Survey Coordination Centre



Gloucestershire Health and Care NHS Foundation Trust

NHS Staff Survey Benchmark report 2023







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Survey Coordination Centre



Introduction

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





About this report

This benchmark report for Gloucestershire Health and Care NHS Foundation Trust contains results for the 2023 NHS Staff Survey, and historical results back to 2019 where possible. These results are presented in the context of best, average and worst results for similar organisations where appropriate. Data in this report are weighted to allow for fair comparisons between organisations^{*}.

Please note: Results for Q1, Q10a, Q26d, Q27a-c, Q28, Q29, Q30, Q31a, Q32a-b, Q33, Q34a-b and Q35 are not weighted or benchmarked because these questions ask for demographic or factual information.

Please note: 2023 results for People Promise element 4 ('We are safe and healthy'), two of its sub-scores ('Health and safety climate' and 'Negative experiences') and Q13a-d have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.

Full details of how the data are calculated and weighted are included in the Technical Document, available to download from the Staff Survey website.

How results are reported

For the 2021 survey onwards the questions in the NHS Staff Survey are aligned to the People Promise. This sets out, in the words of NHS staff, the things that would most improve their working experience, and is made up of seven elements:



In support of this, the results of the NHS Staff Survey are measured against the seven People Promise elements and against two of the themes reported in previous years (Staff Engagement and Morale). The reporting also includes sub-scores, which feed into the People Promise elements and themes. The next slide shows how the People Promise elements, themes and subscores are related and mapped to individual survey questions.

* The data included in this report are weighted to the national benchmarking groups. The figures in this report may be different to the figures produced by your contractor. Please see Appendix C for a note on the revision to 2019 historical benchmarking for Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts, and Community Trust benchmarking groups.

People Promise elements, themes and sub-scores



People Promise elements	Sub-scores	Questions
	Compassionate culture	Q6a, Q25a, Q25b, Q25c, Q25d
We are composignate and indusive	Compassionate leadership	Q9f, Q9g, Q9h, Q9i
We are compassionate and inclusive	Diversity and equality	Q15, Q16a, Q16b, Q21
	Inclusion	Q7h, Q7i, Q8b, Q8c
We are recognised and rewarded	No sub-score	Q4a, Q4b, Q4c, Q8d, Q9e
	Autonomy and control	Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b
We each have a voice that counts	Raising concerns	Q20a, Q20b, Q25e, Q25f
	Health and safety climate	Q3g, Q3h, Q3i, Q5a, Q11a, Q13d, Q14d
	Burnout	Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g
We are safe and healthy	Negative experiences	Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c
	Other questions [Not scored]	Q17a*, Q17b*, Q22* *Q17a, Q17b and Q22 do not contribute to the calculation of any scores or sub-scores.
	Development	Q24a, Q24b, Q24c, Q24d, Q24e
We are always learning	Appraisals	Q23a*, Q23b, Q23c, Q23d *Q23a is a filter question and therefore influences the sub-score without being a directly scored question
	Support for work-life balance	Q6b, Q6c, Q6d
We work flexibly	Flexible working	Q4d
	Team working	Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a
We are a team	Line management	Q9a, Q9b, Q9c, Q9d
Themes	Sub-scores	Questions
	Motivation	Q2a, Q2b, Q2c
Staff Engagement	Involvement	Q3c, Q3d, Q3f
	Advocacy	Q25a, Q25c, Q25d
	Thinking about leaving	Q26a, Q26b, Q26c
Morale	Work pressure	Q3g, Q3h, Q3i
	Stressors	Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a
	Questions not	linked to the People Promise elements or themes





Introduction

This section provides a brief introduction to the report, including how questions map to the People Promise elements, themes and sub-scores, as well as features of the charts used throughout.

Organisation details

This slide contains **key information** about the NHS organisations participating in this survey and details for your own organisation, such as response rate.

People Promise elements, themes and sub-scores: Overview

This section provides a high-level **overview** of the results for the seven elements of the People Promise and the two themes, followed by the results for each of the **sub-scores** that feed into these measures.

People Promise elements, themes and sub-scores: Trends

This section provides trend results for the seven elements of the People Promise and the two themes, followed by the trend results for each of the sub-scores that feed into these measures.

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score. For example, the Burnout sub-score, a higher score (closer to 10) means a lower proportion of staff are experiencing burnout from their work. These scores are created by scoring questions linked to these areas of experience and grouping these results together. Your organisation results are benchmarked against the benchmarking group average, the best scoring organisation and the worst scoring organisation. These charts are reported as percentages. The meaning of the value is outlined along the y axis. The questions that feed into each sub-score are detailed on slide 5.

0

Note, where there are fewer than 10 responses for a question this data is not shown to protect the confidentiality of staff and reliability of results.

Note, 2023 results for People Promise element 4 ('We are safe and healthy'), two of its sub-scores ('Health and safety climate' and 'Negative experiences') and Q13a-d have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.

People Promise elements, themes and sub-scores: Questions

This section provides trend results for **questions**. The questions are presented in sections for each of the People Promise elements and themes. Not all questions reported within the section for a People Promise element or theme feed into the score and sub-scores for that element or theme. The first slide in the section for each People Promise element or theme lists which of the questions that are included in the section feed into the score and sub-scores, and which do not.

Questions not linked to People Promise

Results for the questions that are not related to any People Promise element or theme and do not contribute to the scores and sub-scores are included in this section.

Workforce Equality Standards

This section shows that data required for the indicators used in the **Workforce Race** Equality Standard (WRES) and the Workforce Disability Equality Standard (WDES).

About your respondents

This section provides details of the staff responding to the survey, including their **demographic and other classification questions**.

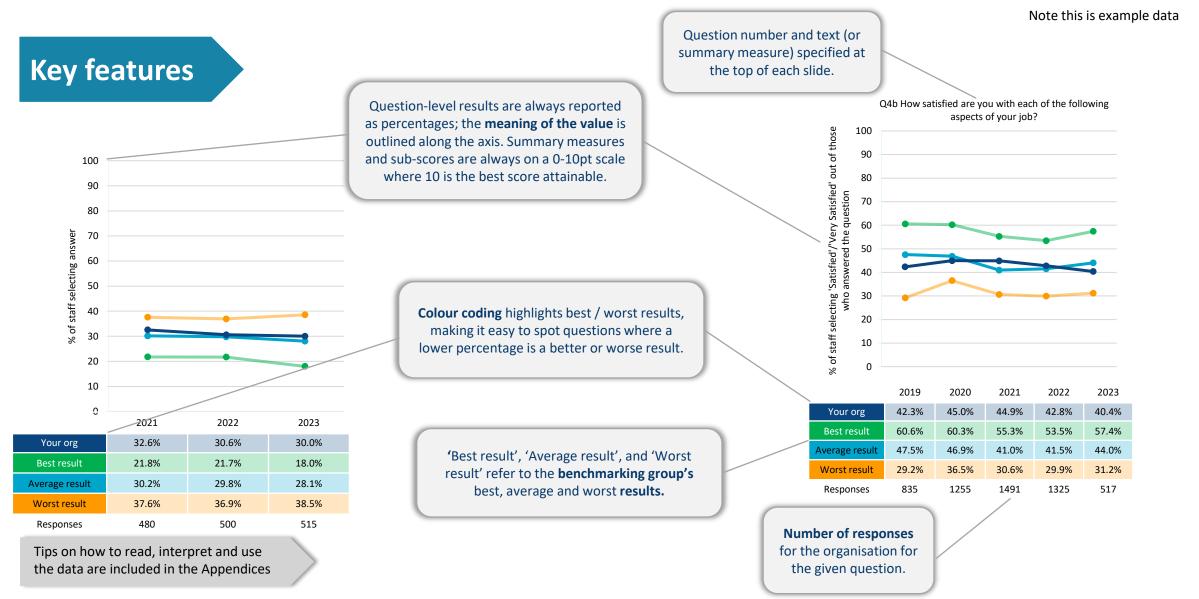
Appendices

Here you will find:

- Response rate.
- Significance testing of the People Promise element and theme results for 2022 vs 2023.
- > Guidance on data in the benchmark reports.
- Additional reporting outputs.
- > Tips on action planning and interpreting the results.
- Contact information.







Note charts will only display data for the years where an organisation has data. For example, an organisation with three years of trend data will see charts such as q4b with data only in the 2021, 2022 and 2023 portions of the chart and table.

Survey Coordination Centre



Organisation details

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





Gloucestershire Health and Care NHS Foundation Trust





This organisation is benchmarked against:

Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts



2023 benchmarking group details

Organisations in group: 51

Median response rate: 52%

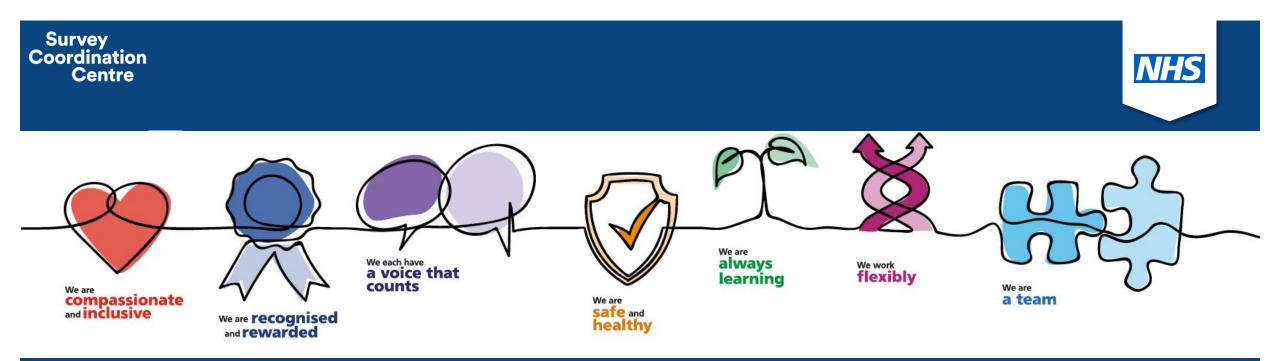
No. of completed questionnaires: 127293

Survey details

Survey mode

Mixed

For more information on benchmarking group definitions please see the Technical document.



People Promise elements, themes and sub-score results

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





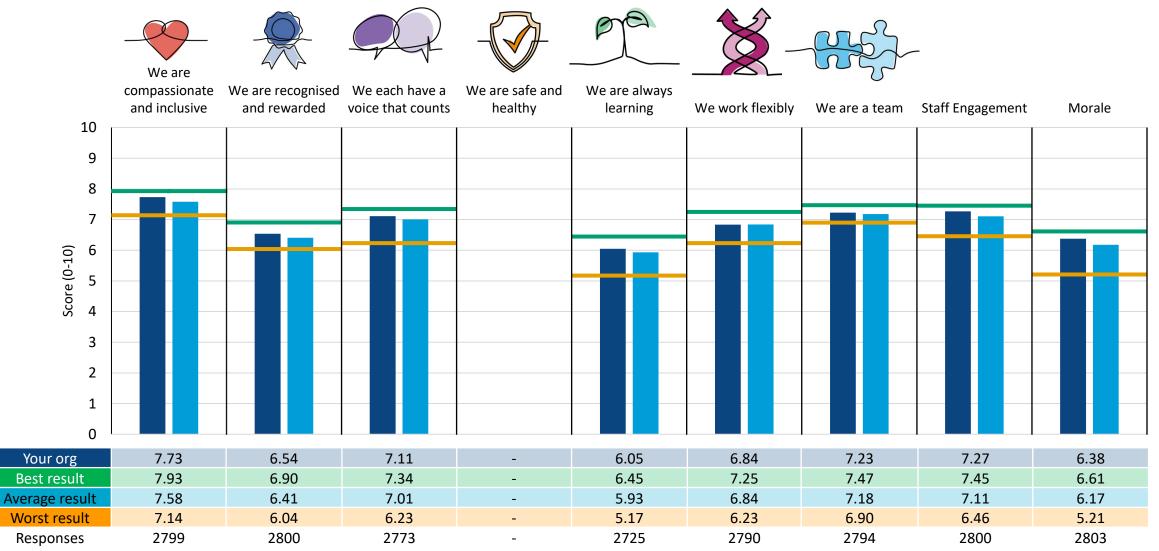
People Promise elements, themes and sub-scores: Overview

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

People Promise elements and themes: Overview

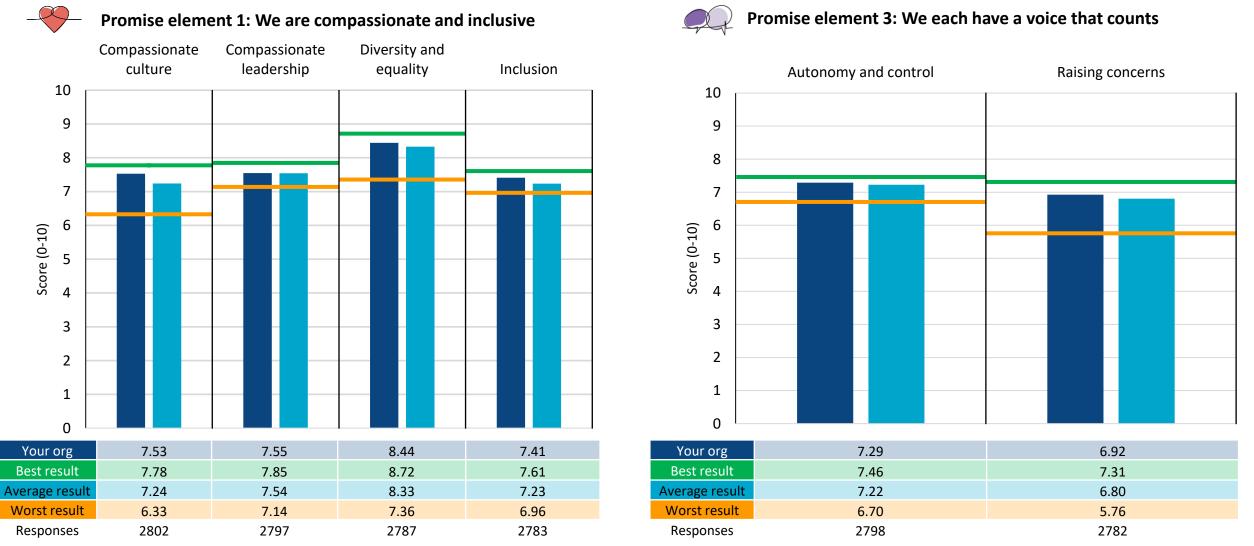


People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



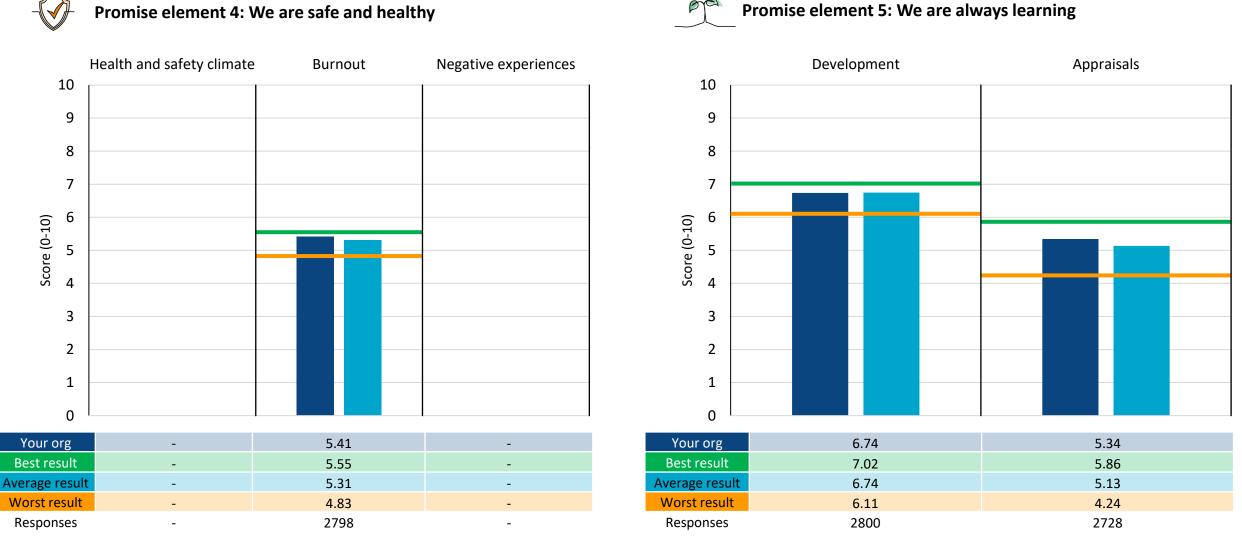
Note. 2023 results for 'We are safe and healthy' have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.





Note. People Promise element 2 'We are recognised and rewarded' does not have any sub-scores. Overall trend score data for this element is reported on slide 21.





Note. 2023 results for 'We are safe and healthy' have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.



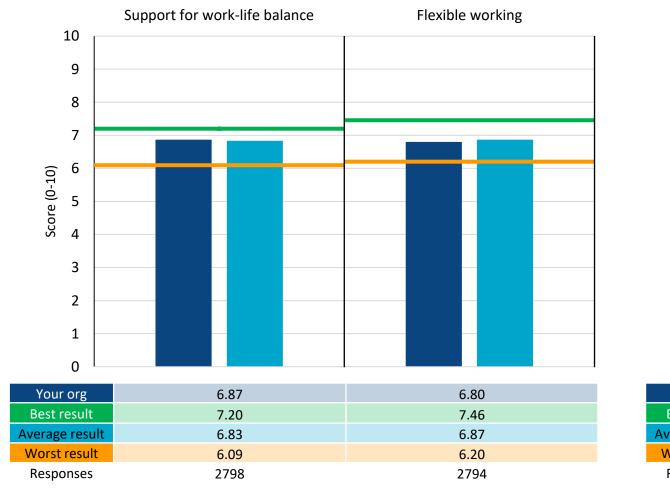
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

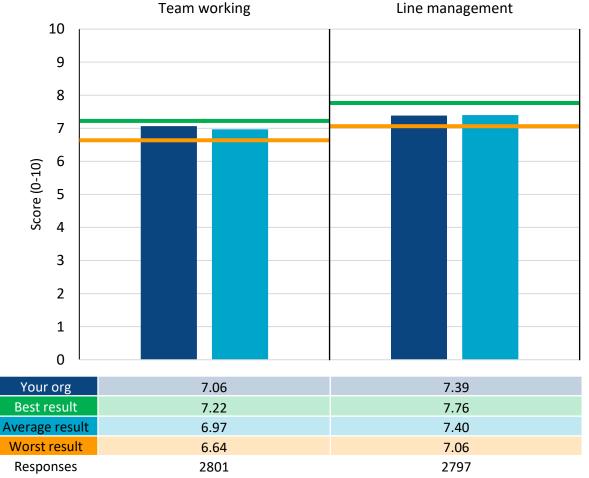


Promise element 6: We work flexibly



Promise element 7: We are a team

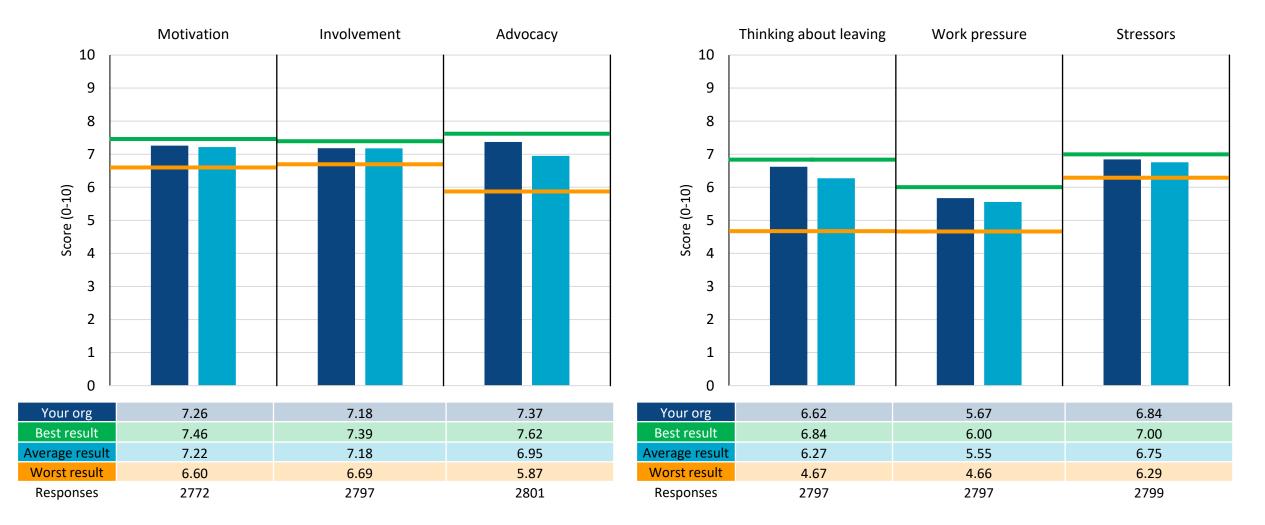






Theme: Staff engagement

Theme: Morale







People Promise elements, themes and sub-scores: Trends

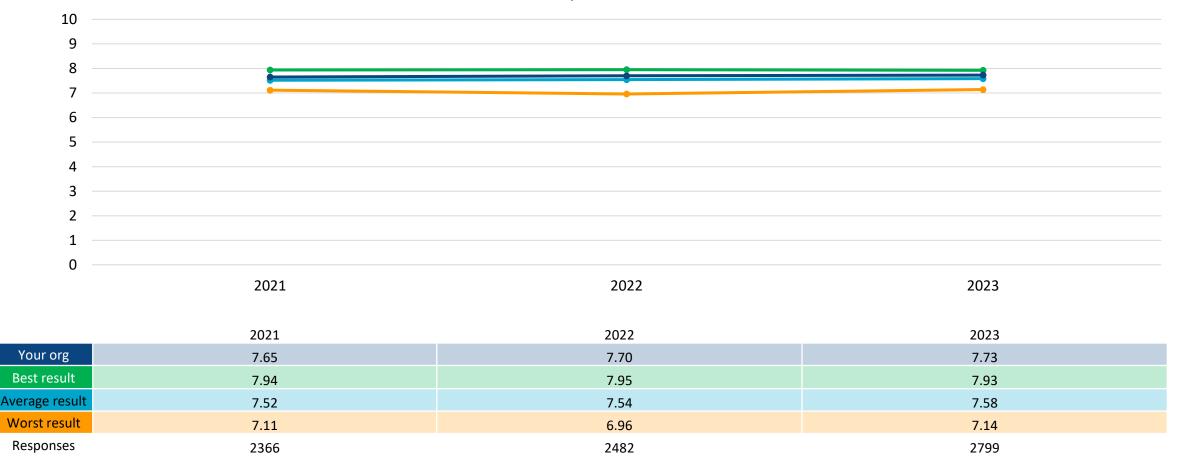
Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

People Promise elements and themes: Trends



People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

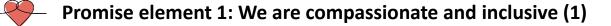




We are compassionate and inclusive



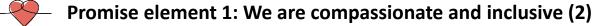
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.







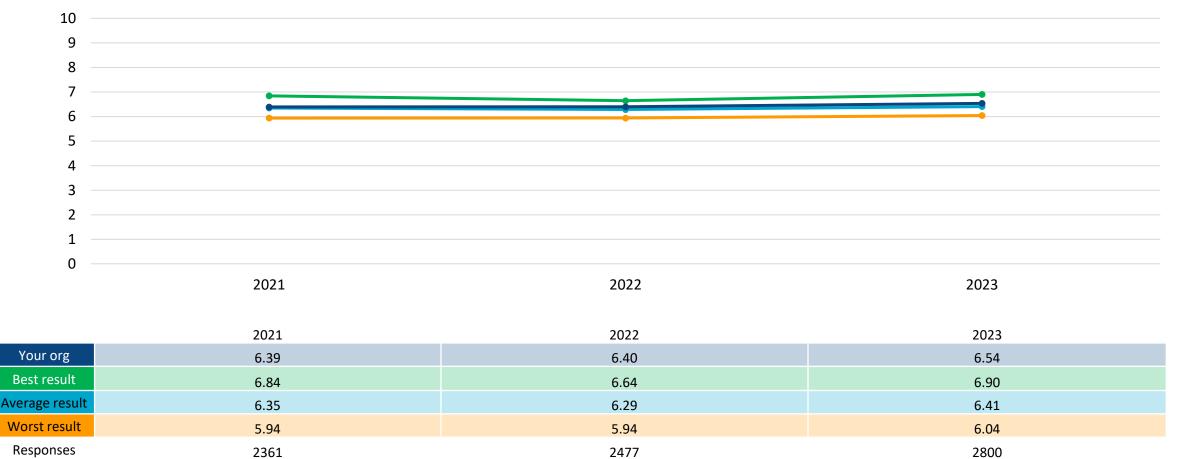
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.







Promise element 2: We are recognised and rewarded



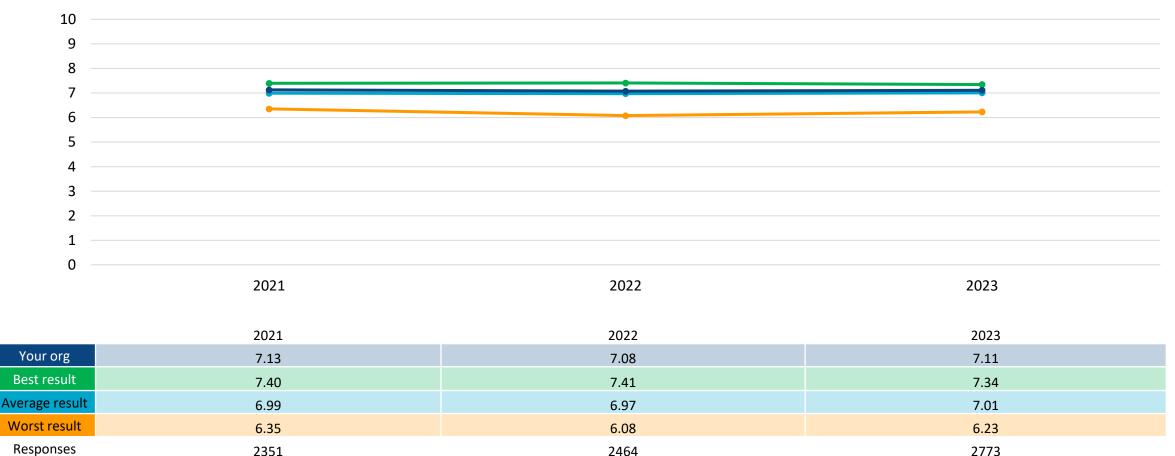
We are recognised and rewarded

People Promise elements and themes: Trends



People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

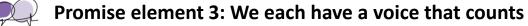




We each have a voice that counts



People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.







Promise element 4: We are safe and healthy

We are safe and healthy										
10 -										
9 -										
8 -										
7 -										
6 -										
5 -										
4 -										
3 -										
2 -										
1 -										
0 -										
0	2021	2022	2023							
	2021	2022	2023							
Your org	6.26	6.32								
Best result	6.56	6.57								
Average result	6.22	6.24								
Worst result	5.83	5.73								
Responses	2348	2457								

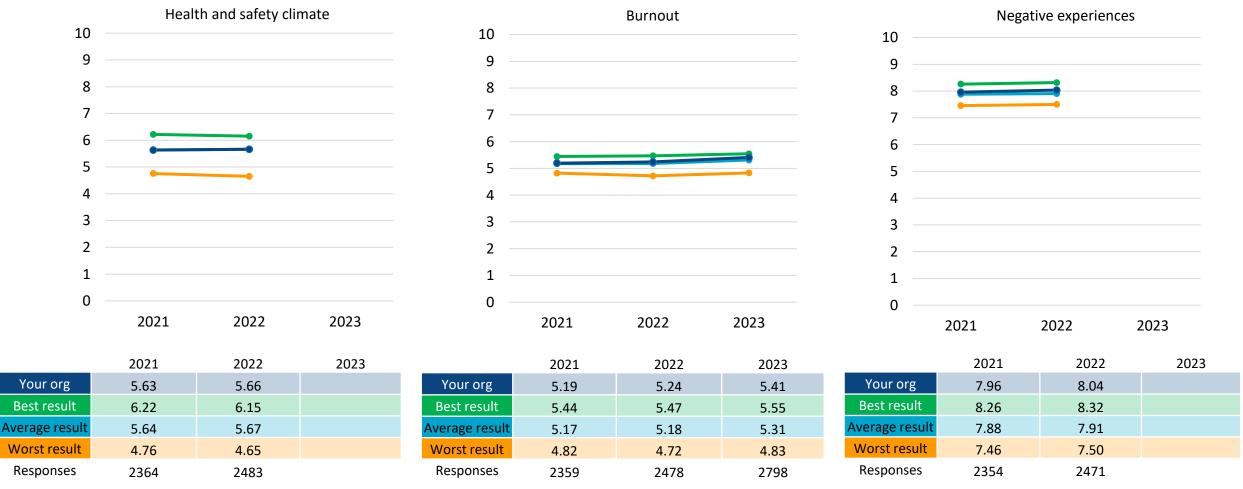
Ma are cafe and healthy

Note. 2023 results for 'We are safe and healthy' have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.



