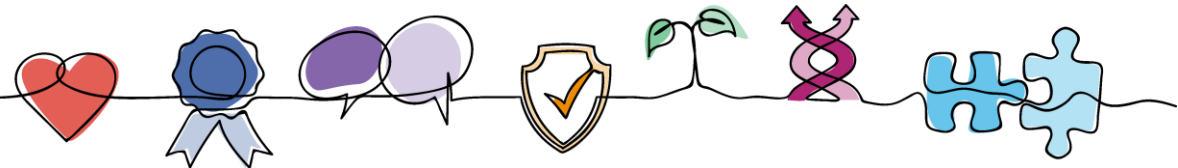


South Tyneside and Sunderland NHS Foundation Trust

NHS Staff Survey Benchmark report 2022



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Introduction

About this report

This benchmark report for South Tyneside and Sunderland NHS Foundation Trust contains results for the 2022 NHS Staff Survey, and historical results back to 2018 where possible. These results are presented in the context of best, average and worst results for similar organisations where appropriate*. Data in this report are weighted** to allow for fair comparisons between organisations.

Please note: Results for Q1, Q10a, Q24d, Q25a-c, Q26a-c, Q27, Q28, Q29, Q30a, Q31a-b, Q32a-b and Q33 are not weighted or benchmarked because these questions ask for demographic or factual information.

Full details of how the data are calculated and weighted are included in the Technical Document, available to download from our results website.

How results are reported

For the 2021 survey onwards the questions in the NHS Staff Survey are aligned to the People Promise. This sets out, in the words of NHS staff, the things that would most improve their working experience, and is made up of seven elements:



In support of this, the results of the NHS Staff Survey are measured against the seven People Promise elements and against two of the themes reported in previous years (Staff Engagement and Morale). The reporting also includes sub-scores, which feed into the People Promise elements and themes. The next slide shows how the People Promise elements, themes and subscores are related and mapped to individual survey questions.

*The data included in this report are weighted to the national benchmarking groups. The figures in this report may be different to the figures produced by your contractor.
**Please see Appendix C for a note on the revision to 2019 historical benchmarking for Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts, and Community Trust benchmarking groups.

People Promise elements, themes and sub-scores

People Promise elements	Sub-scores	Questions
We are compassionate and inclusive	Compassionate culture	Q6a, Q23a, Q23b, Q23c, Q23d
	Compassionate leadership	Q9f, Q9g, Q9h, Q9i
	Diversity and equality	Q15, Q16a, Q16b, Q20
	Inclusion	Q7h, Q7i, Q8b, Q8c
We are recognised and rewarded	No sub-score	Q4a, Q4b, Q4c, Q8d, Q9e
We each have a voice that counts	Autonomy and control	Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b
	Raising concerns	Q19a, Q19b, Q23e, Q23f
We are safe and healthy	Health and safety climate	Q3g, Q3h, Q3i, Q5a Q11a, Q13d, Q14d
	Burnout	Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g
	Negative experiences	Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c
We are always learning	Development	Q22a, Q22b, Q22c, Q22d, Q22e
	Appraisals	Q21a*, Q21b, Q21c, Q21d *Q21a is a filter question and therefore influences the sub-score without being a directly scored question.
We work flexibly	Support for work-life balance	Q6b, Q6c, Q6d
	Flexible working	Q4d
We are a team	Team working	Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a
	Line management	Q9a, Q9b, Q9c, Q9d
Themes	Sub-scores	Questions
Staff Engagement	Motivation	Q2a, Q2b, Q2c
	Involvement	Q3c, Q3d, Q3f
	Advocacy	Q23a, Q23c, Q23d
Morale	Thinking about leaving	Q24a, Q24b, Q24c
	Work pressure	Q3g, Q3h, Q3i
	Stressors	Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a

Questions not linked to the People Promise elements or themes

Q1, Q10a, Q10b, Q10c, Q11e, Q15, Q16c, Q17, Q18a, Q18b, Q18c, Q18d, Q24d, Q30b

Introduction

This section provides a brief introduction to the report, including how questions map to the People Promise elements, themes and sub-scores, as well as features of the graphs used throughout.

Organisation details

This slide contains **key information** about the NHS organisations participating in this survey and details for your own organisation, such as response rate.

People Promise Elements, Themes and Sub-scores: Overview

This section provides a high-level **overview** of the results for the seven elements of the People Promise and the two themes, followed by the results for each of the **sub-scores** that feed into these measures.

People Promise Elements, Themes and Sub-scores: Trends

This section provides trend results for the seven elements of the People Promise and the two themes, followed by the trend results for each of the sub-scores that feed into these measures.

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score. For example, the Burnout sub-score, a higher score (closer to 10) means a lower proportion of staff are experiencing burnout from their work. These scores are created by scoring questions linked to these areas of experience and grouping these results together. Your organisation results are benchmarked against the benchmarking group average, the best scoring organisation and the worst scoring organisation. These graphs are reported as percentages. The meaning of the value is outlined along the y axis. The questions that feed into each sub-score are detailed on slide 5.

The Covid-19 pandemic

This section contains results for the People Promise elements and themes split by staff experience related to the Covid-19 pandemic.

Questions not linked to People Promise

Results for the questions that do not contribute to the result for any People Promise element or theme are included in this section.

Workforce Equality Standards

This section shows that data required for the indicators used in the **Workforce Race Equality Standard (WRES)** and the **Workforce Disability Equality Standard (WDES)**.

About your respondents

This section provides details of the staff responding to the survey, including their **demographic and other classification questions**.

Appendices

Here you will find:

- Response rate.
- Significance testing of the People Promise element and Theme results for 2021 vs 2022.
- Data in the benchmark reports.
- Additional reporting outputs.
- Tips on action planning and interpreting the results.
- Contact information.



Please note, where there are less than 11 responses for a question this data is not shown to protect the confidentiality of staff and reliability of results.

Please note this is example data

Key features

Question-level results are always reported as percentages; the **meaning of the value** is outlined along the axis. Summary measures and sub-scores are always on a 0-10pt scale where 10 is the best score attainable.

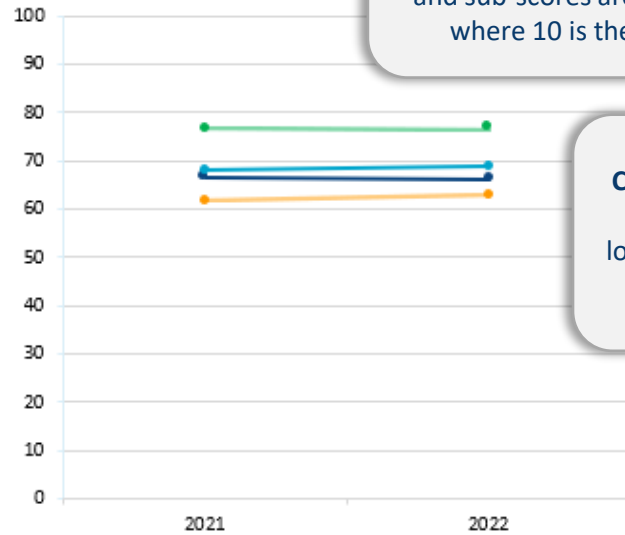
Question number and text (for summary measure) specified at the top of each slide.

The home icon on each slide is **hyperlinked** and takes you back to the contents page (which is also hyperlinked to each section).

Colour coding highlights best / worst results, making it easy to spot questions where a lower percentage is better – in such instances 'Best' is the bottom line in the table.

Number of responses for the organisation for the given question.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question

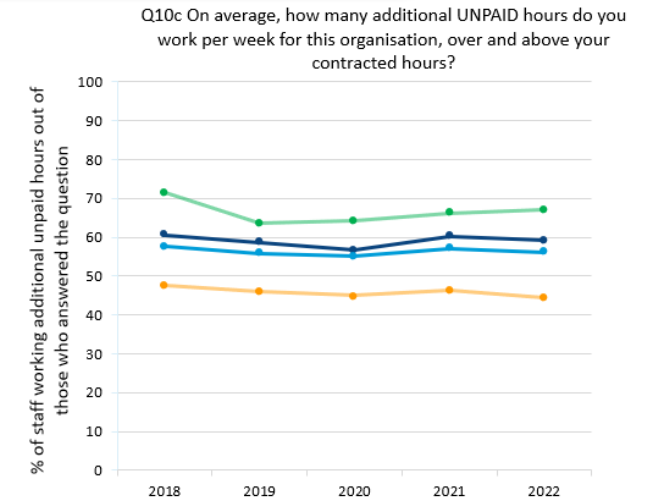


2021 2022

2021 2022

	2021	2022
Your org	66.5%	66.3%
Best	76.8%	76.8%
Average	68.0%	68.7%
Worst	61.9%	62.8%

Tips on how to read, interpret and use the data are included in the Appendices



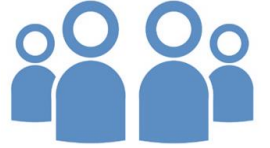
	2018	2019	2020	2021	2022
Your org	60.5%	58.7%	56.8%	60.2%	59.2%
Best	71.4%	63.6%	64.2%	66.1%	67.3%
Average	57.7%	55.9%	55.1%	57.0%	56.3%
Worst	47.7%	46.0%	45.0%	46.5%	44.6%

'Best', 'Average', and 'Worst' refer to the **benchmarking group's** best, average and worst results.

