024

Your org	-	31.13%	33.42%	33.95%	30.72%
Lowest	-	26.78%	25.87%	24.60%	23.01%
Average	-	38.56%	40.59%	38.71%	36.58%
Highest	-	50.31%	55.65%	51.72%	49.08%

Responses - 9777 8871 8496 12500

Q10c On average, how many additional UNPAID hours do you work per week for this organisation, over and above your contracted hours?



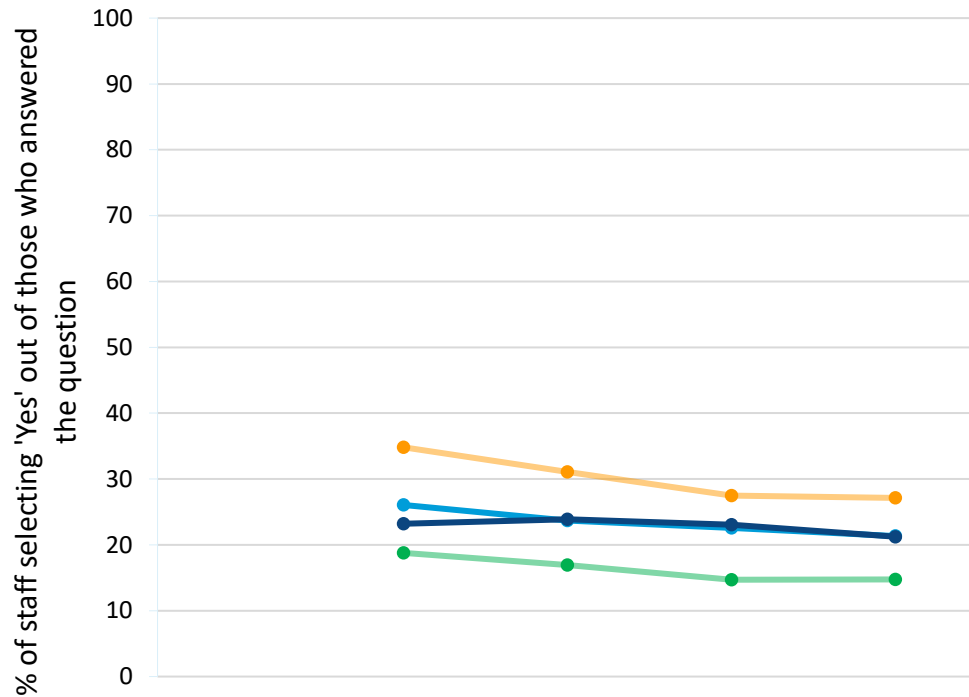
2020 2021 2022 2023 2024

Your org	-	63.09%	62.34%	58.14%	55.05%
Lowest	-	46.43%	44.60%	38.79%	37.93%
Average	-	57.00%	56.10%	52.10%	49.52%
Highest	-	66.15%	67.31%	63.60%	59.88%

Responses - 9805 8873 8496 12495

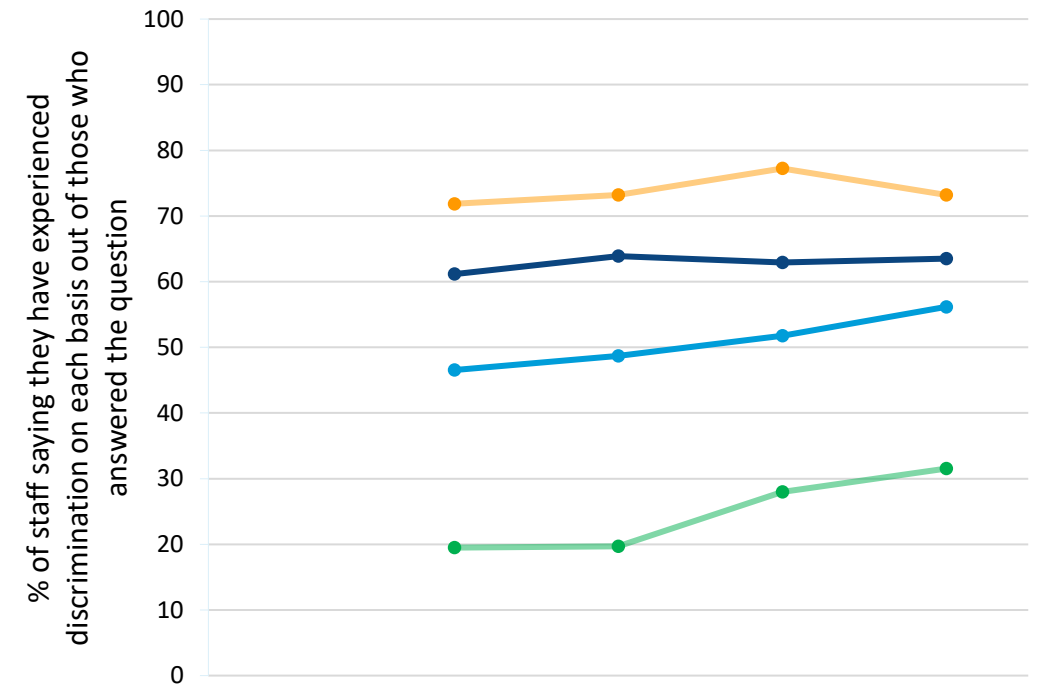


Q11e* Have you felt pressure from your manager to come to work?



	2020	2021	2022	2023	2024
Your org	-	23.20%	23.89%	23.09%	21.24%
Best result	-	18.78%	16.95%	14.70%	14.77%
Average result	-	26.06%	23.71%	22.59%	21.34%
Worst result	-	34.82%	31.07%	27.49%	27.13%
Responses	-	5270	5009	4974	7182

Q16c.1 On what grounds have you experienced discrimination?
- Ethnic background.

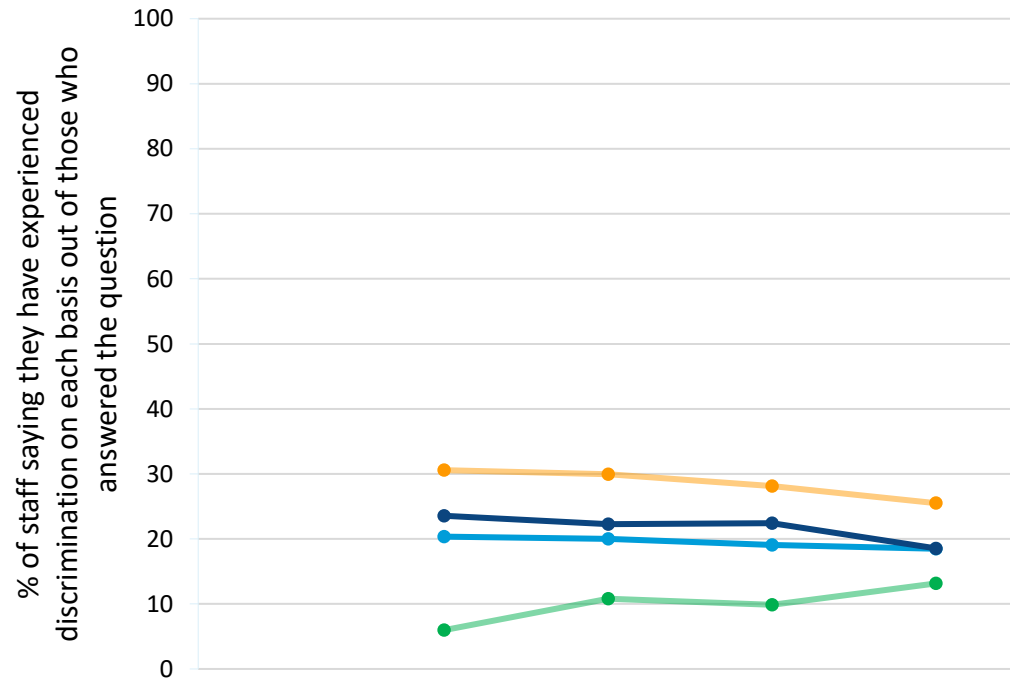


	2020	2021	2022	2023	2024
Your org	-	61.15%	63.89%	62.95%	63.49%
Best result	-	19.49%	19.69%	28.00%	31.53%
Average result	-	46.54%	48.69%	51.77%	56.16%
Worst result	-	71.86%	73.19%	77.24%	73.22%
Responses	-	1824	1715	1716	2459

*Q11e is only answered by staff who responded 'Yes' to Q11d.

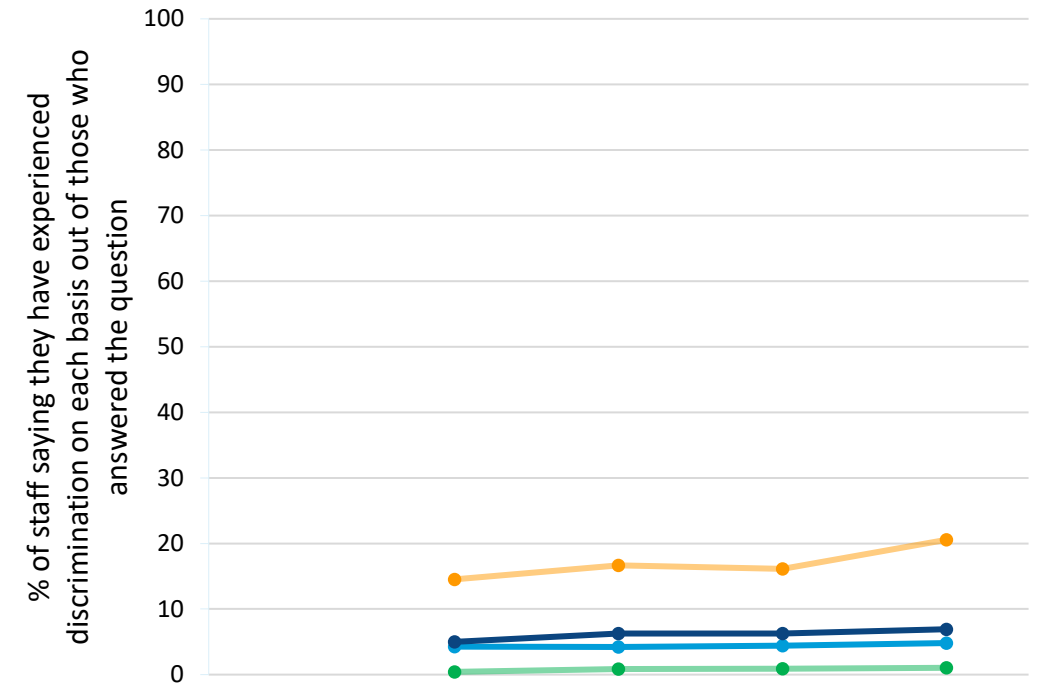


Q16c.2 On what grounds have you experienced discrimination?
– Gender.



	2020	2021	2022	2023	2024
Your org	-	23.56%	22.26%	22.39%	18.54%
Best result	-	5.97%	10.82%	9.86%	13.16%
Average result	-	20.35%	20.00%	19.07%	18.49%
Worst result	-	30.58%	29.96%	28.11%	25.50%
Responses	-	1824	1715	1716	2459

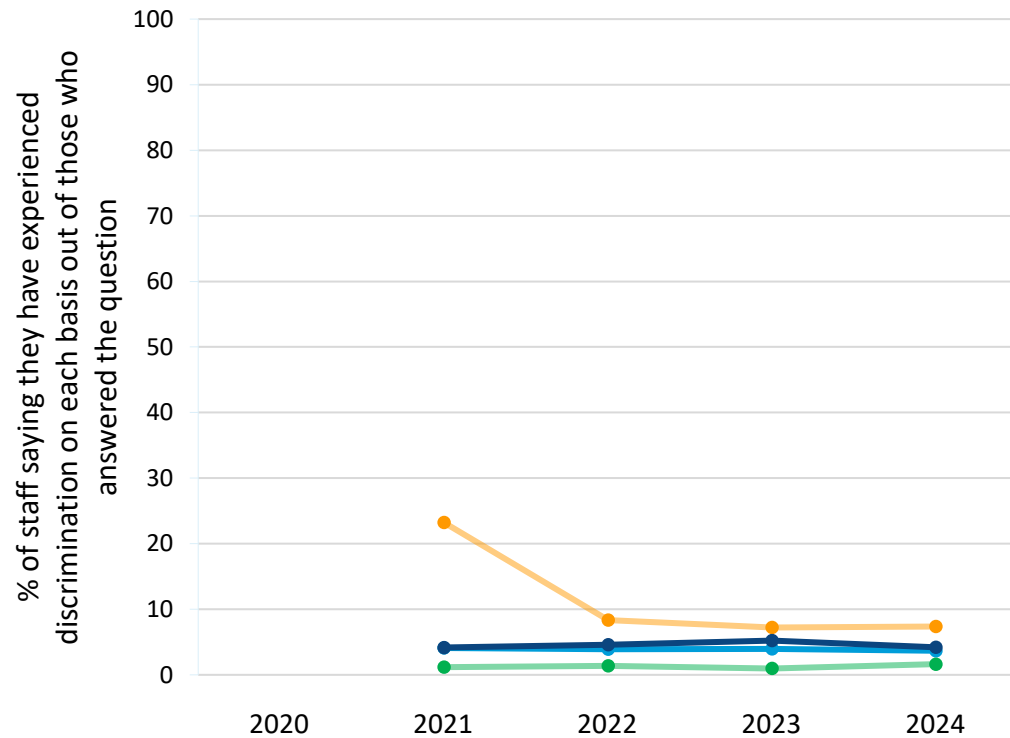
Q16c.3 On what grounds have you experienced discrimination?
– Religion.



	2020	2021	2022	2023	2024
Your org	-	4.99%	6.27%	6.27%	6.92%
Best result	-	0.42%	0.84%	0.92%	1.04%
Average result	-	4.24%	4.21%	4.43%	4.81%
Worst result	-	14.52%	16.64%	16.12%	20.56%
Responses	-	1824	1715	1716	2459

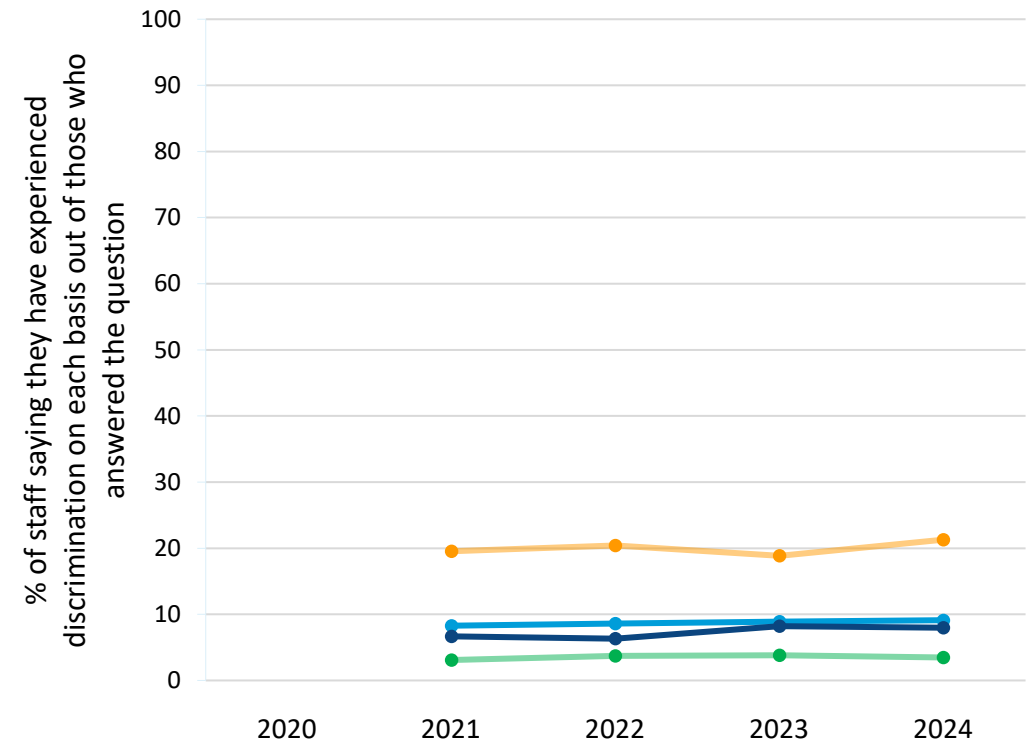


Q16c.4 On what grounds have you experienced discrimination?
– Sexual orientation.



	2020	2021	2022	2023	2024
Your org	-	4.17%	4.58%	5.22%	4.22%
Best result	-	1.16%	1.36%	0.96%	1.63%
Average result	-	4.09%	3.89%	3.96%	3.67%
Worst result	-	23.21%	8.35%	7.22%	7.36%
Responses	-	1824	1715	1716	2459

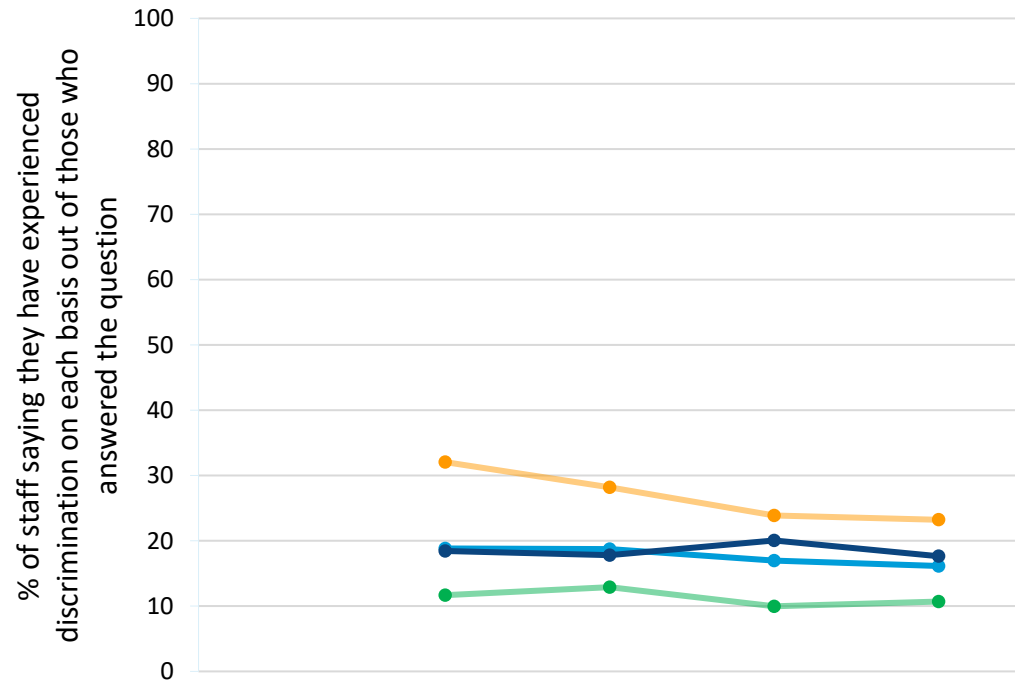
Q16c.5 On what grounds have you experienced discrimination?
– Disability.