People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

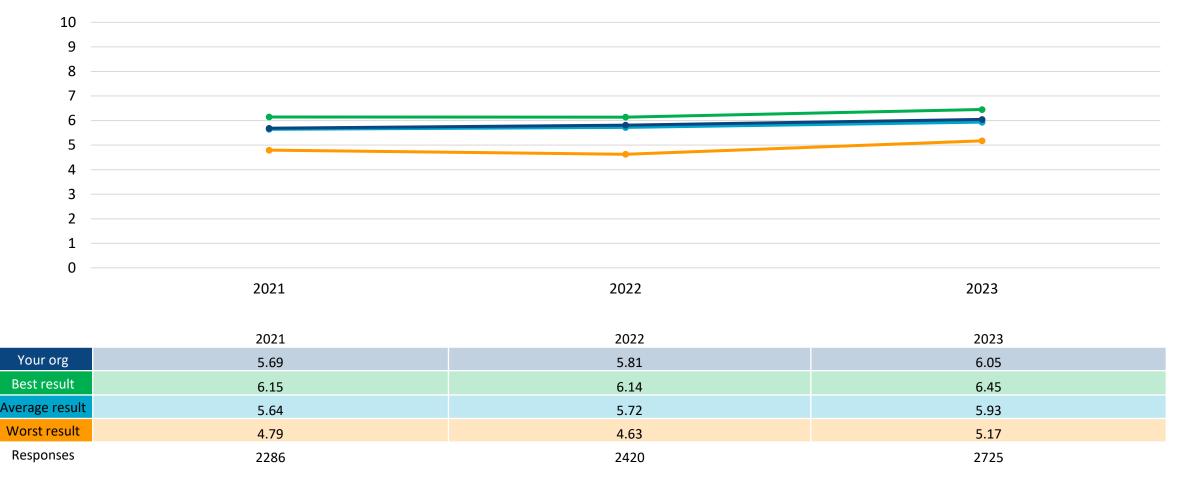
Promise element 4: We are safe and healthy



Note. 2023 results for 'Health and safety climate' and 'Negative experiences' have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.



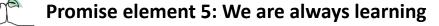
Promise element 5: We are always learning



We are always learning



People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.





People Promise elements and themes: Trends



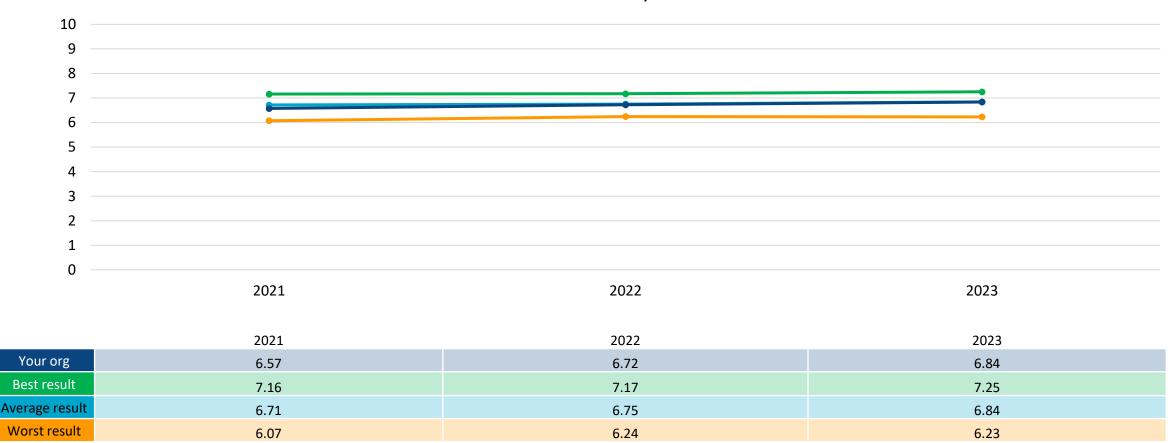
2790

People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Promise element 6: We work flexibly

2354

Responses



We work flexibly

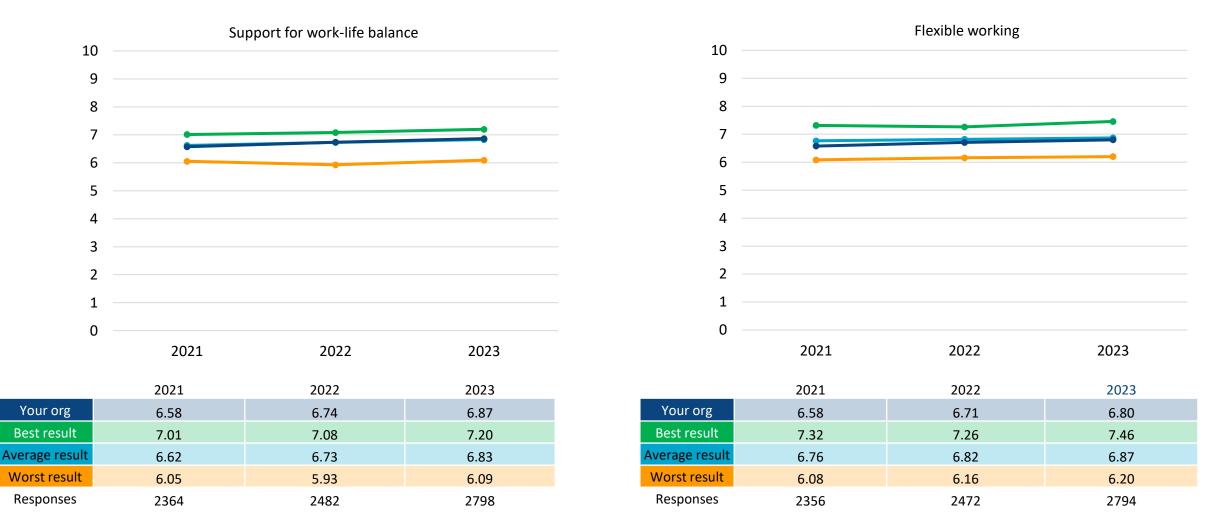
Gloucestershire Health and Care NHS Foundation Trust Benchmark report

2469



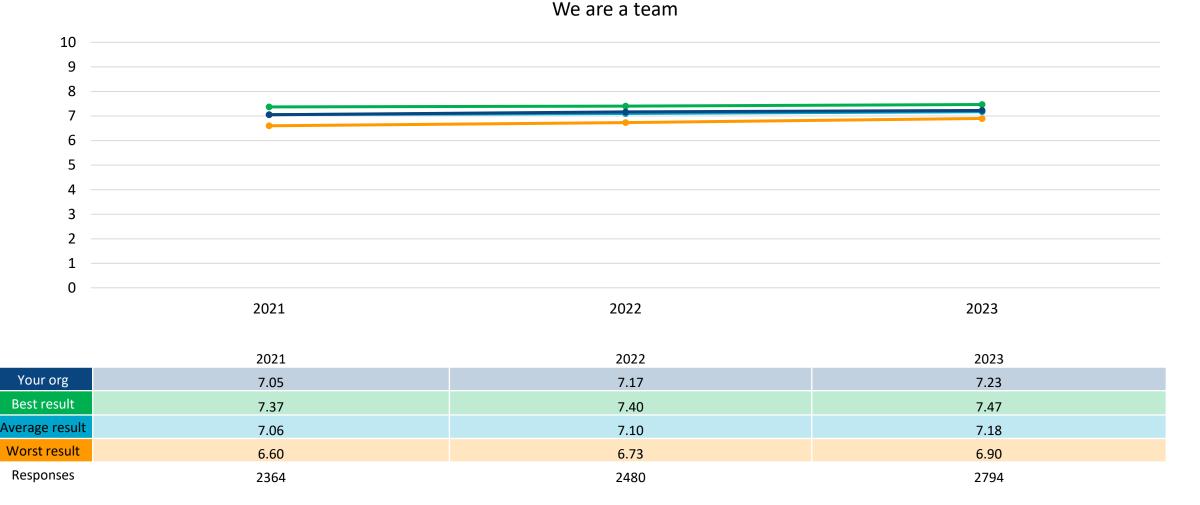
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.







Promise element 7: We are a team





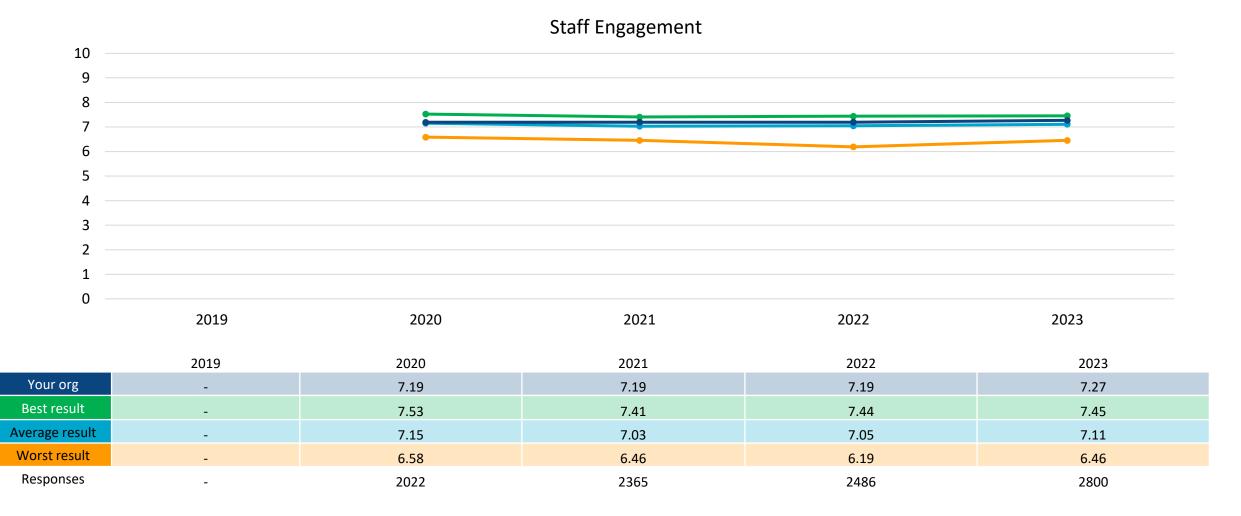
People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.







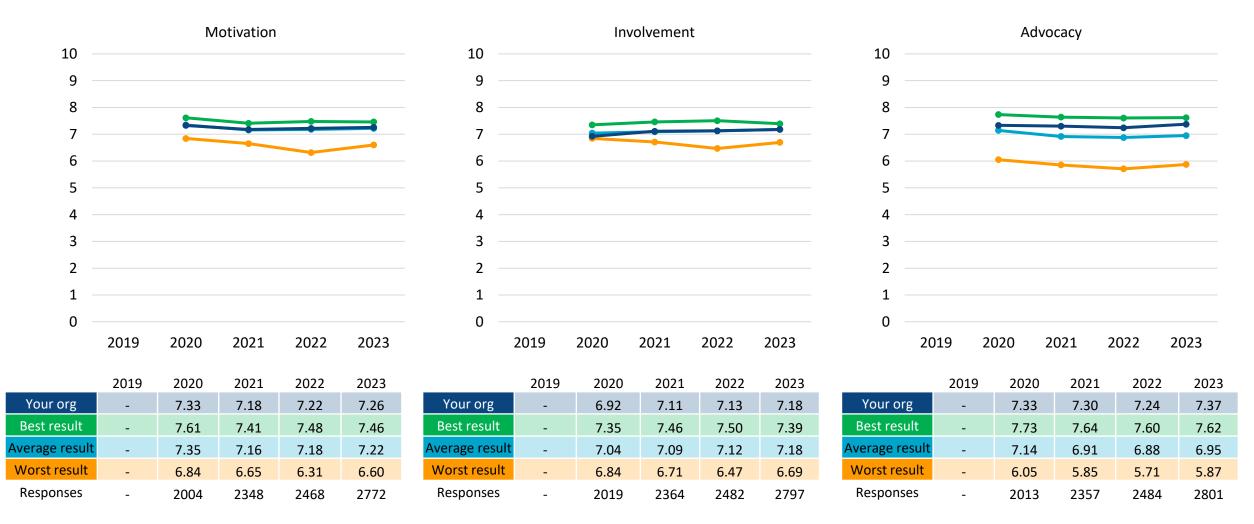
Theme: Staff Engagement





People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Staff Engagement





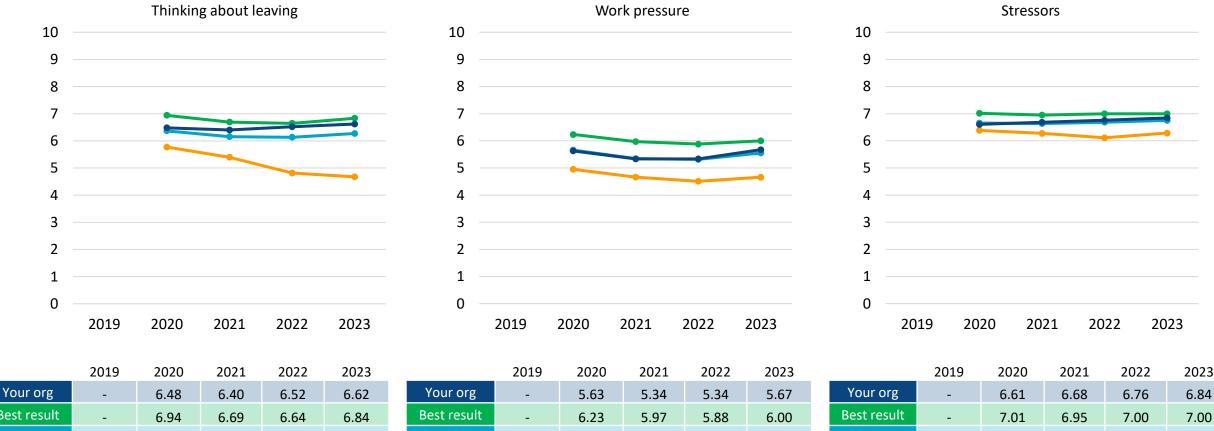
Theme: Morale





People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Morale



Best result	-	6.94	6.69	6.64	6.84	Best result	-	6.23	5.97	5.88	6.00	Best result	-	7.01	6.95	7.00	7.00
Average result	-	6.37	6.15	6.13	6.27	Average result	-	5.66	5.34	5.32	5.55	Average result	-	6.65	6.64	6.69	6.75
Worst result	-	5.77	5.39	4.82	4.67	Worst result	-	4.95	4.66	4.51	4.66	Worst result	-	6.39	6.28	6.11	6.29
Responses	-	2013	2362	2484	2797	Responses	-	2018	2363	2481	2797	Responses	-	2018	2362	2479	2799

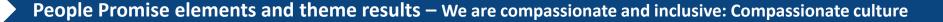




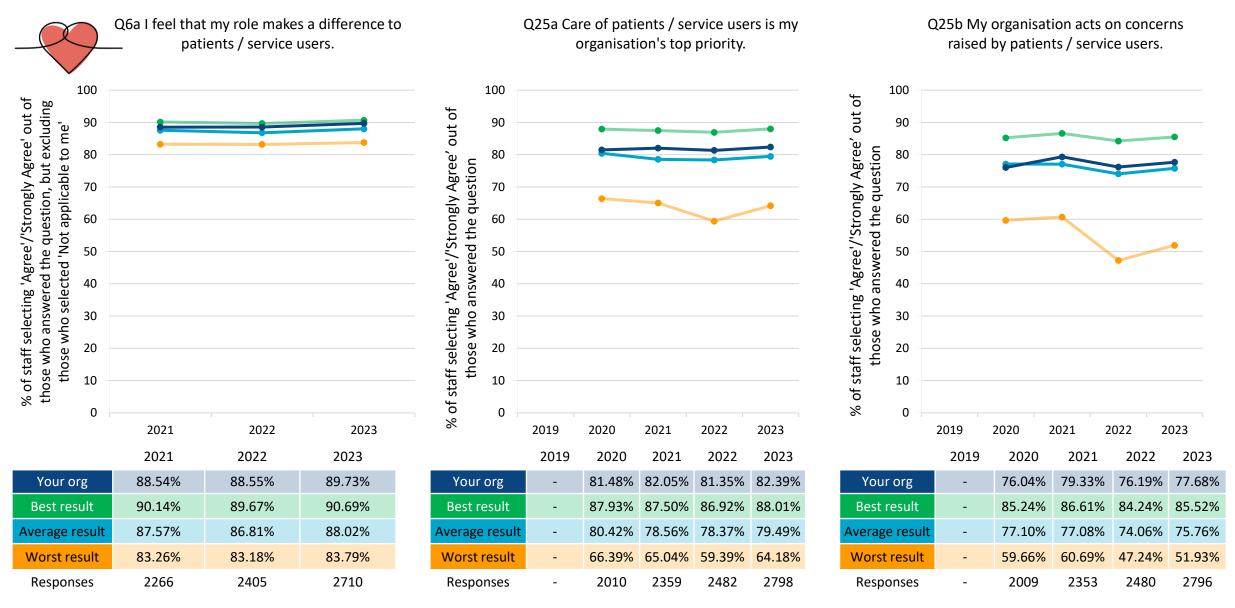
People Promise element – We are compassionate and inclusive



Questions included: Compassionate culture – Q6a, Q25a, Q25b, Q25c, Q25d Compassionate leadership – Q9f, Q9g, Q9h, Q9i Diversity and equality – Q15, Q16a, Q16b, Q21 Inclusion – Q7h, Q7i, Q8b, Q8c Note where there are fewer than 10 responses for a guestion this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



Survey Coordination Centre







2022

2022

73.60%

79.63%

63.78%

40.19%

2476

2023

2023

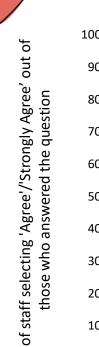
76.62%

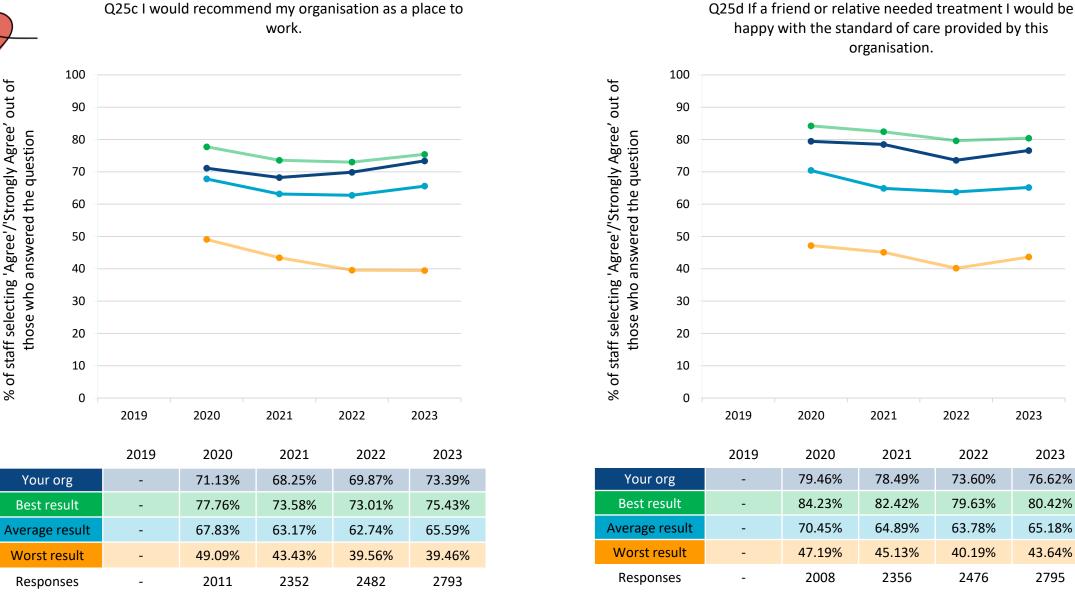
80.42%

65.18%

43.64%

2795

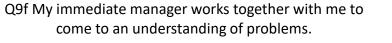




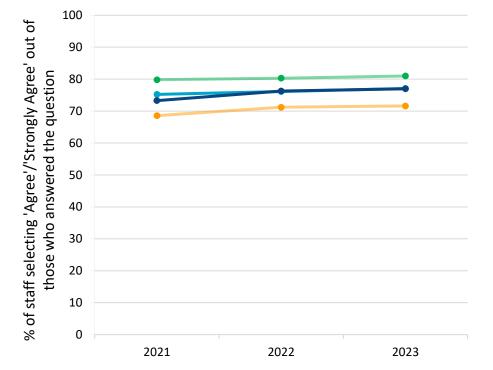




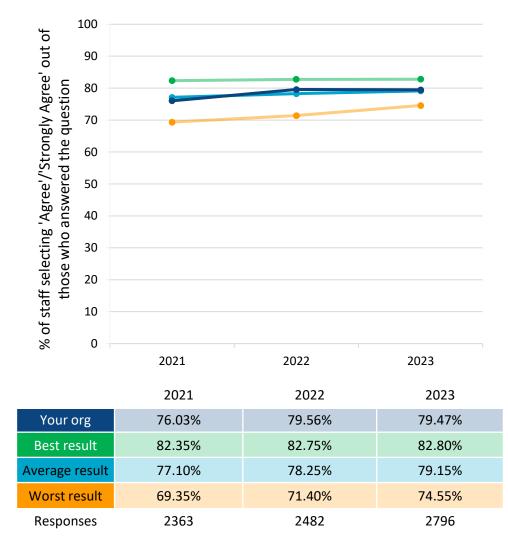




Q9g My immediate manager is interested in listening to me when I describe challenges I face.

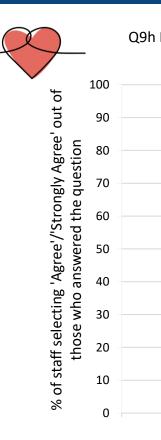


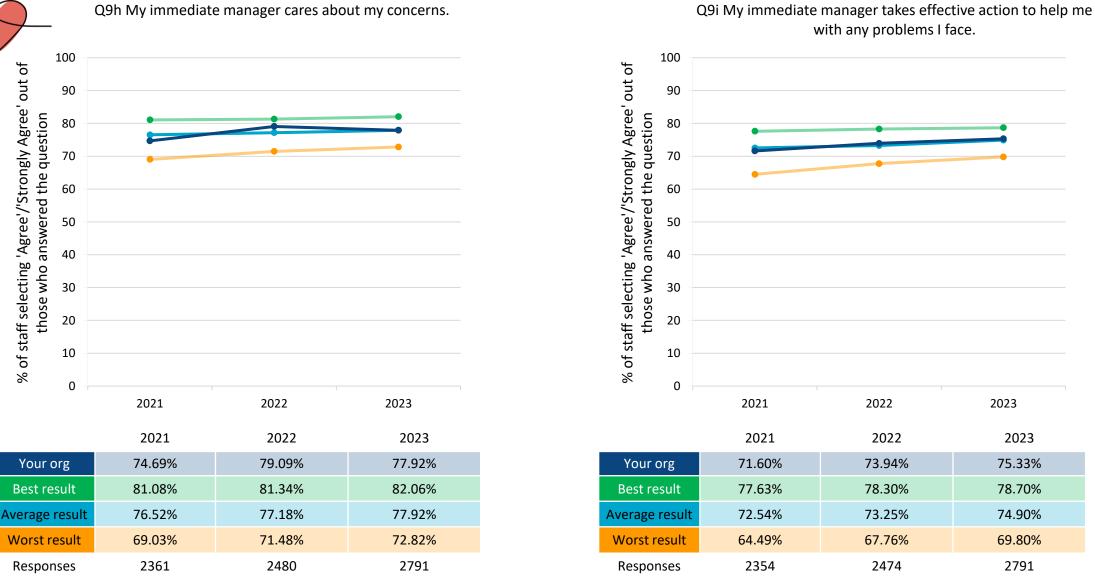
	2021	2022	2023
Your org	73.24%	76.29%	76.98%
Best result	79.81%	80.30%	80.98%
Average result	75.23%	76.13%	77.09%
Worst result	68.57%	71.19%	71.60%
Responses	2354	2476	2792







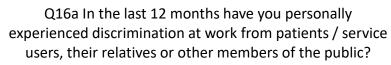


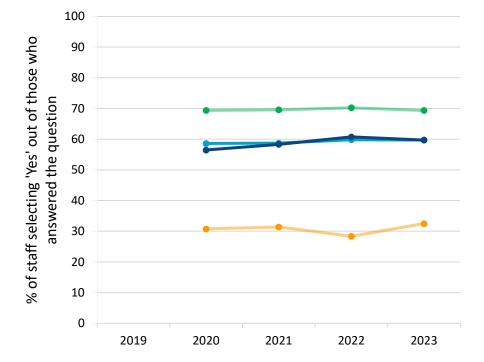




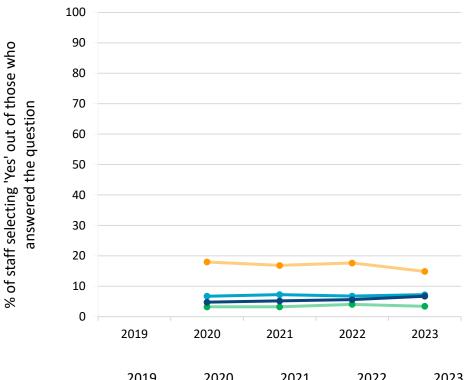


Q15 Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?