Organisation details

South Tyneside and Sunderland NHS Foundation Trust

2022 NHS Staff Survey



Organisation details

Completed questionnaires **3247**

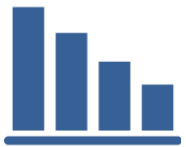
2022 response rate **40%**

Survey details

Survey mode **Mixed**

◀ This organisation is benchmarked against:

Acute and Acute & Community Trusts



2022 benchmarking group details

Organisations in group: 124

Median response rate: 44%

No. of completed questionnaires: 431292



People Promise Elements, Themes and sub-score results

People Promise Elements, Themes and Sub-scores: Overview

People Promise Elements and Themes: Overview

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, **where a higher score is more positive than a lower score.**



We are
compassionate
and inclusive

We are recognised
and rewarded

We each have a
voice that counts

We are safe and
healthy

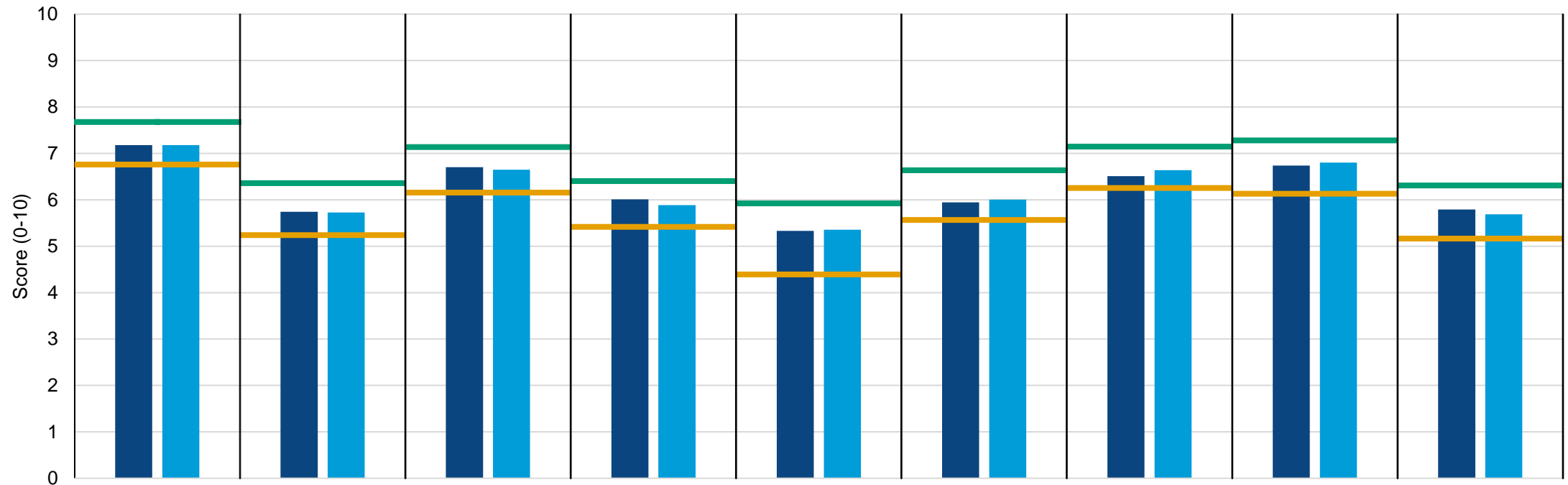
We are always
learning

We work flexibly

We are a team

Staff Engagement

Morale



Your org	7.2	5.7	6.7	6.0	5.3	5.9	6.5	6.7	5.8
Best	7.7	6.4	7.1	6.4	5.9	6.6	7.1	7.3	6.3
Average	7.2	5.7	6.6	5.9	5.4	6.0	6.6	6.8	5.7
Worst	6.8	5.2	6.2	5.4	4.4	5.6	6.3	6.1	5.2
Responses	3238	3239	3222	3218	3126	3225	3236	3241	3239

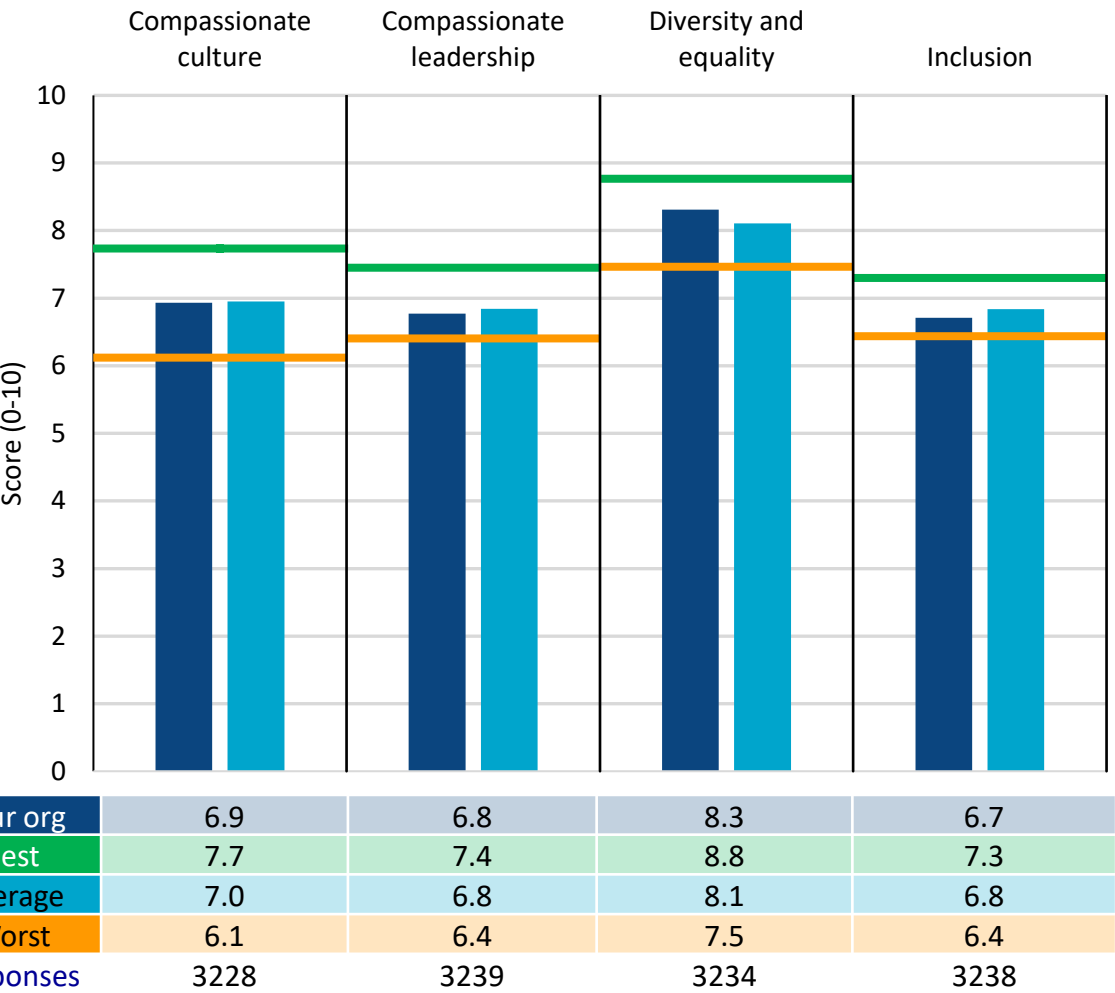


People Promise Elements, Themes and Sub-scores: Sub-score Overview

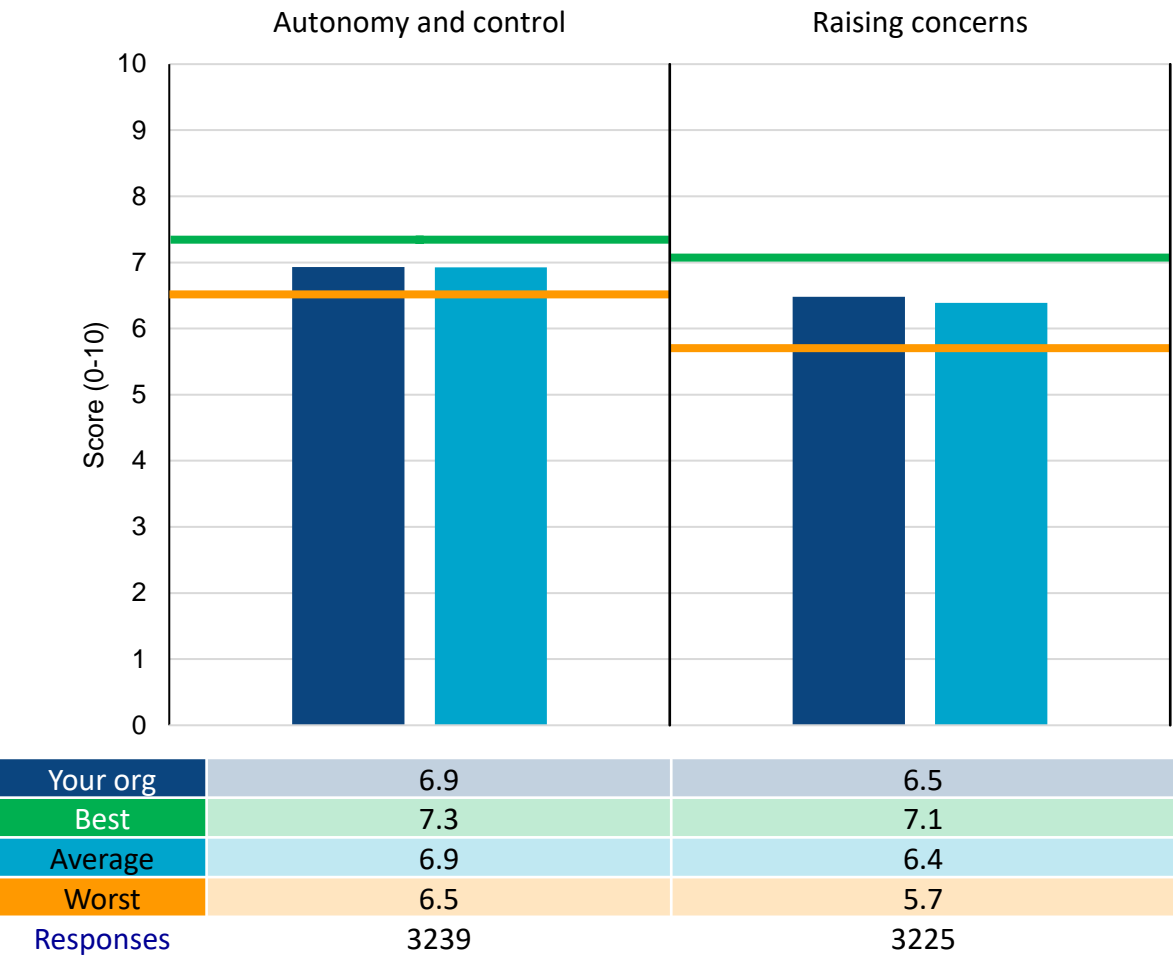
All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 1: We are compassionate and inclusive



Promise element 3: We each have a voice that counts



N.B. People Promise Element 2 ‘We are recognised and rewarded’ does not have any sub-scores. Overall trend score data for this element is reported on slide 20.