	2020	2021	2022	2023	2024
Your org	-	6.68%	6.32%	8.21%	7.98%
Best result	-	3.10%	3.74%	3.81%	3.48%
Average result	-	8.28%	8.59%	8.91%	9.12%
Worst result	-	19.54%	20.43%	18.85%	21.30%
Responses	-	1824	1715	1716	2459



Q16c.6 On what grounds have you experienced discrimination?
– Age.

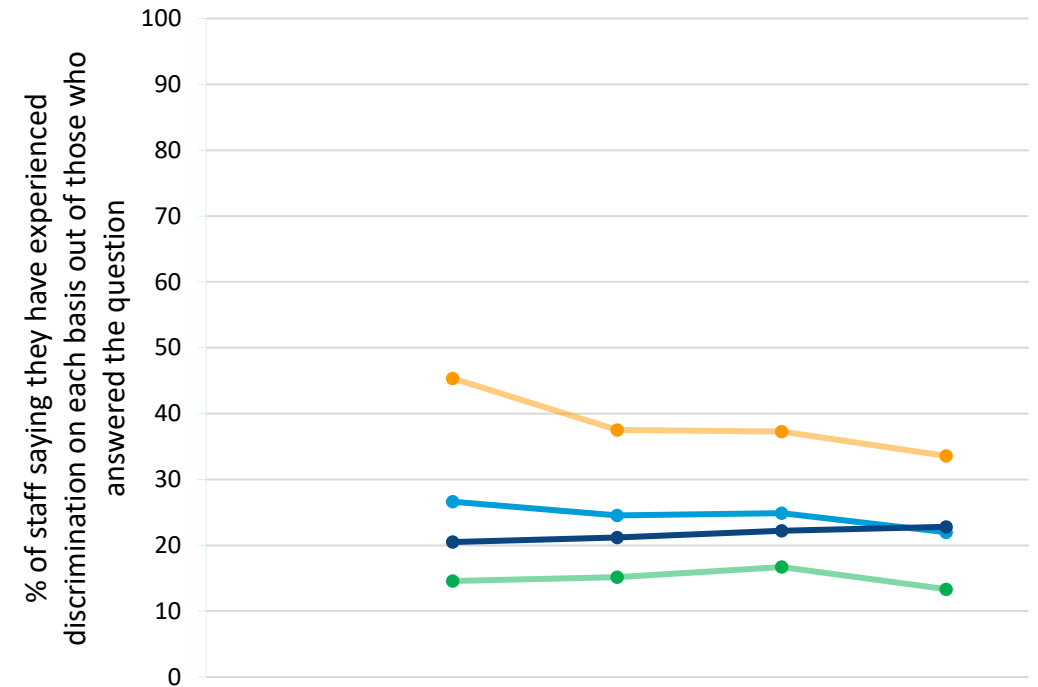


2020 2021 2022 2023 2024

Your org	-	18.46%	17.81%	20.05%	17.63%
Best result	-	11.70%	12.90%	9.97%	10.71%
Average result	-	18.83%	18.73%	16.99%	16.15%
Worst result	-	32.05%	28.20%	23.87%	23.22%

Responses - 1824 1715 1716 2459

Q16c.7 On what grounds have you experienced discrimination?
– Other.



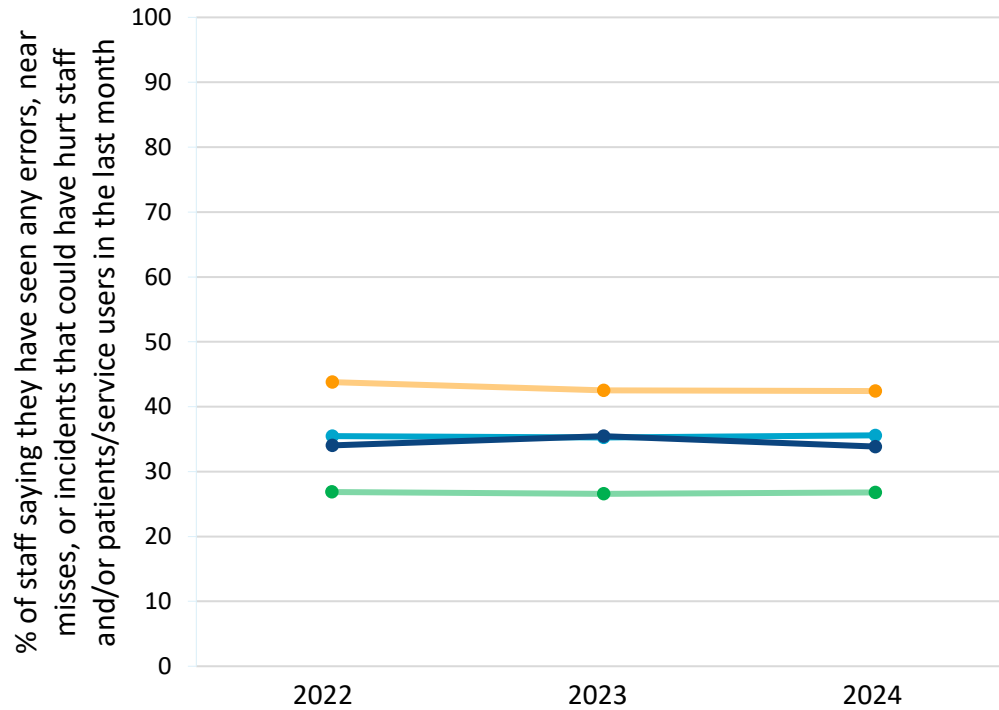
2020 2021 2022 2023 2024

Your org	-	20.50%	21.20%	22.23%	22.82%
Best result	-	14.60%	15.16%	16.70%	13.34%
Average result	-	26.62%	24.54%	24.88%	21.99%
Worst result	-	45.35%	37.52%	37.27%	33.58%

Responses - 1824 1715 1716 2459



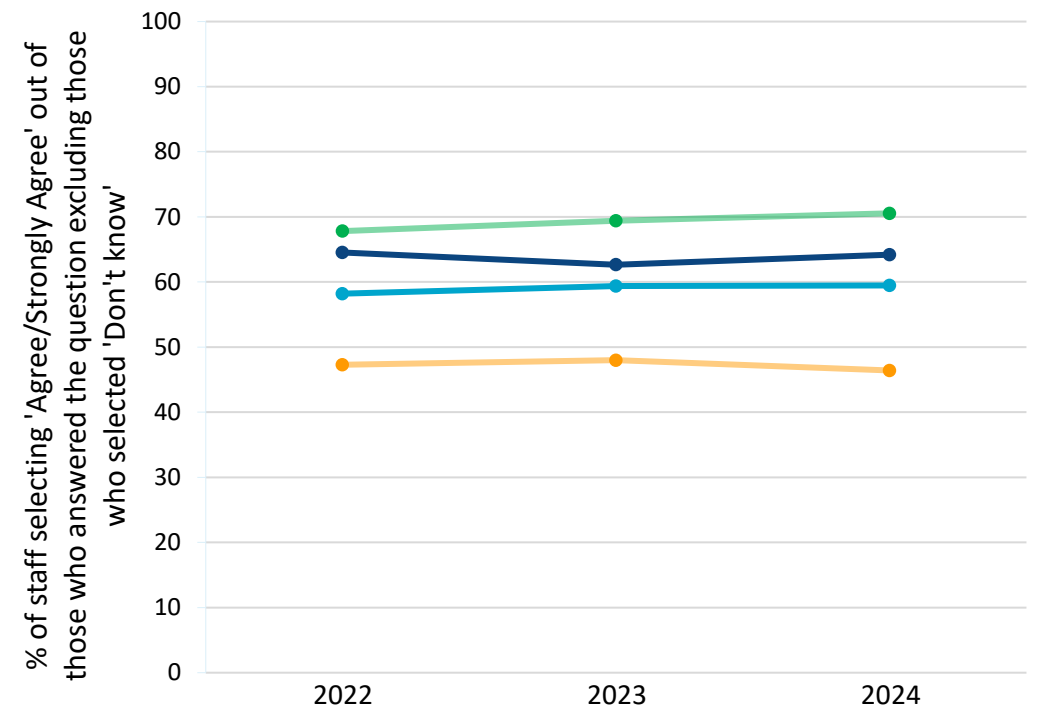
Q18 In the last month have you seen any errors, near misses, or incidents that could have hurt staff and/or patients/service users?



Your org	34.02%	35.46%	33.86%
Best result	26.85%	26.57%	26.76%
Average result	35.44%	35.26%	35.58%
Worst result	43.78%	42.54%	42.41%

Responses 9112 8643 12759

Q19a My organisation treats staff who are involved in an error, near miss or incident fairly.

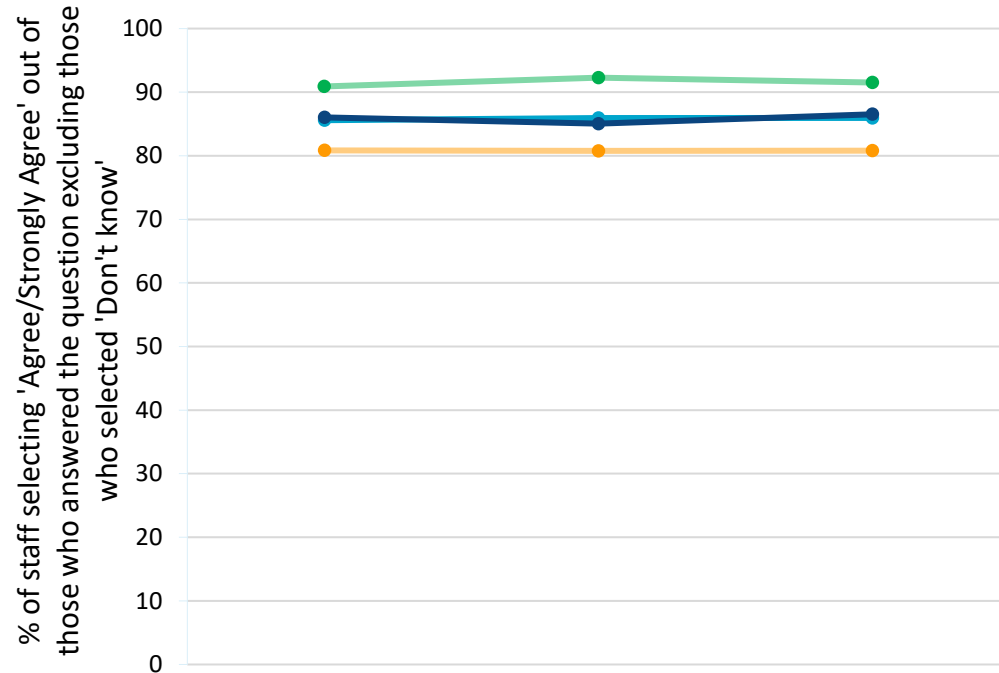


Your org	64.53%	62.65%	64.21%
Best result	67.82%	69.42%	70.55%
Average result	58.21%	59.40%	59.47%
Worst result	47.27%	48.00%	46.41%

Responses 7243 6840 10236

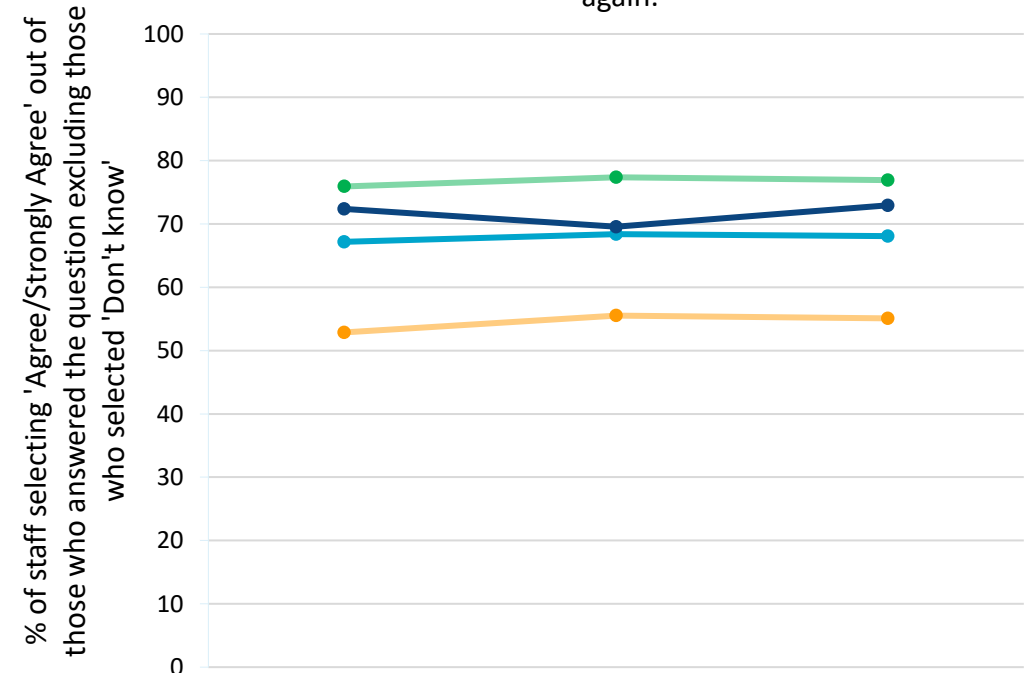


Q19b My organisation encourages us to report errors, near misses or incidents.



	2022	2023	2024
Your org	86.05%	85.05%	86.52%
Best result	90.90%	92.28%	91.52%
Average result	85.59%	85.95%	85.95%
Worst result	80.84%	80.77%	80.79%
Responses	8703	8381	12419

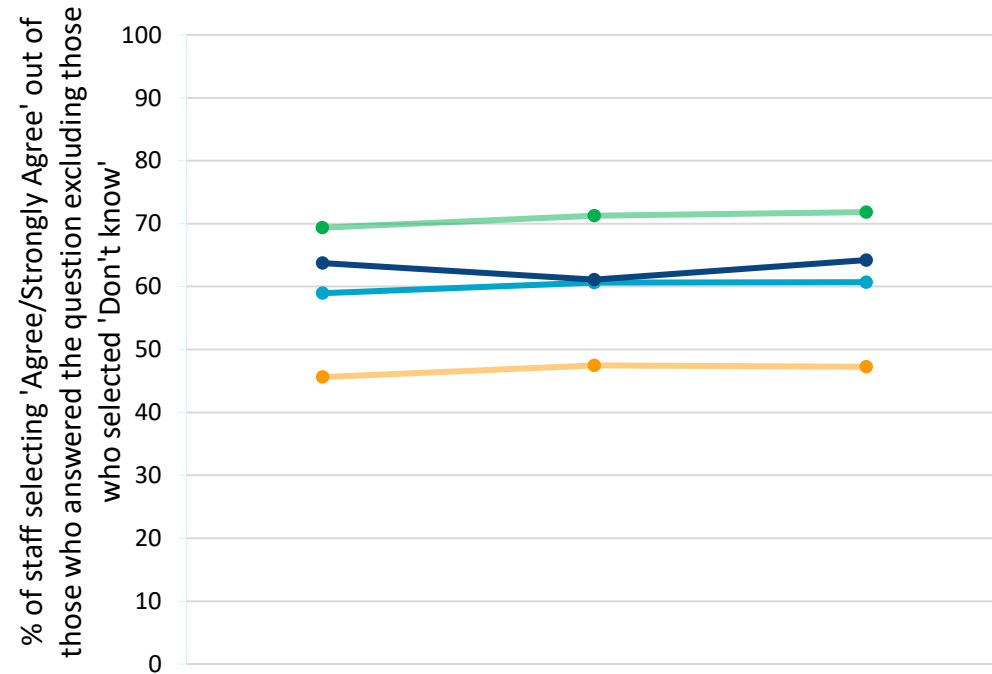
Q19c When errors, near misses or incidents are reported, my organisation takes action to ensure that they do not happen again.



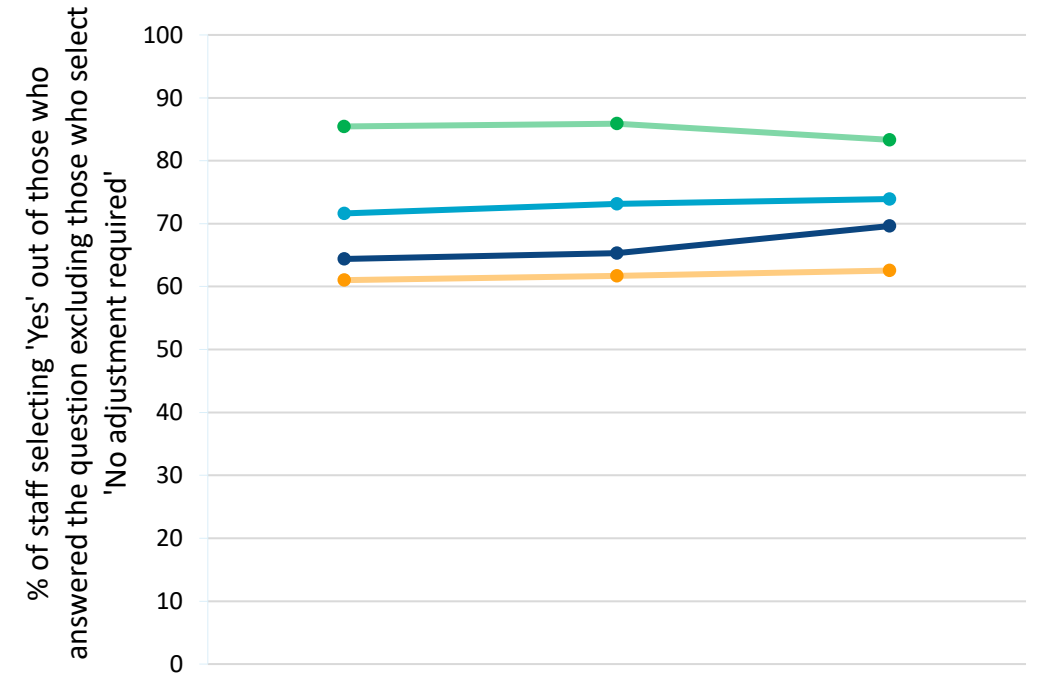
	2022	2023	2024
Your org	72.39%	69.56%	72.94%
Best result	75.92%	77.37%	76.90%
Average result	67.18%	68.39%	68.08%
Worst result	52.87%	55.52%	55.11%
Responses	8173	7800	11604



Q19d We are given feedback about changes made in response to reported errors, near misses and incidents.



Q31b Has your employer made reasonable adjustment(s) to enable you to carry out your work?