	2019	2020	2021	2022	2023
Your org	-	56.46%	58.32%	60.73%	59.71%
Best result	-	69.39%	69.57%	70.24%	69.35%
Average result	-	58.60%	58.69%	59.83%	59.69%
Worst result	-	30.76%	31.37%	28.35%	32.49%
Responses	-	2020	2341	2465	2767



		2019	2020	2021	2022	2023
Your or	g	-	4.74%	5.18%	5.59%	6.71%
Best resu	ult	-	3.22%	3.23%	4.04%	3.41%
Average re	sult	-	6.71%	7.24%	6.76%	7.22%
Worst res	ult	-	17.98%	16.85%	17.64%	14.88%
Respons	es	-	2010	2355	2477	2784

%

People Promise elements and theme results – We are compassionate and inclusive: Diversity and equality



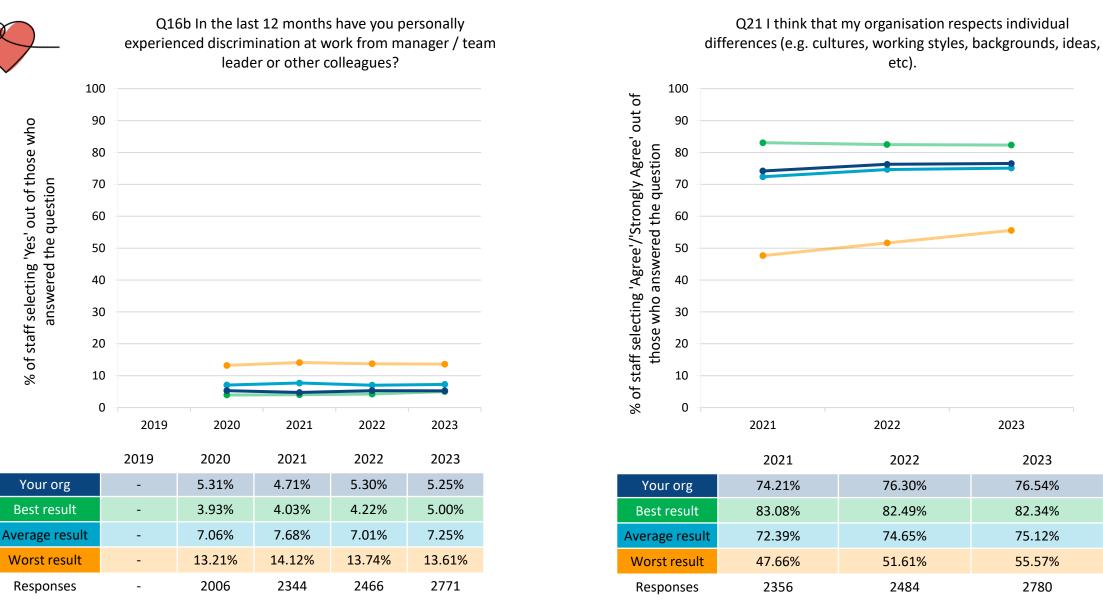


% of staff selecting 'Yes' out of those who answered the question

Your org

Best result

Responses





Q7h I feel valued by my team.

2474

2786

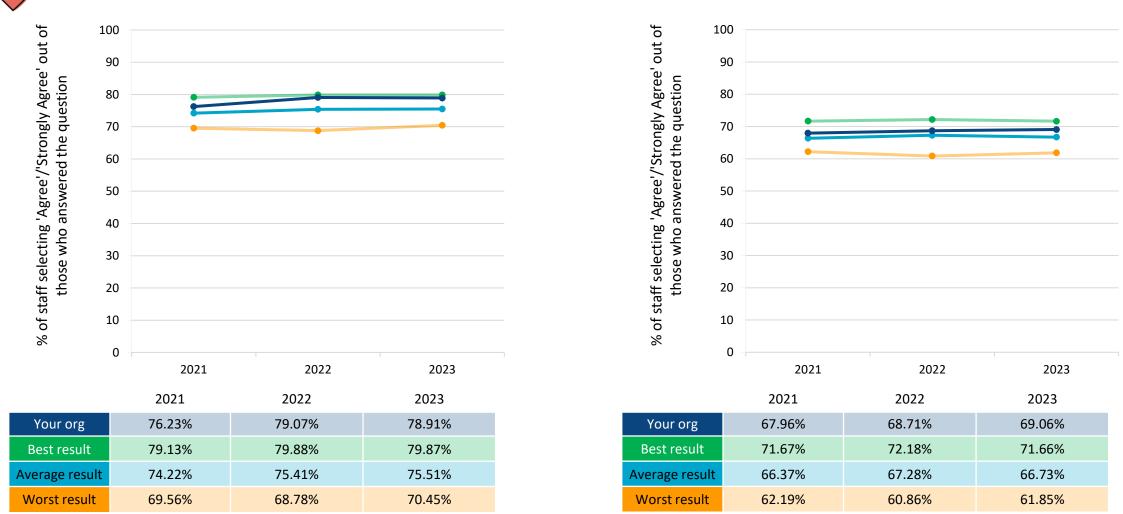


Q7i I feel a strong personal attachment to my team.

 \sim

Responses

2354



Responses

2357

2473

2792



Q8b The people I work with are understanding and kind to

2472

2785

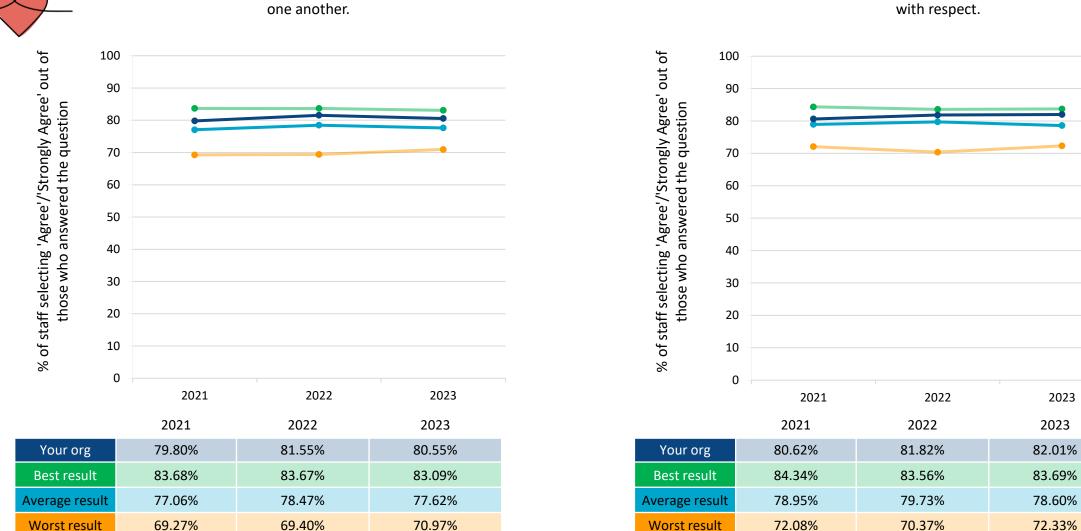


Q8c The people I work with are polite and treat each other

 $\overline{}$

Responses

2356



Responses

2356

2470

2782





People Promise element – We are recognised and rewarded



Questions included: Q4a, Q4b, Q4c, Q8d, Q9e

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

People Promise elements and theme results – We are recognised and rewarded

2022

2022

64.96%

2476

61.78% 62.87%

53.84% 51.97%

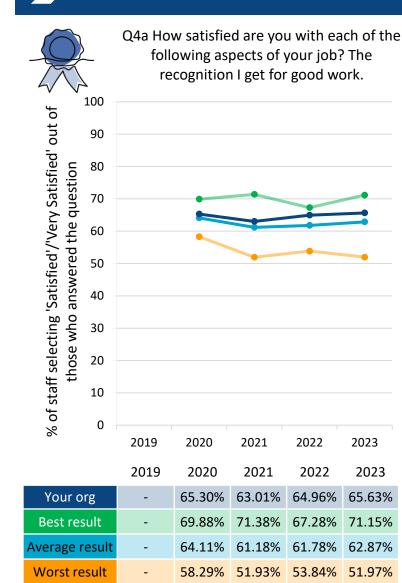
2023

2023

65.63%

2802



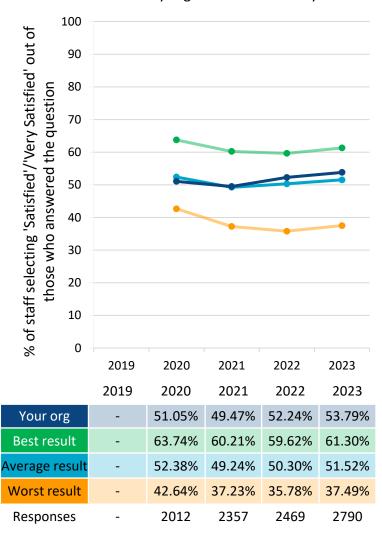


Responses

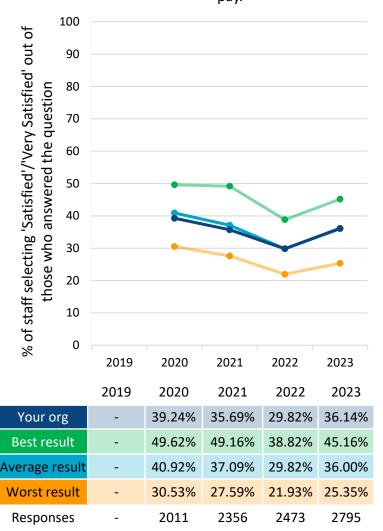
2010

2358

Q4b How satisfied are you with each of the following aspects of your job? The extent to which my organisation values my work.



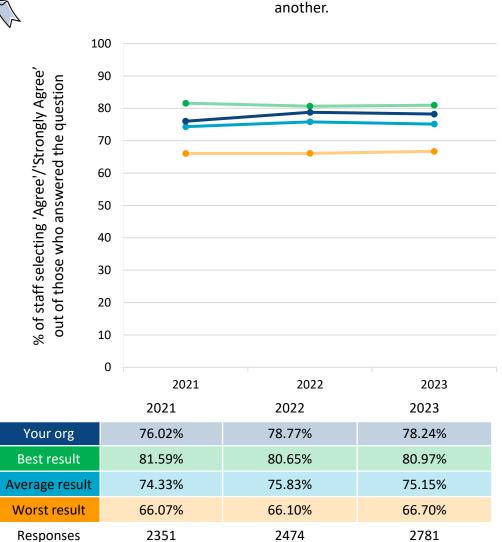
Q4c How satisfied are you with each of the following aspects of your job? My level of pay.

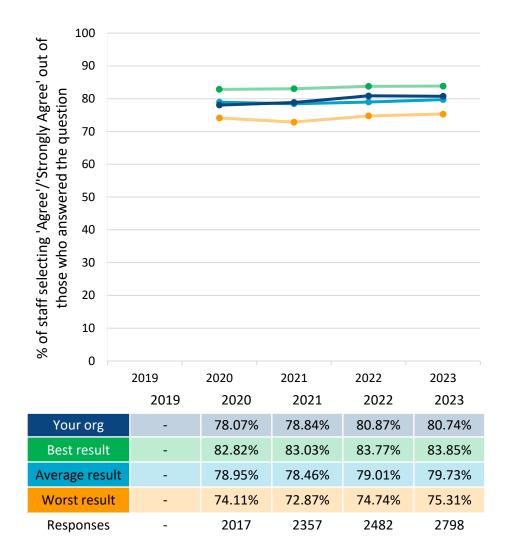




Q8d The people I work with show appreciation to one







Q9e My immediate manager values my work.





People Promise element – We each have a voice that counts



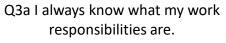
Questions included: Autonomy and control – Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b Raising concerns – Q20a, Q20b, Q25e, Q25f

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

People Promise elements and theme results – We each have a voice that counts: Autonomy and control

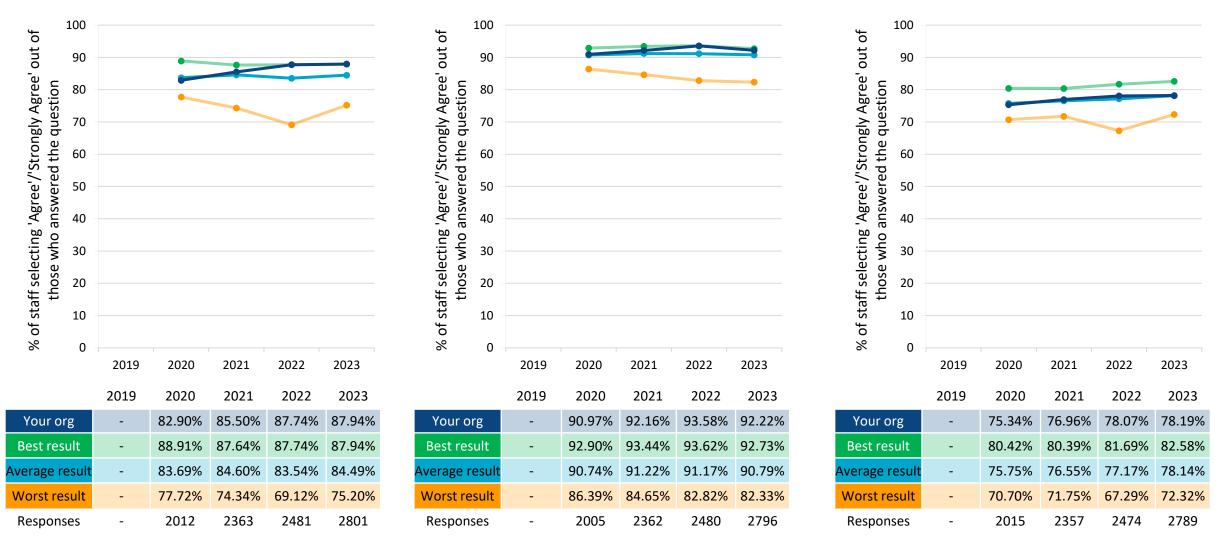






Q3b I am trusted to do my job.

Q3c There are frequent opportunities for me to show initiative in my role.



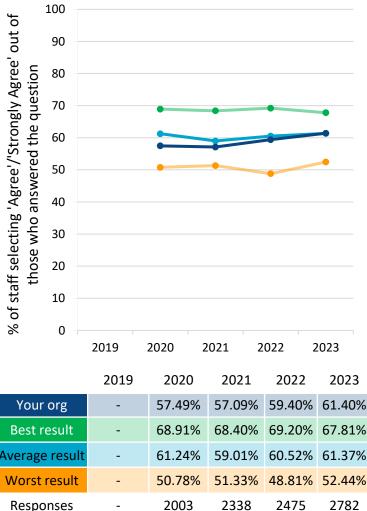


People Promise elements and theme results – We each have a voice that counts: Autonomy and control



Q3d I am able to make suggestions to Q3e I am involved in deciding on changes improve the work of my team / department. introduced that affect my work area / team / department. 100 100 100 out of out of out of 90 90 90 staff selecting 'Agree'/'Strongly Agree' staff selecting 'Agree'/'Strongly Agree' staff selecting 'Agree'/'Strongly Agree' question answered the question those who answered the question 80 80 80 70 70 70 answered the 60 60 60 50 50 50 40 40 40 who those who 30 30 30 those 20 20 20 10 10 10 of of of % % % 0 0 0 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 77.62% 76.66% 77.87% 77.28% 52.86% 52.81% 55.27% 57.68% Your org Your org Your org --**Best result** 82.18% 82.14% 81.71% 83.13% **Best result** 63.73% 61.35% 63.07% 61.26% Best result --78.18% 76.84% 77.25% 55.43% 54.61% 55.66% 55.80% Average result 77.80% Average result Average result --71.24% 66.36% Worst result 44.86% Worst result Worst result 74.85% 70.93% 48.13% 47.08% 48.41% 2353 2474 2784 2009 2356 2481 2791 Responses 2015 Responses

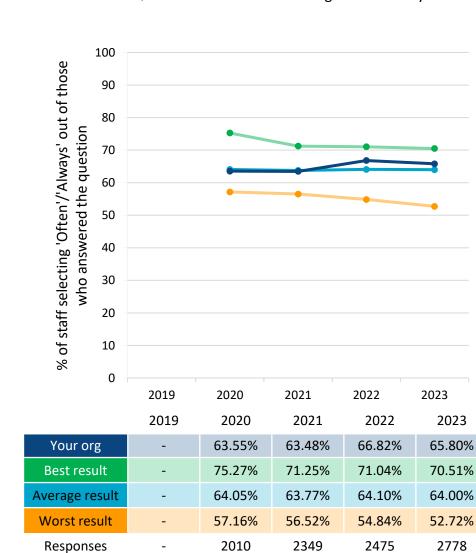
Q3f I am able to make improvements happen in my area of work.











Q5b I have a choice in deciding how to do my work.

Gloucestershire Health and Care NHS Foundation Trust Benchmark report

-

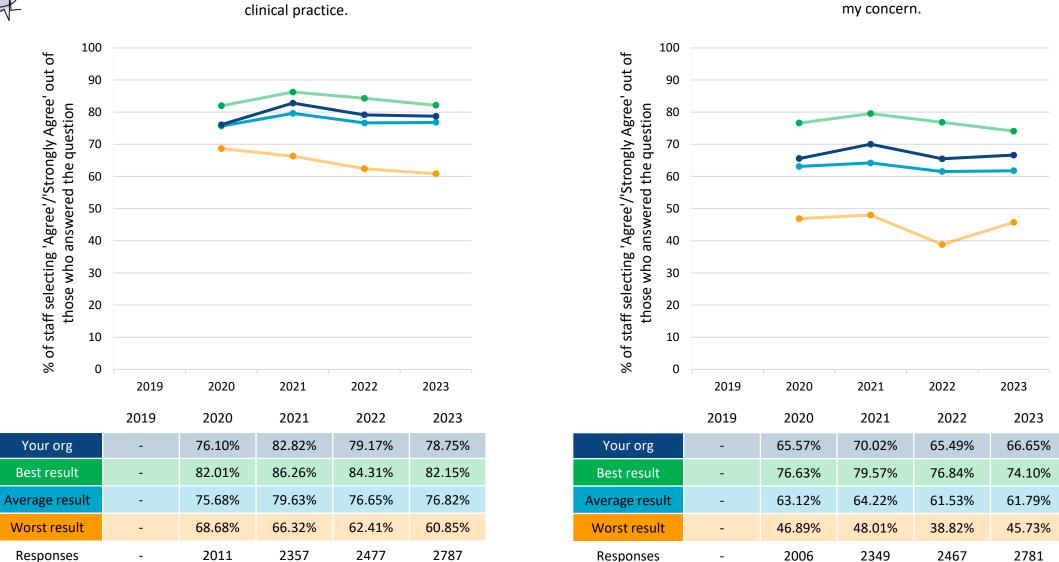


Q20a I would feel secure raising concerns about unsafe



Q20b I am confident that my organisation would address

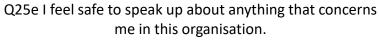




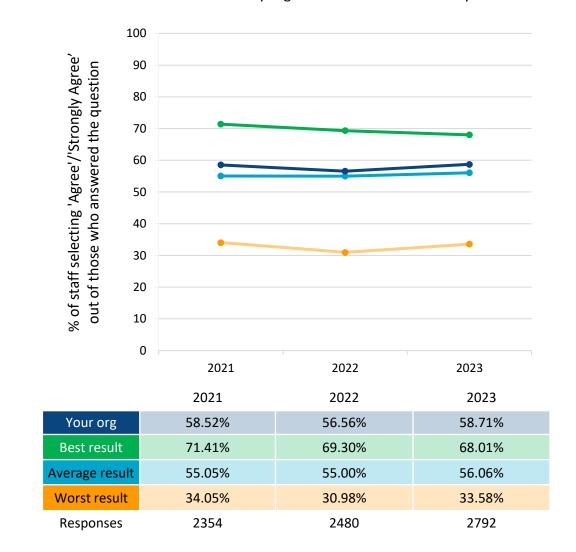


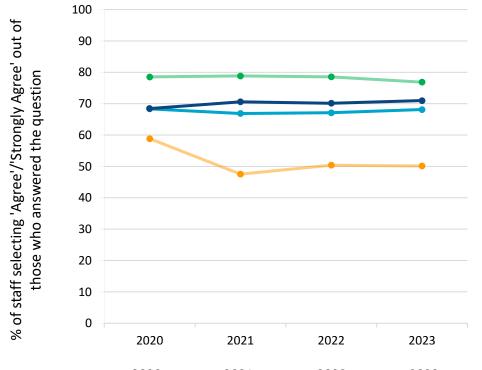






Q25f If I spoke up about something that concerned me I am confident my organisation would address my concern.





	2020	2021	2022	2023
Your org	68.45%	70.61%	70.16%	71.00%
Best result	78.54%	78.86%	78.57%	76.89%
Average result	68.37%	66.89%	67.11%	68.14%
Worst result	58.87%	47.55%	50.40%	50.17%
Responses	2006	2357	2475	2793





People Promise element – We are safe and healthy

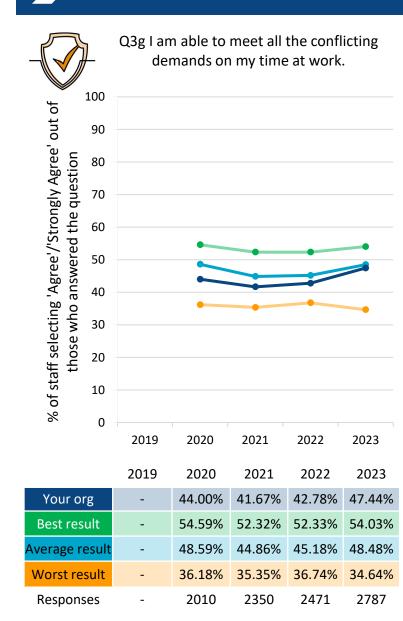


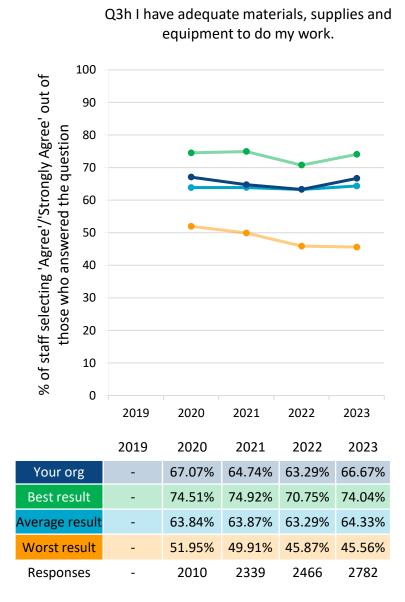
Questions included: Health and safety climate: Q3g, Q3h, Q3i, Q5a, Q11a, Q13d, Q14d Burnout: Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g Negative experiences: Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c Other questions:* Q17a, Q17b, Q22 *Q17a, Q17b and Q22 do not contribute to the calculation of any scores or sub-scores. Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

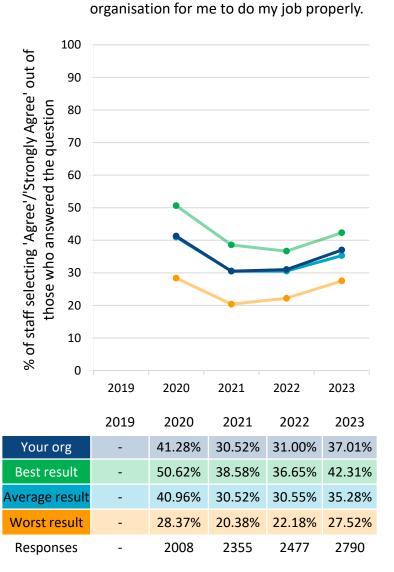
People Promise elements and theme results – We are safe and healthy: Health and safety climate



Q3i There are enough staff at this

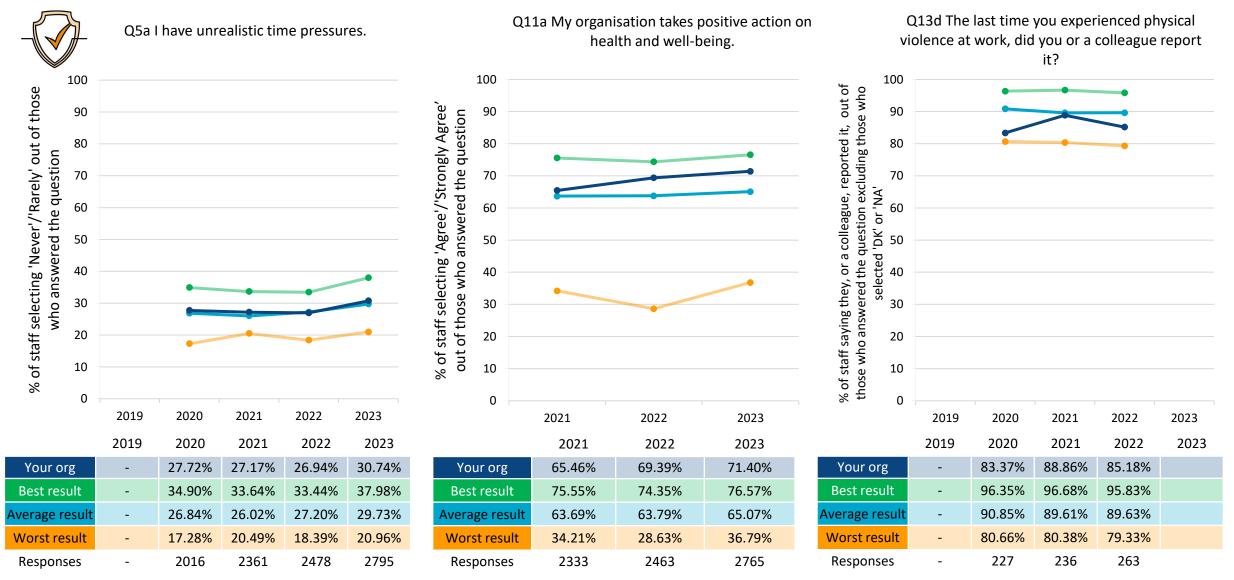










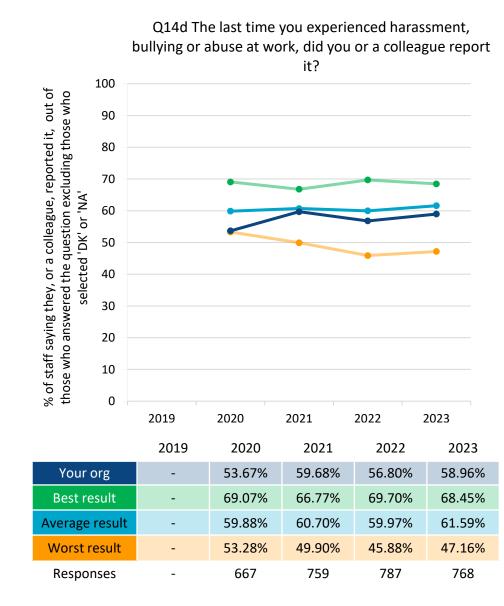


Note. 2023 results for Q13d have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.



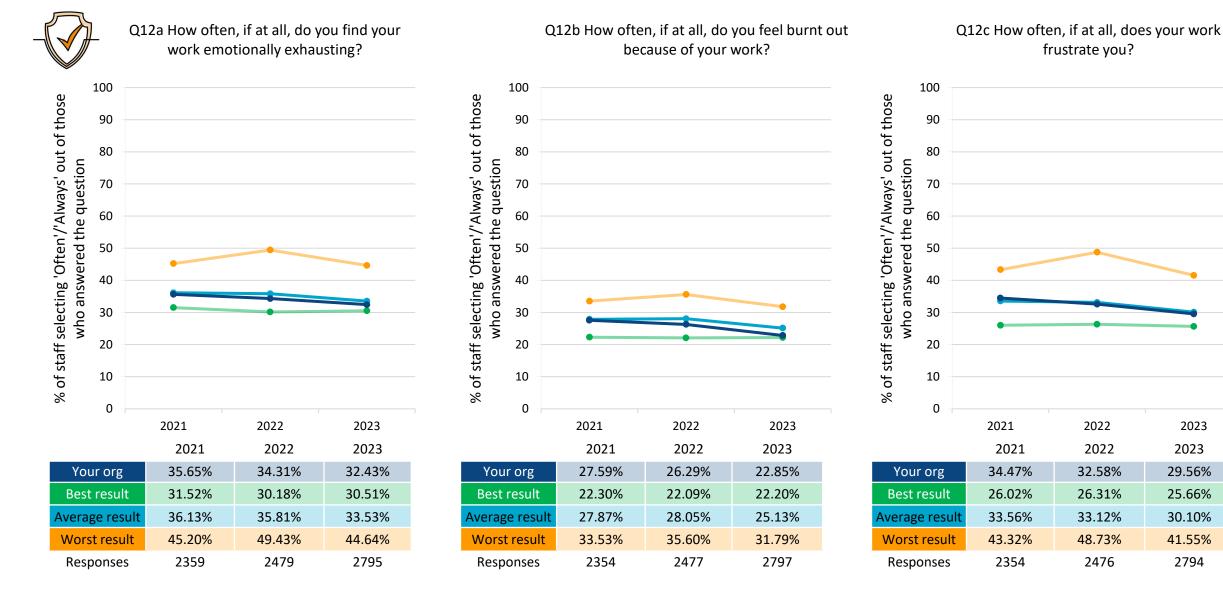












2023

2023

29.56%

25.66%

30.10%

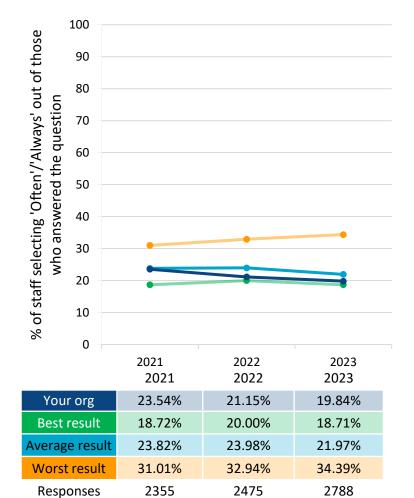
41.55%

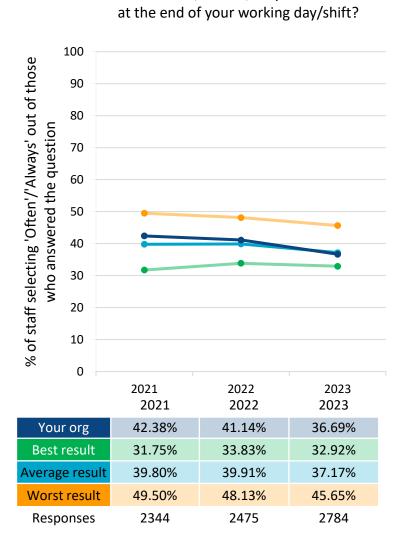
2794





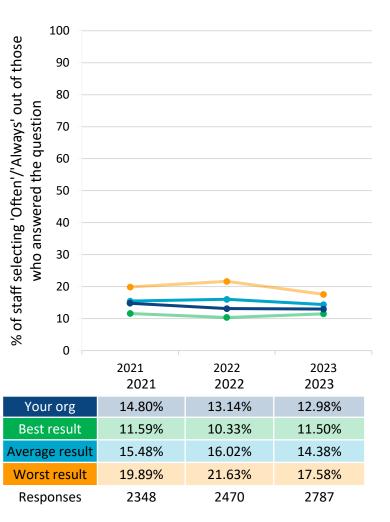
Q12d How often, if at all, are you exhausted at the thought of another day/shift at work?