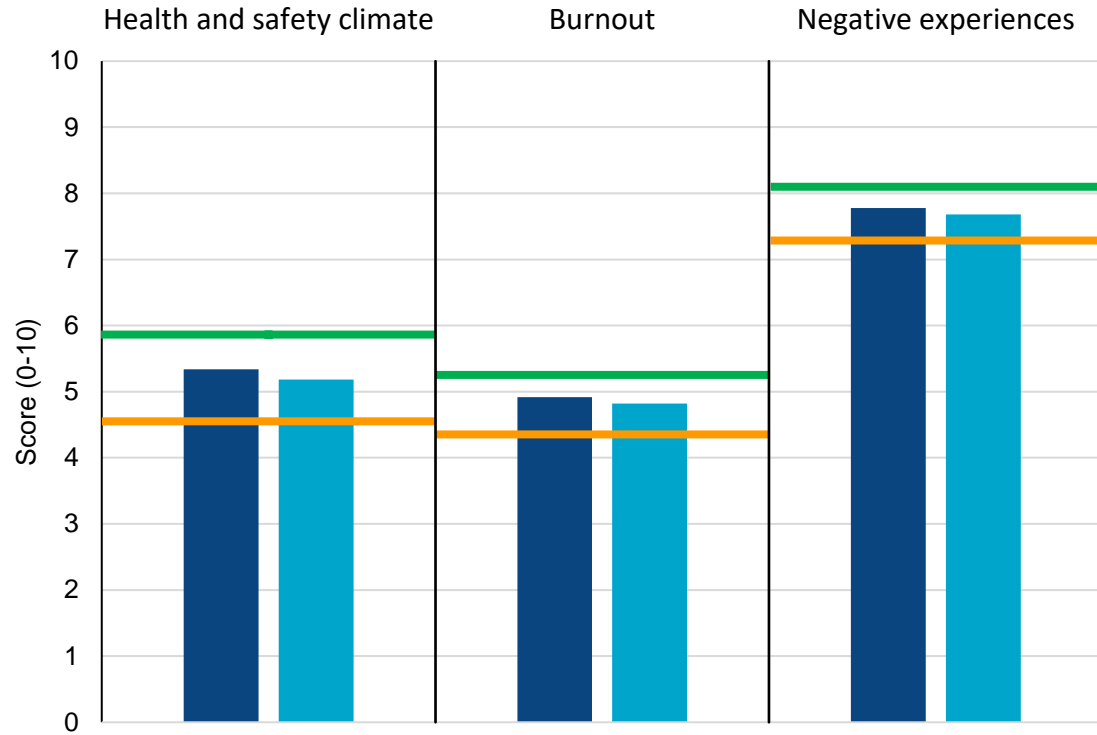


People Promise Elements, Themes and Sub-scores: Sub-score Overview

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



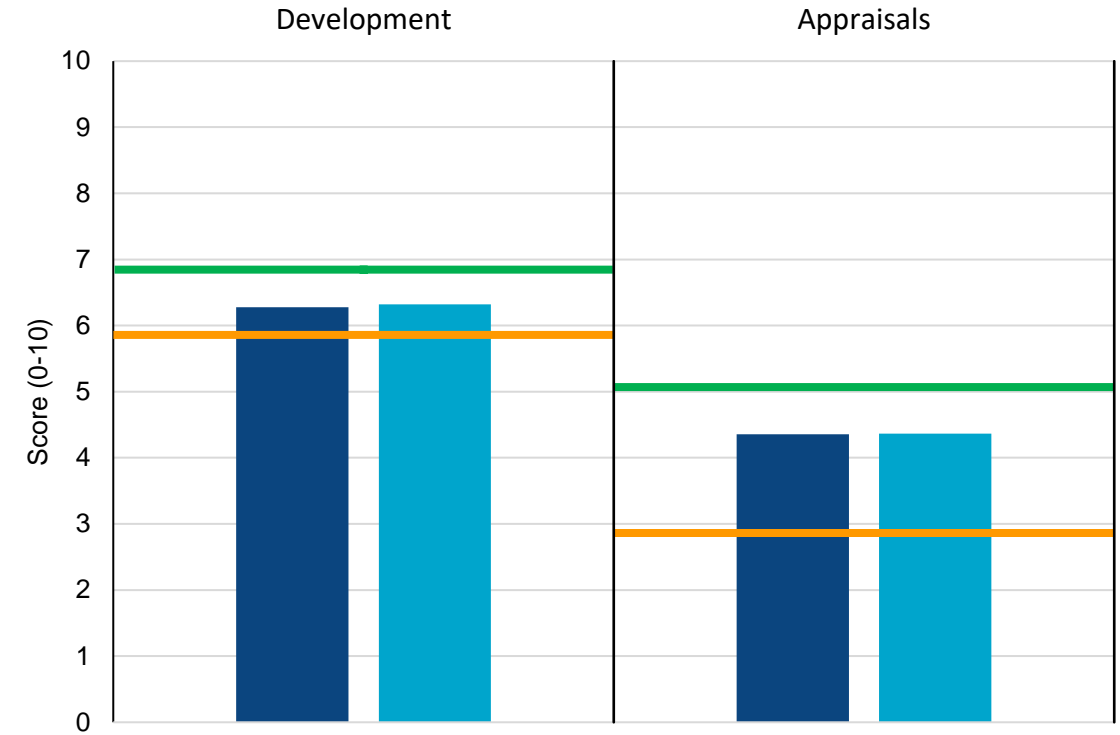
Promise element 4: We are safe and healthy



Your org	5.3	4.9	7.8
Best	5.9	5.3	8.1
Average	5.2	4.8	7.7
Worst	4.6	4.4	7.3
Responses	3239	3237	3224



Promise element 5: We are always learning



Your org	6.3	4.4
Best	6.8	5.1
Average	6.3	4.4
Worst	5.9	2.9
Responses	3230	3134

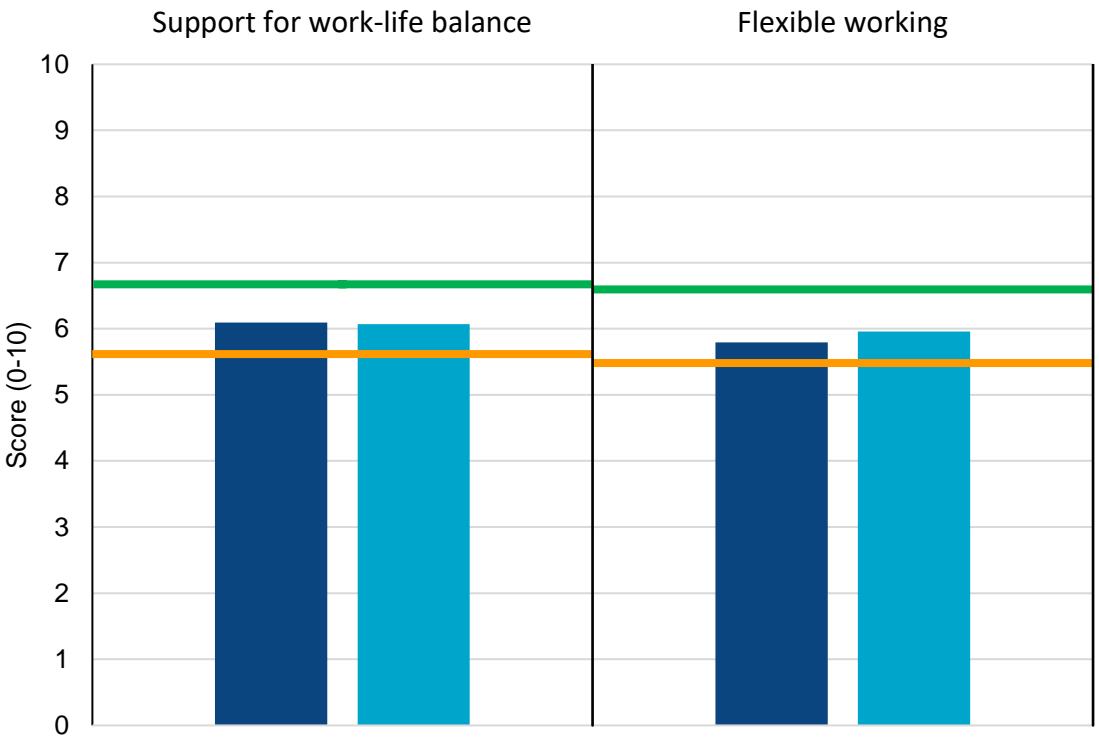


People Promise Elements, Themes and Sub-scores: Sub-score Overview

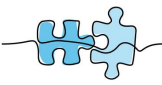
All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