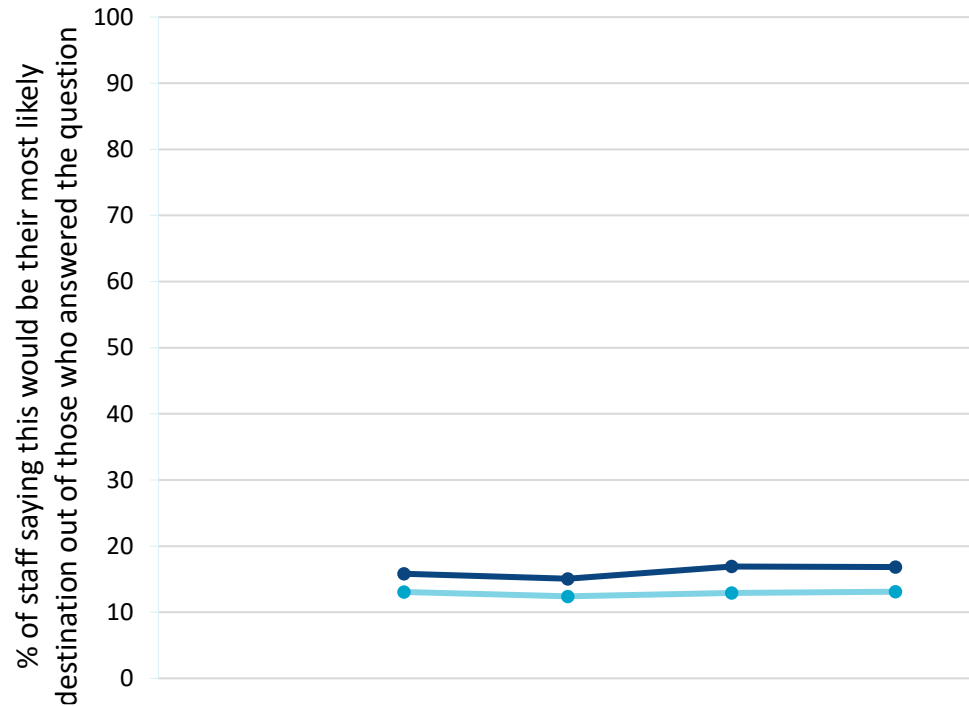


	2022	2023	2024
Your org	63.75%	61.11%	64.22%
Best result	69.36%	71.25%	71.84%
Average result	58.95%	60.66%	60.70%
Worst result	45.61%	47.47%	47.26%
Responses	8196	7865	11662

	2022	2023	2024
Your org	64.39%	65.34%	69.63%
Best result	85.45%	85.89%	83.33%
Average result	71.63%	73.13%	73.92%
Worst result	61.02%	61.72%	62.55%
Responses	914	996	1474



Q26d.1 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job within this organisation.

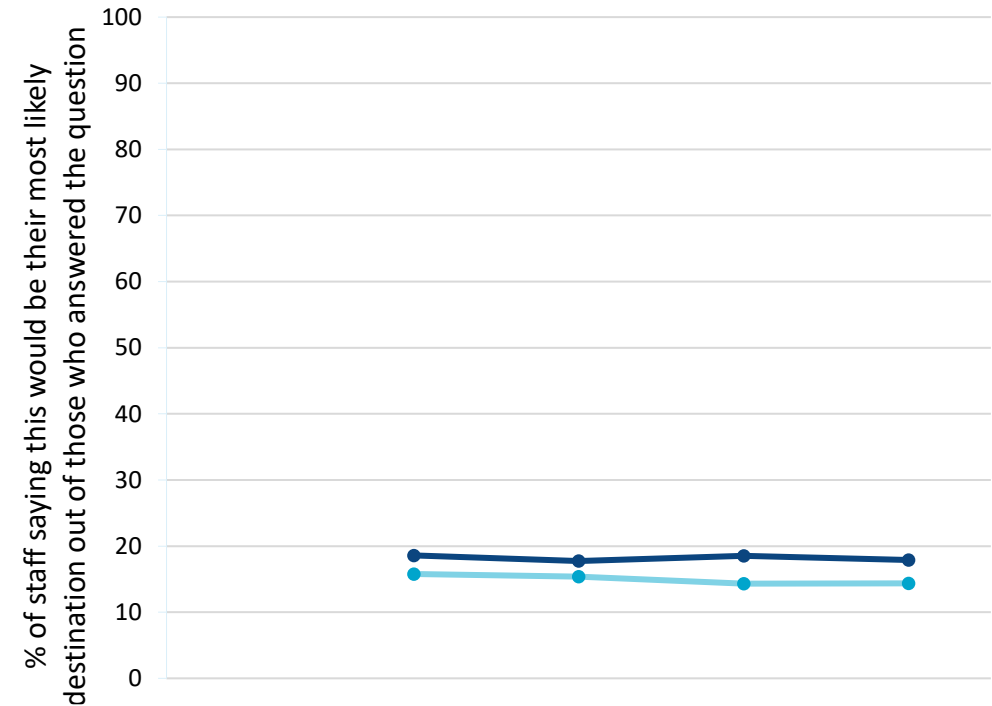


2020 2021 2022 2023 2024

Your org	-	15.81%	15.07%	16.91%	16.84%
Average	-	13.04%	12.40%	12.94%	13.10%

Responses - 9279 8377 8072 12005

Q26d.2 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job in a different NHS Trust/organisation.



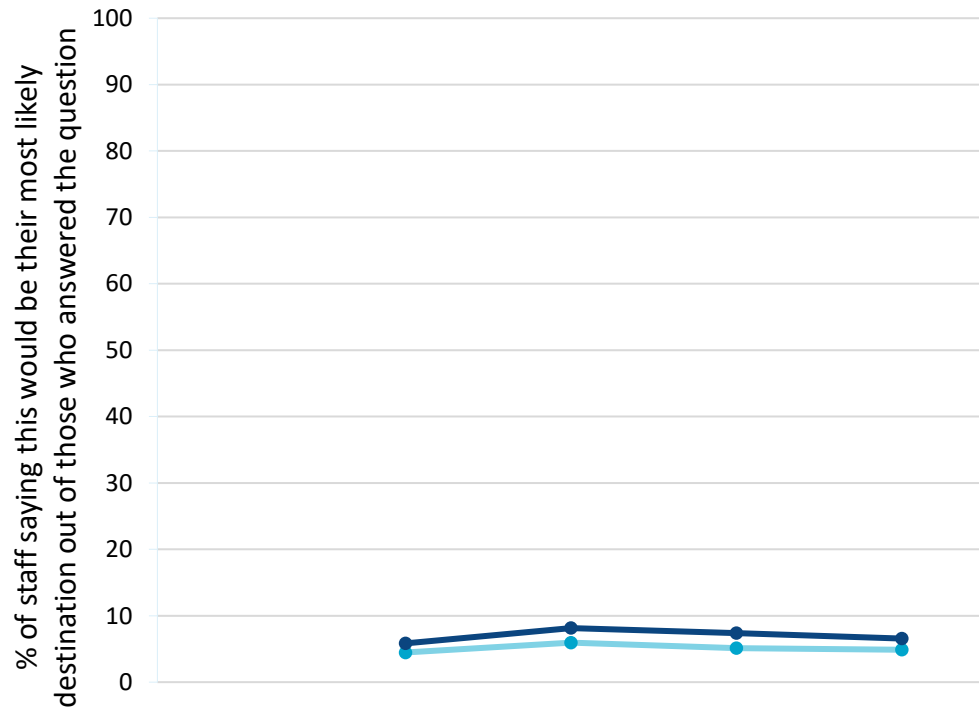
2020 2021 2022 2023 2024

Your org	-	18.59%	17.74%	18.55%	17.88%
Average	-	15.78%	15.37%	14.32%	14.36%

Responses - 9279 8377 8072 12005



Q26d.3 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job in healthcare, but outside the NHS.

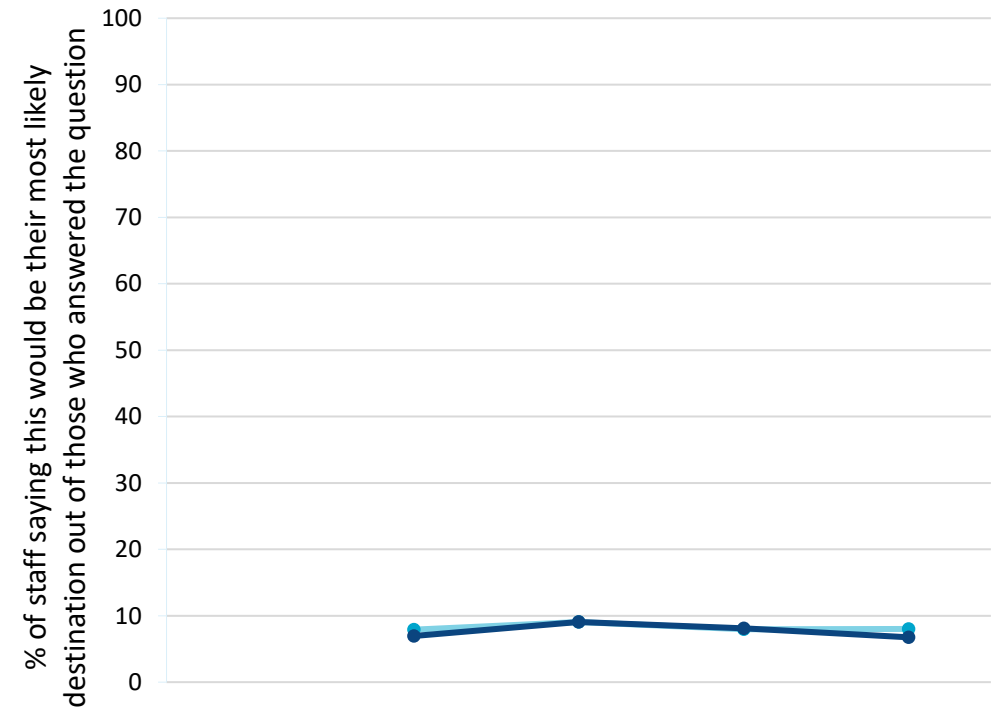


2020 2021 2022 2023 2024

Your org	-	5.84%	8.14%	7.40%	6.55%
Average	-	4.47%	5.95%	5.12%	4.90%

Responses - 9279 8377 8072 12005

Q26d.4 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job outside healthcare.



2020 2021 2022 2023 2024

Your org	-	6.93%	9.06%	8.11%	6.76%
Average	-	7.91%	9.06%	7.96%	8.00%

Responses - 9279 8377 8072 12005



Q26d.5 If you are considering leaving your current job, what would be your most likely destination? - I would retire or take a career break.

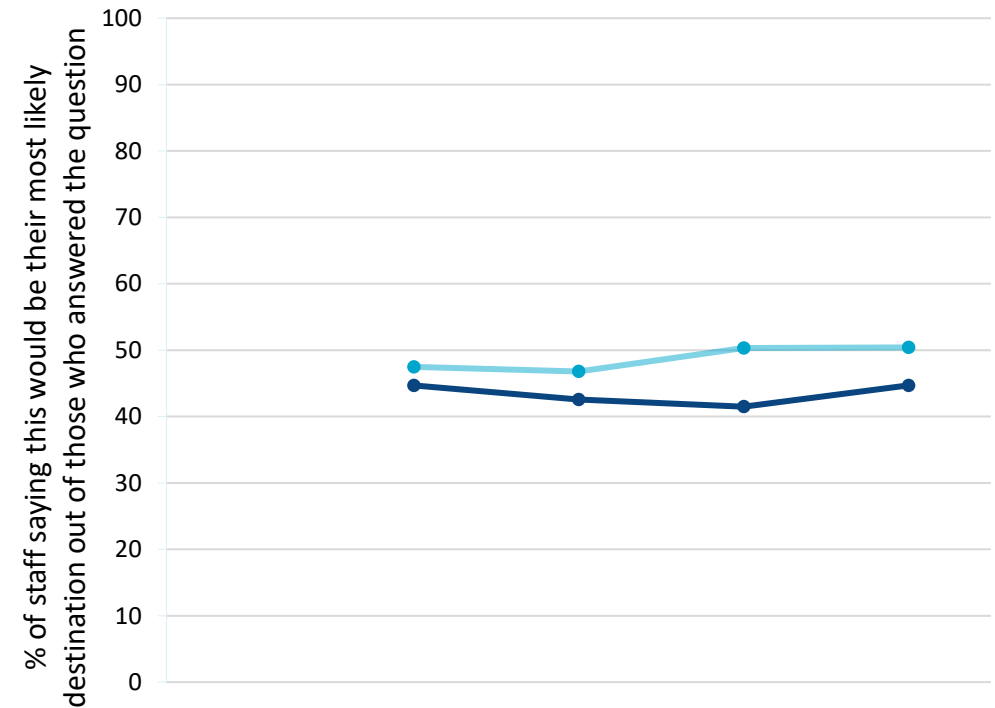


2020 2021 2022 2023 2024

Your org	-	8.14%	7.43%	7.54%	7.28%
Average	-	9.95%	8.94%	8.46%	8.35%

Responses - 9279 8377 8072 12005

Q26d.9 If you are considering leaving your current job, what would be your most likely destination? - I am not considering leaving my current job.



2020 2021 2022 2023 2024

Your org	-	44.69%	42.57%	41.49%	44.70%
Average	-	47.46%	46.79%	50.34%	50.41%

Responses - 9279 8377 8072 12005

Workforce Equality Standards

Note where there are fewer than 10 responses for a question, results are suppressed to protect staff confidentiality and reliability of data.

Workforce Race Equality Standards (WRES)

This section contains data for the organisation required for the NHS Staff Survey indicators used in the Workforce Race Equality Standard (WRES). It includes the 2020-2024 organisation and benchmarking group median results for q13a, q13b&c combined, q15, and q16b split by ethnicity (by white staff / staff from all other ethnic groups combined).

Workforce Disability Equality Standards (WDES)

This section contains data for the organisation required for the NHS Staff Survey metrics used in the Workforce Disability Equality Standard (WDES). It includes the 2020-2024 organisation and benchmarking group median results for q4b, q11e, q14a-d, and q15 split by staff with a long lasting health condition or illness compared to staff without a long lasting health condition or illness. It also shows results for q31b (for staff with a long lasting health condition or illness only), and the staff engagement score for staff with a long lasting health condition or illness, compared to staff without a long lasting health condition or illness and the overall engagement score for the organisation.

In 2022, the text for q31b was updated and the word 'adequate' was changed to 'reasonable'.

The WDES breakdowns are based on the responses to q31a Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?

This section contains data required for the staff survey indicators used in the Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES). Data presented in this section are unweighted.

Workforce Race Equality Standards (WRES)

Indicator	Qu No	Workforce Race Equality Standard
For each of the following indicators, compare the outcomes of the responses for white staff and staff from all other ethnic groups combined		
5	Q14a	Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in last 12 months
6	Q14b & Q14c	Percentage of staff experiencing harassment, bullying or abuse from staff in last 12 months
7	Q15	Percentage believing that their organisation provides equal opportunities for career progression or promotion
8	Q16b	In the last 12 months have you personally experienced discrimination at work from any of the following? b) Manager/team leader or other colleagues

Workforce Disability Equality Standards (WDES)

Metric	Qu No	Workforce Disability Equality Standard
For each of the following metrics, compare the responses for staff with a LTC* or illness vs staff without a LTC or illness		
4a	Q14a	Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or other members of the public
4b	Q14b	Percentage of staff experiencing harassment, bullying or abuse from managers
4c	Q14c	Percentage of staff experiencing harassment, bullying or abuse from other colleagues
4d	Q14d	Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it
5	Q15	Percentage believing that their organisation provides equal opportunities for career progression or promotion
6	Q11e	Percentage of staff saying that they have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties
7	Q4b	Percentage staff saying that they are satisfied with the extent to which their organisation values their work
8	Q31b	Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work
9a	theme_engagement	The staff engagement score for staff with LTC or illness vs staff without a LTC or illness

*Staff with a long term condition

Workforce Race Equality Standards (WRES)

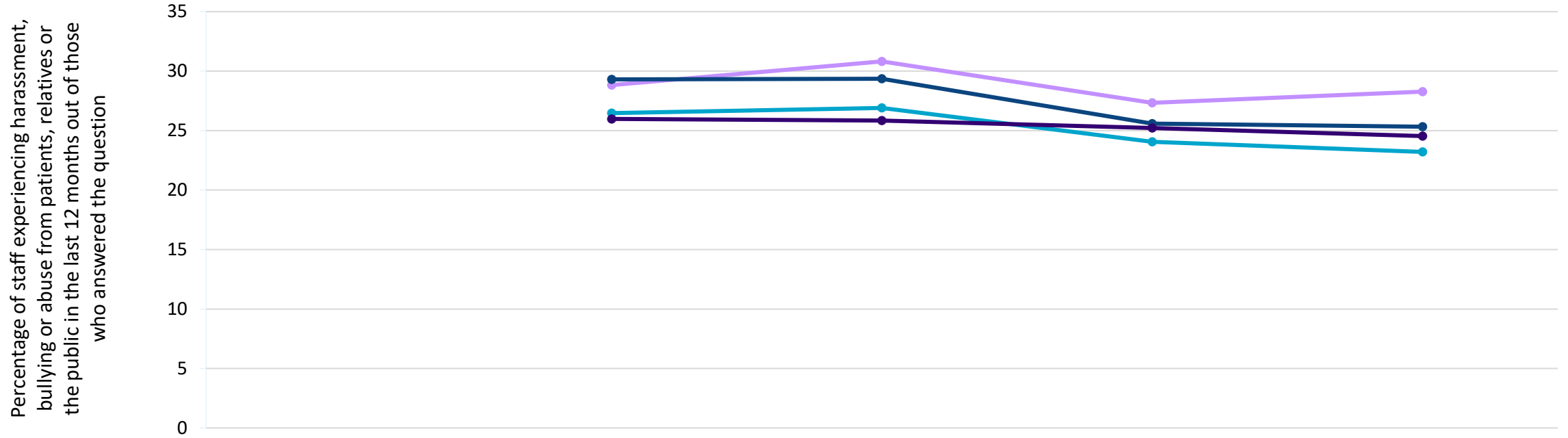
Vertical scales on the following charts vary from slide to slide and this effects how results are displayed. This allows incremental changes and small differences between results for subgroups to be more easily interpreted.

Data shown in the WRES charts are unweighted.

Averages are calculated as the median for the benchmark group.