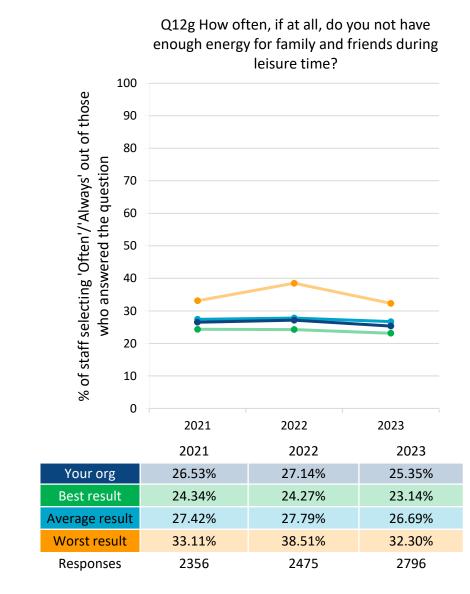
Q12e How often, if at all, do you feel worn out

Q12f How often, if at all, do you feel that every working hour is tiring for you?



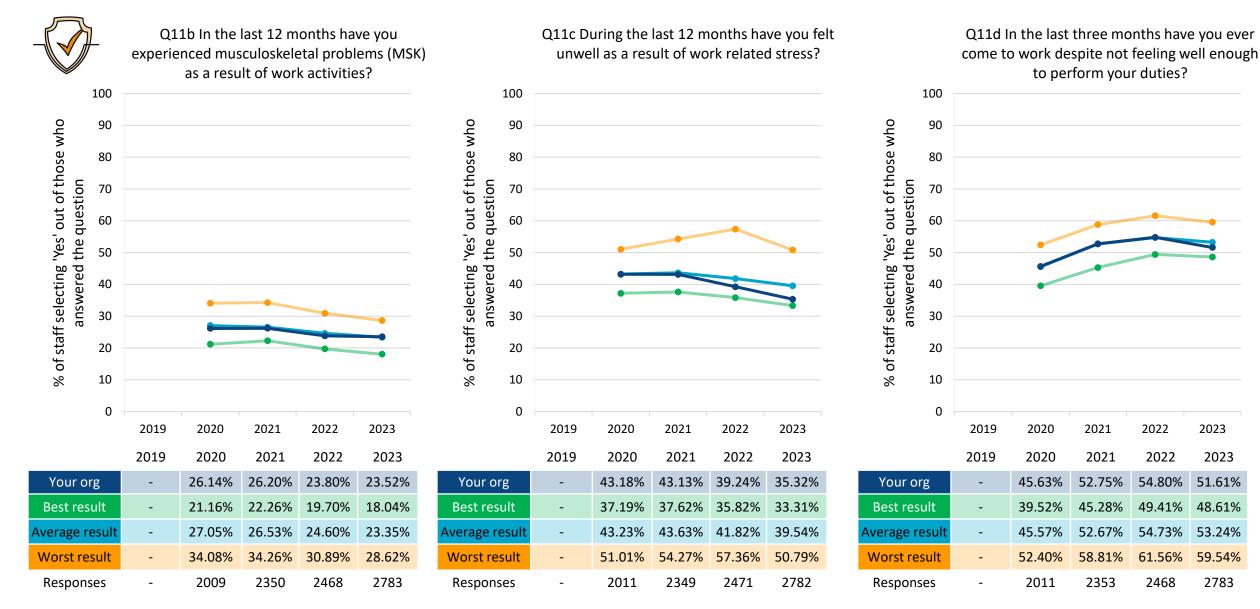






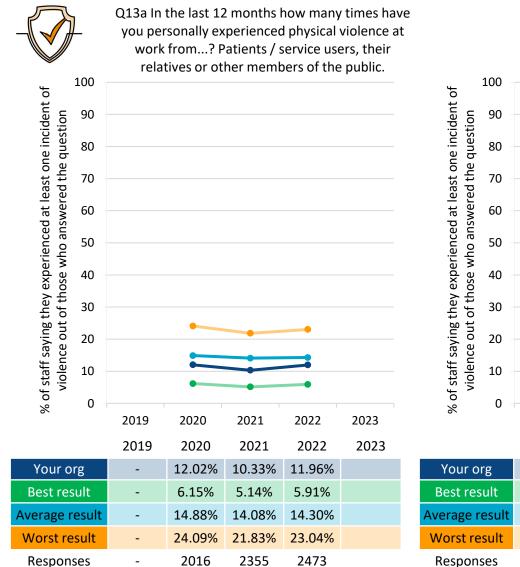
People Promise elements and theme results – We are safe and healthy: Negative experiences





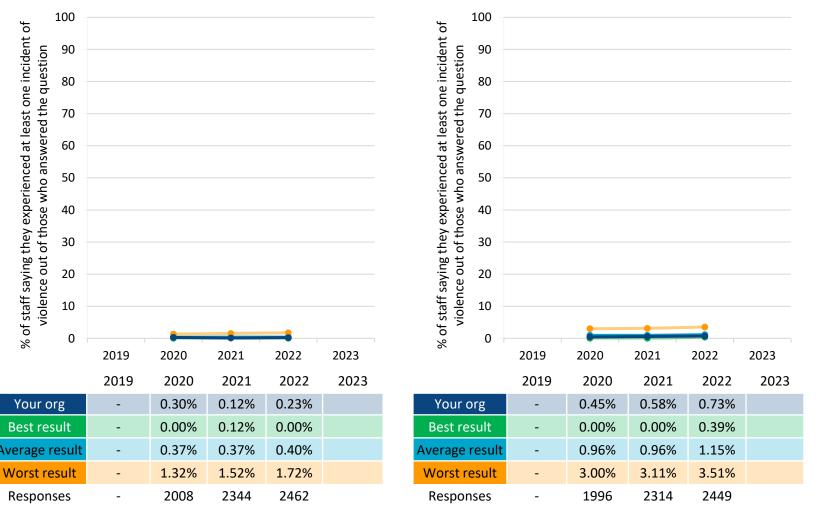
People Promise elements and theme results – We are safe and healthy: Negative experiences





Q13b In the last 12 months how many times have you personally experienced physical violence at work from...? Managers.

Q13c In the last 12 months how many times have you personally experienced physical violence at work from...? Other colleagues.



Note. 2023 results for Q13a-c have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.

People Promise elements and theme results – We are safe and healthy: Negative experiences





who answered

or abuse out of those

question

the

experienced at least one incident of

% of staff saying they

bullying, harassment

Your org

Best result

Average result

Worst result

Responses

100

90

80

70

60

50

40

30

20

10

0

2019

2019

-

-

2020

2020

24.99%

19.98%

26.53%

40.26%

2007

2021

2021

27.35%

15.42%

27.11%

36.84%

2350

2022

2022

26.31%

17.33%

26.07%

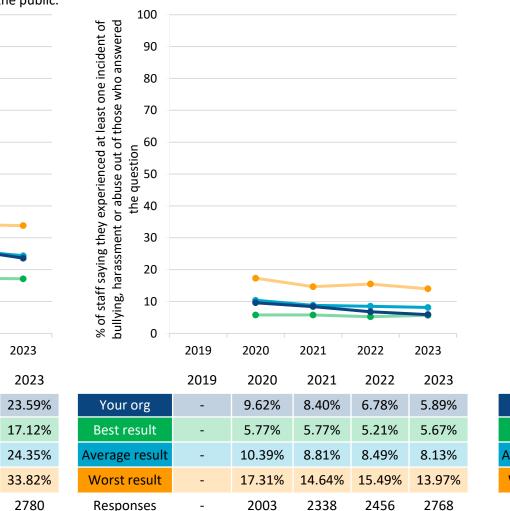
34.21%

2470

2023

2023

Q14a In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from ...? Patients / service users, their relatives or other members of the public.

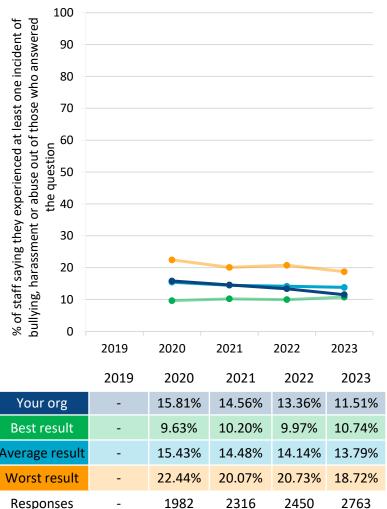


Q14b In the last 12 months how many times have

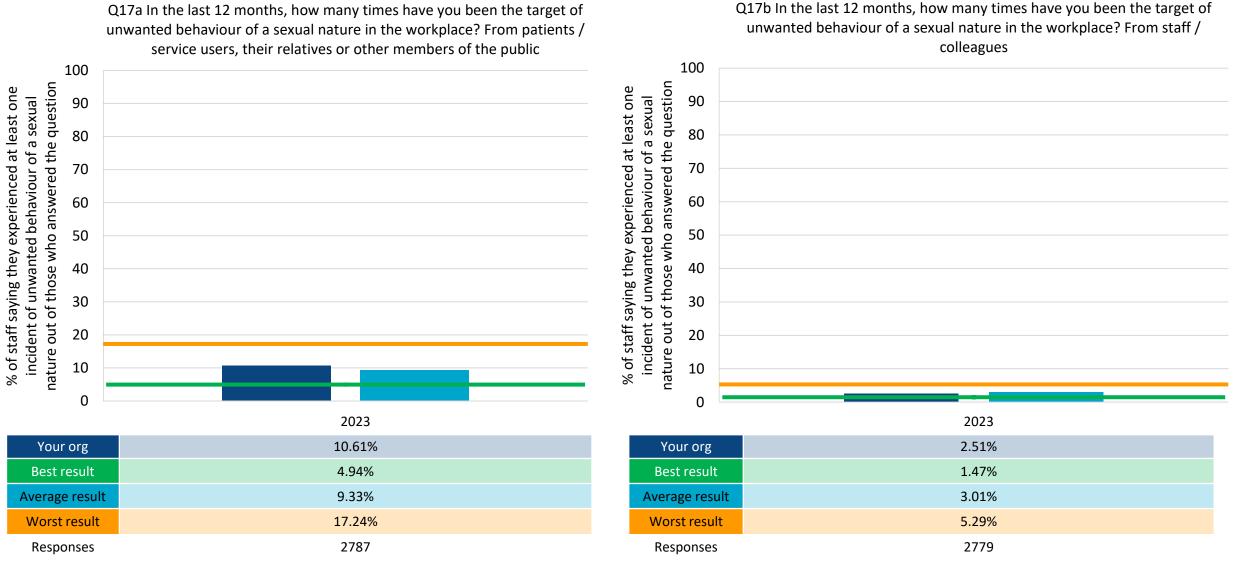
you personally experienced harassment, bullying

or abuse at work from ...? Managers.

Q14c In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from ...? Other colleagues.

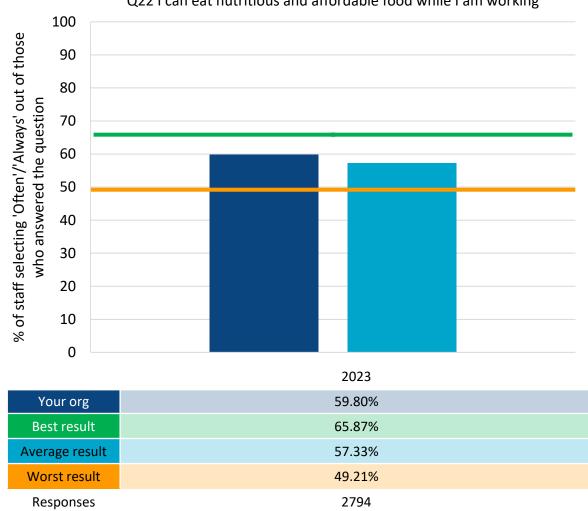






*These questions do not contribute towards any People Promise element score, theme score or sub-score





Q22 I can eat nutritious and affordable food while I am working

*These questions do not contribute towards any People Promise element score, theme score or sub-score





People Promise element – We are always learning



Questions included: Development – Q24a, Q24b, Q24c, Q24d, Q24e Appraisals – Q23a*, Q23b, Q23c, Q23d

*Q23a is a filter question and therefore influences the sub-score without being a directly scored question.

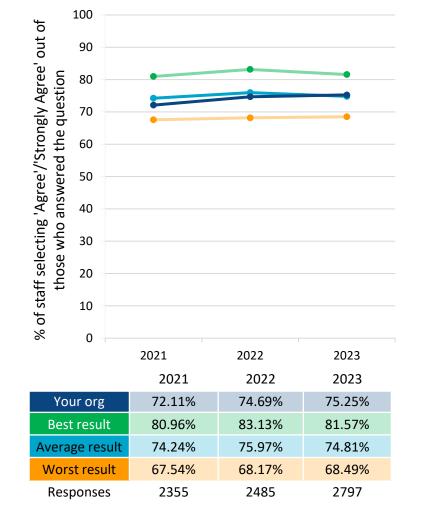
Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

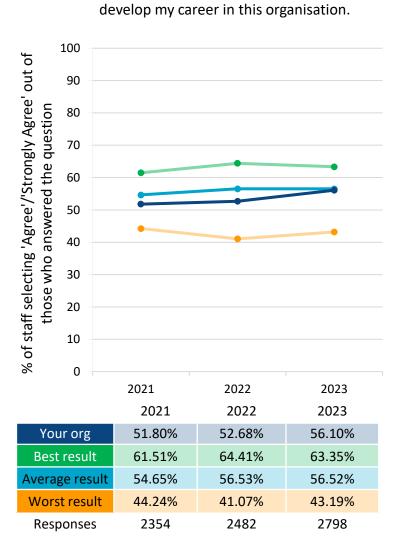




90

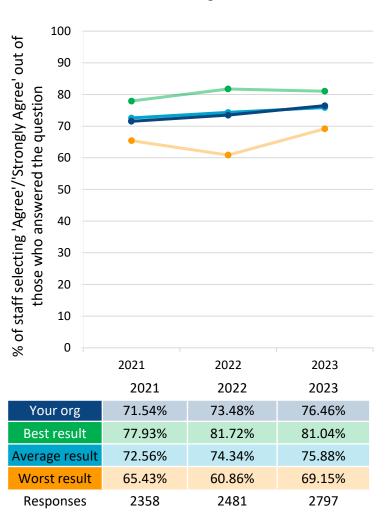
Q24a This organisation offers me challenging work.





Q24b There are opportunities for me to

Q24c I have opportunities to improve my knowledge and skills.



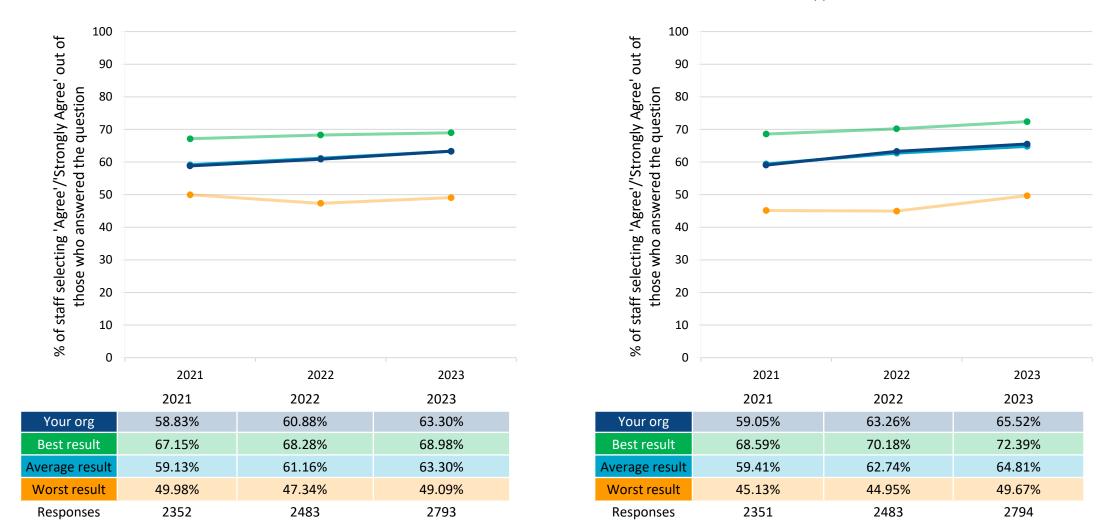






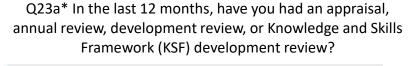
Q24d I feel supported to develop my potential.

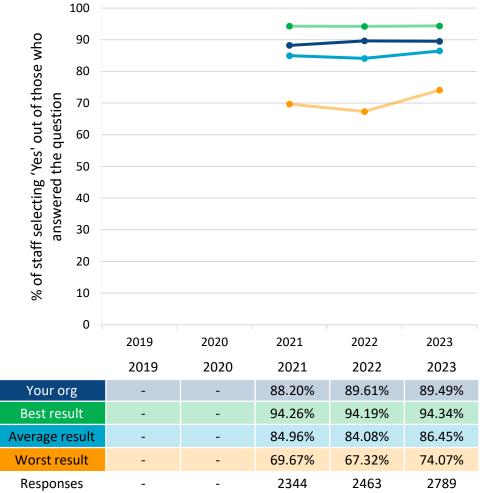
Q24e I am able to access the right learning and development opportunities when I need to.

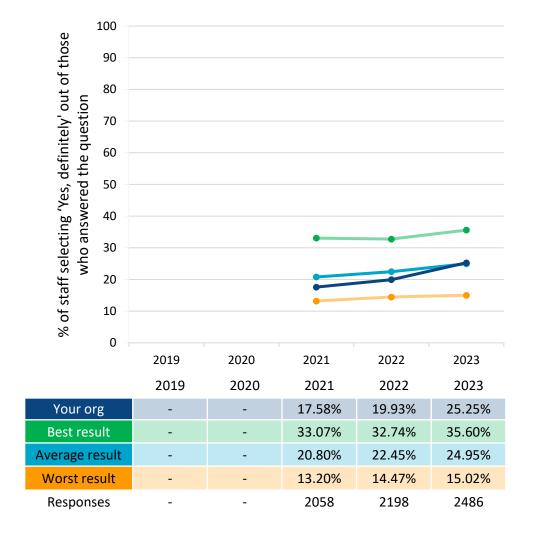




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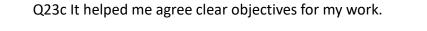
Q23b It helped me to improve how I do my job.

*Q23a is a filter question and therefore influences the sub-score without being a directly scored question.









Q23d It left me feeling that my work is valued by my organisation.

2019

2019

-

-

_

-

2020

2020

-

-

-

-

2021

2021

34.72%

43.10%

33.29%

23.36%

2056

2022

2022

35.27%

43.17%

34.94%

20.07%

2199

2023

2023

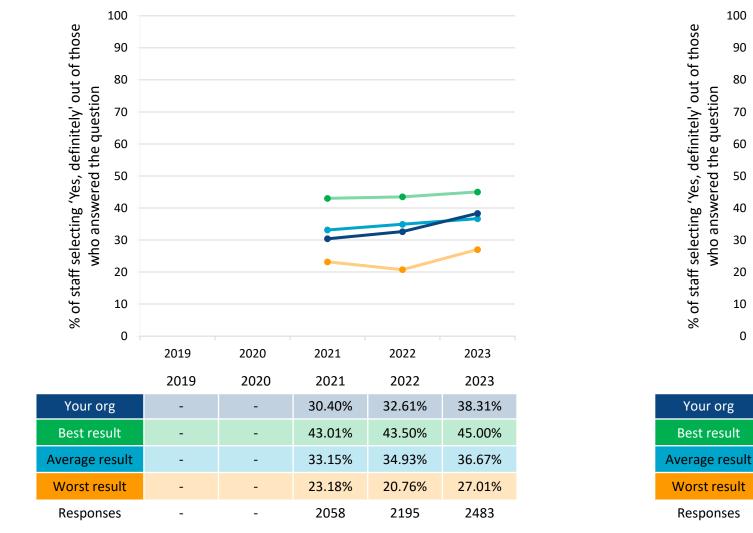
38.91%

45.01%

36.48%

21.93%

2481







People Promise element – We work flexibly



Questions included: Support for work-life balance – Q6b, Q6c, Q6d Flexible working – Q4d

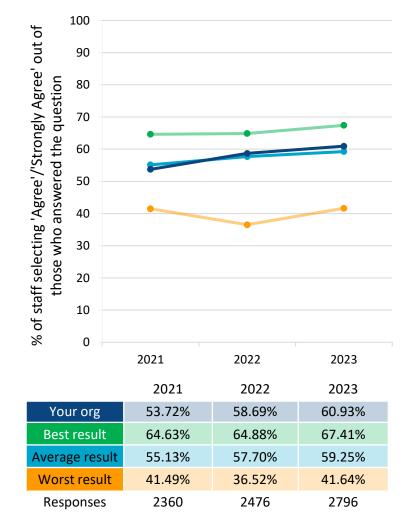
Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

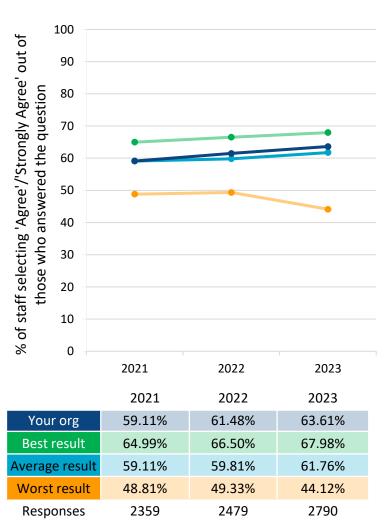


People Promise elements and theme results – We work flexibly: Support for work-life balance



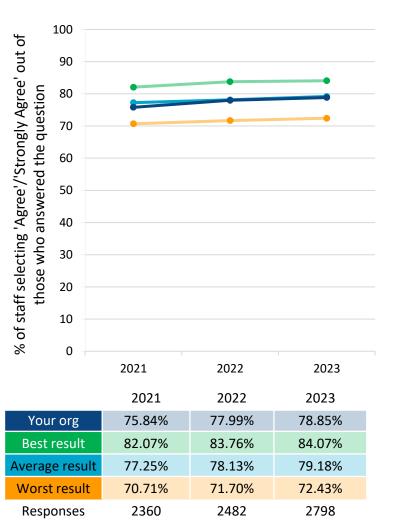
Q6b My organisation is committed to helping me balance my work and home life.





Q6c I achieve a good balance between my work life and my home life.

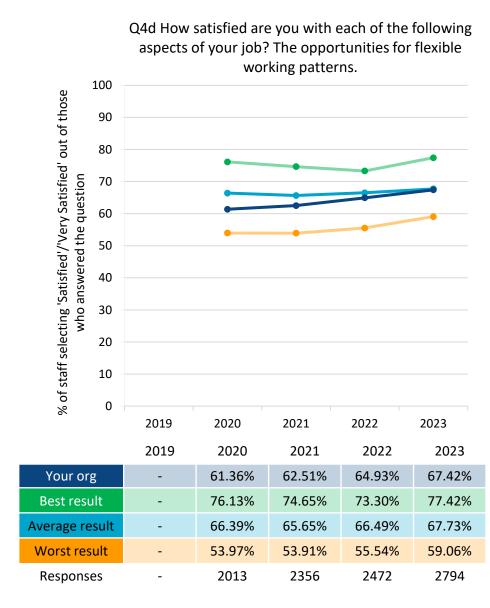
Q6d I can approach my immediate manager to talk openly about flexible working.







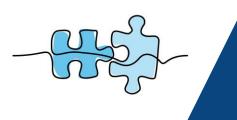








People Promise element – We are a team

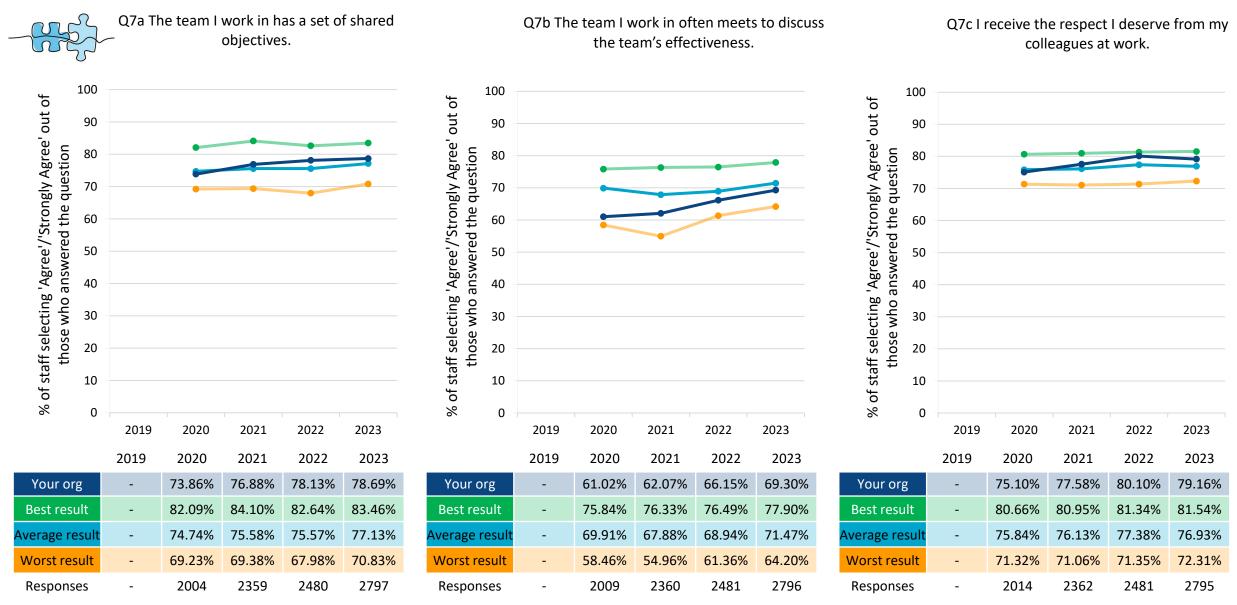


Questions included: Team working – Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a Line management – Q9a, Q9b, Q9c, Q9d

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.