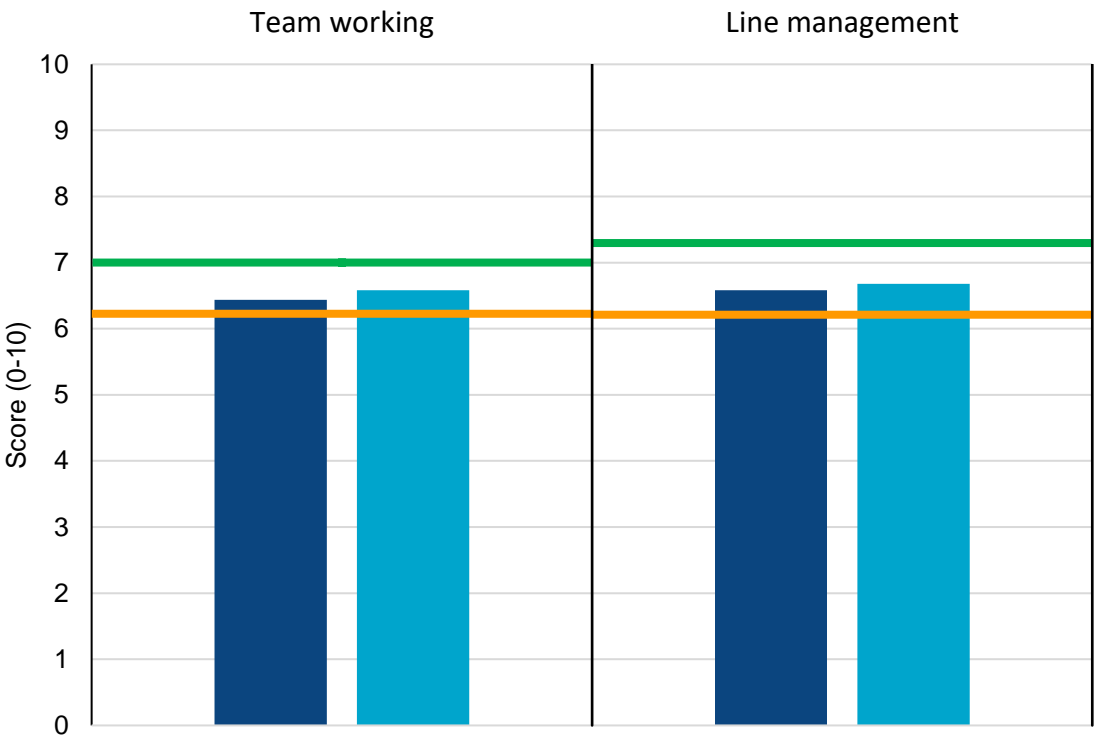
Promise element 6: We work flexibly



Your org	6.1	5.8
Best	6.7	6.6
Average	6.1	6.0
Worst	5.6	5.5
Responses	3232	3234



Promise element 7: We are a team



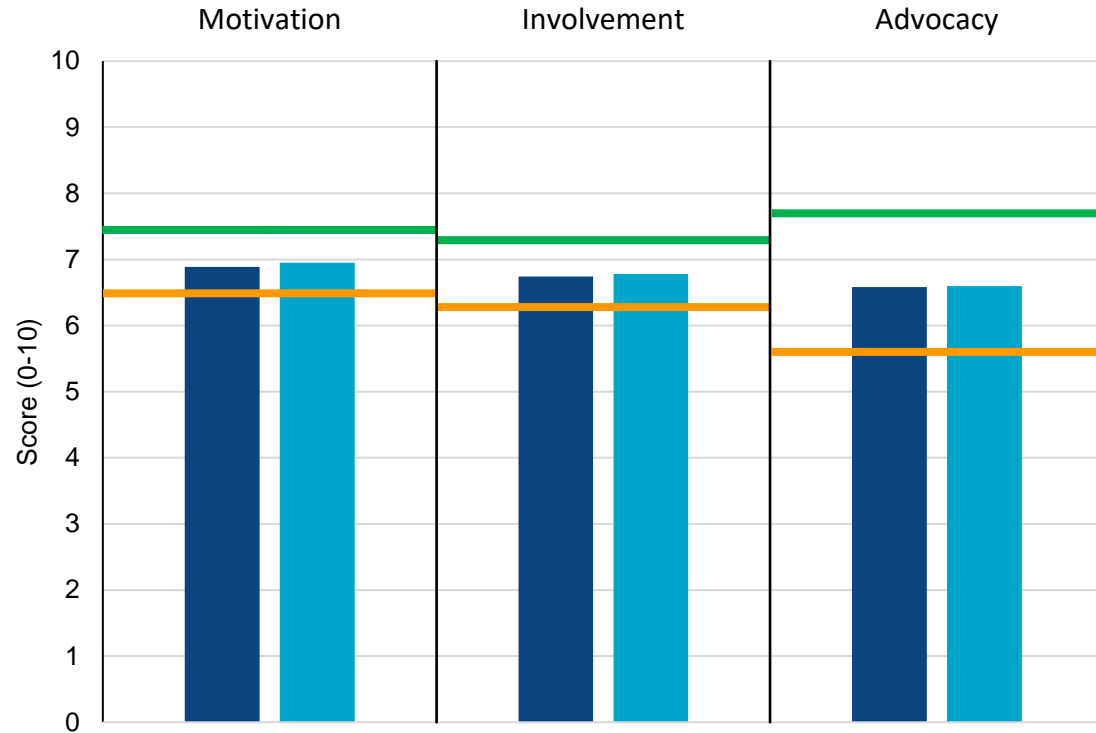
Your org	6.4	6.6
Best	7.0	7.3
Average	6.6	6.7
Worst	6.2	6.2
Responses	3239	3238



People Promise Elements, Themes and Sub-scores: Sub-score Overview

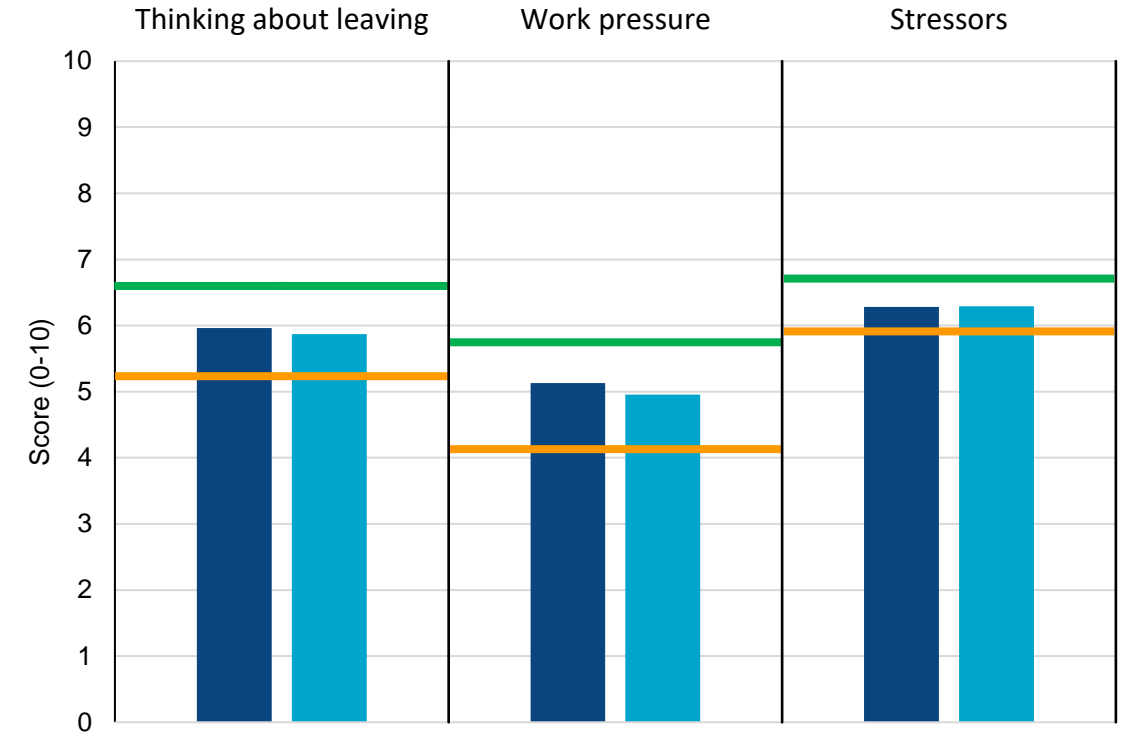
All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Staff engagement



Responses	3211	3239	3229
Your org	6.9	6.7	6.6
Best	7.4	7.3	7.7
Average	7.0	6.8	6.6
Worst	6.5	6.3	5.6

Theme: Morale



Responses	3219	3238	3235
Your org	6.0	5.1	6.3
Best	6.6	5.7	6.7
Average	5.9	5.0	6.3
Worst	5.2	4.1	5.9

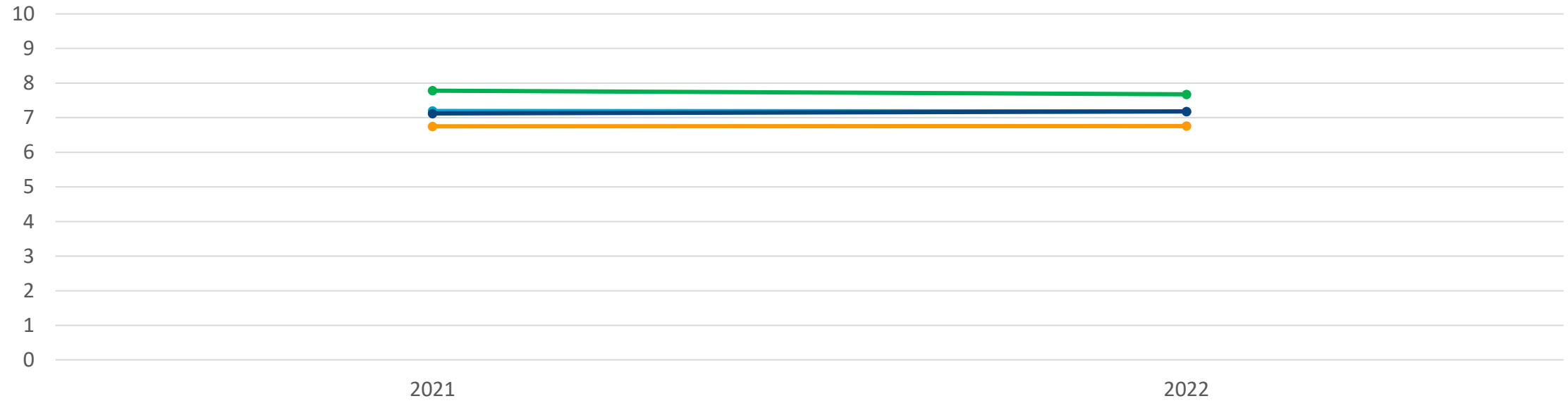
People Promise Elements, Themes and Sub-scores: Trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 1: We are compassionate and inclusive

We are compassionate and inclusive



	2021	2022
Your org	7.1	7.2
Best	7.8	7.7
Average	7.2	7.2
Worst	6.7	6.8
Responses	3616	3238



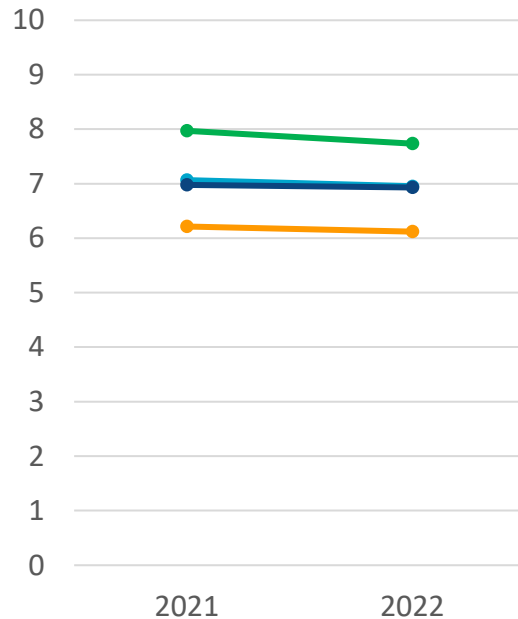
People Promise Elements, Themes and Sub-scores: Sub-score trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