Note: where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in the last 12 months

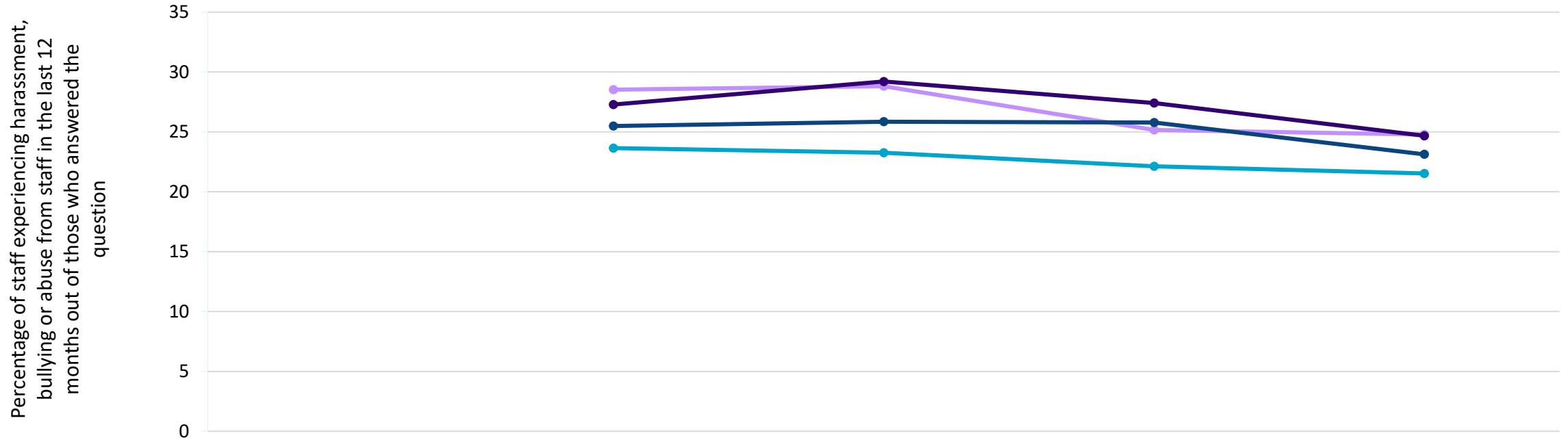


	2020	2021	2022	2023	2024
White staff: Your org	-	29.31%	29.36%	25.59%	25.33%
All other ethnic groups*: Your org	-	25.98%	25.85%	25.21%	24.54%
White staff: Average	-	26.47%	26.91%	24.05%	23.21%
All other ethnic groups*: Average	-	28.84%	30.82%	27.34%	28.27%
White staff: Responses	-	5743	4966	4517	6242
All other ethnic groups*: Responses	-	4168	3980	4081	6491

*Staff from all other ethnic groups combined

Note: 2023 results for WRES indicator 5 (Q14a) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Percentage of staff experiencing harassment, bullying or abuse from staff in the last 12 months

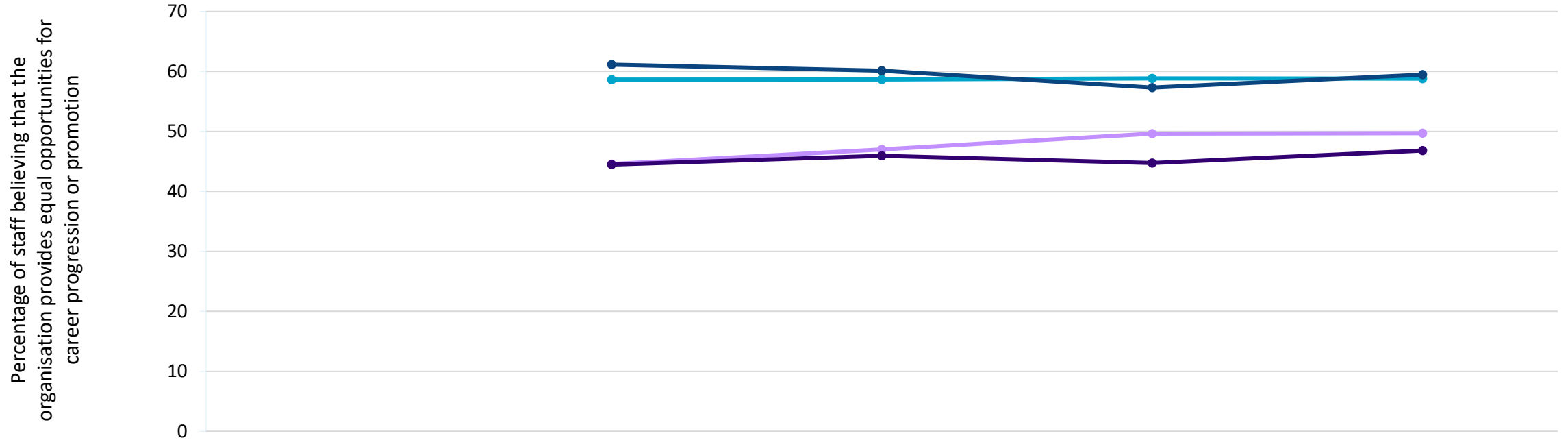


	2020	2021	2022	2023	2024
White staff: Your org	-	25.50%	25.85%	25.79%	23.12%
All other ethnic groups*: Your org	-	27.28%	29.21%	27.42%	24.67%
White staff: Average	-	23.65%	23.25%	22.12%	21.53%
All other ethnic groups*: Average	-	28.53%	28.81%	25.16%	24.78%
White staff: Responses	-	5750	4983	4525	6249
All other ethnic groups*: Responses	-	4171	3985	4078	6448

*Staff from all other ethnic groups combined

Note: 2023 results for WRES indicator 6 (Q14b & Q14c) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

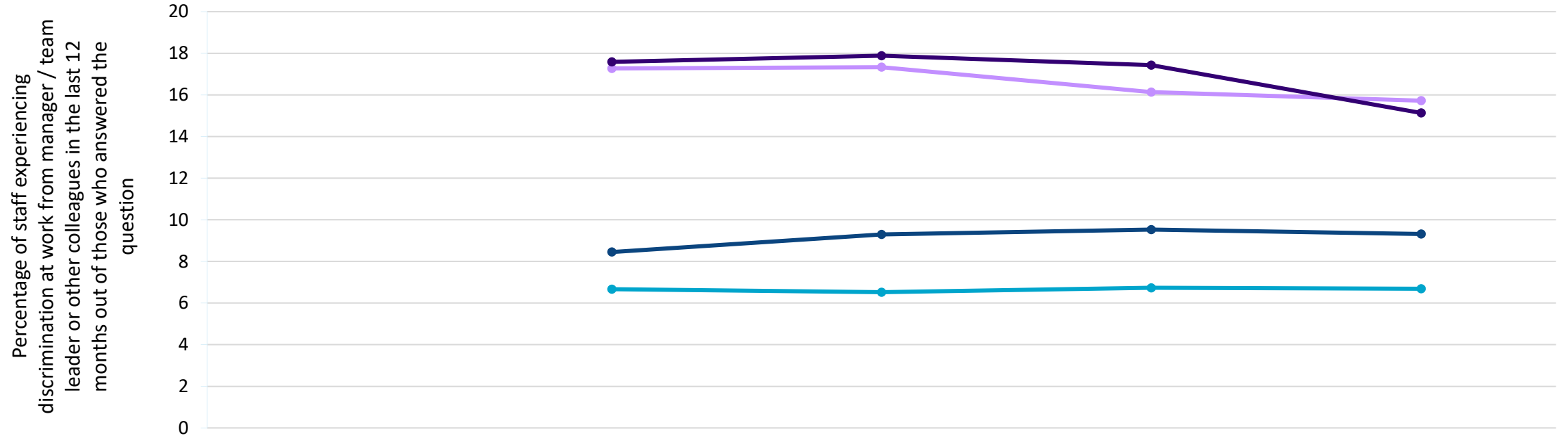
Percentage of staff believing that the organisation provides equal opportunities for career progression or promotion.



	2020	2021	2022	2023	2024
White staff: Your org	-	61.13%	60.14%	57.31%	59.46%
All other ethnic groups*: Your org	-	44.47%	45.93%	44.73%	46.81%
White staff: Average	-	58.64%	58.65%	58.84%	58.82%
All other ethnic groups*: Average	-	44.56%	47.00%	49.64%	49.70%
White staff: Responses	-	5753	4980	4526	6236
All other ethnic groups*: Responses	-	4174	3991	4080	6428

*Staff from all other ethnic groups combined

Percentage of staff experiencing discrimination at work from manager / team leader or other colleagues in the last 12 months.



	2020	2021	2022	2023	2024
White staff: Your org	-	8.45%	9.30%	9.53%	9.31%
All other ethnic groups*: Your org	-	17.59%	17.89%	17.43%	15.13%
White staff: Average	-	6.67%	6.52%	6.73%	6.69%
All other ethnic groups*: Average	-	17.28%	17.33%	16.14%	15.72%

White staff: Responses	-	5715	4957	4512	6195
All other ethnic groups*: Responses	-	4145	3925	4067	6409

*Staff from all other ethnic groups combined

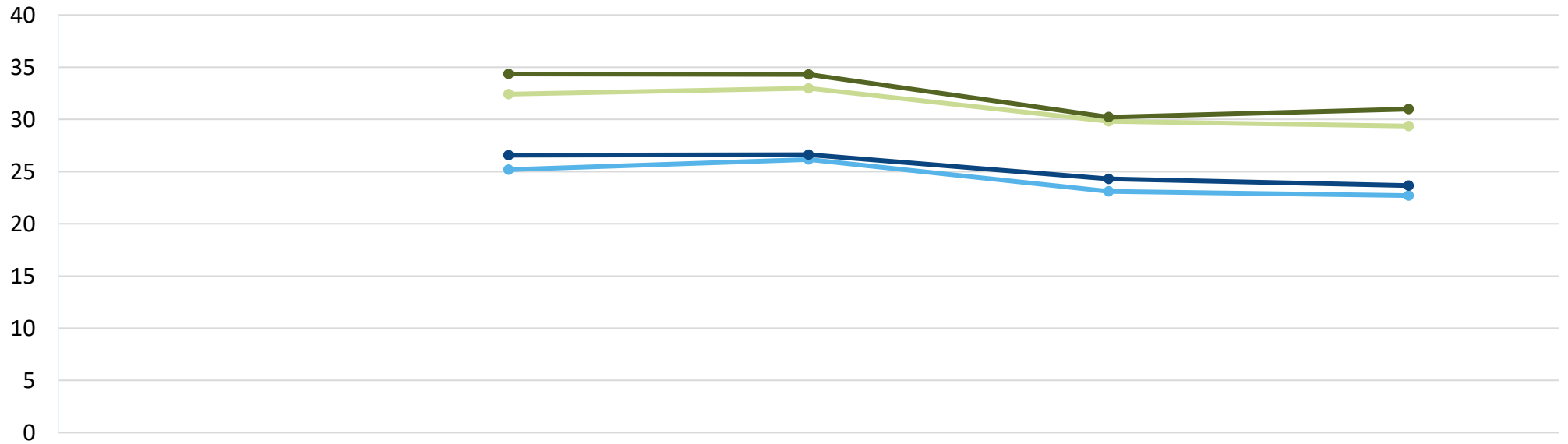
Workforce Disability Equality Standards (WDES)

Vertical scales on the following charts vary from slide to slide and this effects how results are displayed. This allows incremental changes and small differences between results for subgroups to be more easily interpreted.
Data shown in the WDES charts are unweighted.

Note: where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or the public in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or the public in the last 12 months.

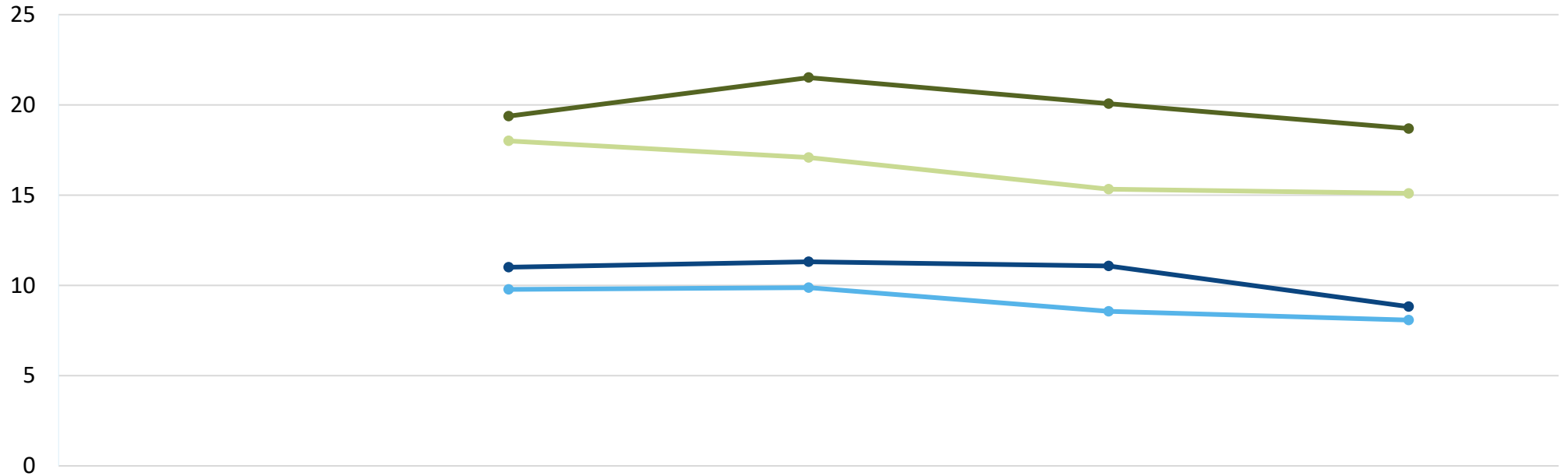


	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	34.35%	34.30%	30.22%	30.98%
Staff without a LTC or illness: Your org	-	26.57%	26.62%	24.30%	23.67%
Staff with a LTC or illness: Average	-	32.43%	32.98%	29.83%	29.37%
Staff without a LTC or illness: Average	-	25.19%	26.16%	23.11%	22.71%
Staff with a LTC or illness: Responses	-	1764	1551	1625	2353
Staff without a LTC or illness: Responses	-	8166	7486	6995	10470

Note: 2023 results for WDES metric 4a (Q14a) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Percentage of staff experiencing harassment, bullying or abuse from managers in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from managers in the last 12 months.

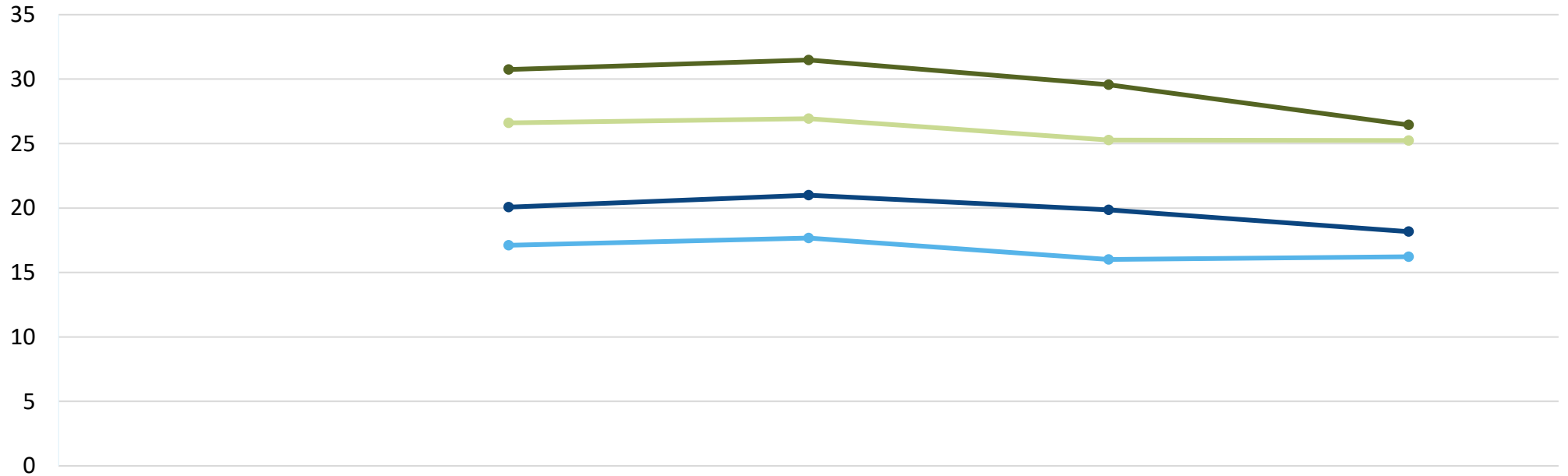


	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	19.37%	21.51%	20.06%	18.69%
Staff without a LTC or illness: Your org	-	11.01%	11.31%	11.07%	8.82%
Staff with a LTC or illness: Average	-	18.00%	17.09%	15.33%	15.10%
Staff without a LTC or illness: Average	-	9.77%	9.88%	8.56%	8.08%
Staff with a LTC or illness: Responses	-	1755	1548	1620	2338
Staff without a LTC or illness: Responses	-	8111	7455	6964	10393

Note: 2023 results for WDES metric 4b (Q14b) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Percentage of staff experiencing harassment, bullying or abuse from other colleagues in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from other colleagues in the last 12 months.

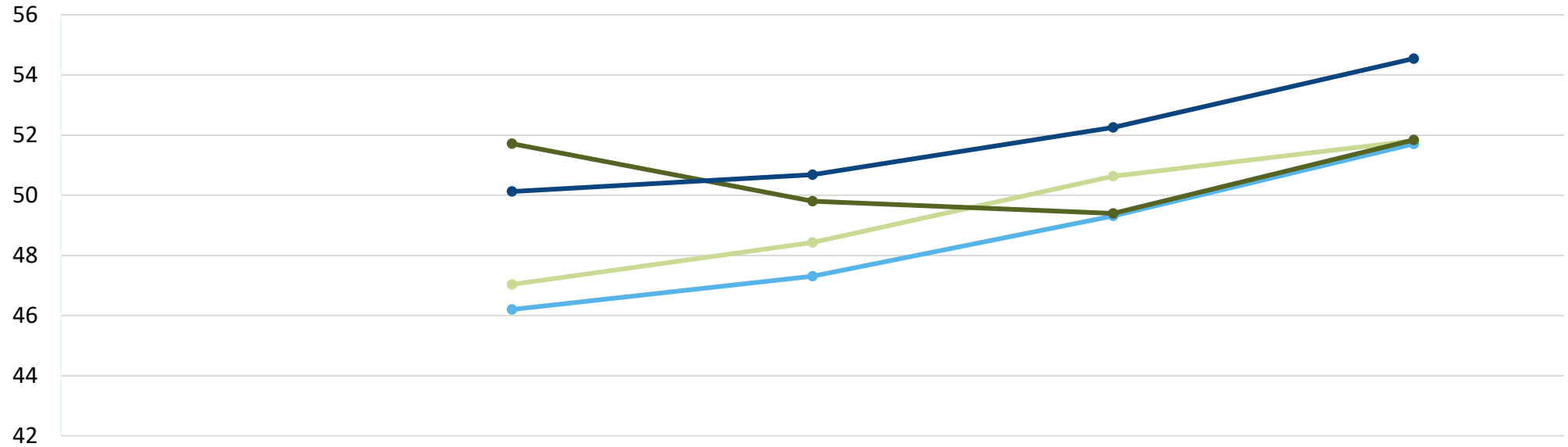


	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	30.74%	31.48%	29.56%	26.44%
Staff without a LTC or illness: Your org	-	20.08%	20.99%	19.85%	18.17%
Staff with a LTC or illness: Average	-	26.60%	26.93%	25.26%	25.24%
Staff without a LTC or illness: Average	-	17.11%	17.67%	16.01%	16.22%
Staff with a LTC or illness: Responses	-	1747	1550	1617	2337
Staff without a LTC or illness: Responses	-	8058	7421	6977	10397

Note: 2023 results for WDES metric 4c (Q14c) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it out of those who answered the question

Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it.