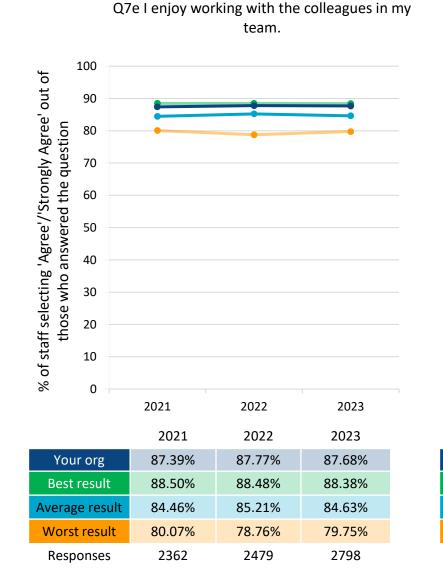


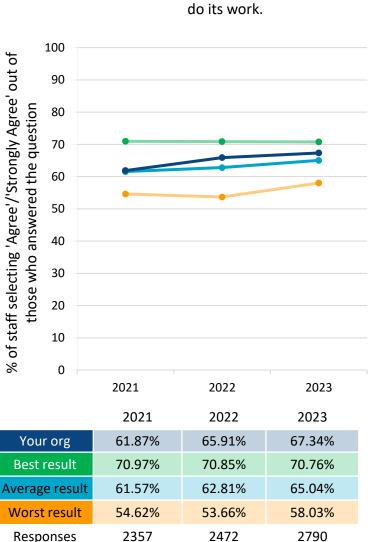


Q7f My team has enough freedom in how to

Q7d Team members understand each other's roles. 100 of out 90 of staff selecting 'Agree'/'Strongly Agree' those who answered the question 80 70 60 50 40 30 20 10 % 0 2021 2022 2023 2021 2022 2023 75.15% 74.83% Your org 74.14% **Best result** 78.20% 75.63% 76.53% 71.36% 70.61% 71.92% Average result 61.93% 65.82% 65.44% Worst result 2359 2477 2796

Responses









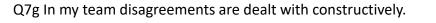


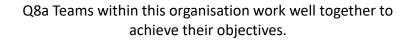
Worst result

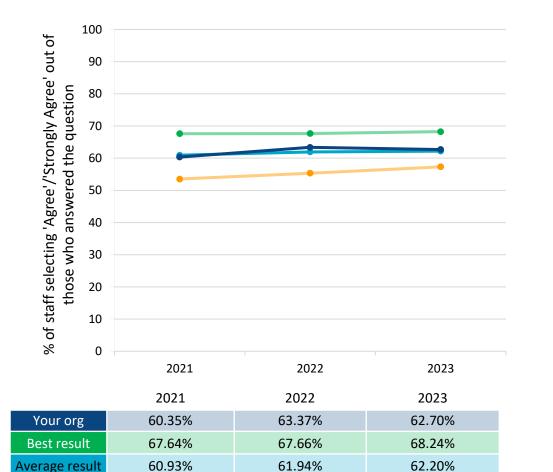
Responses

53.52%

2357





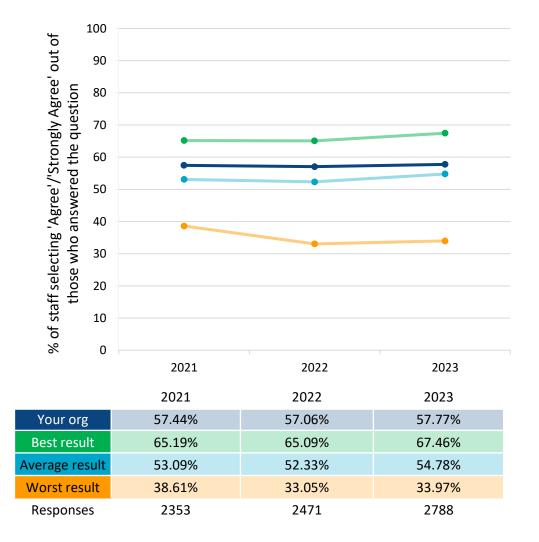


55.34%

2475

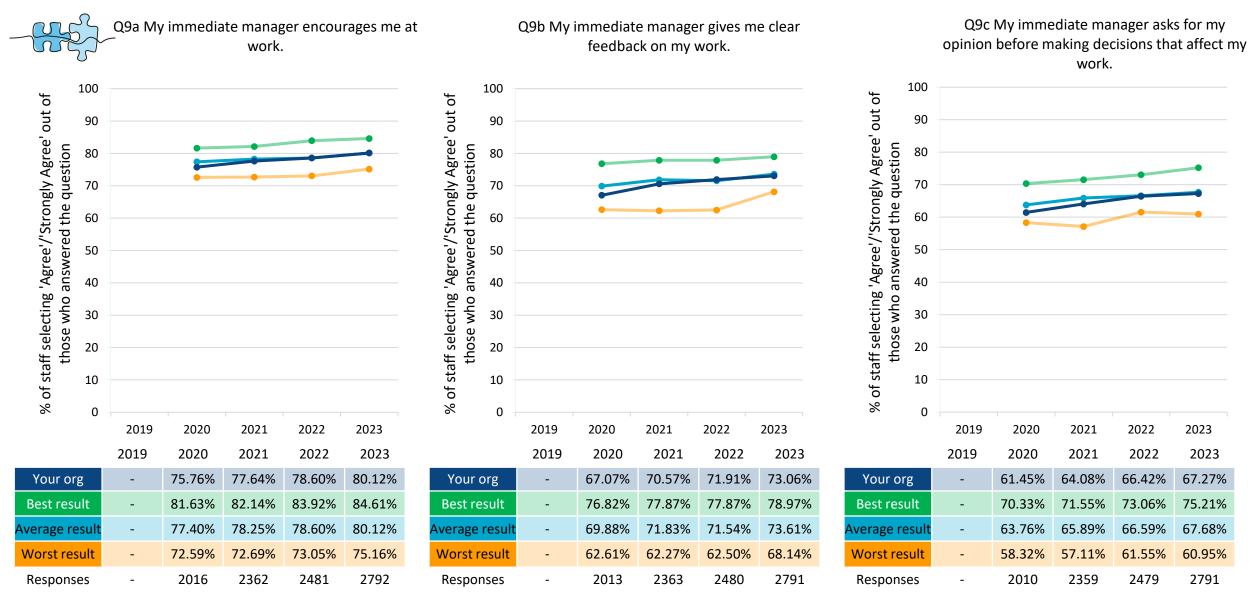
57.33%

2790





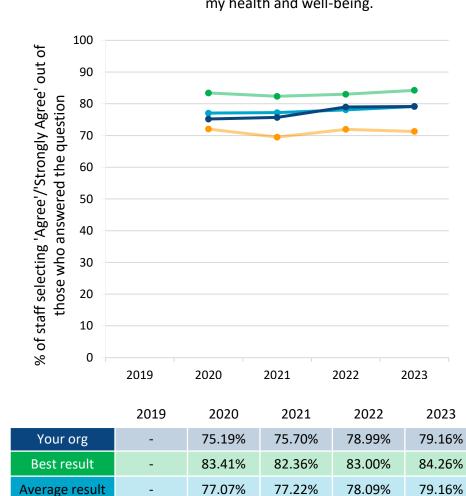












Q9d My immediate manager takes a positive interest in my health and well-being.

Gloucestershire Health and Care NHS Foundation Trust Benchmark report

72.04% 2012

69.49%

2360

71.93%

2480

71.29%

2799

-

Worst result

Responses



Theme – Staff engagement

Questions included: Motivation – Q2a, Q2b, Q2c Involvement – Q3c, Q3d, Q3f Advocacy – Q25a, Q25c, Q25d

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

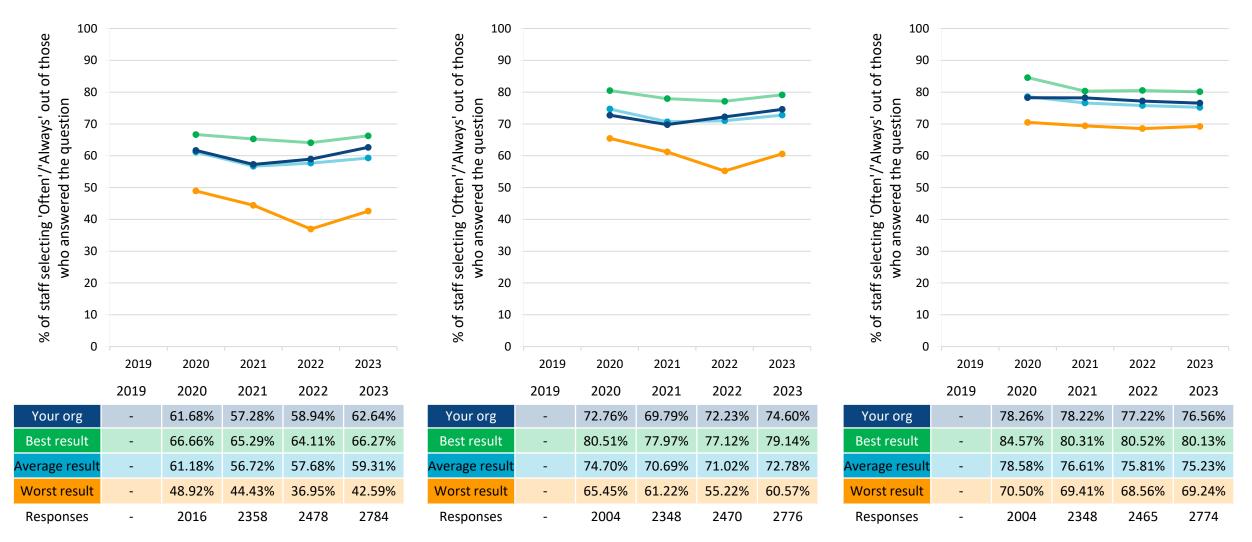
People Promise elements and theme results – Staff engagement: Motivation



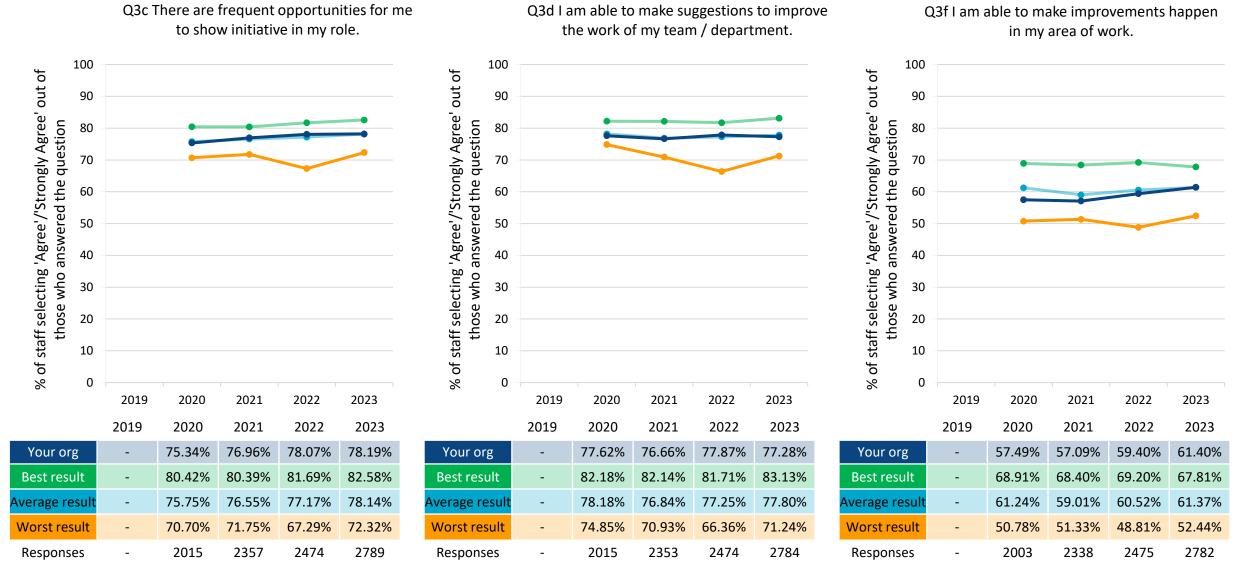
Q2a I look forward to going to work.

Q2b I am enthusiastic about my job.

Q2c Time passes quickly when I am working.

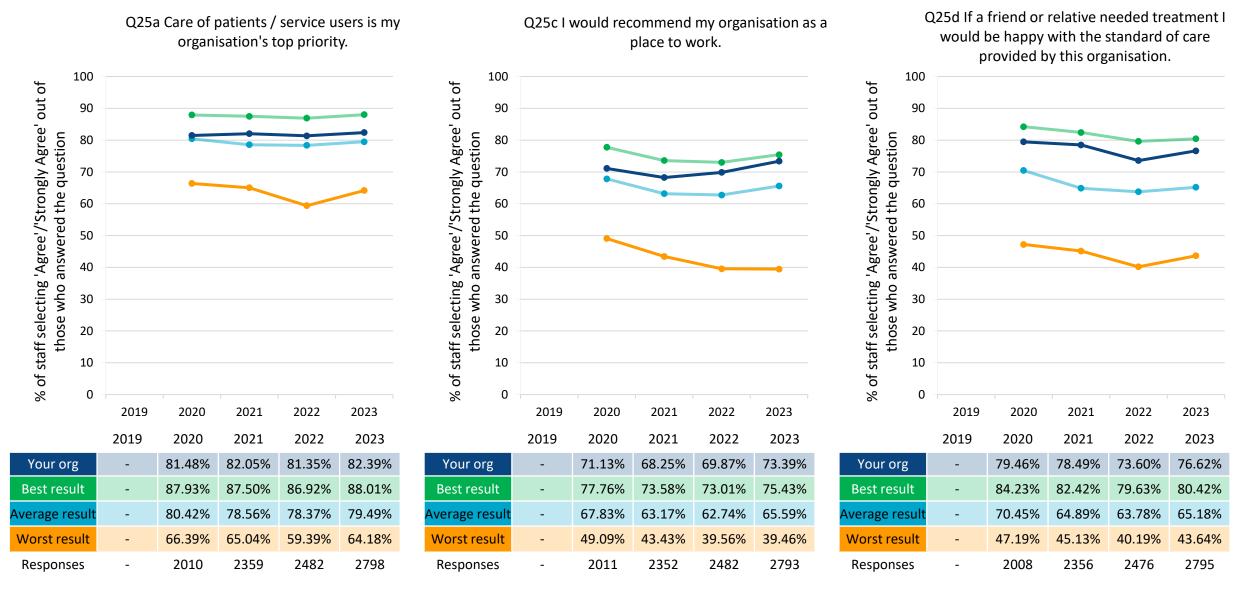






People Promise elements and theme results – Staff engagement: Advocacy







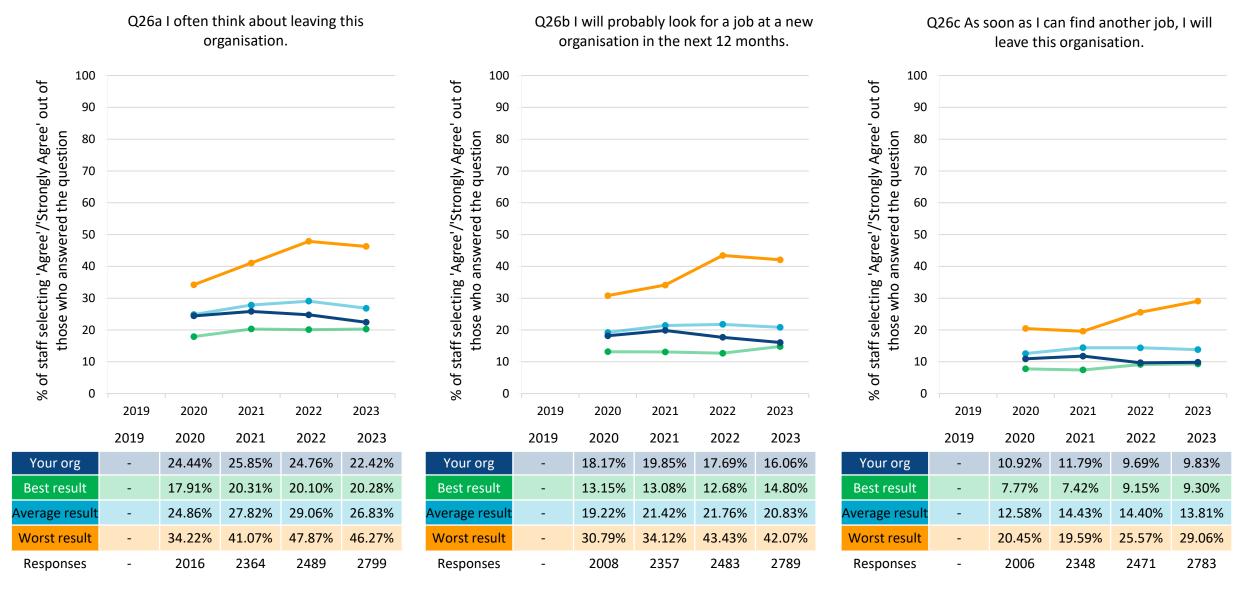


Theme - Morale

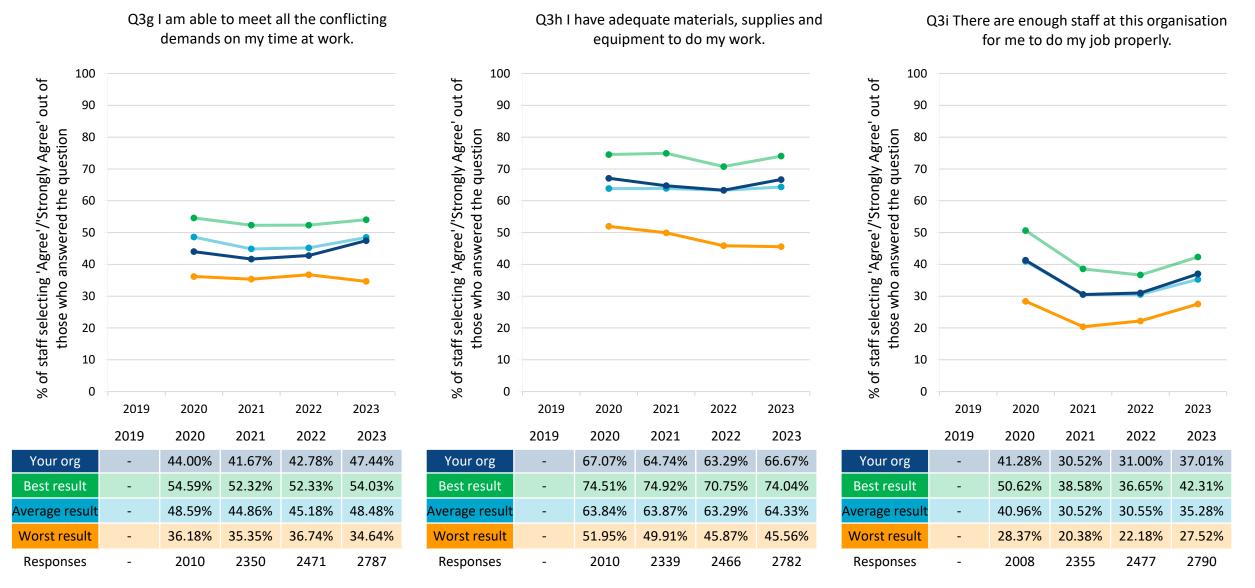
Questions included: Thinking about leaving – Q26a, Q26b, Q26c Work pressure – Q3g, Q3h, Q3i Stressors – Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



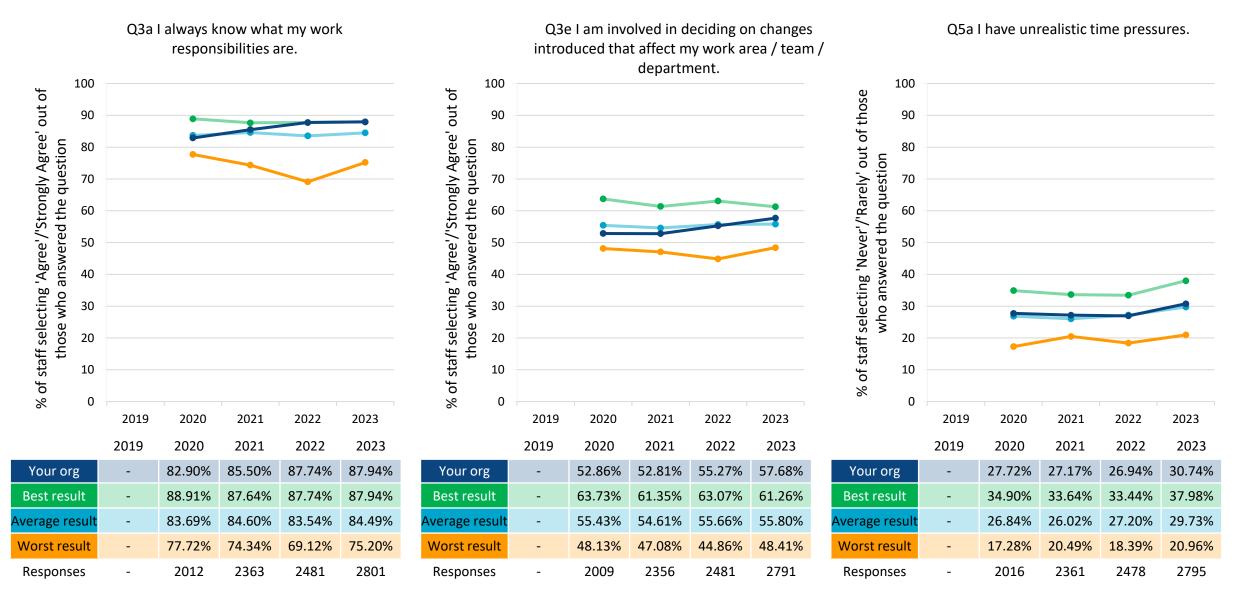






People Promise elements and theme results – Morale: Stressors





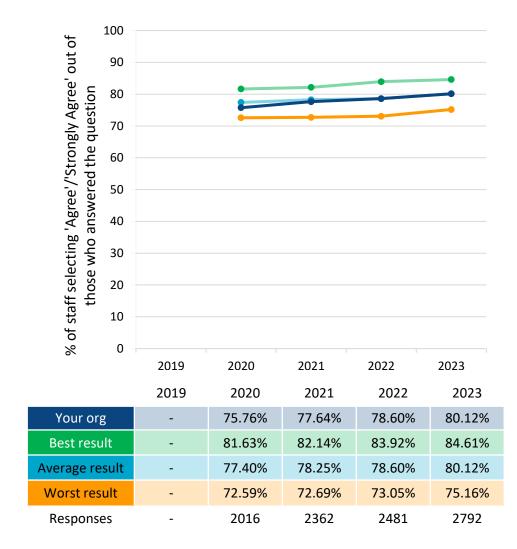




Q5b I have a choice in deciding how to do my Q5c Relationships at work are strained. Q7c I receive the respect I deserve from my work. colleagues at work. 100 100 100 out of staff selecting 'Often'/'Always' out of those of staff selecting 'Never'/'Rarely' out of those 90 90 90 of staff selecting 'Agree'/'Strongly Agree' answered the question 80 80 80 who answered the question who answered the question 70 70 70 60 60 60 50 50 50 40 40 40 who 30 30 30 those 20 20 20 10 10 10 of % % 0 0 0 % 2020 2022 2023 2019 2020 2021 2022 2023 2020 2021 2022 2023 2019 2021 2019 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 Your org 63.55% 63.48% 66.82% 65.80% 53.84% 55.47% 57.79% 59.02% 75.10% 77.58% 80.10% 79.16% -Your org Your org --71.04% 70.51% Best result 75.27% 71.25% 60.08% 61.37% 60.64% 63.46% Best result 80.66% 80.95% 81.34% 81.54% **Best result** ---64.10% 64.00% Average result 64.05% 63.77% 53.68% 53.70% 54.89% 56.46% 75.84% 76.13% 77.38% 76.93% Average resul⁻ Average result ---56.52% 54.84% 52.72% Worst result 57.16% -Worst result 43.46% 43.80% 47.54% 45.83% Worst result 71.32% 71.06% 71.35% 72.31% --2010 2475 2778 Responses 2349 Responses 2013 2358 2477 2790 Responses 2014 2362 2481 2795



Q9a My immediate manager encourages me at work.





Question not linked to People Promise elements or themes

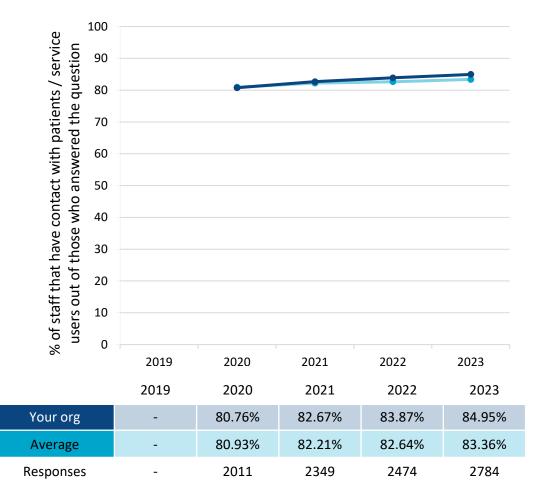
Questions included:* Q1, Q10a, Q10b, Q10c, Q11e, Q16c, Q18, Q19a, Q19b, Q19c, Q19d, Q31b, Q26d

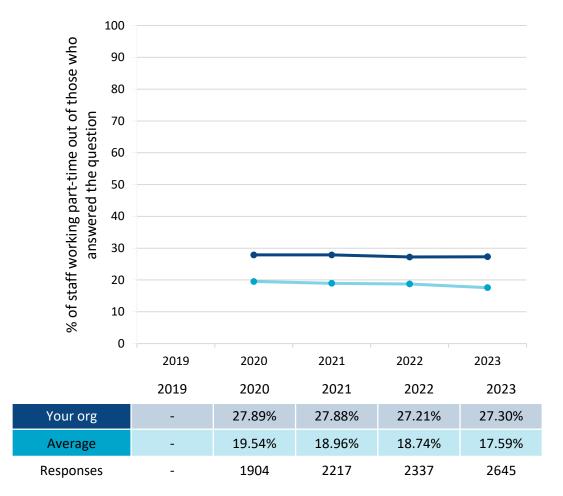
*The results for Q17a, Q17b and Q22 are reported in the section for People Promise element 4: We are safe and healthy. These questions do not contribute to any score or sub-score calculations. Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





Q1 Do you have face-to-face, video or telephone contact with patients / service users as part of your job?





Q10a How many hours a week are you contracted to work?