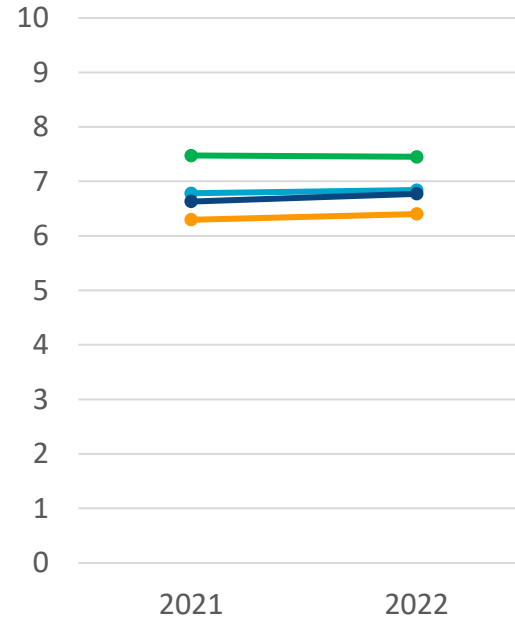


Promise element 1: We are compassionate and inclusive

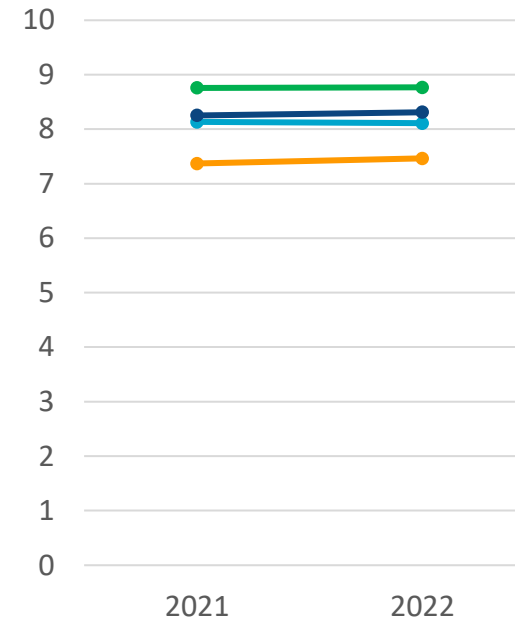
Compassionate culture



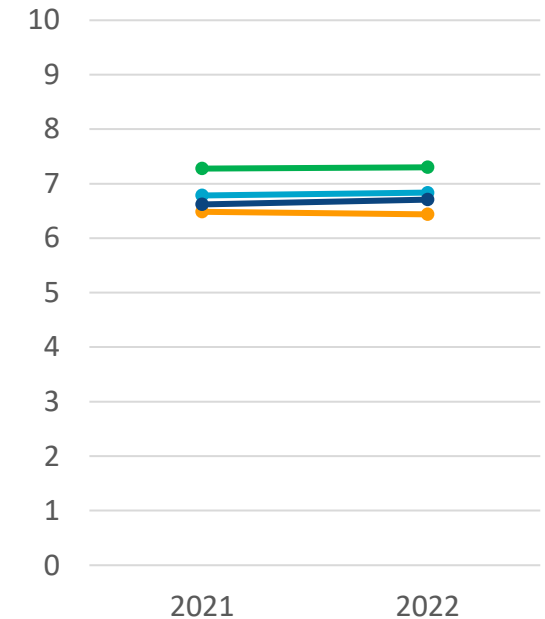
Compassionate leadership



Diversity and equality



Inclusion



	2021	2022
Your org	7.0	6.9
Best	8.0	7.7
Average	7.1	7.0
Worst	6.2	6.1
Responses	3587	3228

	2021	2022
Your org	6.6	6.8
Best	7.5	7.4
Average	6.8	6.8
Worst	6.3	6.4
Responses	3627	3239

	2021	2022
Your org	8.3	8.3
Best	8.8	8.8
Average	8.1	8.1
Worst	7.4	7.5
Responses	3613	3234

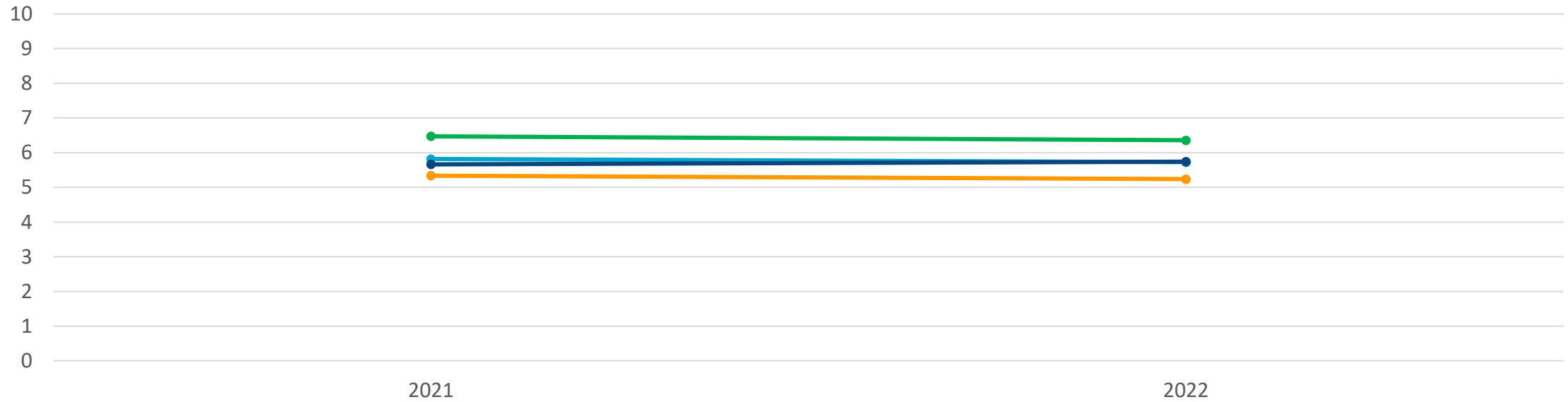
	2021	2022
Your org	6.6	6.7
Best	7.3	7.3
Average	6.8	6.8
Worst	6.5	6.4
Responses	3650	3238

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 2: We are recognised and rewarded

We are recognised and rewarded



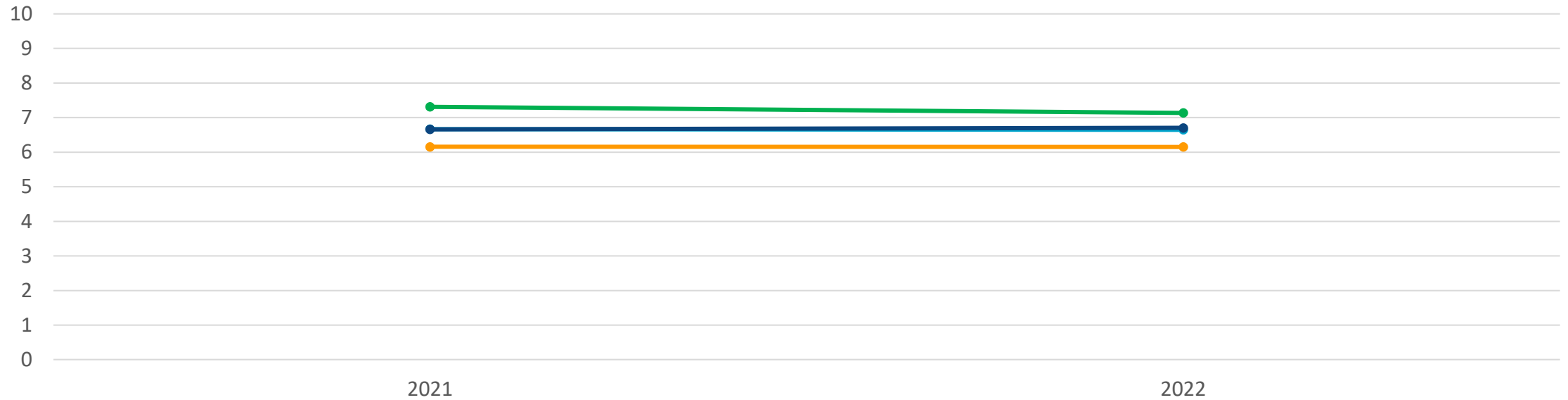
	2021	2022
Your org	5.7	5.7
Best	6.5	6.4
Average	5.8	5.7
Worst	5.3	5.2
Responses	3704	3239

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 3: We each have a voice that counts

We each have a voice that counts



	2021	2022
Your org	6.7	6.7
Best	7.3	7.1
Average	6.7	6.6
Worst	6.2	6.2
Responses	3555	3222



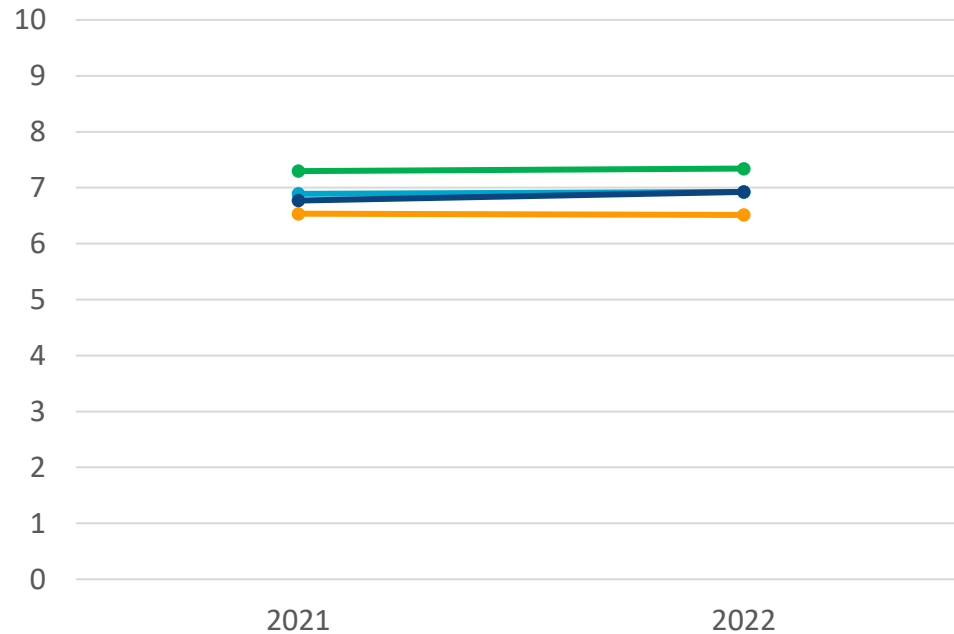
People Promise Elements, Themes and Sub-scores: Sub-score trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



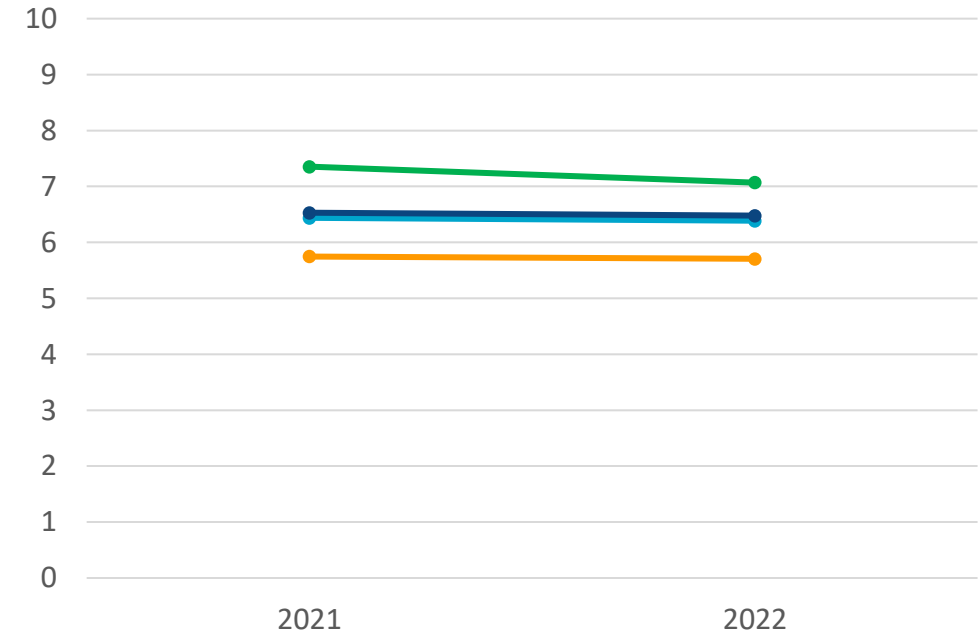
Promise element 3: We each have a voice that counts