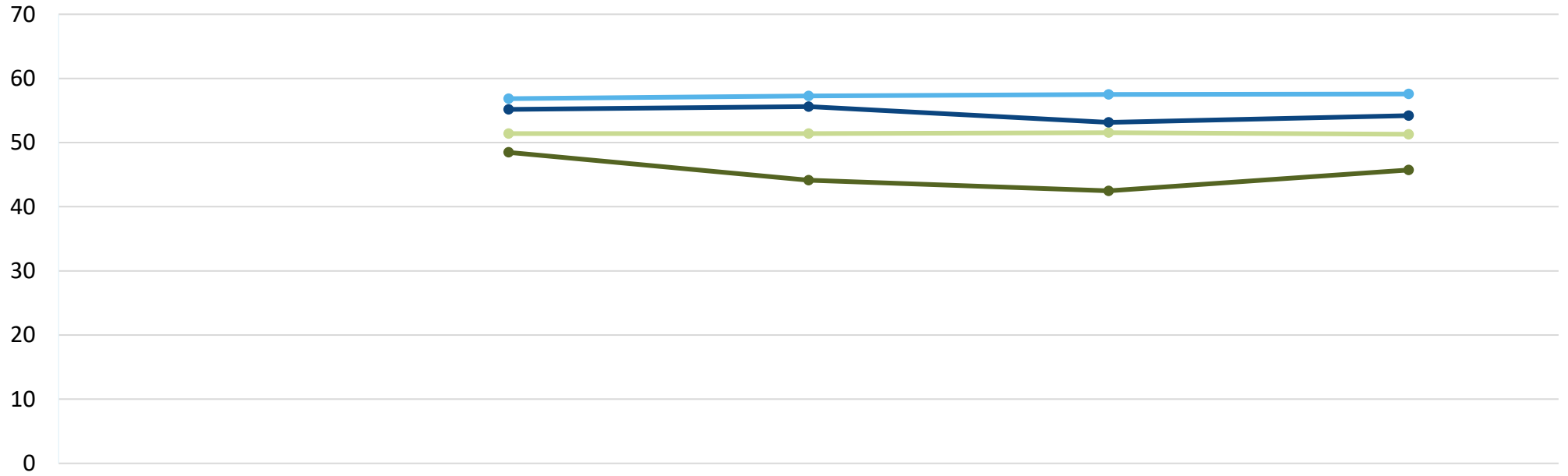


	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	51.72%	49.80%	49.40%	51.84%
Staff without a LTC or illness: Your org	-	50.12%	50.68%	52.26%	54.55%
Staff with a LTC or illness: Average	-	47.03%	48.43%	50.64%	51.82%
Staff without a LTC or illness: Average	-	46.20%	47.30%	49.31%	51.71%
Staff with a LTC or illness: Responses	-	845	767	745	1059
Staff without a LTC or illness: Responses	-	2829	2644	2392	3366

Note: 2023 results for WDES metric 4d (Q14d) are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Percentage of staff who believe that their organisation provides equal opportunities for career progression or promotion out of those who answered the question

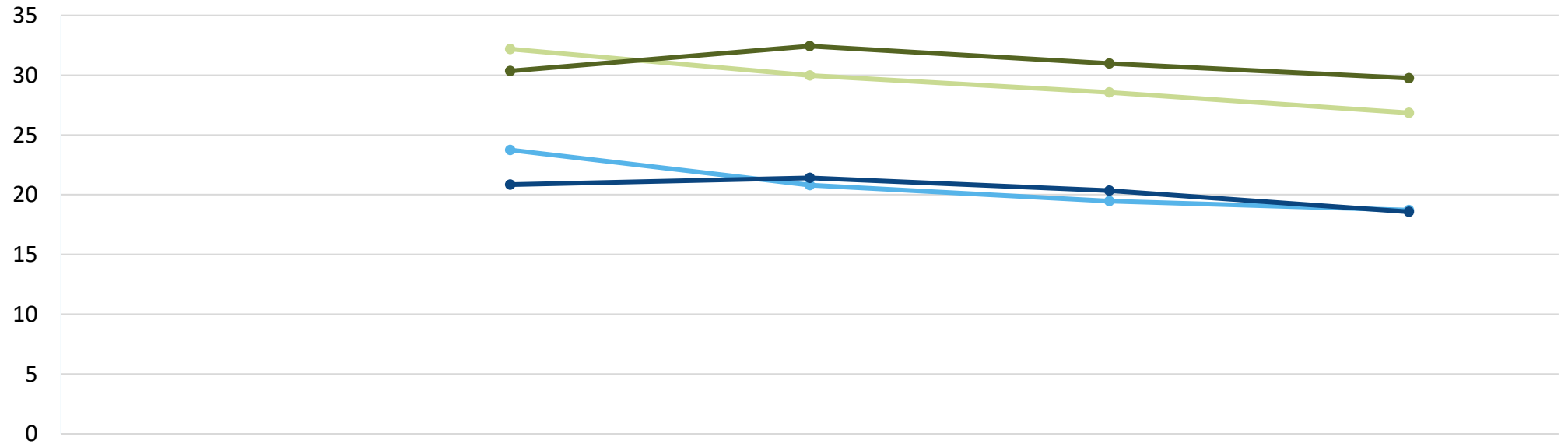
Percentage of staff who believe that their organisation provides equal opportunities for career progression or promotion.



	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	48.47%	44.13%	42.48%	45.73%
Staff without a LTC or illness: Your org	-	55.16%	55.61%	53.15%	54.22%
Staff with a LTC or illness: Average	-	51.41%	51.39%	51.54%	51.30%
Staff without a LTC or illness: Average	-	56.84%	57.25%	57.52%	57.57%
Staff with a LTC or illness: Responses	-	1768	1568	1629	2353
Staff without a LTC or illness: Responses	-	8176	7495	7003	10408

Percentage of staff who have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties out of those who answered the question

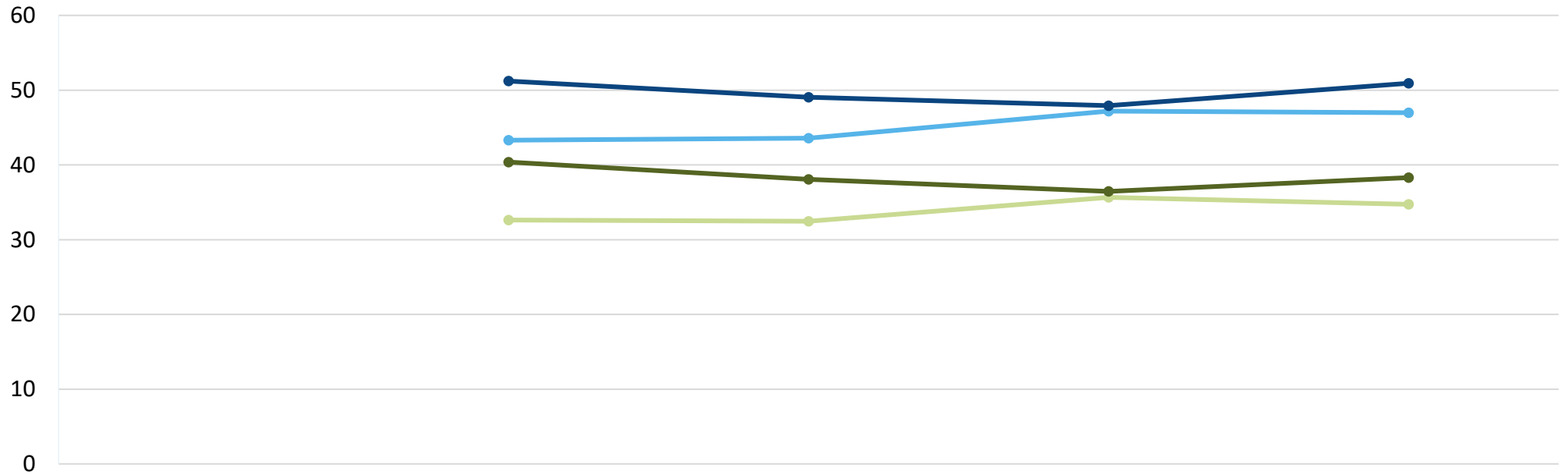
Percentage of staff who have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties.



	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	30.36%	32.43%	30.98%	29.75%
Staff without a LTC or illness: Your org	-	20.85%	21.40%	20.34%	18.57%
Staff with a LTC or illness: Average	-	32.18%	29.97%	28.55%	26.85%
Staff without a LTC or illness: Average	-	23.74%	20.80%	19.46%	18.71%
Staff with a LTC or illness: Responses	-	1209	1104	1146	1674
Staff without a LTC or illness: Responses	-	3981	3864	3731	5391

Percentage of staff satisfied with the extent to which their organisation values their work out of those who answered the question

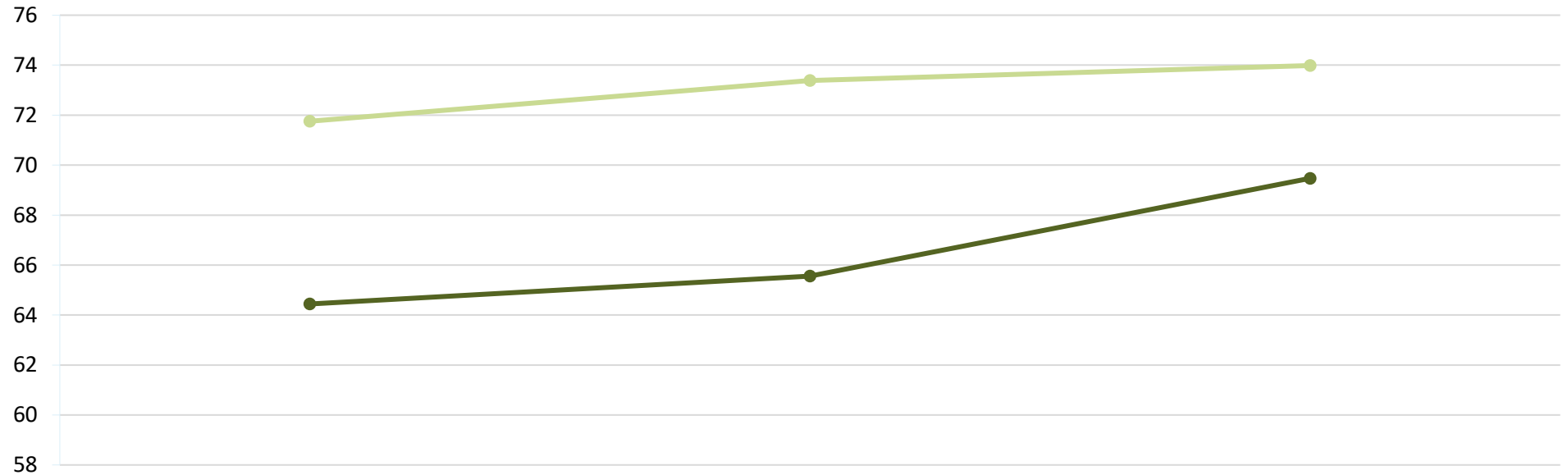
Percentage of staff satisfied with the extent to which their organisation values their work.



	2020	2021	2022	2023	2024
Staff with a LTC or illness: Your org	-	40.38%	38.08%	36.45%	38.29%
Staff without a LTC or illness: Your org	-	51.21%	49.05%	47.93%	50.90%
Staff with a LTC or illness: Average	-	32.62%	32.46%	35.66%	34.73%
Staff without a LTC or illness: Average	-	43.30%	43.56%	47.19%	46.98%
Staff with a LTC or illness: Responses	-	1746	1560	1635	2353
Staff without a LTC or illness: Responses	-	8125	7449	7021	10455

Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work.

Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work out of those who answered the question



	2022	2023	2024
Staff with a LTC or illness: Your org	64.44%	65.56%	69.47%
Staff with a LTC or illness: Average	71.76%	73.38%	73.98%
Staff with a LTC or illness: Responses	914	996	1474

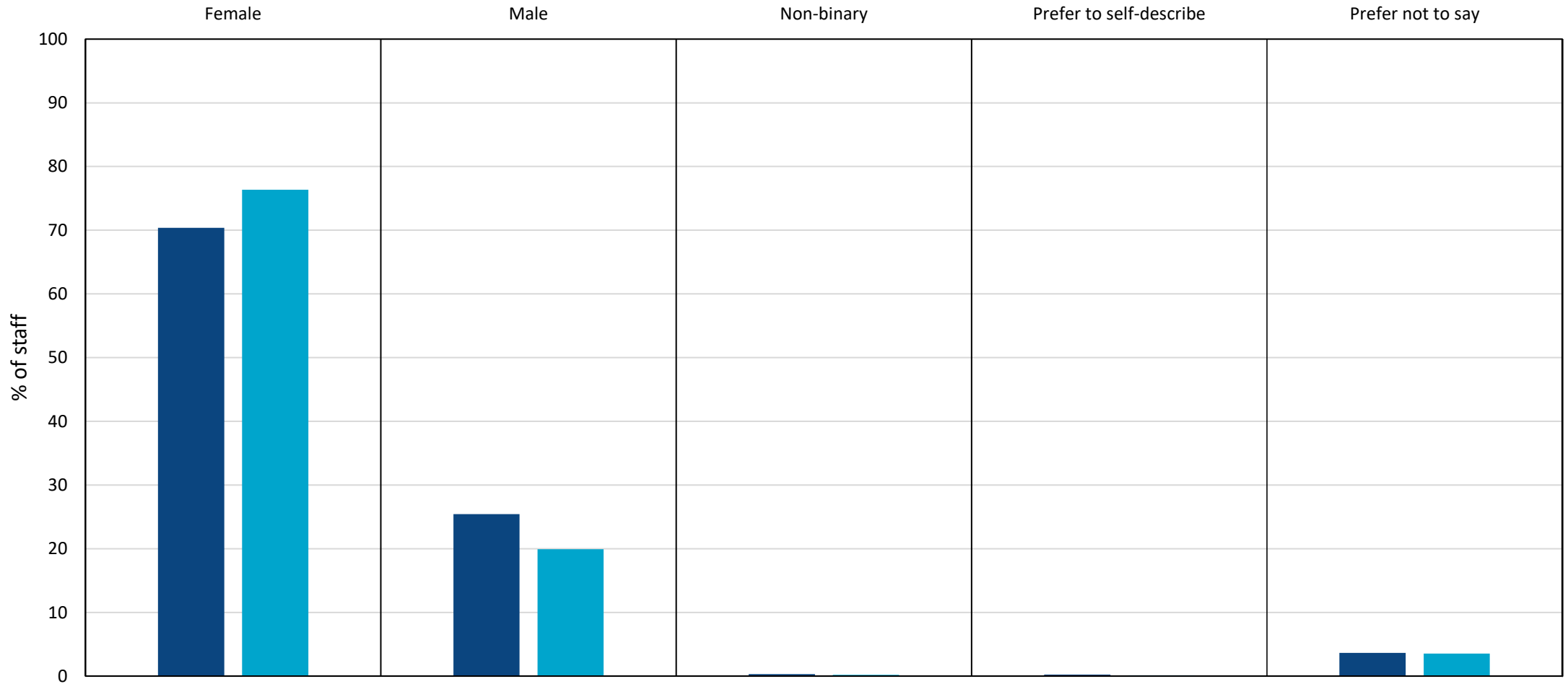


	2020	2021	2022	2023	2024
Organisation average	-	7.27	7.13	7.05	7.16
Staff with a LTC or illness: Your org	-	6.89	6.65	6.57	6.71
Staff without a LTC or illness: Your org	-	7.35	7.23	7.17	7.27
Staff with a LTC or illness: Average	-	6.42	6.35	6.46	6.40
Staff without a LTC or illness: Average	-	6.97	6.92	7.04	7.00
Staff with a LTC or illness: Responses	-	1772	1569	1640	2369
Staff without a LTC or illness: Responses	-	8207	7510	7056	10507

Note: Data shown in this chart are unweighted therefore will not match weighted staff engagement scores in other outputs.

About your respondents

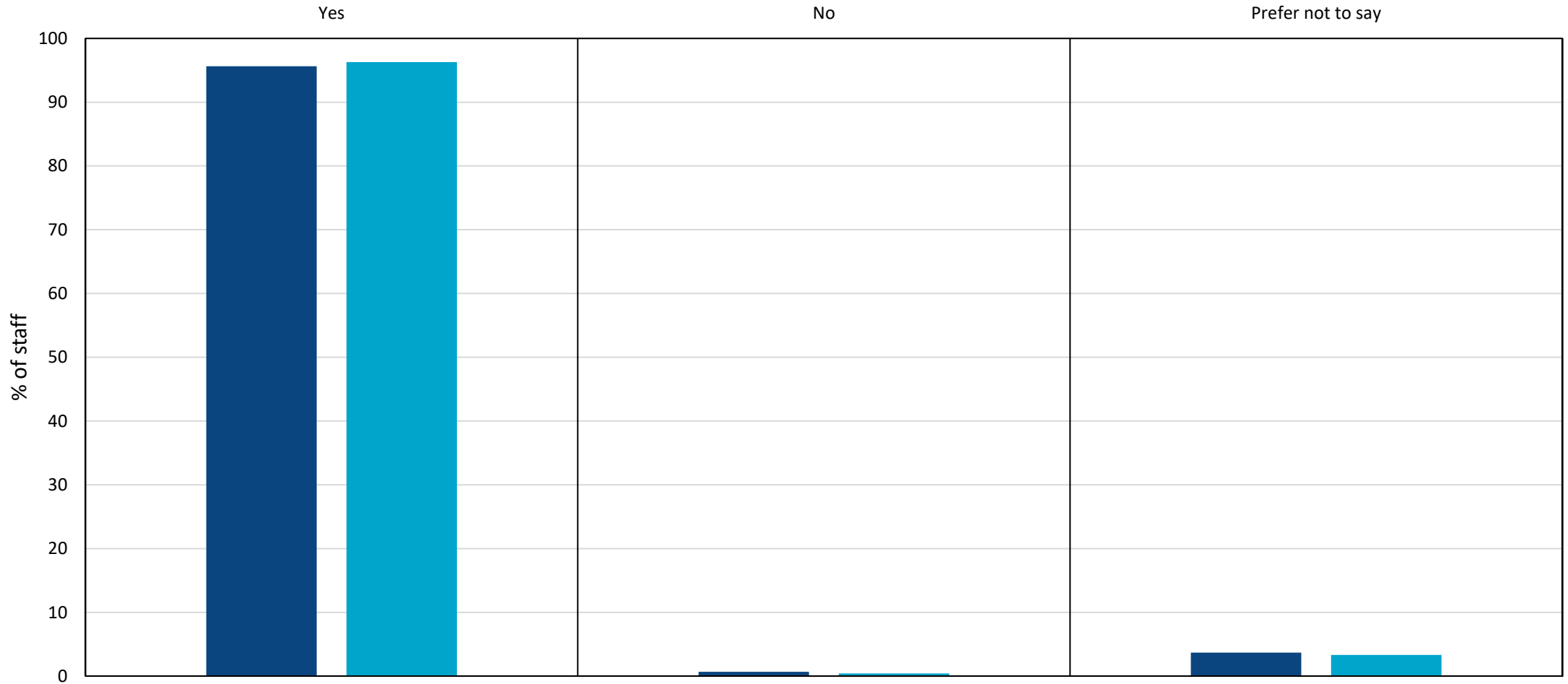
This section shows demographic and other background information for 2024.