2023

2023

56.75%

49.26%

57.50%

72.60%

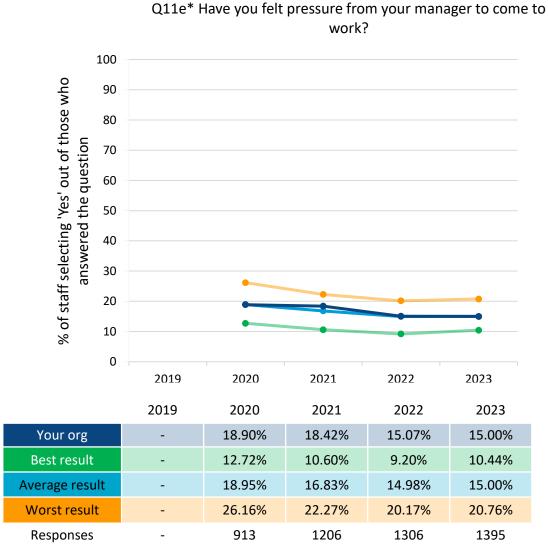
2700

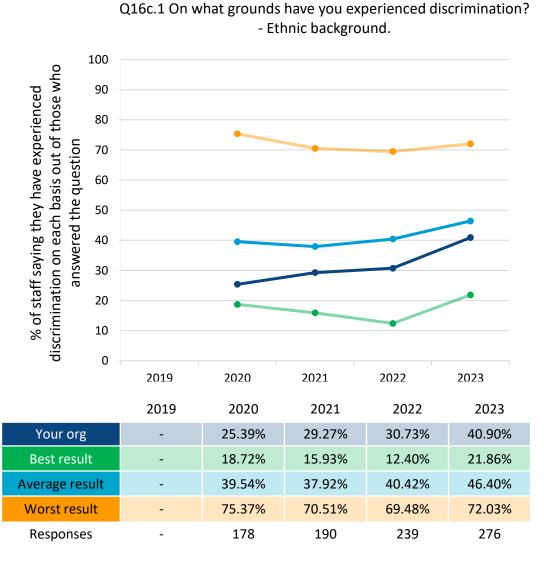
Q10c On average, how many additional UNPAID hours do you Q10b On average, how many additional PAID hours do you work work per week for this organisation, over and above your per week for this organisation, over and above your contracted contracted hours? hours? 100 100 of % of staff working additional paid hours out of of staff working additional unpaid hours out 90 90 answered the question those who answered the question 80 80 70 70 60 60 50 50 40 40 those who 30 30 20 20 10 10 % 0 0 2020 2021 2022 2019 2019 2020 2021 2022 2023 2019 2020 2021 2022 2019 2020 2021 2022 2023 60.60% 60.30% 58.90% Your org Your org 21.07% 23.32% 25.94% 24.70% --52.76% 55.80% 55.22% Lowest 11.21% 10.81% 11.17% 8.88% Lowest --60.82% 62.37% 61.17% 23.40% 26.03% 26.31% 25.25% Average Average --Highest 76.29% 75.08% 78.33% 35.88% 37.60% 37.36% Highest 35.06% --1964 2407 Responses 1922 2271 2370 2687 Responses 2306

-





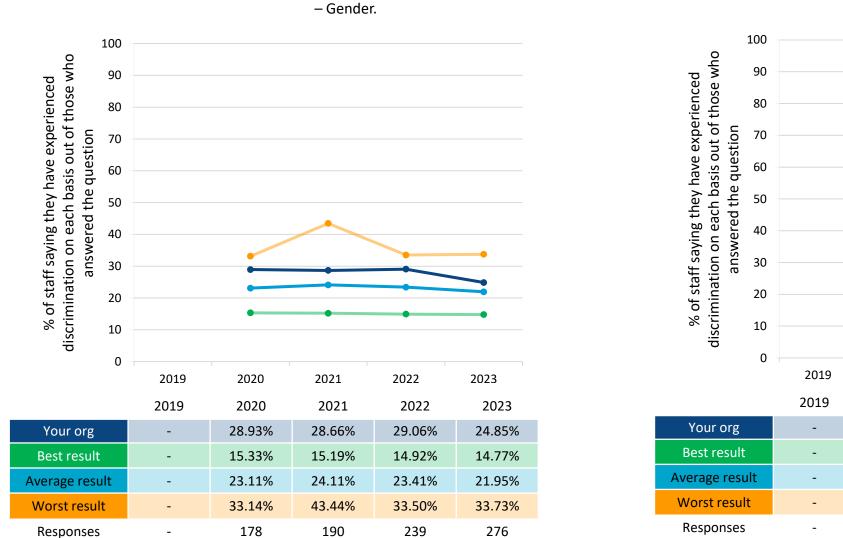




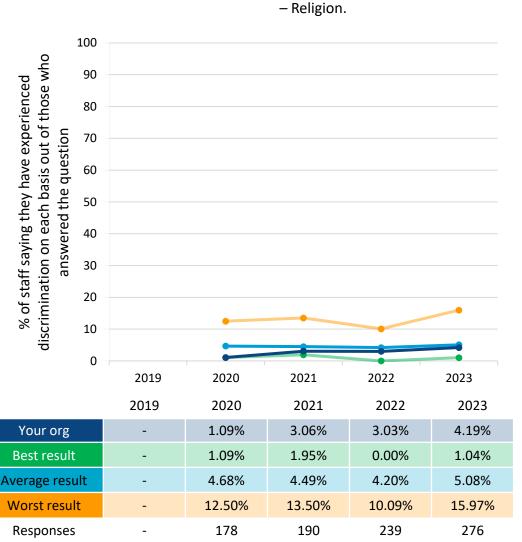
*Q11e is only answered by staff who responded 'Yes' to Q11d.







Q16c.2 On what grounds have you experienced discrimination?



Q16c.3 On what grounds have you experienced discrimination?





2023

2023

9.04%

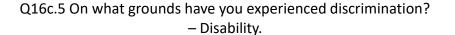
4.96%

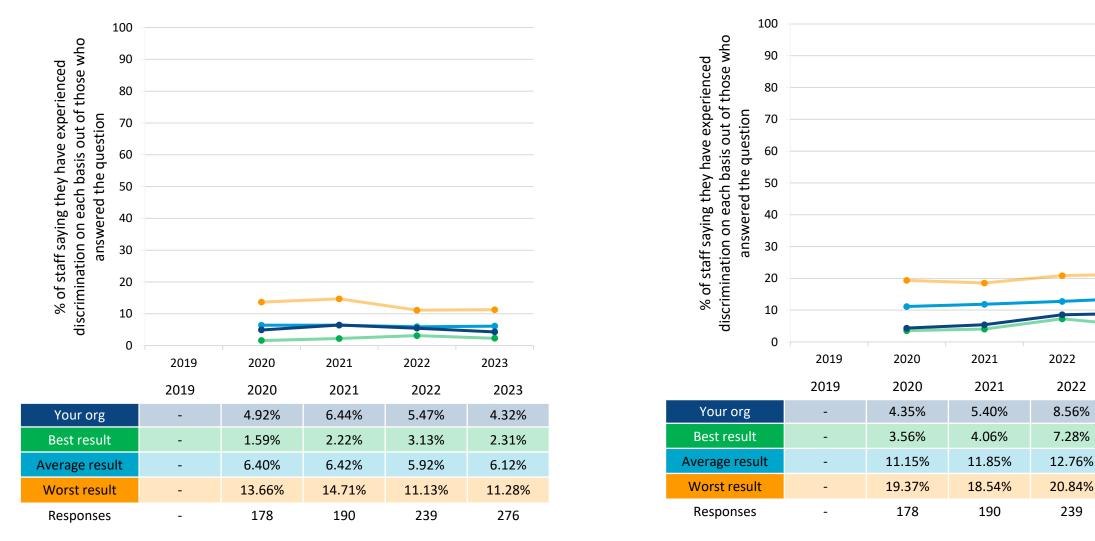
13.82%

21.36%

276

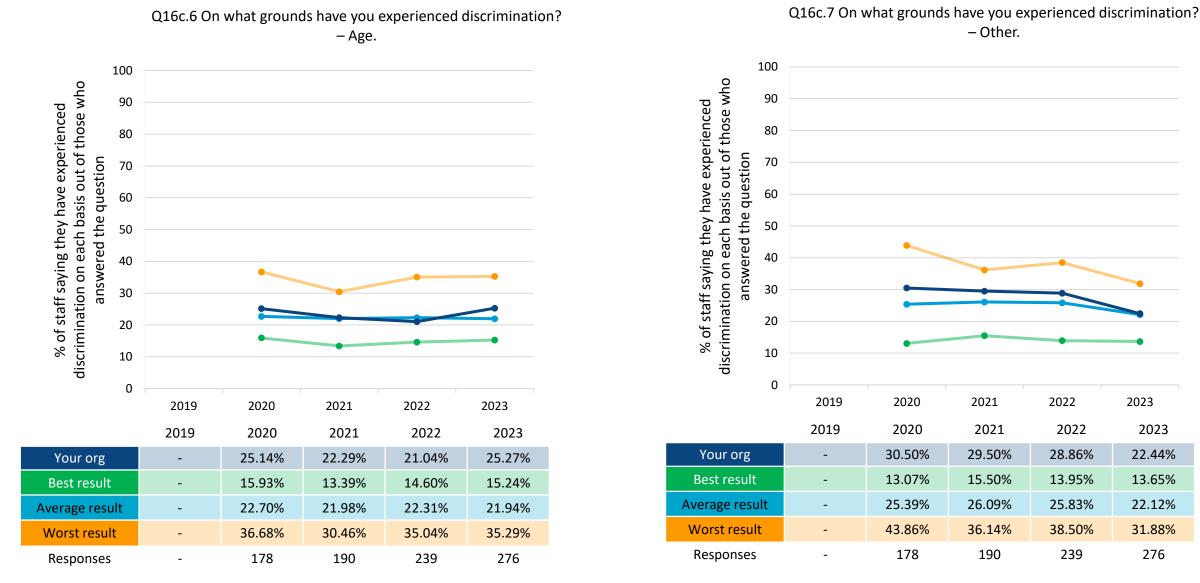
Q16c.4 On what grounds have you experienced discrimination? – Sexual orientation.









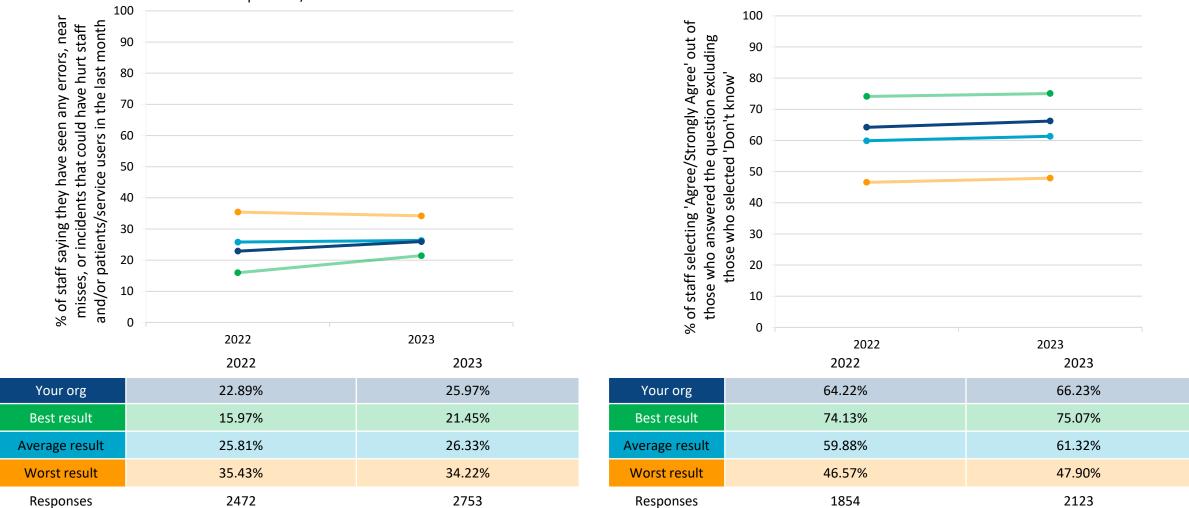




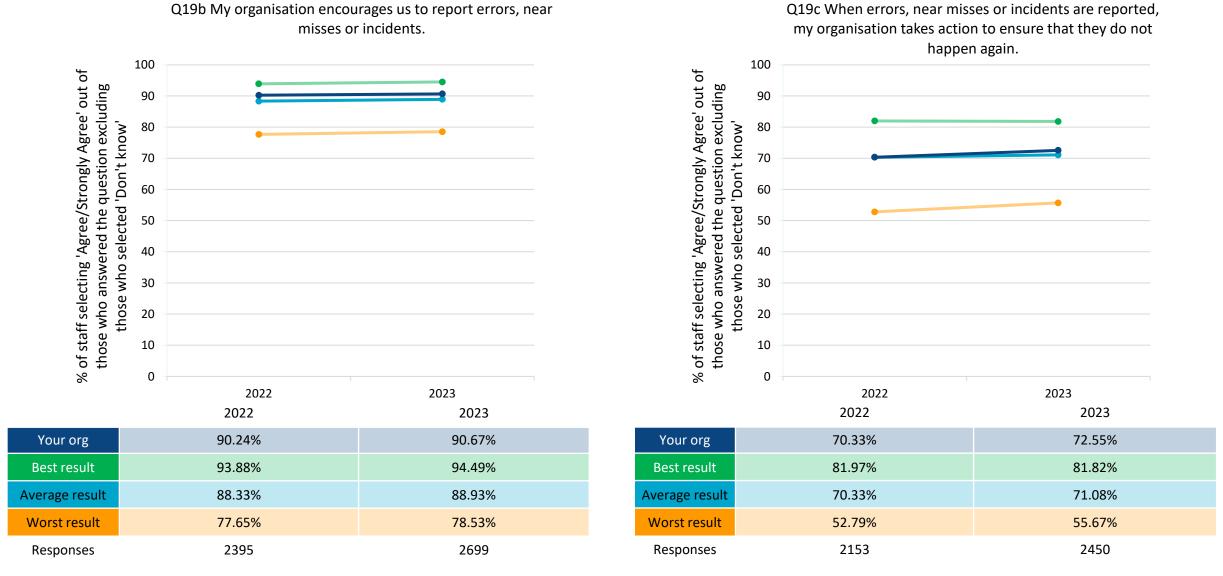
Q19a My organisation treats staff who are involved in an

error, near miss or incident fairly.

Q18 In the last month have you seen any errors, near misses, or incidents that could have hurt staff and/or patients/service users?



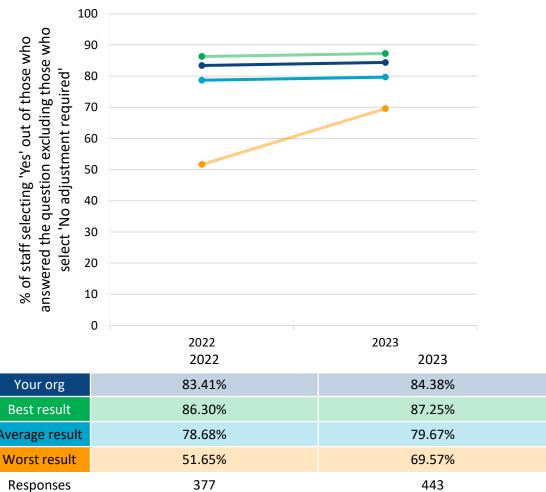






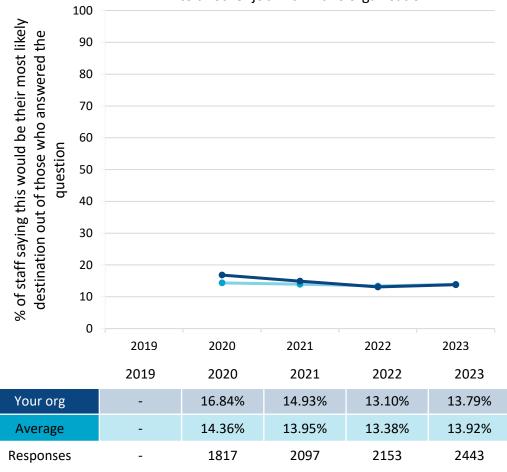
100 100 % of staff selecting 'Agree/Strongly Agree' out of answered the question excluding those who those who answered the question excluding 90 % of staff selecting 'Yes' out of those who 90 adjustment required' 80 80 'Don't know' 70 70 60 60 those who selected 50 50 40 40 No 30 30 select ' 20 20 10 10 0 0 2022 2023 2022 2022 2022 2023 Your org 63.80% 64.62% Your org 83.41% 86.30% Best result 72.97% 74.36% Best result 78.68% 63.80% 64.49% Average result Average result Worst result 36.65% 42.84% Worst result 51.65% 2211 2485 Responses

Q19d We are given feedback about changes made in response to reported errors, near misses and incidents. Q31b Has your employer made reasonable adjustment(s) to enable you to carry out your work?

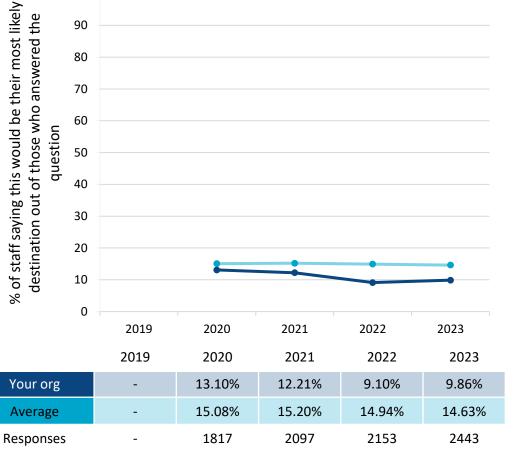




Q26d.1 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job within this organisation.

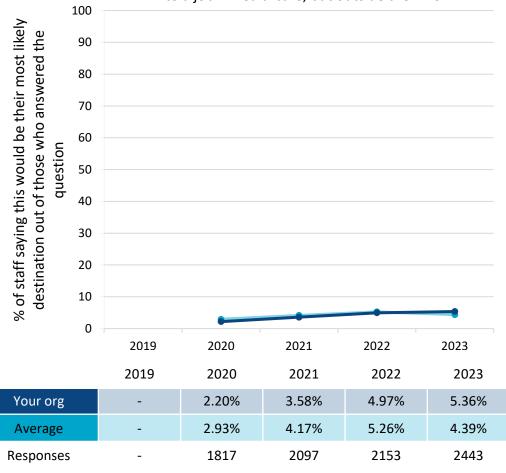


Q26d.2 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job in a different NHS Trust/organisation. 100





Q26d.3 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job in healthcare, but outside the NHS.

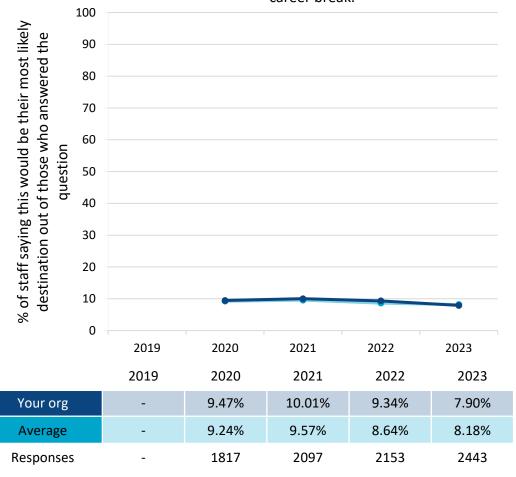


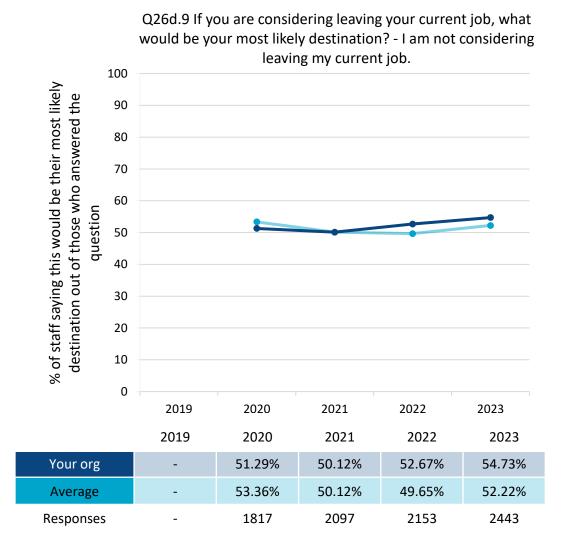
Q26d.4 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job outside healthcare. 100 % of staff saying this would be their most likely destination out of those who answered the 90 80 70 60 question 50 40 30 20 10 0 2019 2020 2021 2022 2023 2019 2020 2021 2022 2023 7.10% 9.16% 10.82% 8.35% Your org -6.83% 7.77% 6.78% 5.53% Average -1817 2097 2153 2443 Responses -





Q26d.5 If you are considering leaving your current job, what would be your most likely destination? - I would retire or take a career break.





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Workforce Equality Standards

Note where there are fewer than 10 responses for a question, results are suppressed to protect staff confidentiality and reliability of data.



Workforce Race Equality Standards (WRES)

This section contains data for the organisation required for the NHS Staff Survey indicators used in the Workforce Race Equality Standard (WRES). It includes the 2019-2023 organisation and benchmarking group median results for q13a, q13b&c combined, q15, and q16b split by ethnicity (by white staff / staff from all other ethnic groups combined).

Workforce Disability Equality Standards (WDES)

This section contains data for the organisation required for the NHS Staff Survey indicators used in the Workforce Disability Equality Standard (WDES). It includes the 2019-2023 organisation and benchmarking group median results for q4b, q11e, q14a-d, and q15 split by staff with a long lasting health condition or illness compared to staff without a long lasting health condition or illness. It also shows results for q31b (for staff with a long lasting health condition or illness only), and the staff engagement score for staff with a long lasting health condition or illness, compared to staff without a long lasting health condition or illness, compared to staff without a long lasting health condition or illness and the overall engagement score for the organisation.

In 2022, the text for q31b was updated and the word 'adequate' was updated to 'reasonable'.

The WDES breakdowns are based on the responses to q31a Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?



This section contains data required for the staff survey indicators used in the Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES). Data presented in this section are unweighted.

Workforce Race Equality Standards (WRES)

Indicator	Qu No	Workforce Race Equality Standard				
	For each of the following indicators, compare the outcomes of the responses for white staff and staff from all other ethnic groups combined					
5 Q14a Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in last 12 months		Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in last 12 months				
6	Q14b & Q14c	Percentage of staff experiencing harassment, bullying or abuse from staff in last 12 months				
		Percentage believing that their organisation provides equal opportunities for career progression or promotion				
		In the last 12 months have you personally experienced discrimination at work from any of the following? b) Manager/team leader or other colleagues				

Workforce Disability Equality Standards (WDES)

Indicator	Qu No	Workforce Disability Equality Standard						
	For each of the following indicators, compare the responses for staff with a LTC* or illness vs staff without a LTC or illness							
4a Q14a Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or other members of the public								
4b Q14b		Percentage of staff experiencing harassment, bullying or abuse from managers						
4c Q14c		Percentage of staff experiencing harassment, bullying or abuse from other colleagues						
4d	Q14d	ge of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it						
5	Q15	Percentage believing that their organisation provides equal opportunities for career progression or promotion						
6 Q11e		Percentage of staff saying that they have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties						
7	Q4b	Percentage staff saying that they are satisfied with the extent to which their organisation values their work						
8 Q31b		Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work						
9a	theme_engagement	The staff engagement score for staff with LTC or illness vs staff without a LTC or illness						

*Staff with a long term condition

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Workforce Race Equality Standards (WRES)

Vertical scales on the following charts vary from slide to slide and this effects how results are displayed. This allows incremental changes and small differences between results for subgroups to be more easily interpreted.

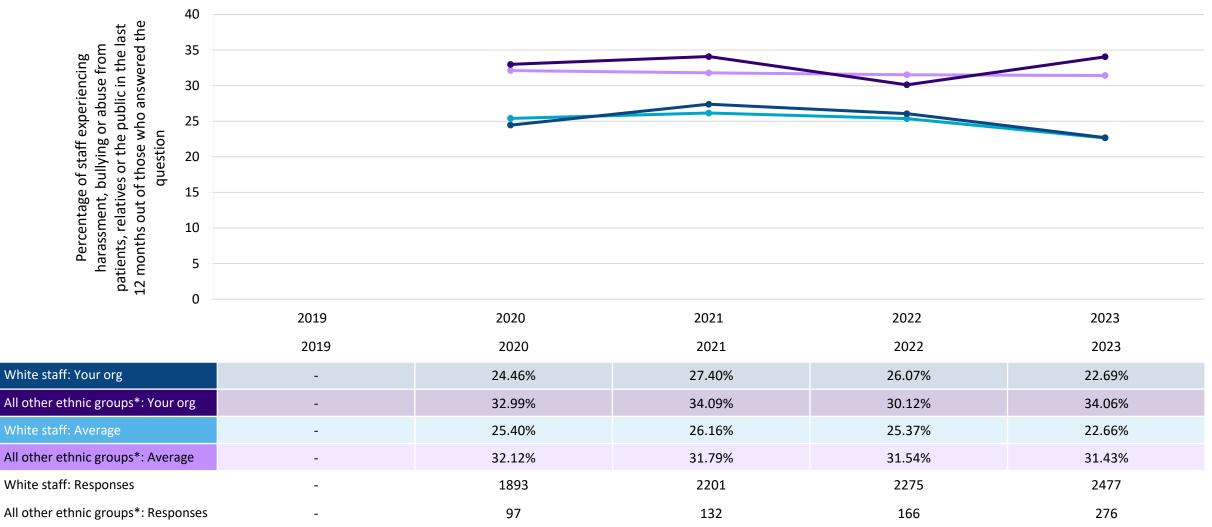
Data shown in the WRES charts are unweighted.

Averages are calculated as the median for the benchmark group.

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

Workforce Race Equality Standard (WRES)



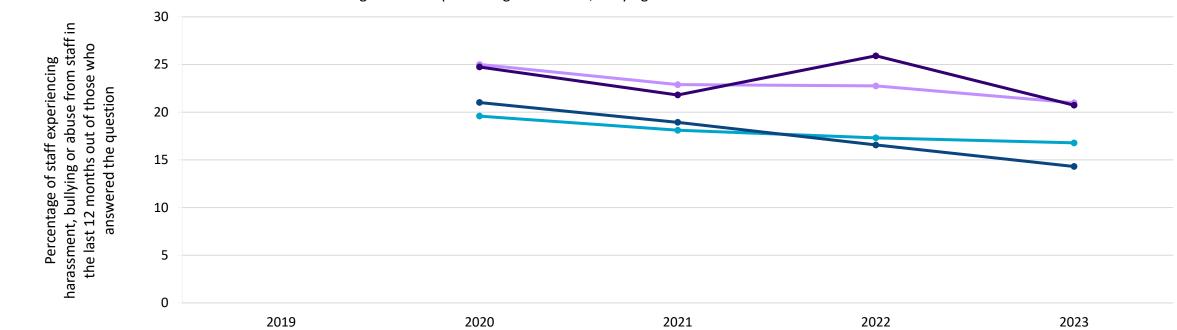


Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in the last 12 months

*Staff from all other ethnic groups combined

> Workforce Race Equality Standard (WRES)





Percentage of staff experiencing harassment, bullying or abuse from staff in the last 12 months

		2019	2020	2021	2022	2023	
		2019	2020	2021	2022	2023	
	White staff: Your org	-	21.01%	18.93%	16.56%	14.31%	
	All other ethnic groups*: Your org	-	24.74%	21.80%	25.90%	20.73%	
	White staff: Average	-	19.59%	18.10%	17.31%	16.78%	
	All other ethnic groups*: Average	-	25.00%	22.88%	22.75%	20.98%	
	White staff: Responses	-	1899	2197	2276	2481	
	All other ethnic groups*: Responses	-	97	133	166	275	

Workforce Race Equality Standard (WRES)



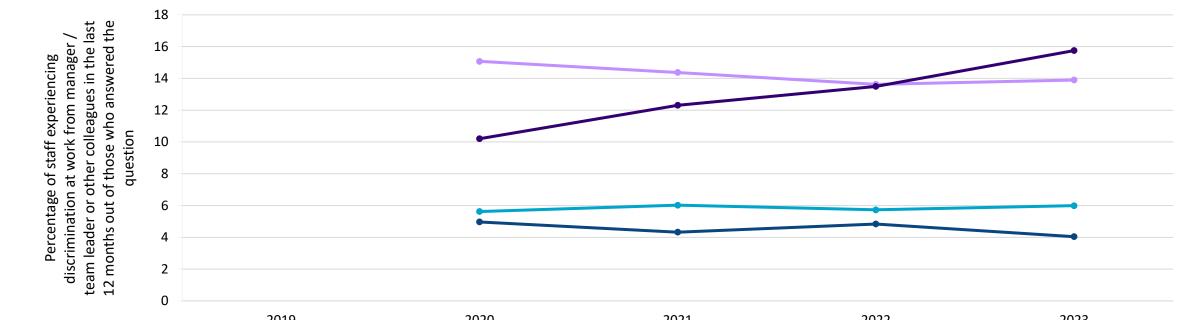
70 organisation provides equal opportunities Percentage of staff believing that the for career progression or promotion 60 50 40 30 20 10 0 2020 2019 2021 2022 2023 2019 2020 2021 2022 2023 White staff: Your org 57.27% 59.56% 61.89% 61.59% -All other ethnic groups*: Your org 43.88% 45.86% 50.60% 44.89% White staff: Average 60.90% 60.98% 62.33% 61.82% All other ethnic groups*: Average 45.54% 46.84% 49.65% 50.50% White staff: Responses 1905 2191 2270 2468 All other ethnic groups*: Responses 98 133 166 274

Percentage of staff believing that the organisation provides equal opportunities for career progression or promotion.