Autonomy and control



	2021	2022
Your org	6.8	6.9
Best	7.3	7.3
Average	6.9	6.9
Worst	6.5	6.5
Responses	3711	3239

Raising concerns



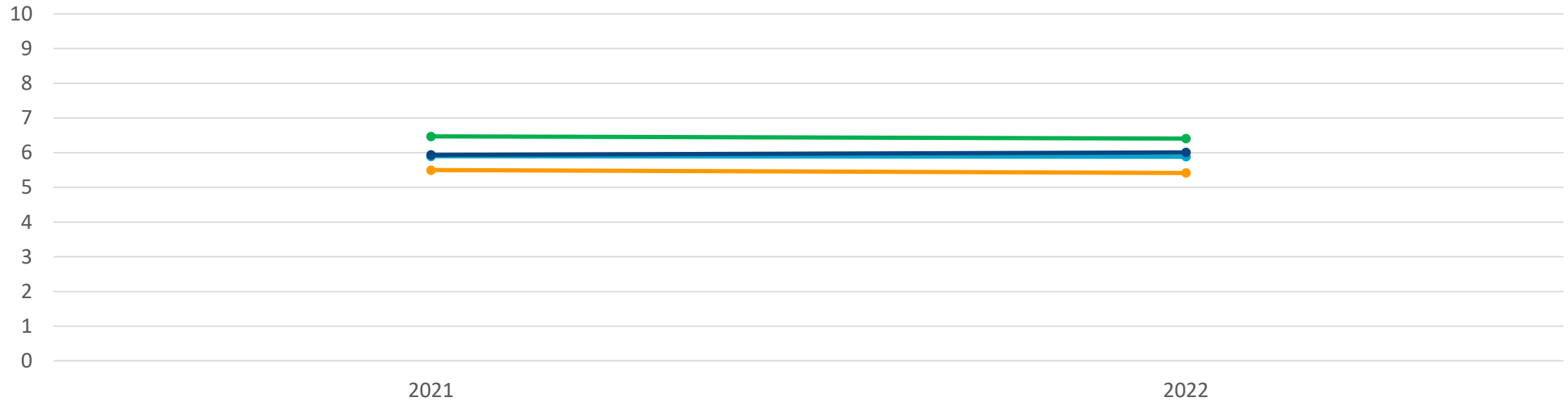
	2021	2022
Your org	6.5	6.5
Best	7.4	7.1
Average	6.4	6.4
Worst	5.7	5.7
Responses	3563	3225

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 4: We are safe and healthy

We are safe and healthy



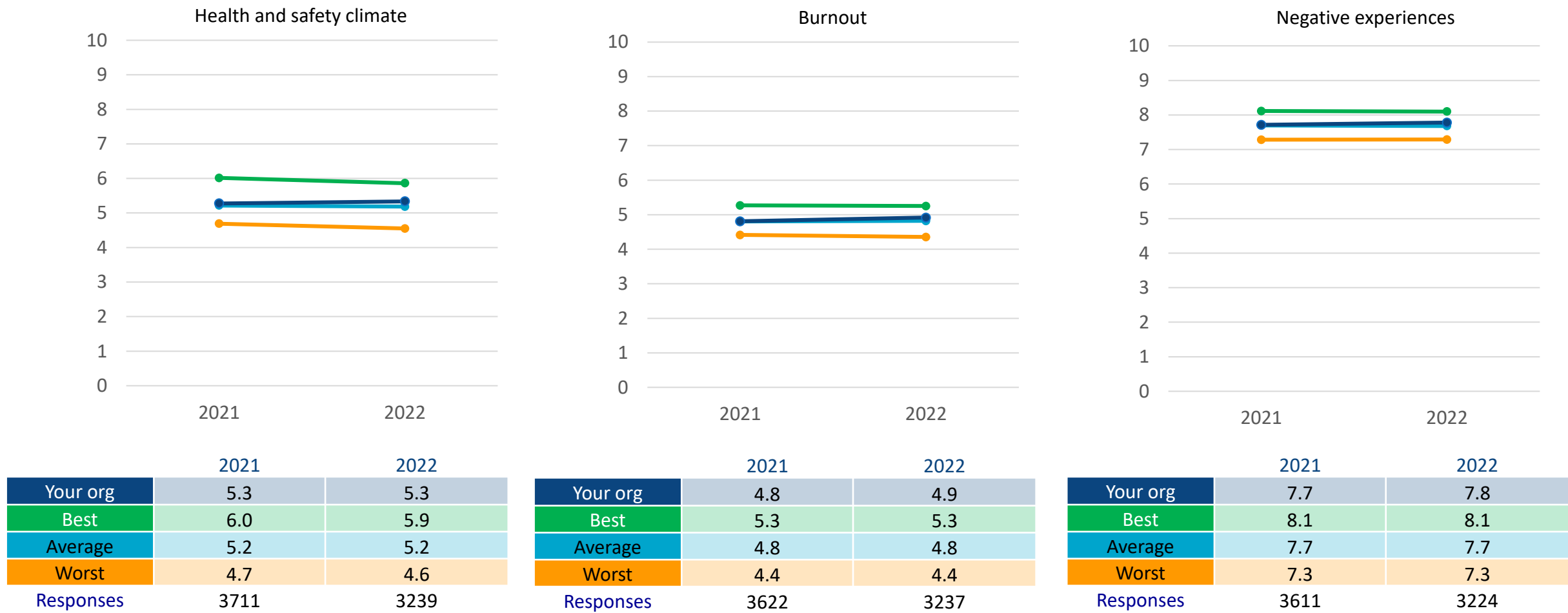
	2021	2022
Your org	5.9	6.0
Best	6.5	6.4
Average	5.9	5.9
Worst	5.5	5.4
Responses	3597	3218



All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 4: We are safe and healthy



All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 5: We are always learning

We are always learning



	2021	2022
Your org	5.1	5.3
Best	6.0	5.9
Average	5.2	5.4
Worst	4.3	4.4
Responses	3471	3126

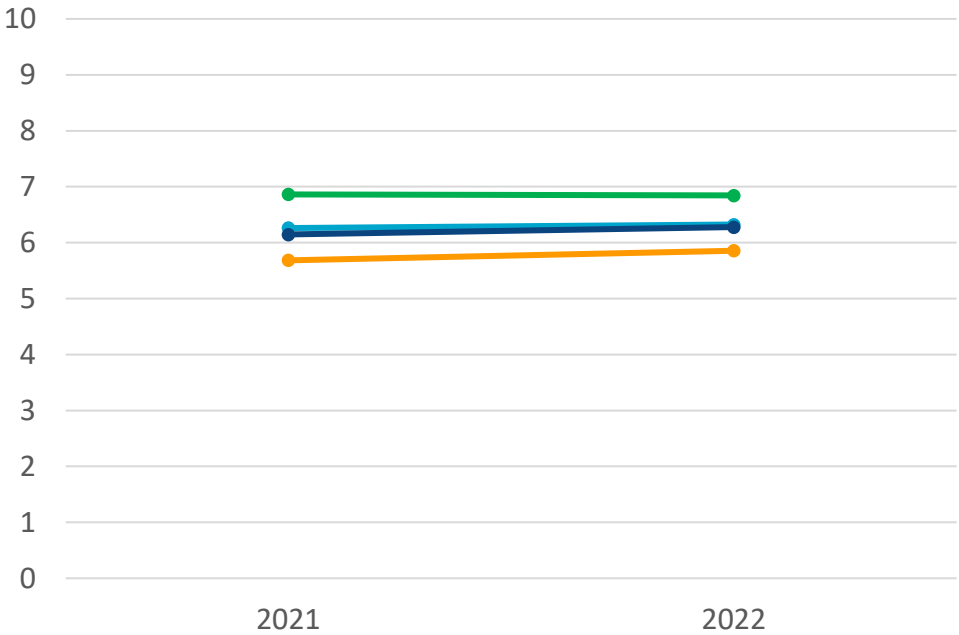


All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



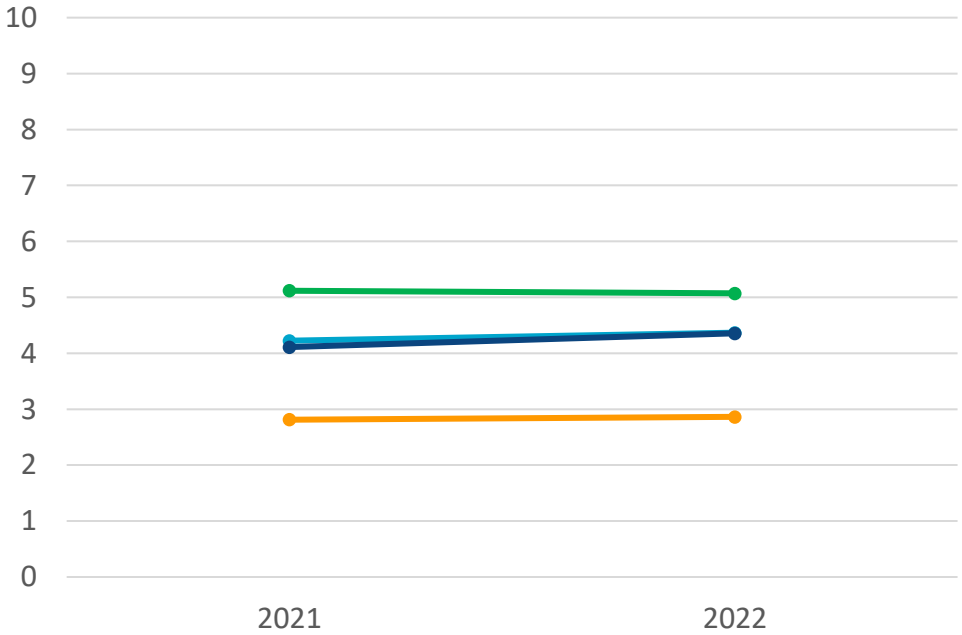
Promise element 5: We are always learning