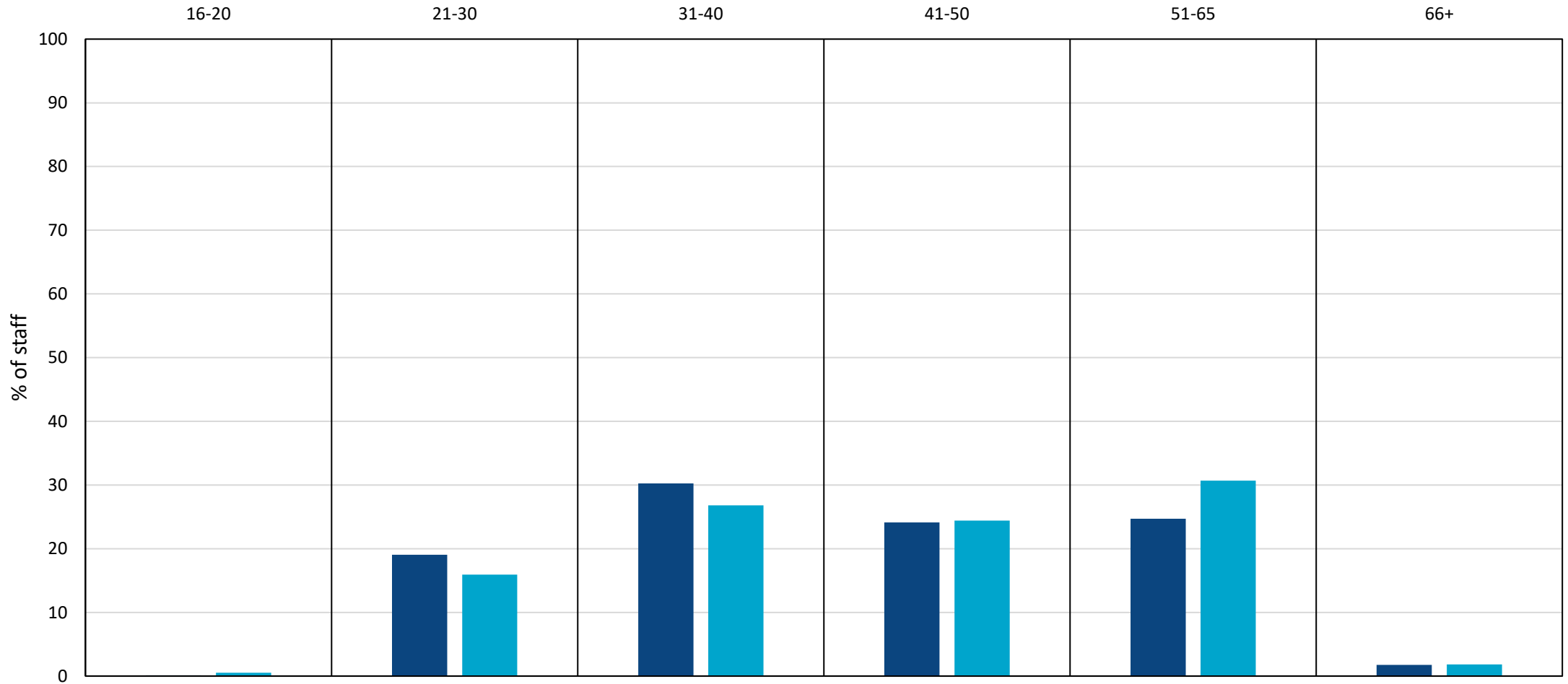
	Female	Male	Non-binary	Prefer to self-describe	Prefer not to say
Your org	70.37%	25.42%	0.30%	0.25%	3.66%
Average	76.34%	19.91%	0.21%	0.13%	3.54%
Responses	13048	13048	13048	13048	13048



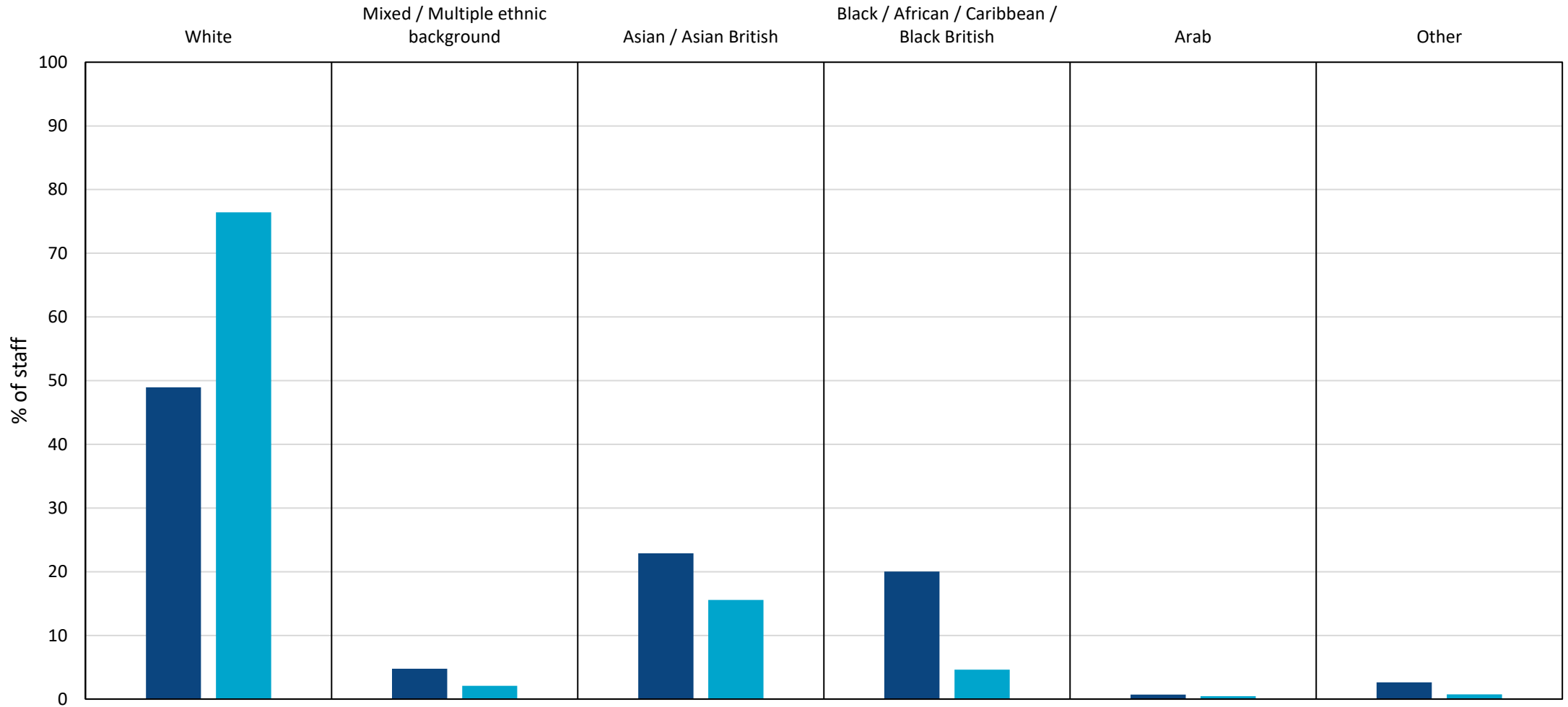
Background details – Is your gender identity the same as the sex you were registered at birth?



Category	Yes	No	Prefer not to say
Your org	95.64%	0.67%	3.69%
Average	96.28%	0.41%	3.34%
Responses	12227	12227	12227

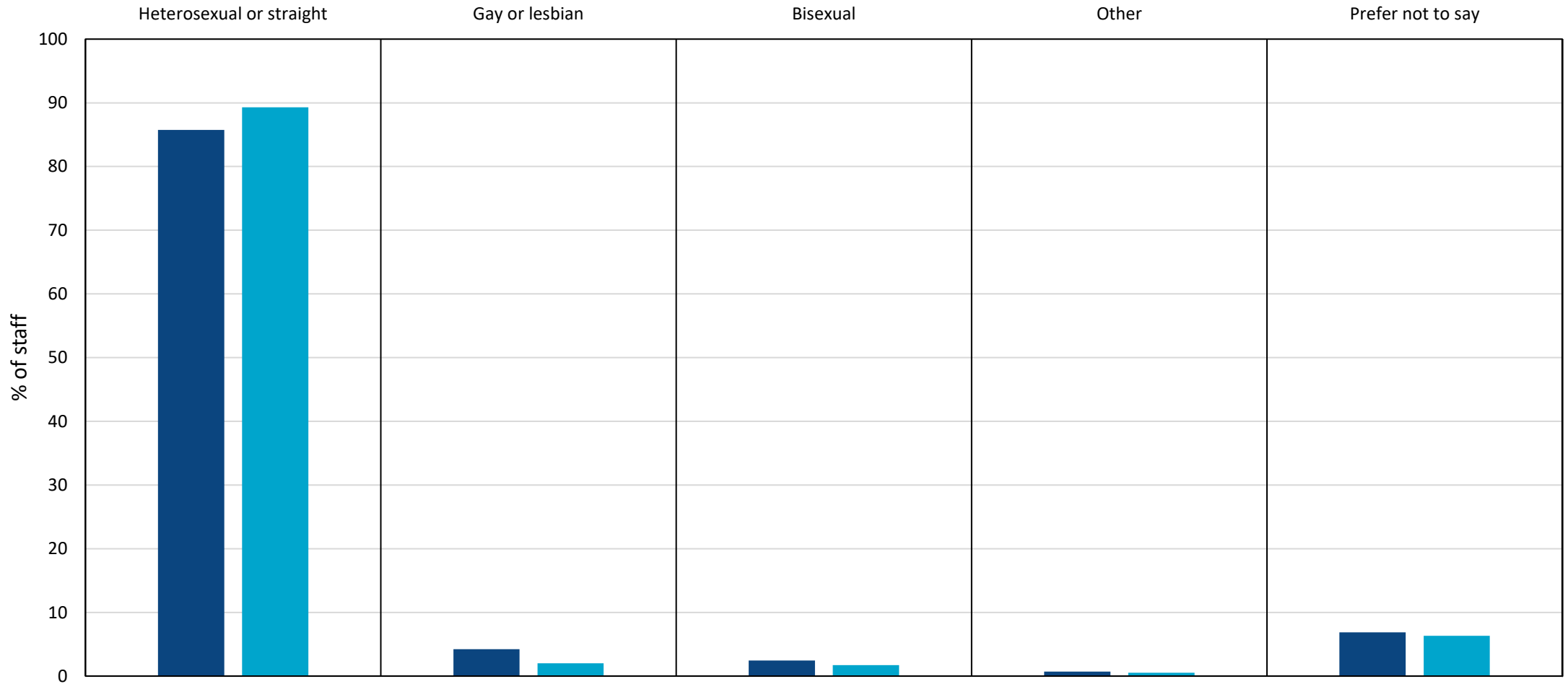


Your org	0.12%	19.05%	30.25%	24.11%	24.70%	1.76%
Average	0.52%	15.92%	26.82%	24.42%	30.69%	1.83%
Responses	12905	12905	12905	12905	12905	12905



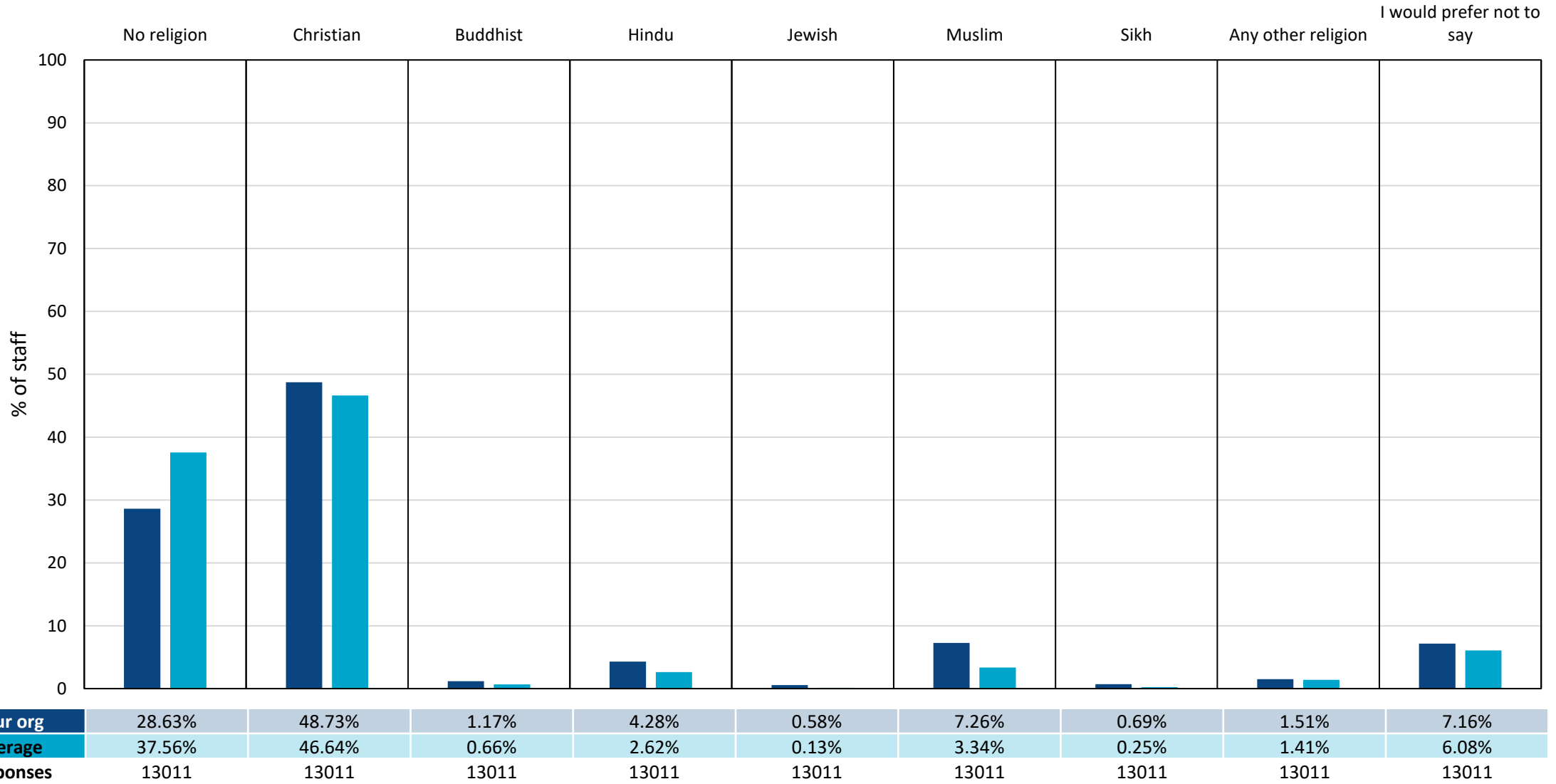
	White	Mixed / Multiple ethnic background	Asian / Asian British	Black / African / Caribbean / Black British	Arab	Other
Your org	48.95%	4.76%	22.90%	20.04%	0.72%	2.62%
Average	76.43%	2.08%	15.55%	4.62%	0.46%	0.73%
Responses	12839	12839	12839	12839	12839	12839

Background details – Sexual orientation

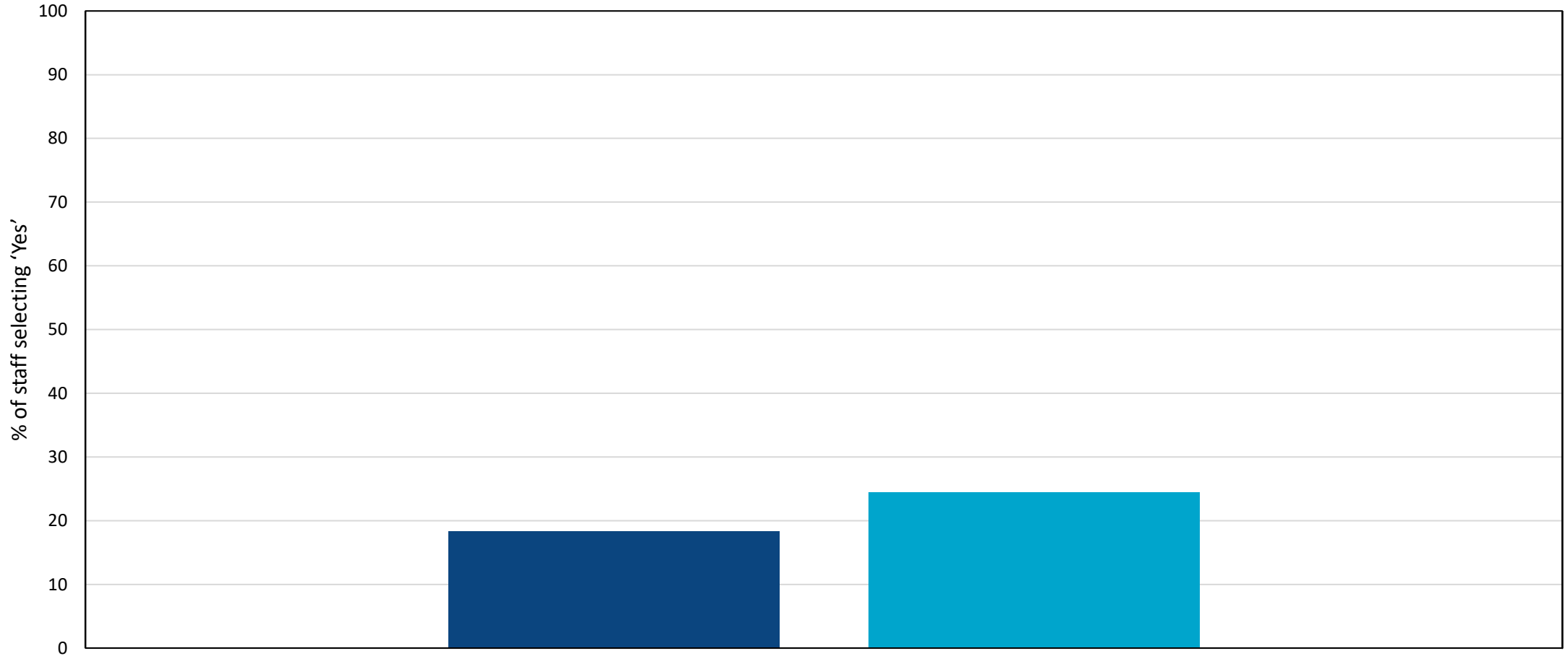


Responses	13021	13021	13021	13021	13021
Your org	85.75%	4.24%	2.45%	0.69%	6.87%
Average	89.28%	2.03%	1.74%	0.53%	6.32%

Background details - Religion



Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?