*Staff from all other ethnic groups combined

Workforce Race Equality Standard (WRES)





Percentage of staff experiencing discrimination at work from manager / team leader or other colleagues in the last 12 months.

	2019	2020	2021	2022	2023
	2019	2020	2021	2022	2023
White staff: Your org	-	4.97%	4.32%	4.84%	4.05%
All other ethnic groups*: Your org	-	10.20%	12.31%	13.50%	15.75%
White staff: Average	-	5.63%	6.02%	5.73%	5.99%
All other ethnic groups*: Average	-	15.07%	14.37%	13.63%	13.90%
White staff: Responses	-	1891	2197	2274	2472
All other ethnic groups*: Responses	-	98	130	163	273

*Staff from all other ethnic groups combined

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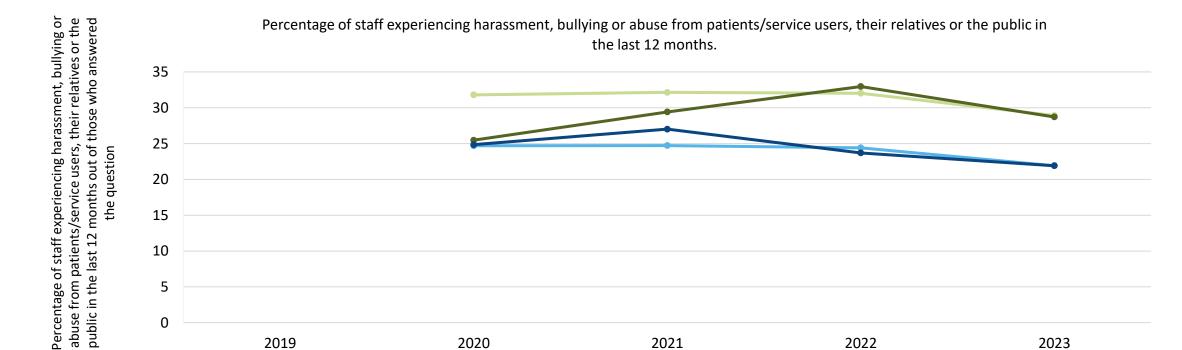


Workforce Disability Equality Standards (WDES)

Vertical scales on the following charts vary from slide to slide and this effects how results are displayed. This allows incremental changes and small differences between results for subgroups to be more easily interpreted. Data shown in the WDES charts are unweighted.

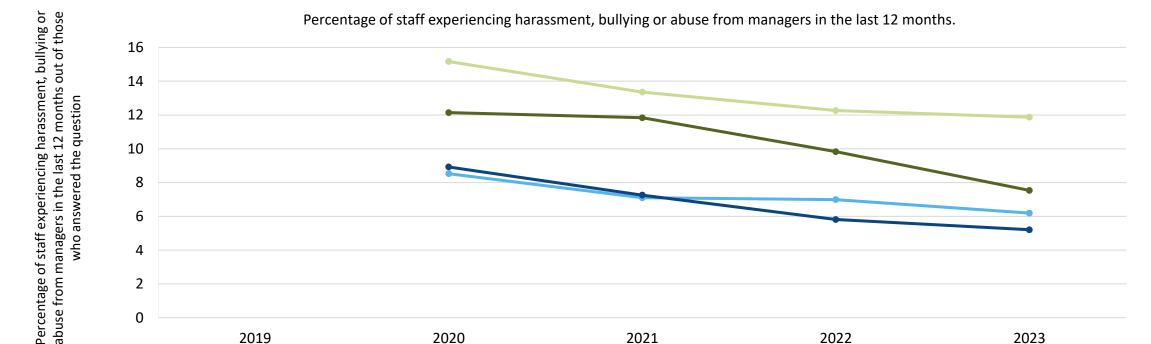
Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





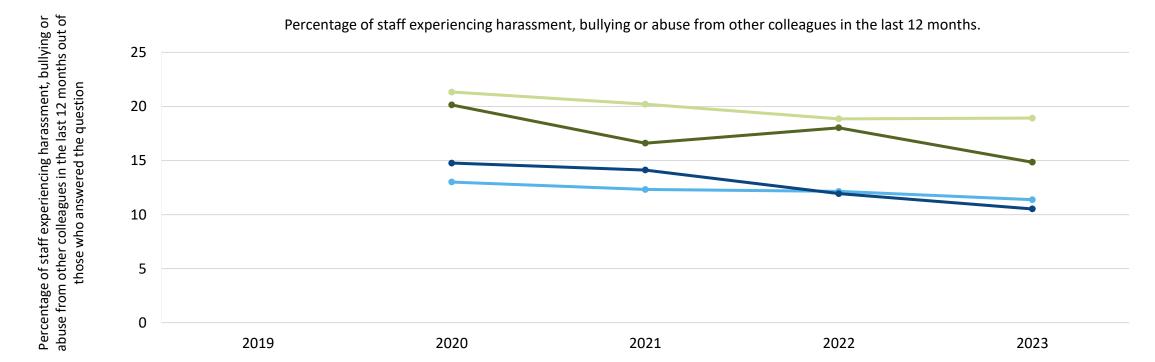
	2015	2020	2021	2022	2023
	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	25.48%	29.42%	32.98%	28.72%
Staff without a LTC or illness: Your org	-	24.86%	27.02%	23.70%	21.91%
Staff with a LTC or illness: Average	-	31.81%	32.16%	32.04%	28.92%
Staff without a LTC or illness: Average	-	24.69%	24.73%	24.42%	21.91%
Staff with a LTC or illness: Responses	-	420	588	652	745
Staff without a LTC or illness: Responses	-	1573	1743	1802	1990





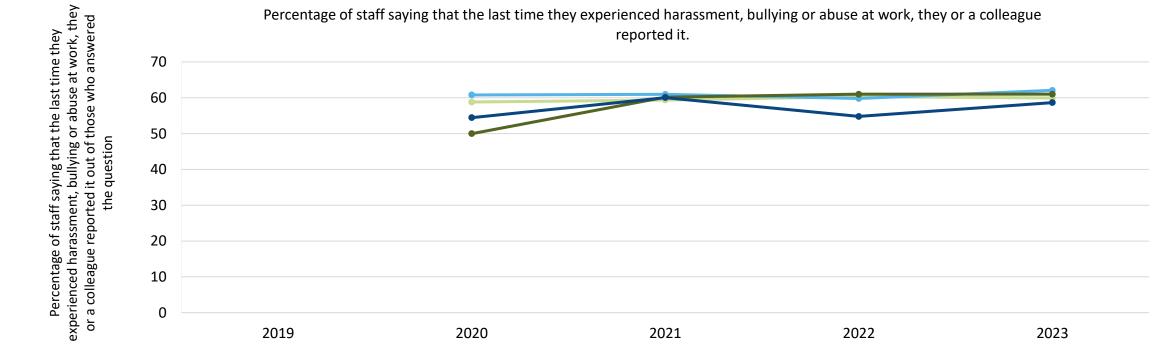
а <u></u>	2015	2020	2021	2022	2023
	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	12.14%	11.84%	9.83%	7.54%
Staff without a LTC or illness: Your org	-	8.92%	7.26%	5.81%	5.21%
Staff with a LTC or illness: Average	-	15.17%	13.36%	12.27%	11.87%
Staff without a LTC or illness: Average	-	8.52%	7.10%	6.99%	6.19%
Staff with a LTC or illness: Responses	-	420	583	651	743
Staff without a LTC or illness: Responses	-	1569	1736	1789	1978





	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	20.14%	16.61%	18.03%	14.84%
Staff without a LTC or illness: Your org	-	14.76%	14.12%	11.94%	10.52%
Staff with a LTC or illness: Average	-	21.34%	20.21%	18.86%	18.93%
Staff without a LTC or illness: Average	-	13.01%	12.33%	12.15%	11.38%
Staff with a LTC or illness: Responses	-	417	584	649	741
Staff without a LTC or illness: Responses	-	1551	1714	1784	1977





	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	50.00%	60.19%	61.00%	61.00%
Staff without a LTC or illness: Your org	-	54.46%	60.04%	54.79%	58.67%
Staff with a LTC or illness: Average	-	58.81%	59.38%	60.32%	59.93%
Staff without a LTC or illness: Average	-	60.81%	60.96%	59.81%	62.07%
Staff with a LTC or illness: Responses	-	156	211	259	259
Staff without a LTC or illness: Responses	-	505	543	522	496

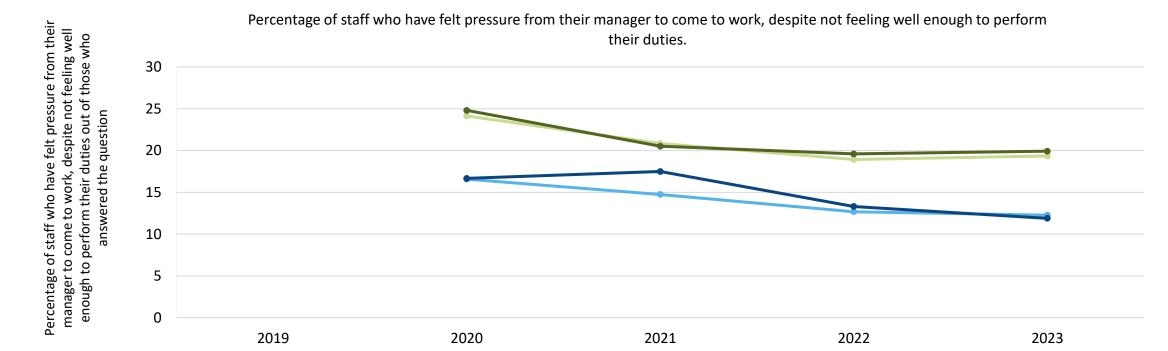


Percentage of staff who believe that their organisation provides equal opportunities for career progression or promotion.

	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	54.69%	57.04%	58.06%	56.66%
Staff without a LTC or illness: Your org	-	57.12%	59.08%	61.71%	60.91%
Staff with a LTC or illness: Average	-	54.31%	54.38%	55.99%	56.66%
Staff without a LTC or illness: Average	-	59.96%	60.23%	61.48%	61.00%
Staff with a LTC or illness: Responses	-	426	582	651	743
Staff without a LTC or illness: Responses	-	1579	1740	1797	1980

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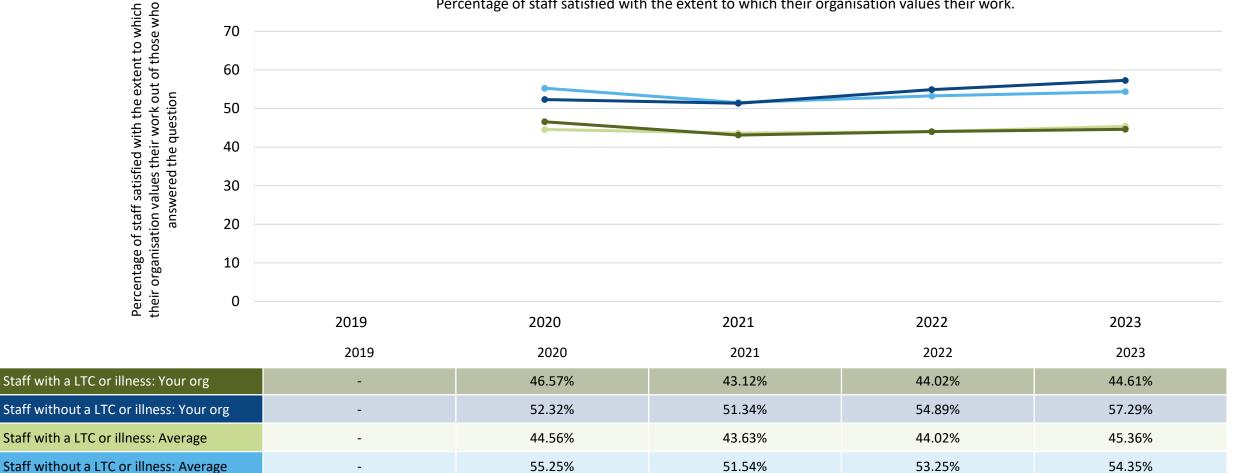


	2019	2020	2021	2022	2023
Staff with a LTC or illness: Your org	-	24.80%	20.51%	19.59%	19.92%
Staff without a LTC or illness: Your org	-	16.67%	17.49%	13.31%	11.89%
Staff with a LTC or illness: Average	-	24.14%	20.85%	18.93%	19.35%
Staff without a LTC or illness: Average	-	16.57%	14.74%	12.67%	12.27%
Staff with a LTC or illness: Responses	-	254	390	444	497
Staff without a LTC or illness: Responses	-	654	806	849	875

Staff with a LTC or illness: Responses

Staff without a LTC or illness: Responses





Percentage of staff satisfied with the extent to which their organisation values their work.

51.54%

589

1749

652

1798

Gloucestershire Health and Care NHS Foundation Trust Benchmark report

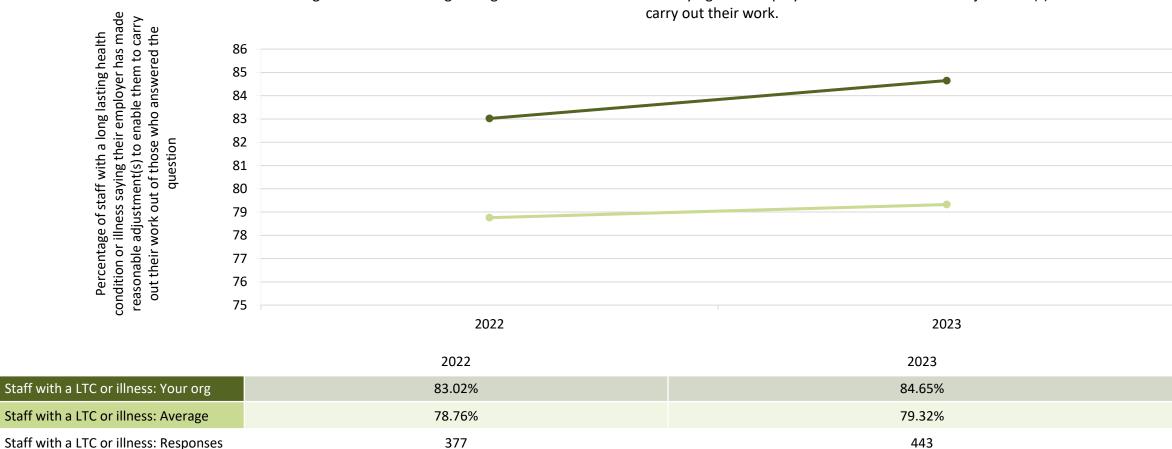
55.25%

423

1573

751

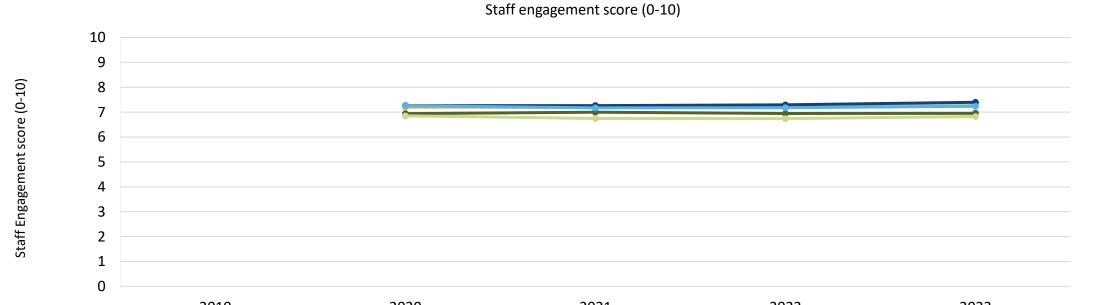
1990



Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to







	2019	2020	2021	2022	2023
	2019	2020	2021	2022	2023
Organisation average	-	7.19	7.19	7.20	7.27
Staff with a LTC or illness: Your org	-	6.94	7.00	6.94	6.95
Staff without a LTC or illness: Your org	-	7.26	7.26	7.29	7.39
Staff with a LTC or illness: Average	-	6.85	6.74	6.74	6.82
Staff without a LTC or illness: Average	-	7.26	7.17	7.18	7.23
Staff with a LTC or illness: Responses	-	427	590	652	753
Staff without a LTC or illness: Responses	-	1579	1755	1815	1999

Note. Data shown in this chart are unweighted therefore will not match weighted staff engagement scores in other outputs.





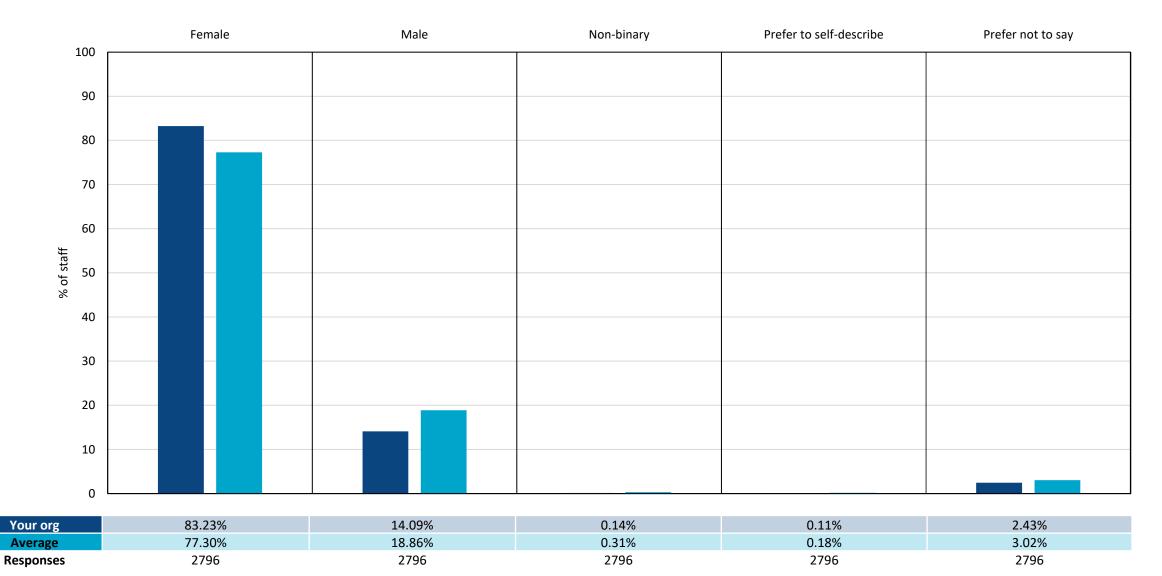
About your respondents

This section shows demographic and other background information for 2023.

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

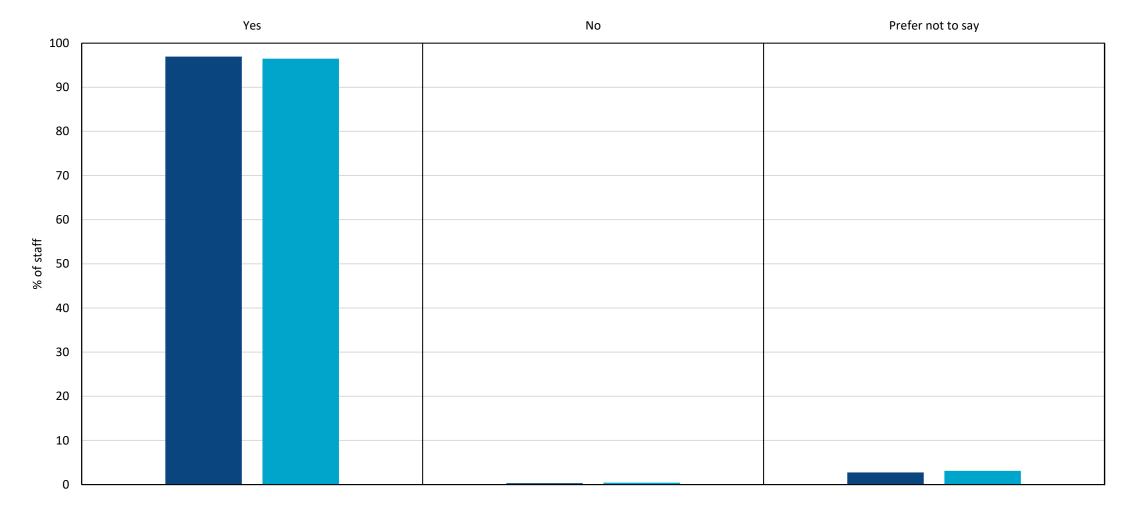
Background details - Gender





Background details — Is your gender identity the same as the sex you were registered at birth?