Development



	2021	2022
Your org	6.1	6.3
Best	6.9	6.8
Average	6.3	6.3
Worst	5.7	5.9
Responses	3613	3230

Appraisals



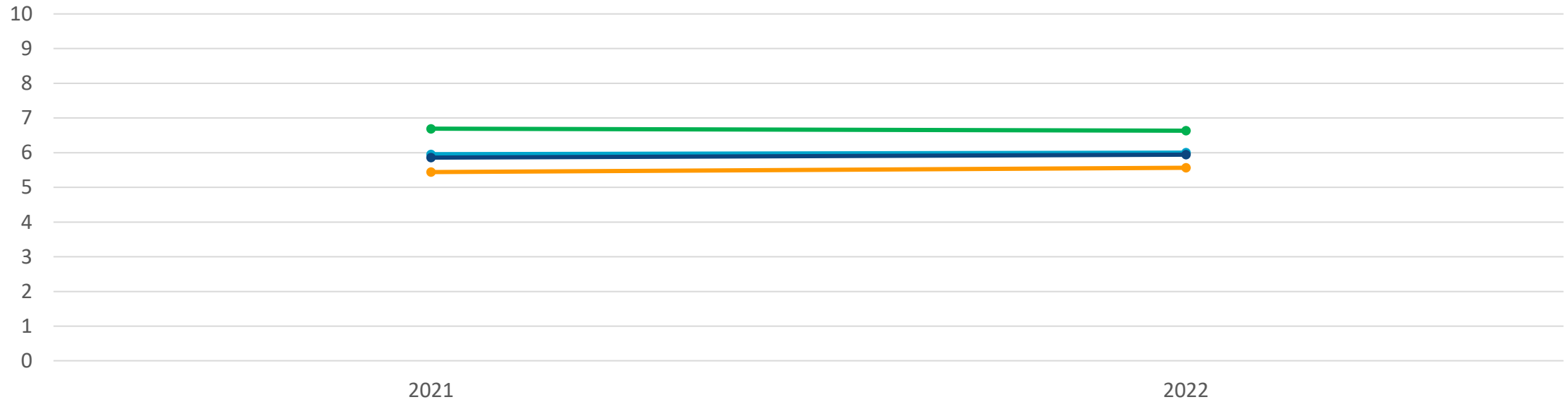
	2021	2022
Your org	4.1	4.4
Best	5.1	5.1
Average	4.2	4.4
Worst	2.8	2.9
Responses	3481	3134

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 6: We work flexibly

We work flexibly



	2021	2022
Your org	5.9	5.9
Best	6.7	6.6
Average	6.0	6.0
Worst	5.4	5.6
Responses	3684	3225

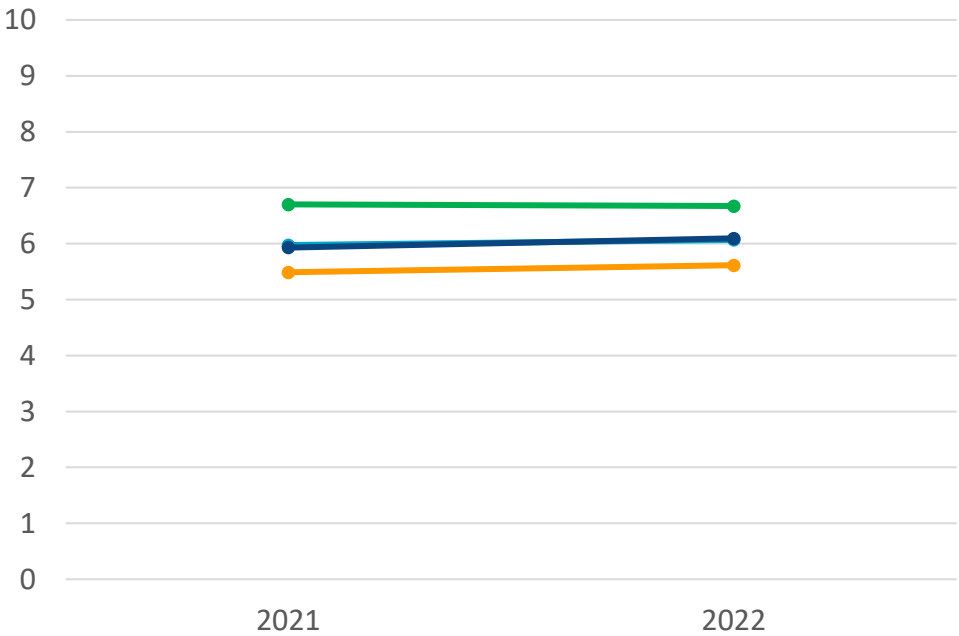


All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



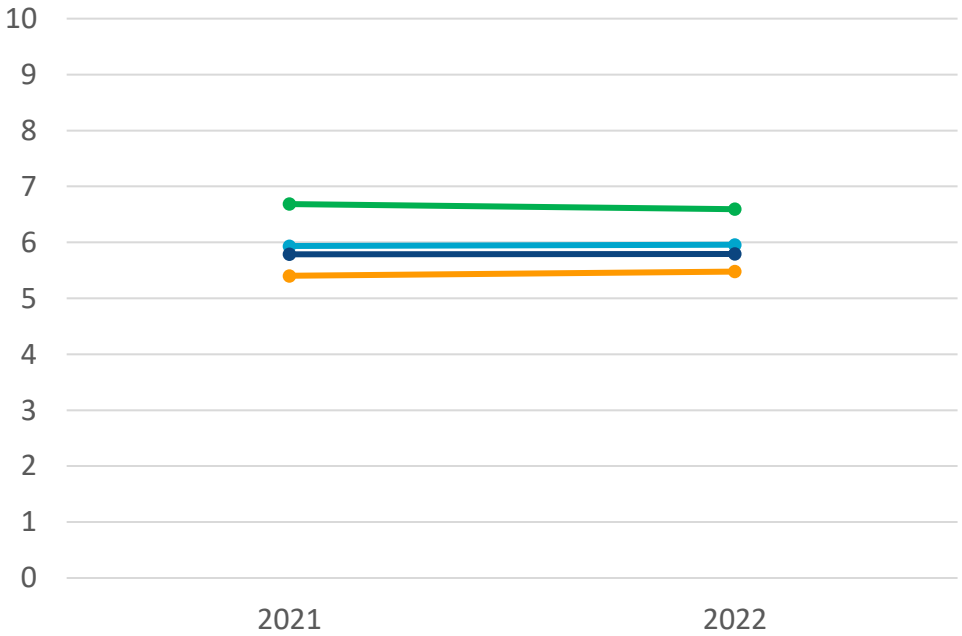
Promise element 6: We work flexibly

Support for work-life balance



	2021	2022
Your org	5.9	6.1
Best	6.7	6.7
Average	6.0	6.1
Worst	5.5	5.6
Responses	3694	3232

Flexible working



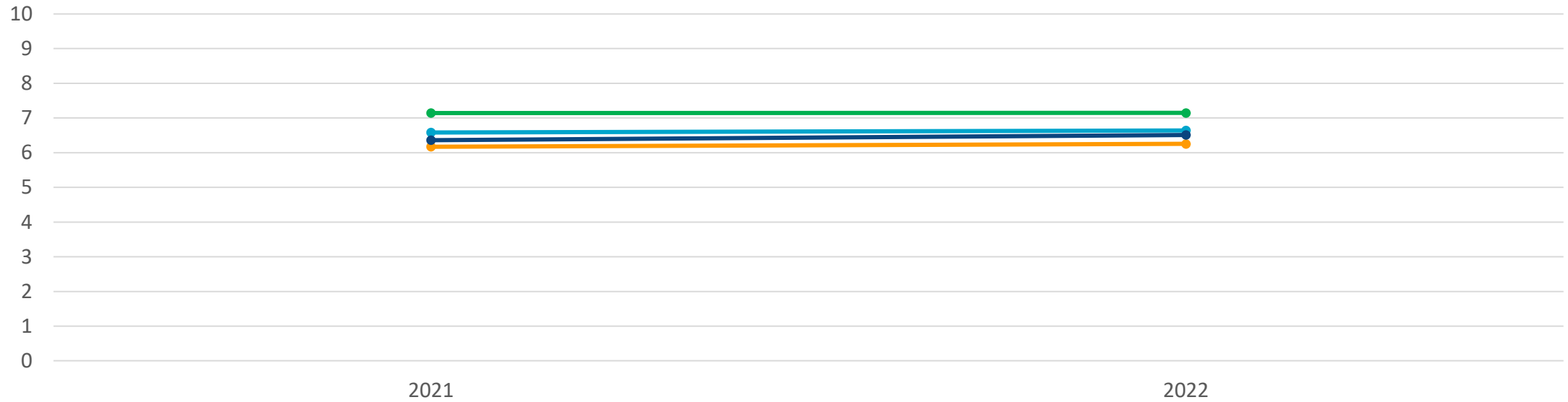
	2021	2022
Your org	5.8	5.8
Best	6.7	6.6
Average	5.9	6.0
Worst	5.4	5.5
Responses	3697	3234

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 7: We are a team

We are a team



	2021	2022
Your org	6.4	6.5
Best	7.1	7.1
Average	6.6	6.6
Worst	6.2	6.3
Responses	3628	3236



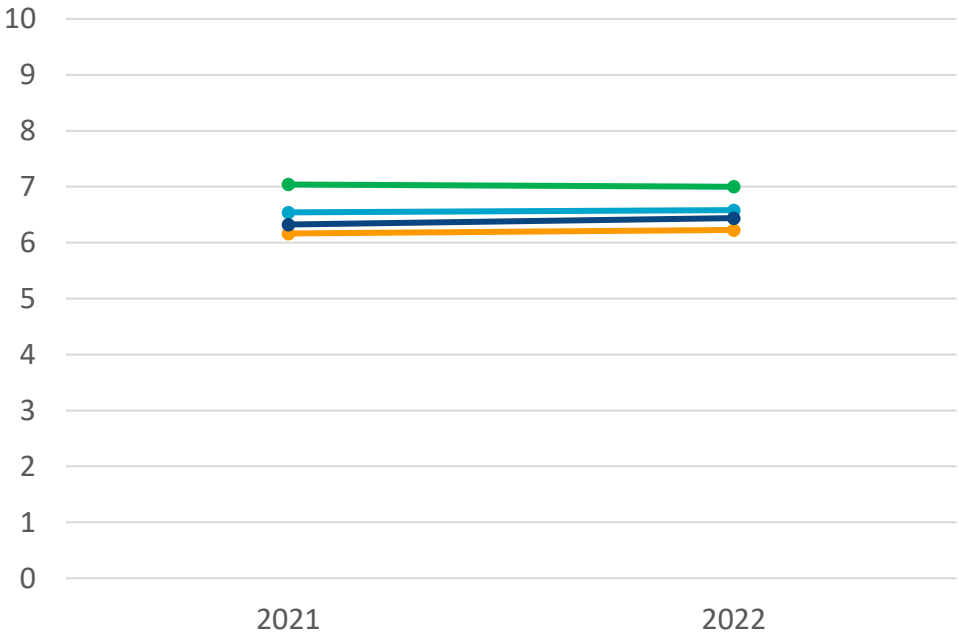
People Promise Elements, Themes and Sub-scores: Sub-score trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