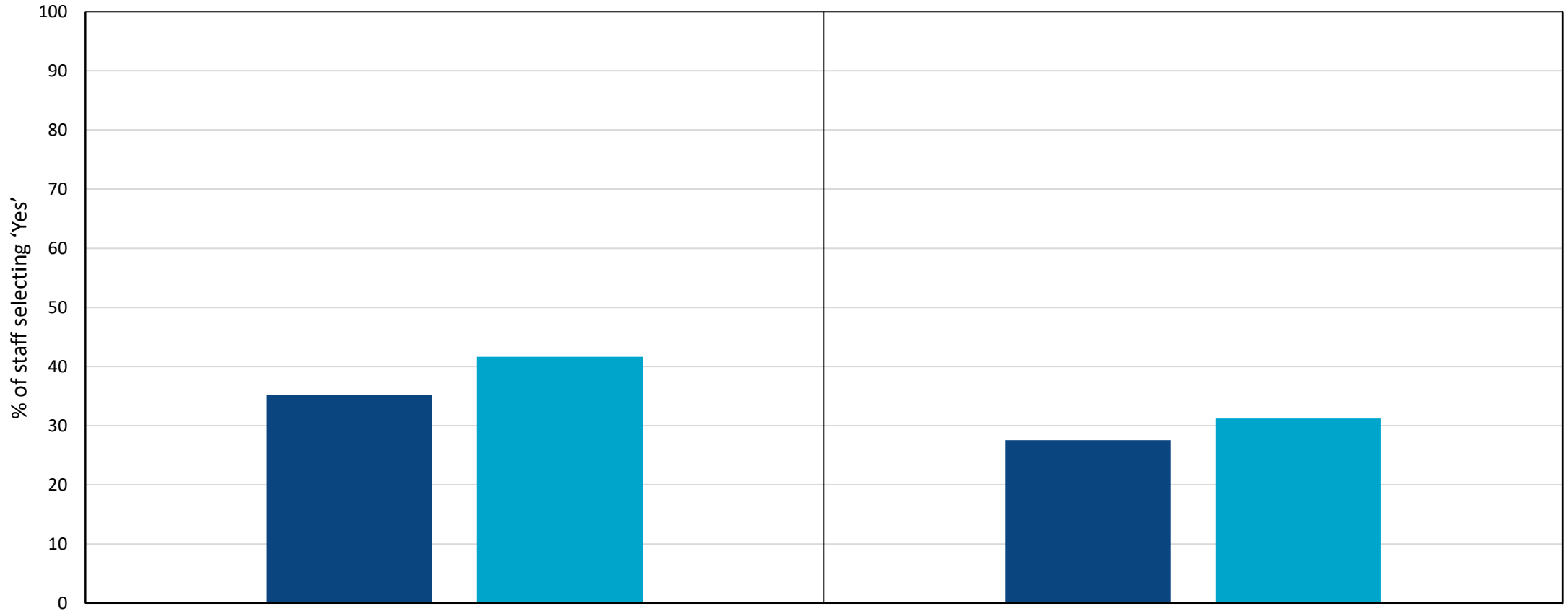
Your org	18.34%
Average	24.45%
Responses	12935



Background details – Parental / caring responsibilities

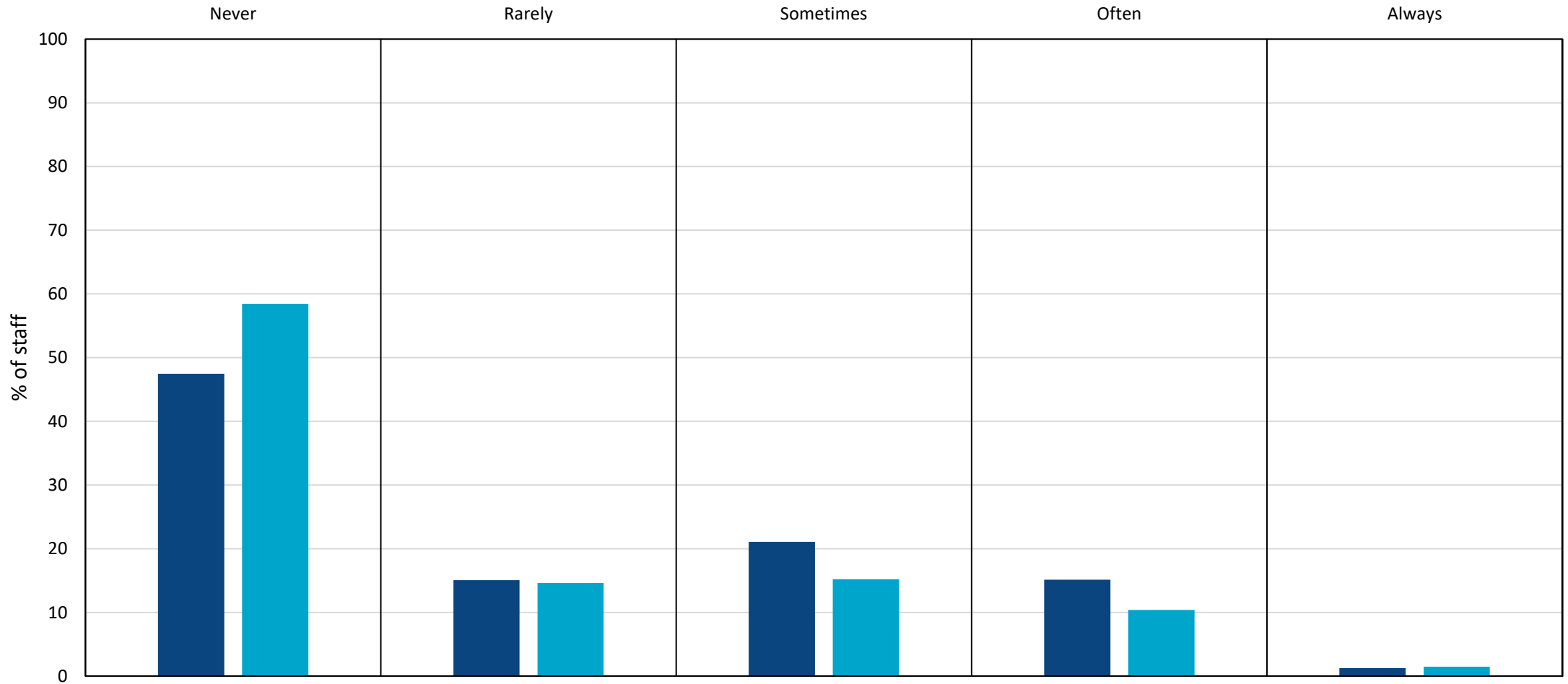
Do you have any children aged from 0 to 17 living at home with you or who you have regular caring responsibility for?

Do you look after or give any help or support to family members, friends, neighbours or others because of either: long term physical or mental ill health / disability, or problems related to old age.



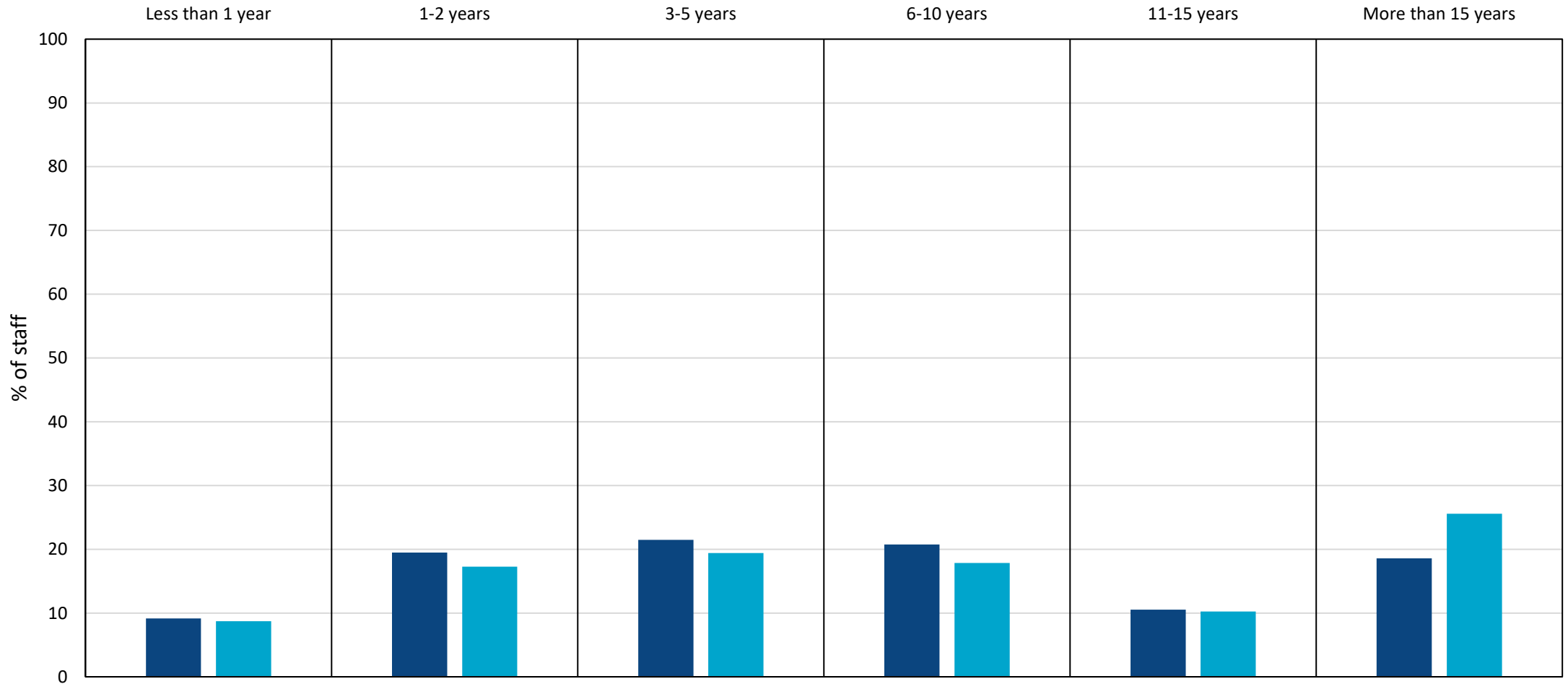
Your org	35.19%	27.56%
Average	41.64%	31.24%
Responses	12968	12807

Background details – How often do you work at/from home?



	Never	Rarely	Sometimes	Often	Always
Your org	47.47%	15.05%	21.09%	15.13%	1.26%
Average	58.46%	14.62%	15.19%	10.39%	1.47%
Responses	13067	13067	13067	13067	13067

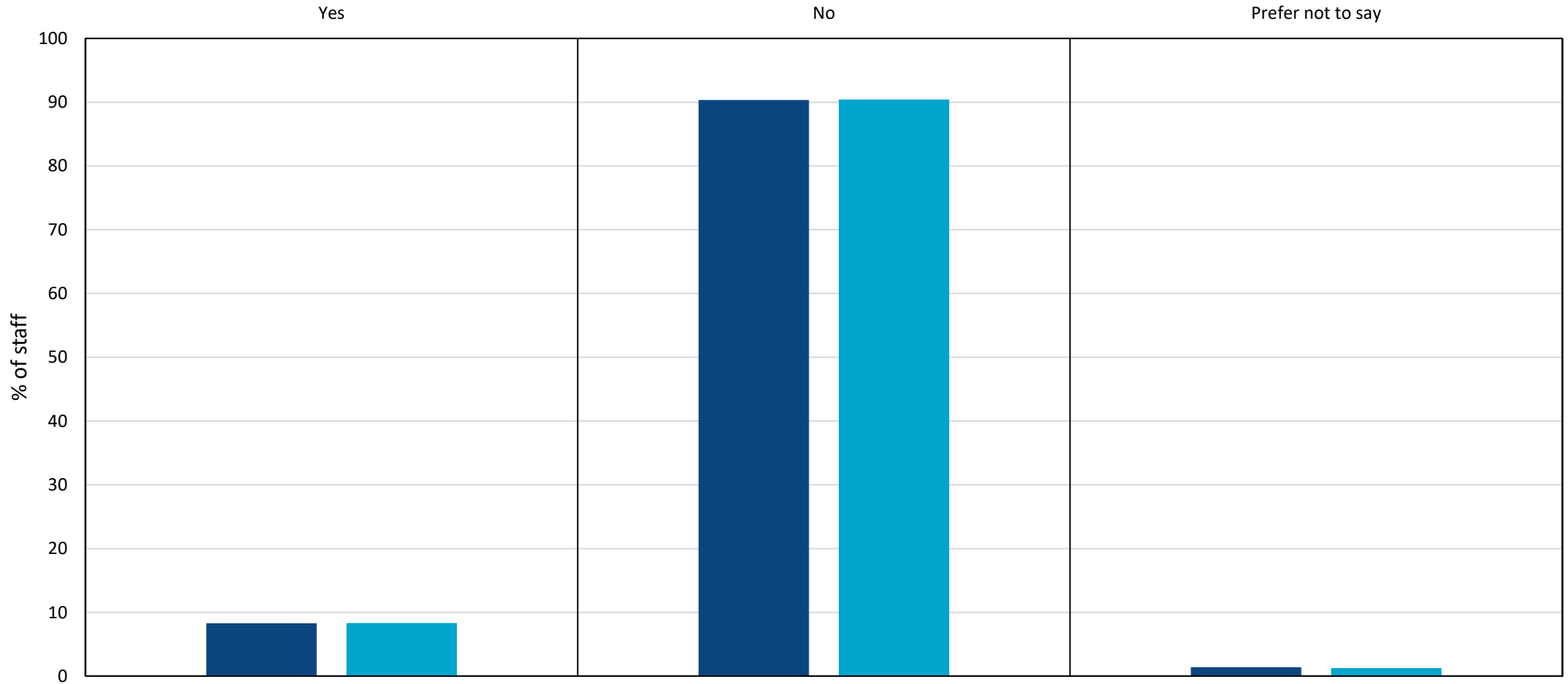
Background details – Length of service



Your org	9.16%	19.49%	21.47%	20.77%	10.54%	18.57%
Average	8.72%	17.29%	19.43%	17.86%	10.24%	25.58%
Responses	13069	13069	13069	13069	13069	13069

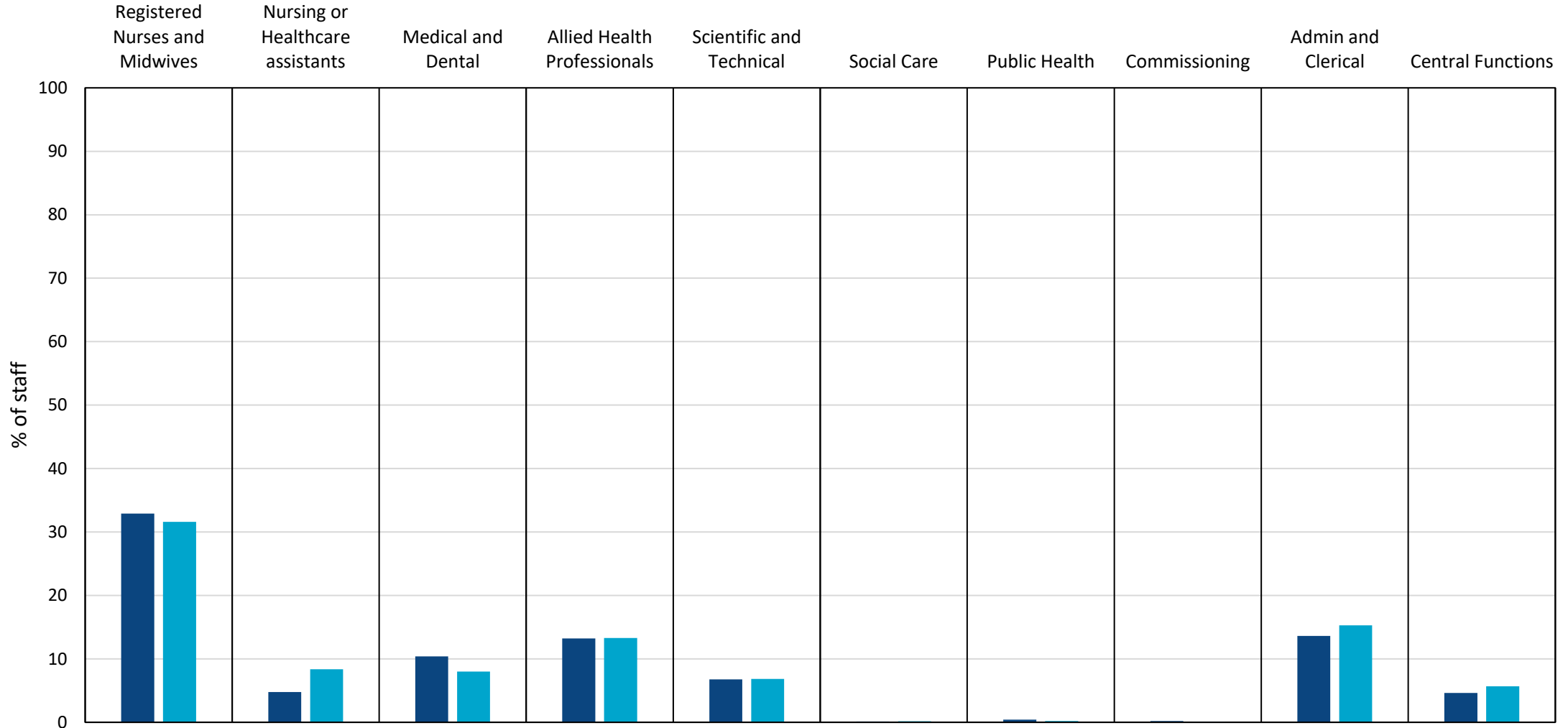


Background details – When you joined this organisation, were you recruited from outside of the UK?