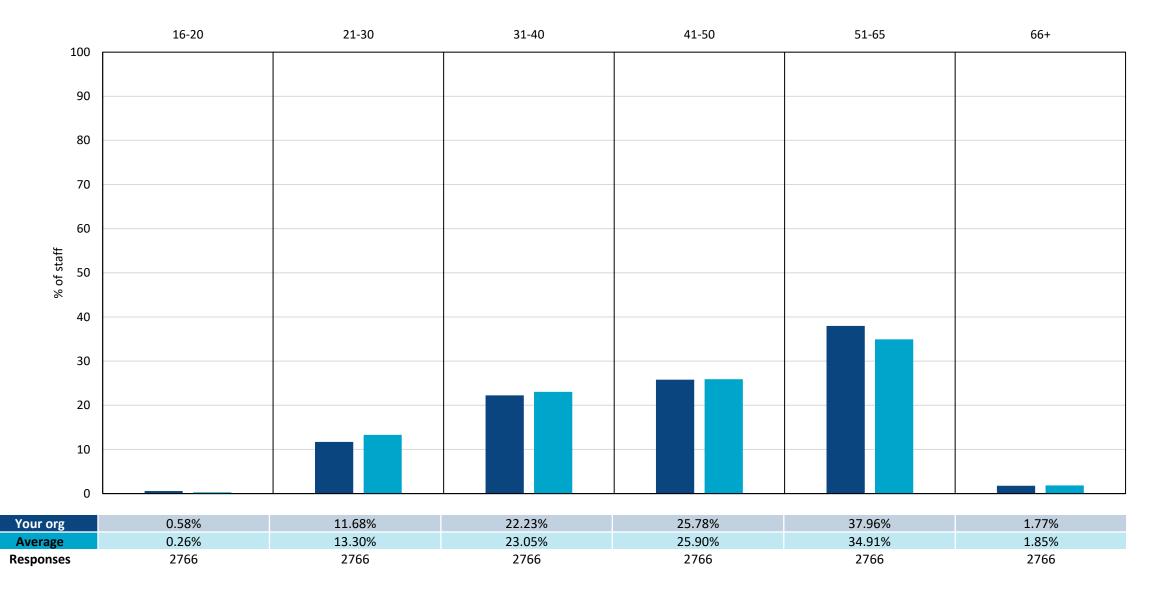




Your org	96.95%	0.32%	2.74%
Average	96.46%	0.40%	3.09%
Responses	2522	2522	2522

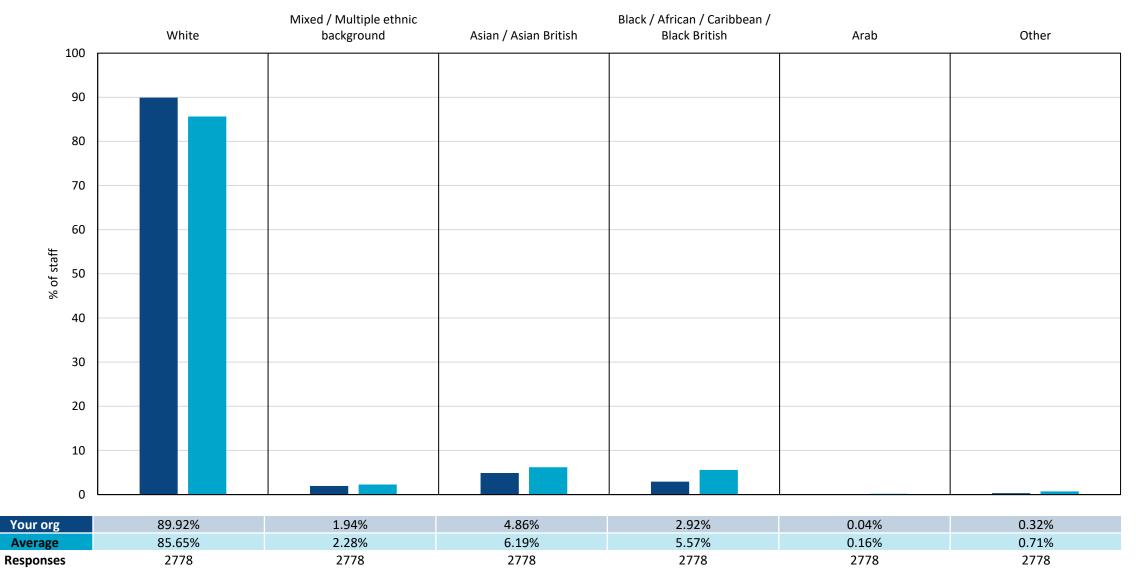
Background details - Age





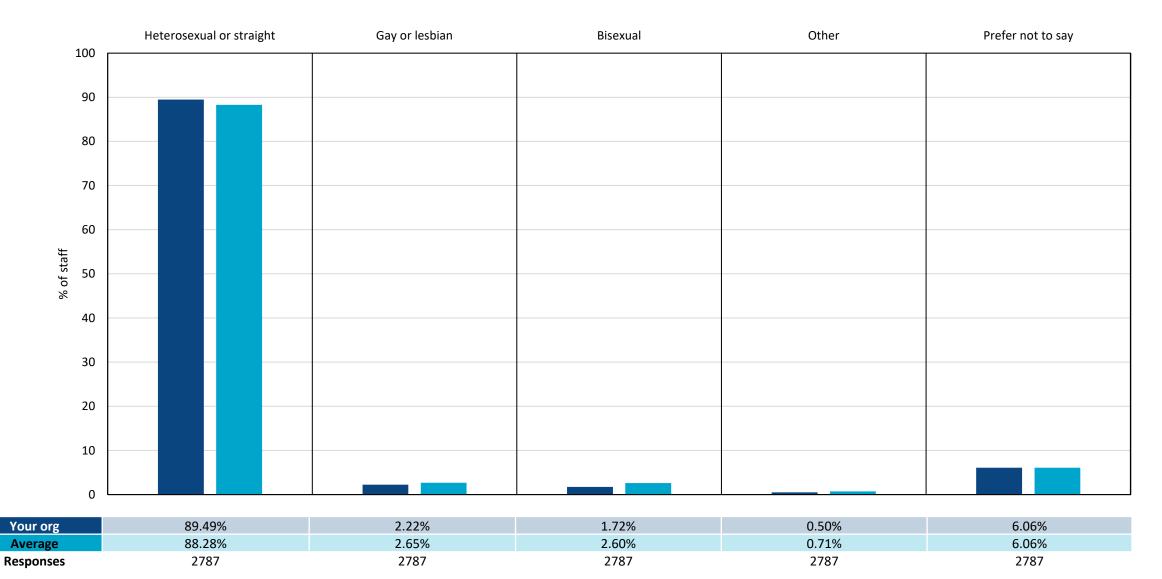
Background details - Ethnicity





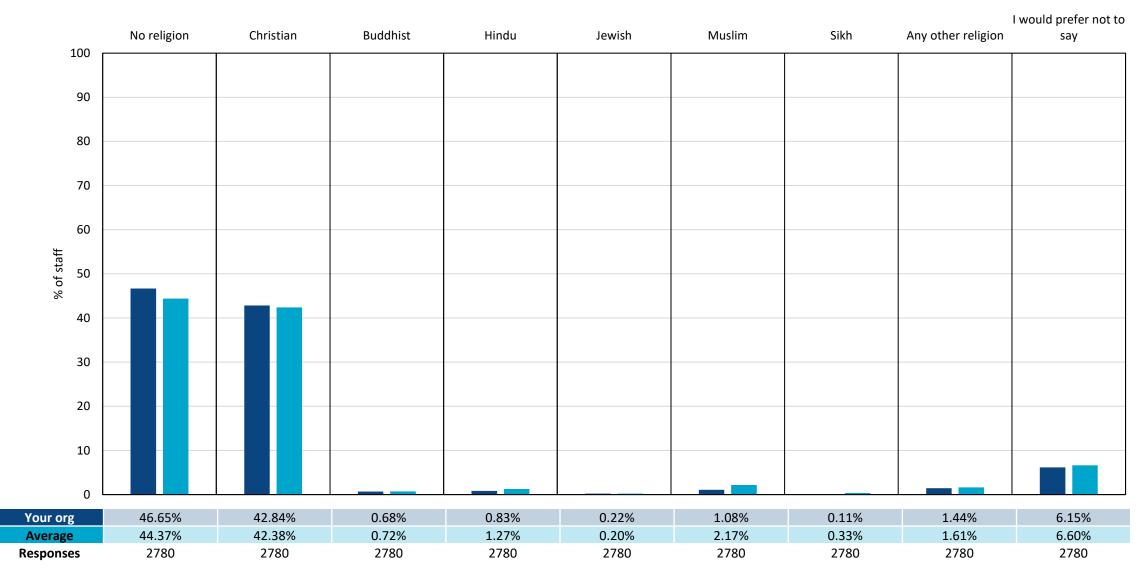
Background details – Sexual orientation



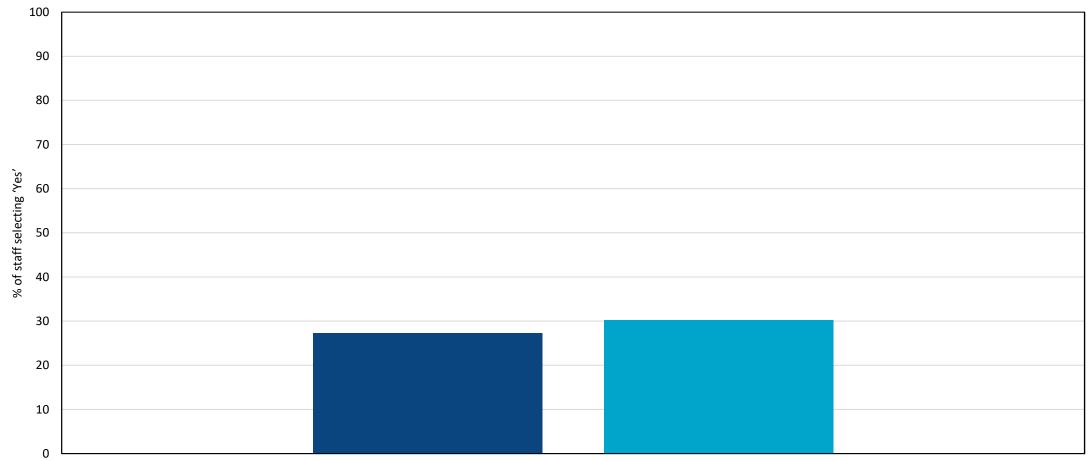


Background details - Religion





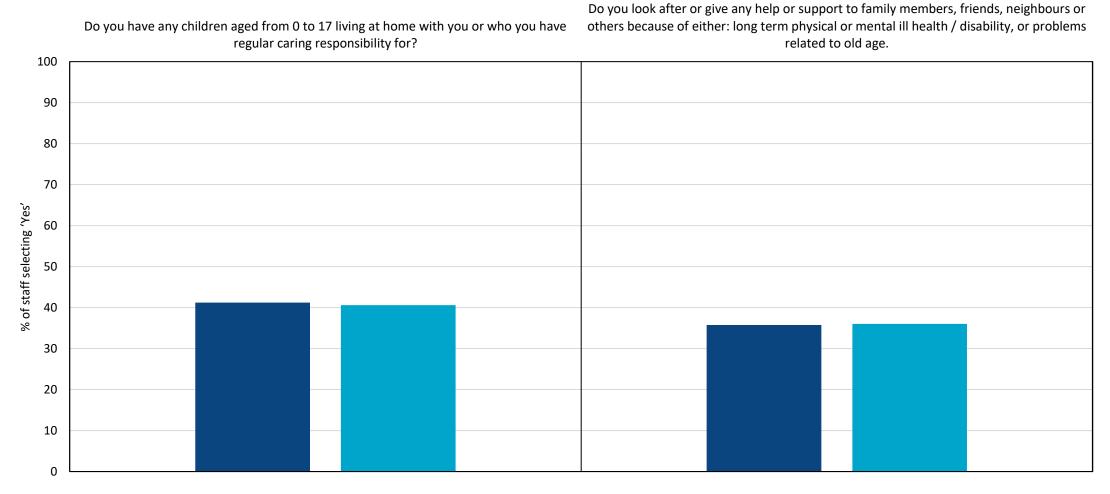




Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?

Your org	27.33%
Average	30.18%
Responses	2759

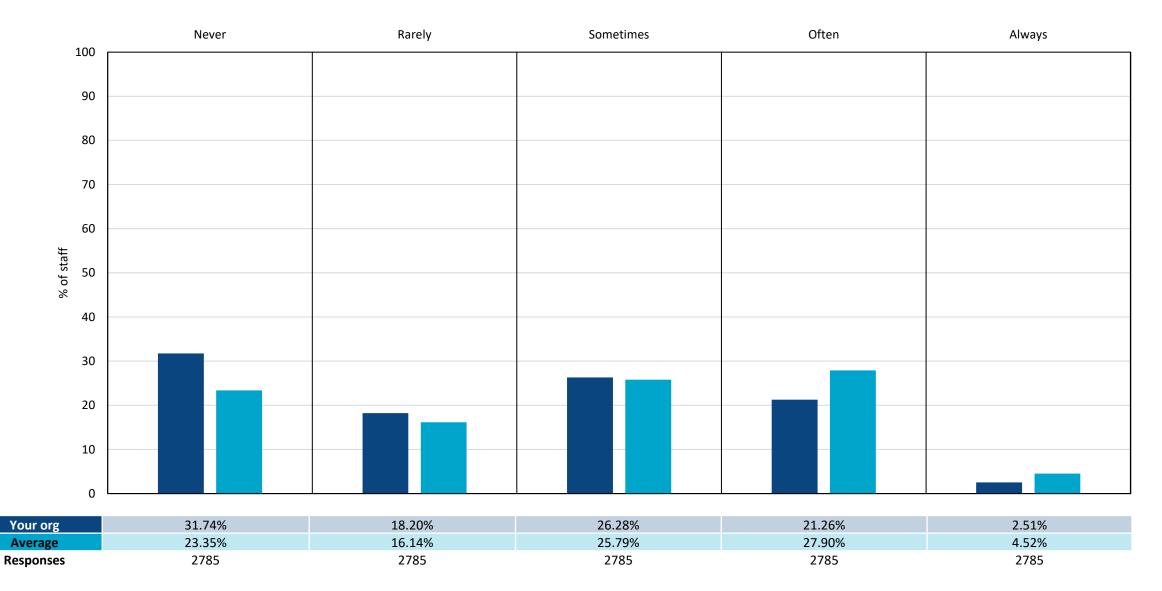




Your org	41.23%	35.76%
Average	40.58%	36.02%
Responses	2758	2763

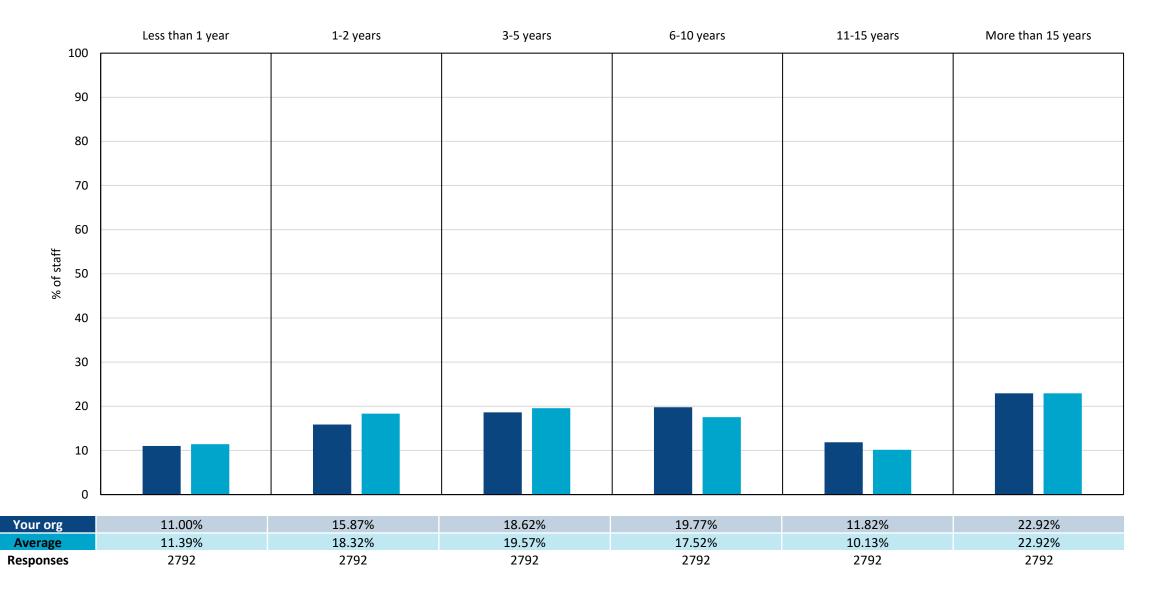
Background details – How often do you work at/from home?



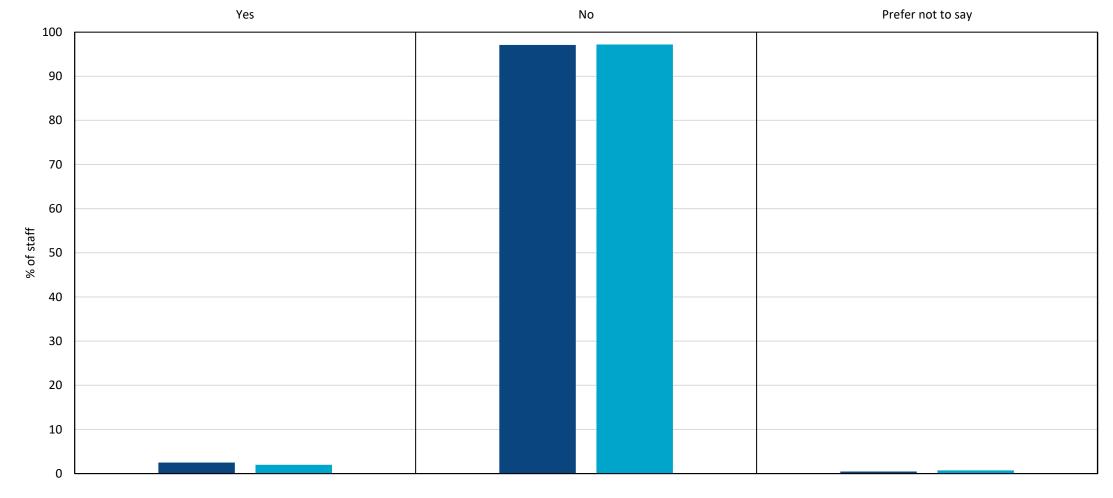


Background details – Length of service



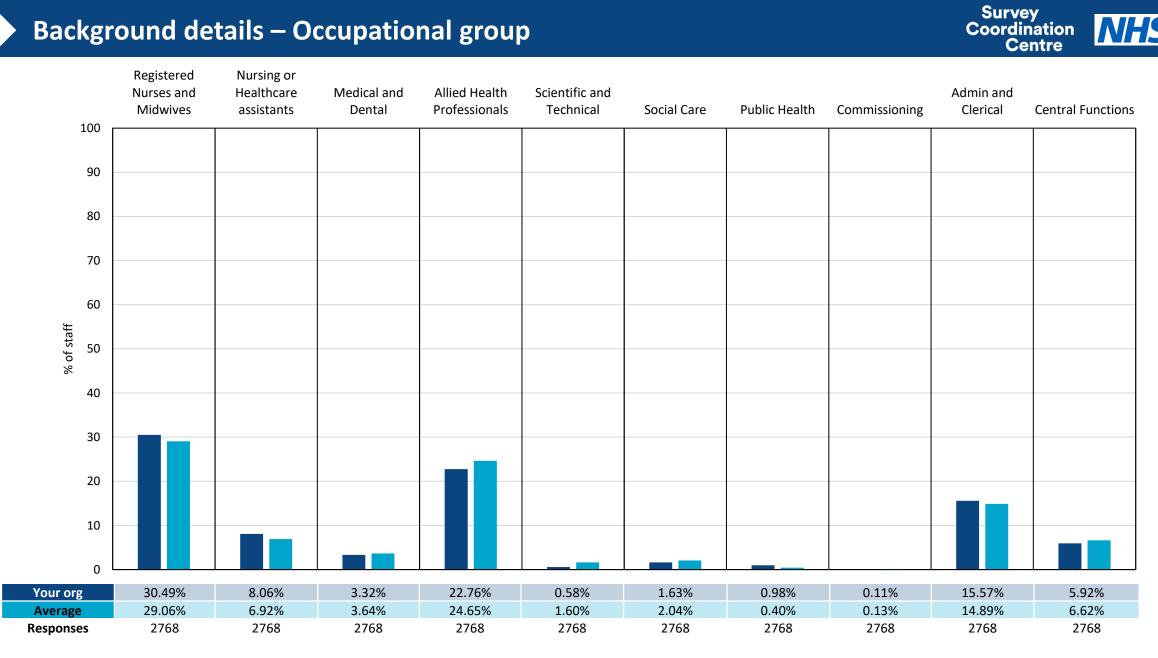






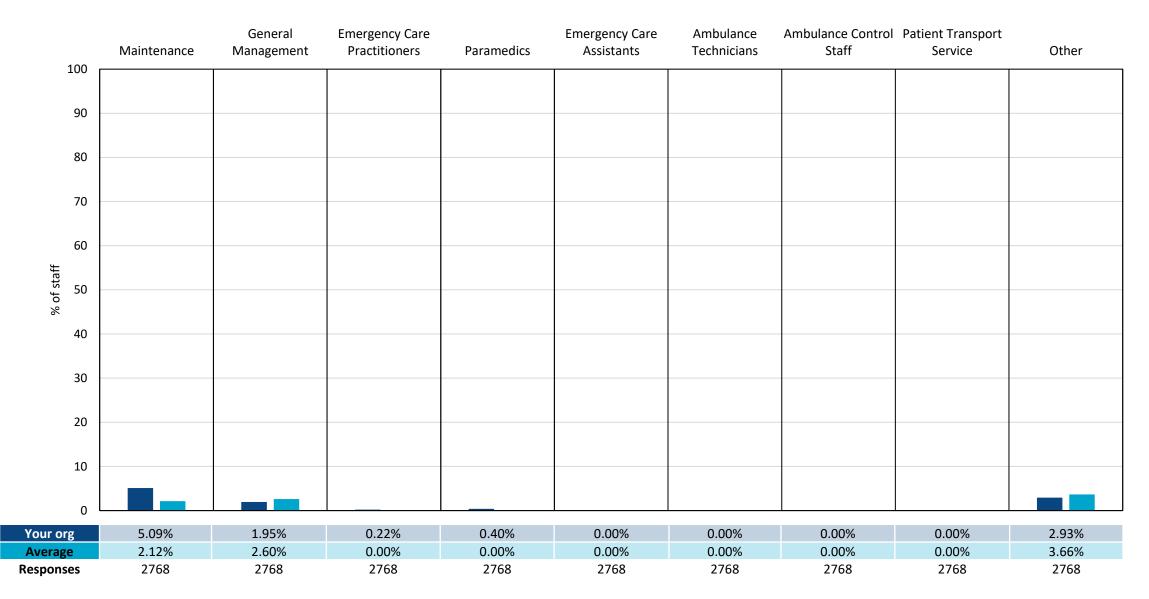
Your org	2.48%	97.07%	0.44%
Average	1.96%	97.21%	0.72%
Responses	2700	2700	2700

Background details – Occupational group



Background details – Occupational group





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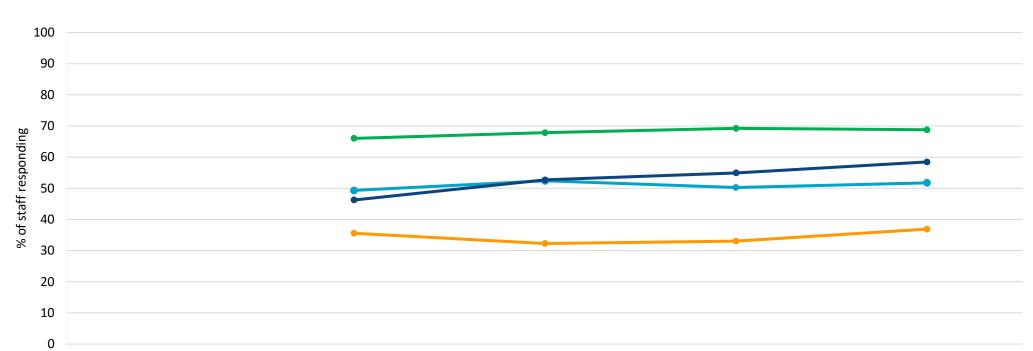
Appendices





Appendix A: Response rate





Response rate

		2019	2020	2021	2022	2023
	Your org	-	46.26%	52.71%	54.94%	58.45%
	Highest	-	66.02%	67.86%	69.24%	68.76%
	Average	-	49.31%	52.40%	50.26%	51.76%
	Lowest	-	35.56%	32.27%	33.04%	36.86%
	Responses	-	2023	2367	2492	2808

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Appendix B: Significance testing 2022 vs 2023

Appendix B: Significance testing – 2022 vs 2023



Statistical significance helps quantify whether a result is likely due to chance or to some factor of interest. The table below presents the results of significance testing conducted on the theme scores calculated in both 2022 and 2023^{*}. For more details please see the <u>technical document</u>.

People Promise elements	2022 score	2022 respondents	2023 score	2023 respondents	Statistically significant change?
We are compassionate and inclusive	7.70	2482	7.73	2799	Not significant
We are recognised and rewarded	6.40	2477	6.54	2800	Significantly higher
We each have a voice that counts	7.08	2464	7.11	2773	Not significant
We are safe and healthy	6.32	2457	-	-	-
We are always learning	5.81	2420	6.05	2725	Significantly higher
We work flexibly	6.72	2469	6.84	2790	Not significant
We are a team	7.17	2480	7.23	2794	Not significant
Themes					
Staff Engagement	7.19	2486	7.27	2800	Not significant
Morale	6.20	2484	6.38	2803	Significantly higher

Note. 2023 results for 'We are safe and healthy' have not been reported due to an issue with the data. Please see <u>https://www.nhsstaffsurveys.com/survey-documents/</u> for more details.

* Statistical significance is tested using a two-tailed t-test with a 95% level of confidence.

Survey Coordination Centre



Appendix C: Tips on using your benchmark report



The following pages include tips on how to read, interpret and use the data in this report. The suggestions are aimed at users who would like some guidance on how to understand the data in this report. These suggestions are by no means the only way to analyse or use the data, but have been included to aid users.

Key points to note



The seven People Promise elements, the two themes and the sub-scores that feed into them cover key areas of staff experience and present results in these areas in a clear and consistent way. All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher result is more positive than a lower result. These results are created by scoring questions linked to these areas of experience and grouping these results together. Details of how the results are calculated can be found in the technical document available on the <u>Staff</u> <u>Survey website</u>.



A key feature of the reports is that they **provide organisations with up to five years of trend data**. Trend data provides a much more reliable indication of whether the most recent results represent a change from the norm for an organisation than comparing the most recent results only to those from the previous year. Taking a longer term view will help organisations to identify trends over several years that may have been missed when comparisons are drawn solely between the current and previous year.



People Promise elements, themes and sub-scores are benchmarked so that organisations can make comparisons to their peers on specific areas of staff experience. Question results provide organisations with more granular data that will help them to identify particular areas of concern. The trend data are benchmarked so that organisations can identify how results on each question have changed for themselves and their peers over time by looking at a single chart.

Note. Historical benchmarking data for 2019 has been revised for the Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts, and Community Trusts benchmarking groups. This is due to a revision in the occupation group weighting to correctly reflect historical benchmarking group changes. Historical data is reweighted each year according to the latest results and so historical figures change with each new year of data; however it is advised to keep the above in mind when viewing historical results released in 2023.

Note. 2023 results for People Promise element 4 ('We are safe and healthy'), two of its sub-scores ('Health and safety climate' and 'Negative experiences') and Q13a-d have not been reported due to an issue with the data. Please see https://www.nhsstaffsurveys.com/survey-documents/ for more details.

Appendix C: 1. Reviewing People Promise and theme results



When analysing People Promise element and theme results, it is easiest to start with the **overview** page to quickly identify areas of interest which can then be compared to the best, average, and worst result in the benchmarking group.

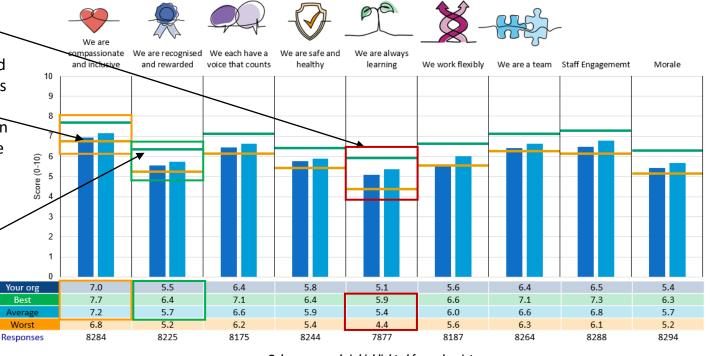
It is important to **consider each result within the range of its benchmarking group 'Best result' and 'Worst result'**, rather than comparing People Promise element and theme results to one another. Comparing organisation results to the benchmarking group average is another important point of reference.

Areas to improve

- By checking where the 'Your org' column/value is lower than the benchmarking group 'Average result' you can quickly identify areas for improvement.
- It is worth looking at the difference between the 'Your org' result and the benchmarking group 'Worst result'. The closer your organisation's result is to the worst result, the more concerning the result.
- Results where your organisation's result is only marginally better than the 'Average result', but still lags behind the 'Best result' by a notable margin, could also be considered as areas for further improvement.

Positive outcomes

- Similarly, using the overview page it is easy to identify People Promise elements and themes which show a positive outcome for your organisation, where 'Your org' results are distinctly higher than the benchmarking group 'Average result'.
- Positive stories to report could be ones where your organisation approaches or matches the benchmarking group's 'Best result'.



Only one example is highlighted for each point

> Appendix C: 2. Reviewing results in more detail



Review trend data

Trend data can be used to identify measures which have been consistently improving for your organisation (i.e. showing an upward trend) over the past years and ones which have been declining over time. These charts can **help establish if there is genuine change in the results** (if the results are consistently improving or declining over time), or whether a change between years is just a minor **year-on-year** fluctuation.

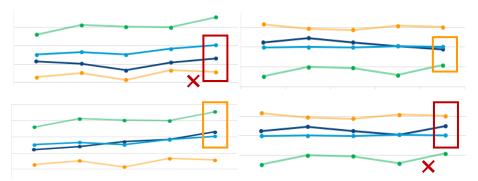


Benchmarked trend data also allows you to review local changes and benchmark comparisons at the same time, allowing for various types of questions to be considered: e.g. how have the results for my organisation changed over time? Is my organisation improving faster than our peers?

Review the sub-scores and questions feeding into the People Promise elements and themes

In order to understand exactly which factors are driving your organisation's People Promise element and theme results, you should review the sub-scores and questions feeding into these results. The **sub-score results** and the 'Question results' section contain the sub-scores and questions contributing to each People Promise element and theme, grouped together. By comparing 'Your org' results to the benchmarking group 'Average', 'Best' and 'Worst' results for each question, the questions which are driving your organisation's People Promise element and theme results can be identified.

For areas of experience where results need improvement, action plans can be formulated to **focus on the questions where the organisation's results fall between the benchmarking group average and worst results.** Remember to keep an eye out for questions where a lower percentage is a better outcome – such as questions on violence or harassment, bullying and abuse.



 = Negative driver, org result falls between average and worst benchmarking group result for question

Appendix C: 3. Reviewing question results



This benchmark report displays results for all questions in the questionnaire, including benchmarked trend data wherever available. While this a key feature of the report, at first glance the amount of information contained on more than 140 pages might appear daunting. The below suggestions aim to provide some guidance on how to get started with navigating through this set of data.

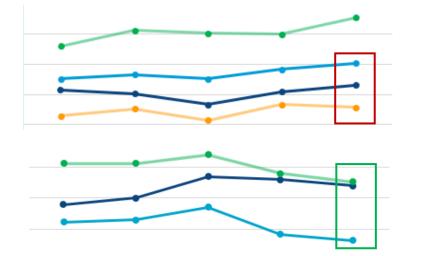
Identifying questions of interest

> Pre-defined questions of interest – key questions for your organisation

Most organisations will have questions which have traditionally been a focus for them - questions which have been targeted with internal policies or programmes, or whose results are of heightened importance due to organisation values or because they are considered a proxy for key issues. Outcomes for these questions can be assessed on the backdrop of benchmark and historical trend data.

> Identifying questions of interest based on the results in this report

The methods recommended to review your People Promise and theme results can also be applied to pick out question level results of interest. However, **unlike People Promise elements, themes and sub-scores where a higher result always indicates a better result, it is important to keep an eye out for questions where a lower percentage relates to a better outcome** (see details on the 'Using the report' page in the 'Introduction' section).



- To identify areas of concern: look for questions where the organisation value falls between the benchmarking group average and the worst result, particularly questions where your organisation result is very close to the worst result. Review changes in the trend data to establish if there has been a decline or stagnation in results across multiple years, but consider the context of how the organisation has performed in comparison to its benchmarking group over this period. A positive trend for a question that is still below the average result can be seen as good progress to build on further in the future.
- When looking for positive outcomes: search for results where your organisation is closest to the benchmarking group best result (but remember to consider results for previous years), or ones where there is a clear trend of continued improvement over multiple years.

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Appendix D: Additional reporting outputs

Note where there are fewer than 10 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



Below are links to other key reporting outputs that complement this report. A full list and more detailed explanation of the reporting outputs is included in the Technical Document.

Supporting documents



Basic Guide: Provides a brief overview of the NHS Staff Survey data and details on what is contained in each of the reporting outputs.

Technical Document: Contains technical details about the NHS Staff Survey data, including: data cleaning, weighting, benchmarking, People Promise, historical comparability of organisations and questions in the survey.

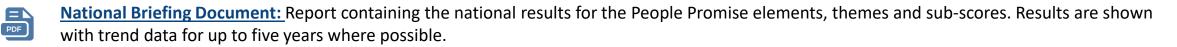
Other reporting outputs



Online Dashboards: Interactive dashboards containing results for all trusts nationally, each participating organisation (local), and for each region and ICS. Results are shown with trend data for up to five years where possible and show the full breakdown of response options for each question.

PDF	

Breakdown reports: Reports containing People Promise and theme results split by breakdown (locality) for Gloucestershire Health and Care NHS Foundation Trust.



Detailed spreadsheets Contain detailed weighted results for all participating organisations, all trusts nationally, and for each region and ICS.