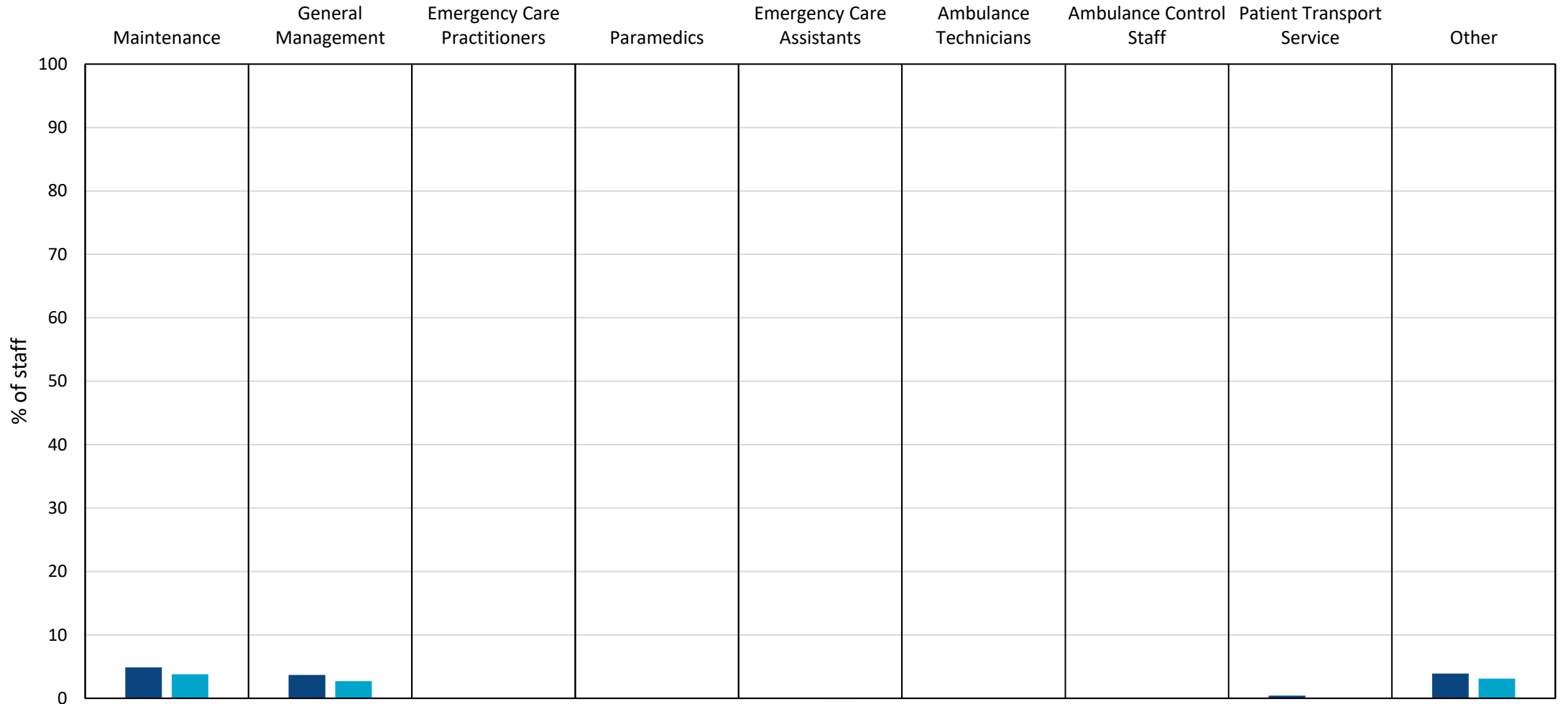
Response	Yes	No	Prefer not to say
Your org	8.27%	90.35%	1.38%
Average	8.30%	90.40%	1.24%
Responses	12819	12819	12819

Background details – Occupational group



Occupational Group	Your org (%)	Average (%)	Responses
Registered Nurses and Midwives	32.90%	31.58%	12862
Nursing or Healthcare assistants	4.78%	8.38%	12862
Medical and Dental	10.38%	7.99%	12862
Allied Health Professionals	13.20%	13.29%	12862
Scientific and Technical	6.78%	6.85%	12862
Social Care	0.14%	0.17%	12862
Public Health	0.40%	0.21%	12862
Commissioning	0.19%	0.07%	12862
Admin and Clerical	13.62%	15.29%	12862
Central Functions	4.63%	5.69%	12862

Background details – Occupational group

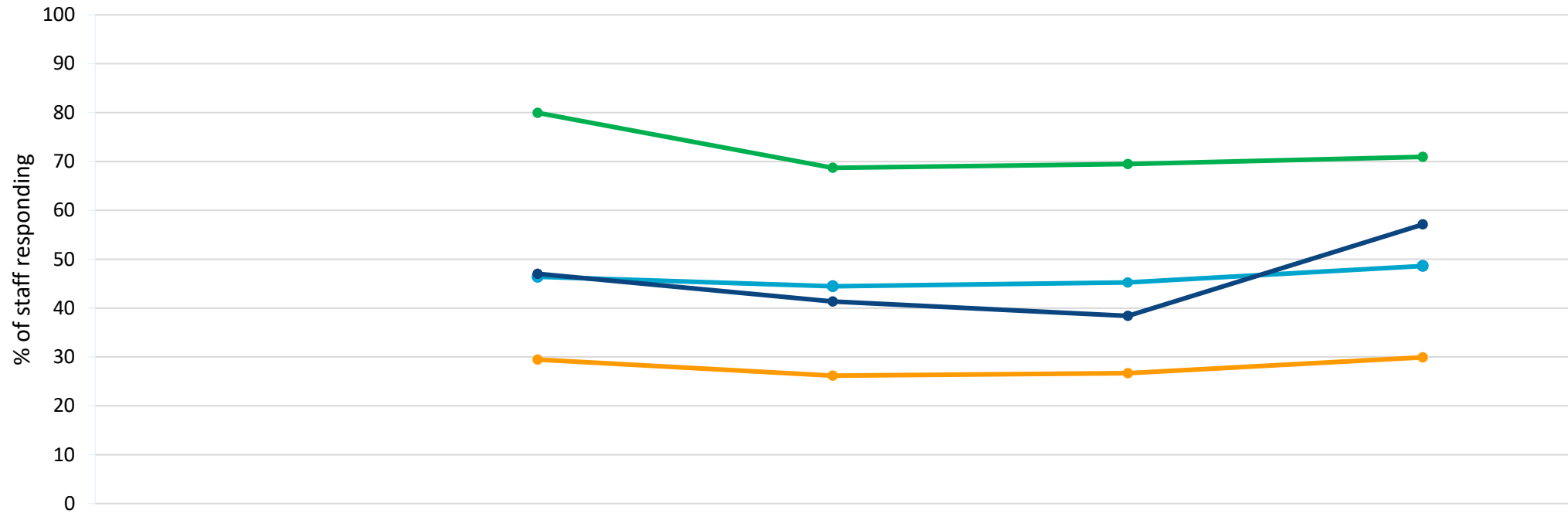


Your org	4.87%	3.68%	0.01%	0.00%	0.09%	0.01%	0.02%	0.41%	3.90%
Average	3.80%	2.70%	0.02%	0.02%	0.04%	0.00%	0.00%	0.00%	3.09%
Responses	12862	12862	12862	12862	12862	12862	12862	12862	12862

Appendices

Appendix A: Response rate

Response rate



	2020	2021	2022	2023	2024
Your org	-	47.03%	41.34%	38.39%	57.11%
Highest	-	79.95%	68.69%	69.45%	70.92%
Average	-	46.38%	44.46%	45.23%	48.61%
Lowest	-	29.47%	26.17%	26.65%	29.91%
Responses	-	10162	9198	8903	13190

Appendix B: Significance testing 2023 vs 2024

Appendix B: Significance testing – 2023 vs 2024

Statistical significance helps quantify whether a result is likely due to chance or to some factor of interest. The table below presents the results of significance testing conducted on the theme scores calculated in both 2023 and 2024*. For more details, please see the [technical document](#).

People Promise elements	2023 score	2023 respondents	2024 score	2024 respondents	Statistically significant change?
We are compassionate and inclusive	7.23	8867	7.35	13106	Significantly higher
We are recognised and rewarded	5.82	8872	5.99	13121	Significantly higher
We each have a voice that counts	6.76	8758	6.89	12920	Significantly higher
We are safe and healthy	5.99	8779	6.15	12977	Significantly higher
We are always learning	5.58	8382	5.86	12416	Significantly higher
We work flexibly	6.06	8800	6.25	12993	Significantly higher
We are a team	6.68	8856	6.81	13057	Significantly higher
Themes					
Staff Engagement	7.04	8870	7.15	13119	Significantly higher
Morale	5.82	8878	6.01	13125	Significantly higher

* Statistical significance is tested using a two-tailed t-test with a 95% level of confidence.

Note: 2023 results for 'We are safe and healthy' are now reported using corrected data. Please see <https://www.nhsstaffsurveys.com/survey-documents/> for more details.

Appendix C: Tips on using your benchmark report

The following pages include tips on how to read, interpret and use the data in this report. The **suggestions are aimed at users who would like some guidance on how to understand the data** in this report. These suggestions are by no means the only way to analyse or use the data but have been included to aid users.

Key points to note



The seven People Promise elements, the two themes and the sub-scores that feed into them cover key areas of staff experience and present results in these areas in a clear and consistent way. The People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher result is more positive than a lower result. These results are created by scoring questions linked to these areas of experience and grouping these results together. Details of how the results are calculated can be found in the technical document available on the [Staff Survey website](#).



A key feature of the reports is that they **provide organisations with up to five years of trend data**. Trend data provides a much more reliable indication of whether the most recent results represent a change from the norm for an organisation than comparing the most recent results only to those from the previous year. Taking a longer-term view will help organisations to identify trends over several years that may have been missed when comparisons are drawn solely between the current and previous year.



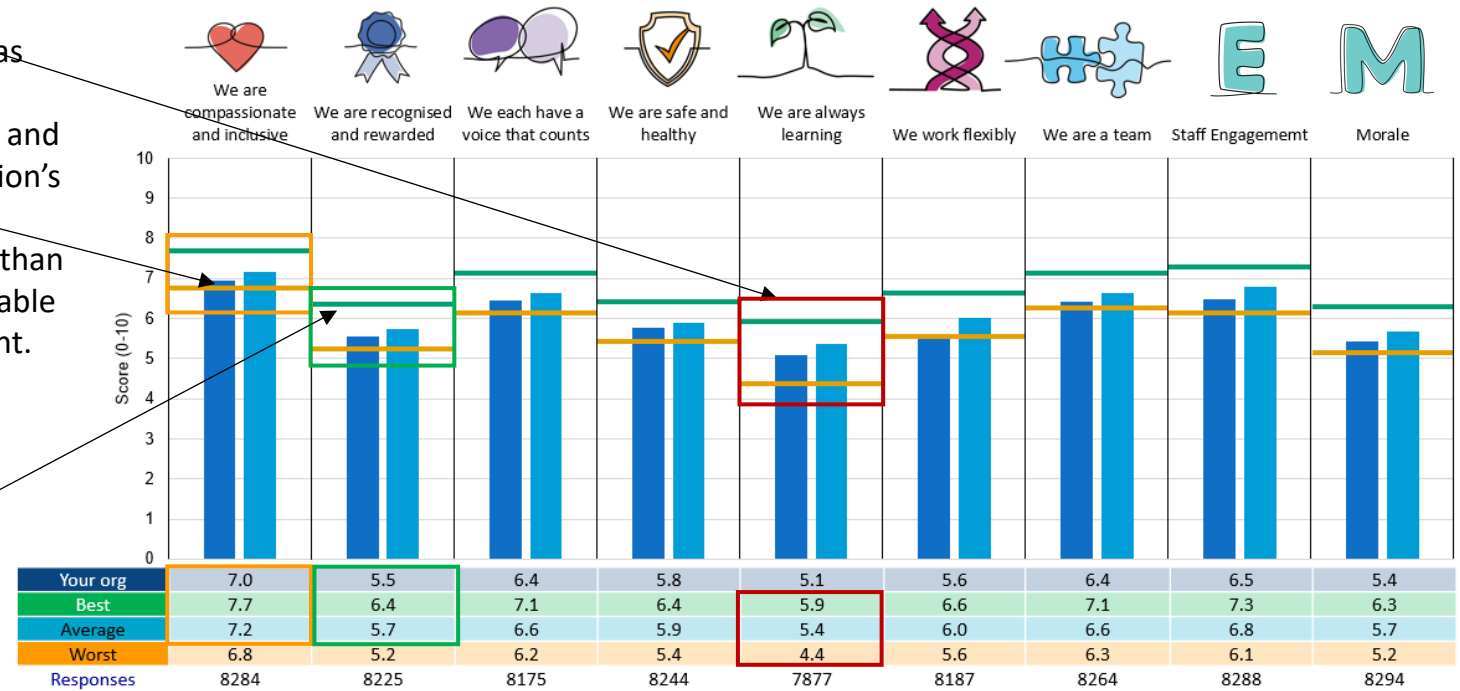
People Promise elements, themes and sub-scores are benchmarked so that organisations can make comparisons to their peers on specific areas of staff experience. Question results provide organisations with more granular data that will help them to identify particular areas of concern. The trend data are benchmarked so that organisations can identify how results on each question have changed for themselves and their peers over time by looking at a single chart.

When analysing People Promise element and theme results, it is easiest to start with the **overview** page to quickly identify areas of interest which can then be compared to the best, average, and worst result in the benchmarking group.

It is important to **consider each result within the range of its benchmarking group 'Best result' and 'Worst result'**, rather than comparing People Promise element and theme results to one another. Comparing organisation results to the benchmarking group average is another point of reference.

Areas to improve

- By checking where, the 'Your org' column/value is lower than the benchmarking group 'Average result' you can quickly identify areas for improvement.
- It is worth looking at the difference between the 'Your org' result and the benchmarking group 'Worst result'. The closer your organisation's result is to the worst result, the more concerning the result.
- Results where your organisation's result is only marginally better than the 'Average result', but still lags behind the 'Best result' by a notable margin, could also be considered as areas for further improvement.



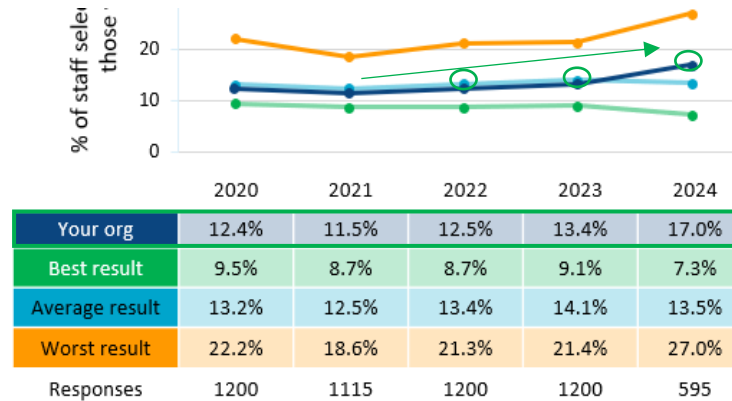
Only one example is highlighted for each point

Positive outcomes

- Similarly, using the overview page it is easy to identify People Promise elements and themes which show a positive outcome for your organisation, where 'Your org' results are distinctly higher than the benchmarking group 'Average result'.
- Positive stories to report could be ones where your organisation approaches or matches the benchmarking group's 'Best result'.

Review trend data

Trend data can be used to identify measures which have been consistently improving for your organisation (i.e. showing an upward trend) over the past years and ones which have been declining over time. These charts can **help establish if there is genuine change in the results** (if the results are consistently improving or declining over time), or whether a change between years is just a minor **year-on-year** fluctuation.

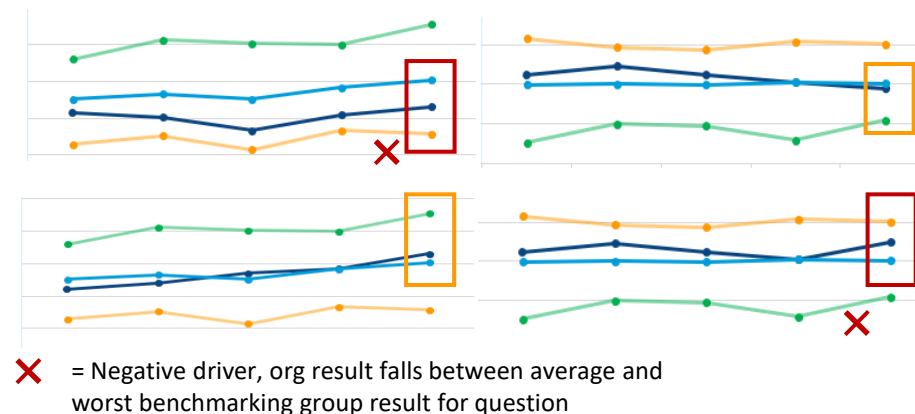


Benchmarked trend data also allows you to review local changes and benchmark comparisons at the same time, allowing for various types of questions to be considered: e.g. how have the results for my organisation changed over time? Is my organisation improving faster than our peers?

Review the sub-scores and questions feeding into the People Promise elements and themes

In order to understand exactly which factors are driving your organisation’s People Promise element and theme results, you should review the sub-scores and questions feeding into these results. The **sub-score results** and the ‘**Question results**’ section contain the sub-scores and questions contributing to each People Promise element and theme, grouped together. By comparing ‘Your org’ results to the benchmarking group ‘Average’, ‘Best’ and ‘Worst’ results for each question, the **questions which are driving your organisation’s People Promise element and theme results can be identified**.

For areas of experience where results need improvement, action plans can be formulated to **focus on the questions where the organisation’s results fall between the benchmarking group average and worst results**. Remember to keep an eye out for questions where a lower percentage is a better outcome – such as questions on violence or harassment, bullying and abuse.



This benchmark report displays results for all questions in the questionnaire, including benchmarked trend data wherever available. While this a key feature of the report, at first glance the amount of information contained on more than 140 pages might appear daunting. The below suggestions aim to provide some guidance on how to get started with navigating through this set of data.

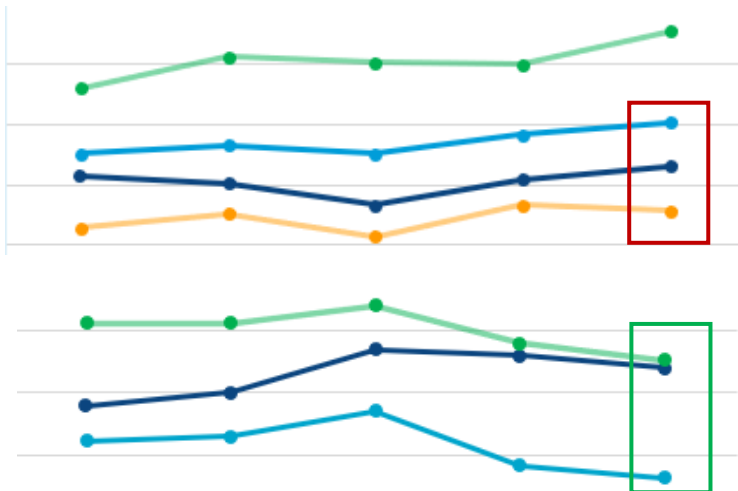
Identifying questions of interest

➤ Pre-defined questions of interest – key questions for your organisation

Most organisations will have questions which have traditionally been a focus for them - questions which have been targeted with internal policies or programmes, or whose results are of heightened importance due to organisation values or because they are considered a proxy for key issues. Outcomes for these questions can be assessed on the backdrop of benchmark and historical trend data.

➤ Identifying questions of interest based on the results in this report

The methods recommended to review your People Promise and theme results can also be applied to pick out question level results of interest. However, **unlike People Promise elements, themes and sub-scores where a higher result always indicates a better result, it is important to keep an eye out for questions where a lower percentage relates to a better outcome** (see details on the 'Using the report' page in the 'Introduction' section).



➤ **To identify areas of concern:** look for questions where the organisation value falls between the benchmarking group average and the worst result, particularly questions where your organisation result is very close to the worst result. Review changes in the trend data to establish if there has been a decline or stagnation in results across multiple years but consider the context of how the organisation has performed in comparison to its benchmarking group over this period. A positive trend for a question that is still below the average result can be seen as good progress to build on further in the future.

➤ **When looking for positive outcomes:** search for results where your organisation is closest to the benchmarking group best result (but remember to consider results for previous years), or ones where there is a clear trend of continued improvement over multiple years.

Appendix D: Additional reporting outputs

Below are links to other key reporting outputs that complement this report. A full list and more detailed explanation of the reporting outputs is included in the Technical Document.

Supporting documents



Basic Guide: Provides a brief overview of the NHS Staff Survey data and details on what is contained in each of the reporting outputs.



Technical Guide: Contains technical details about the NHS Staff Survey data, including data cleaning, weighting, benchmarking, People Promise, historical comparability of organisations and questions in the survey.

Other reporting outputs



Online Dashboards: Interactive dashboards containing results for all trusts nationally, each participating organisation (local), and for each region and ICS. Results are shown with trend data for up to five years where possible and show the full breakdown of response options for each question.



Breakdown reports: Reports containing People Promise and theme results split by breakdown (locality) for Guy's and St Thomas' NHS Foundation Trust.



National Briefing Document: Report containing the national results for the People Promise elements, themes and sub-scores. Results are shown with trend data for up to five years where possible.



Detailed spreadsheets Contain detailed weighted results for all participating organisations, all trusts nationally, and for each region and ICS.