Promise element 7: We are a team

Team working



2021

2022

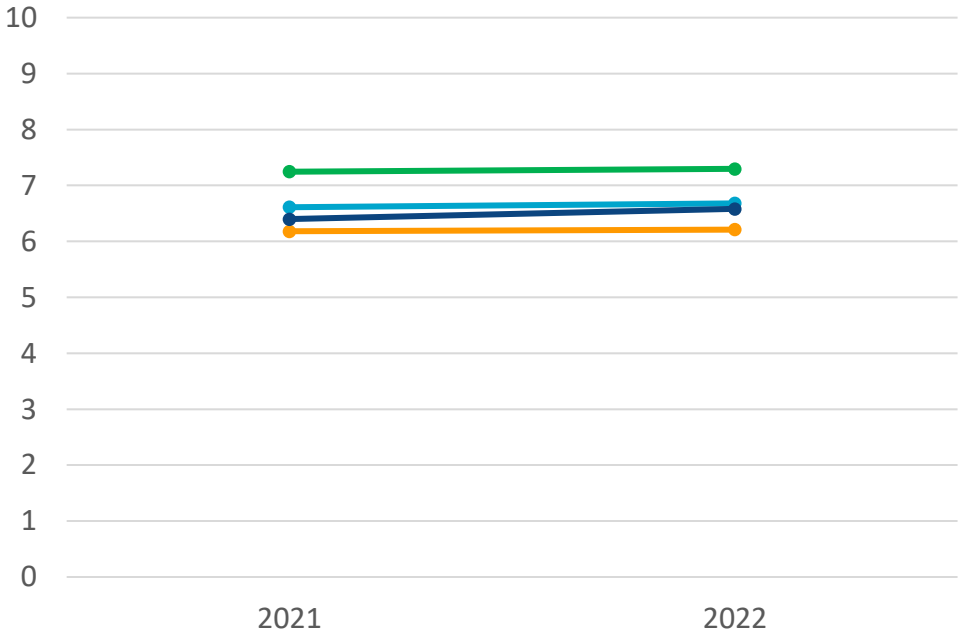
	2021	2022
Your org	6.3	6.4
Best	7.0	7.0
Average	6.5	6.6
Worst	6.2	6.2

Responses

3671

3239

Line management



2021

2022

	2021	2022
Your org	6.4	6.6
Best	7.2	7.3
Average	6.6	6.7
Worst	6.2	6.2

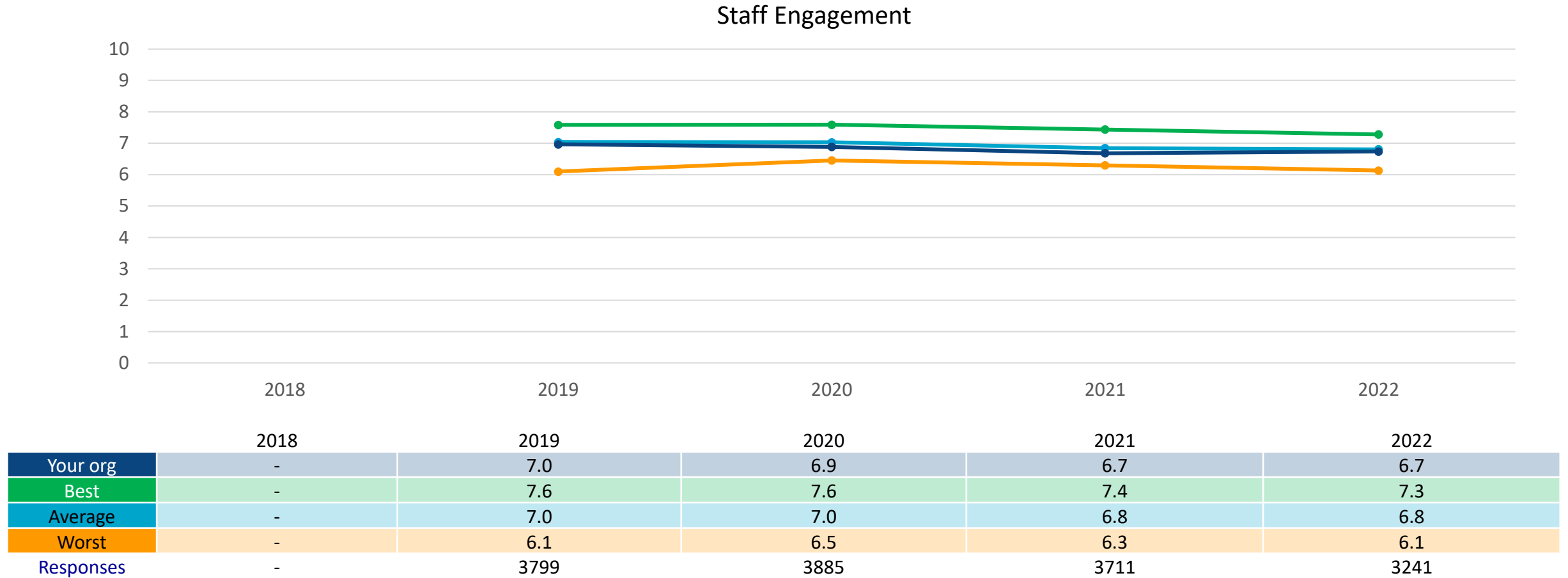
Responses

3634

3238

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Staff Engagement



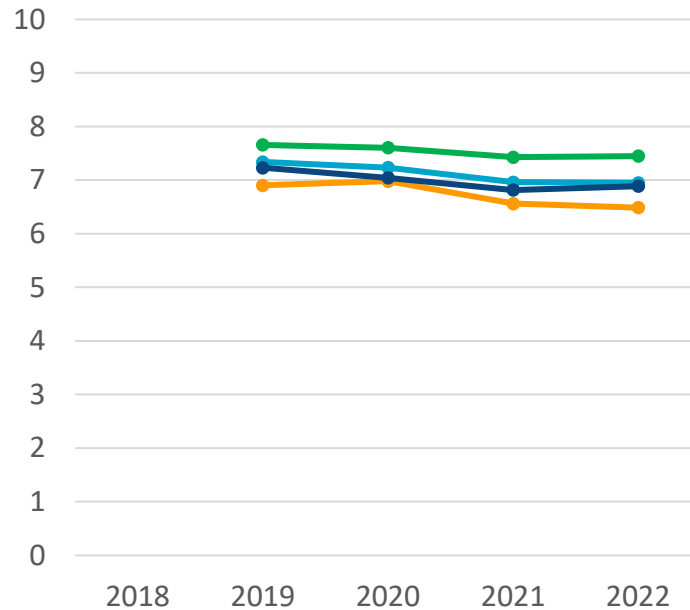


People Promise Elements, Themes and Sub-scores: Sub-score trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

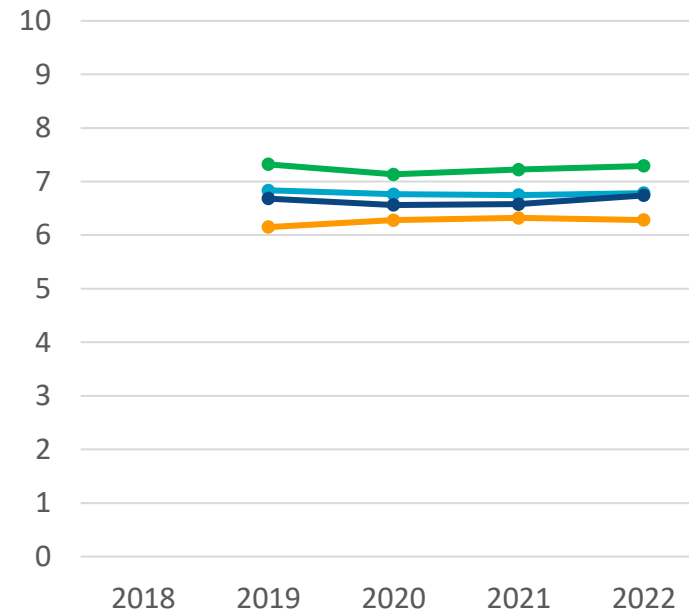
Theme: Staff Engagement

Motivation



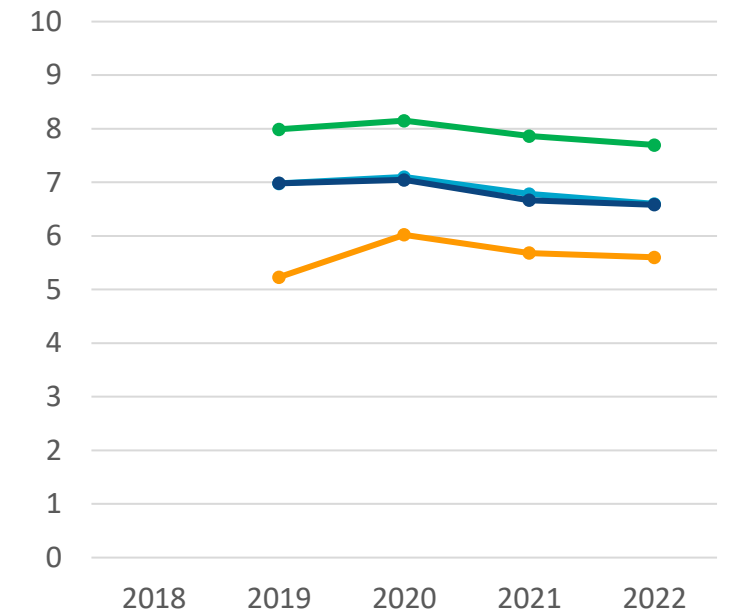
	2018	2019	2020	2021	2022
Your org	-	7.2	7.0	6.8	6.9
Best	-	7.7	7.6	7.4	7.4
Average	-	7.3	7.2	7.0	7.0
Worst	-	6.9	7.0	6.6	6.5
Responses	-	3757	3923	3709	3211

Involvement



	2018	2019	2020	2021	2022
Your org	-	6.7	6.6	6.6	6.7
Best	-	7.3	7.1	7.2	7.3
Average	-	6.8	6.8	6.7	6.8
Worst	-	6.2	6.3	6.3	6.3
Responses	-	3803	3888	3712	3239

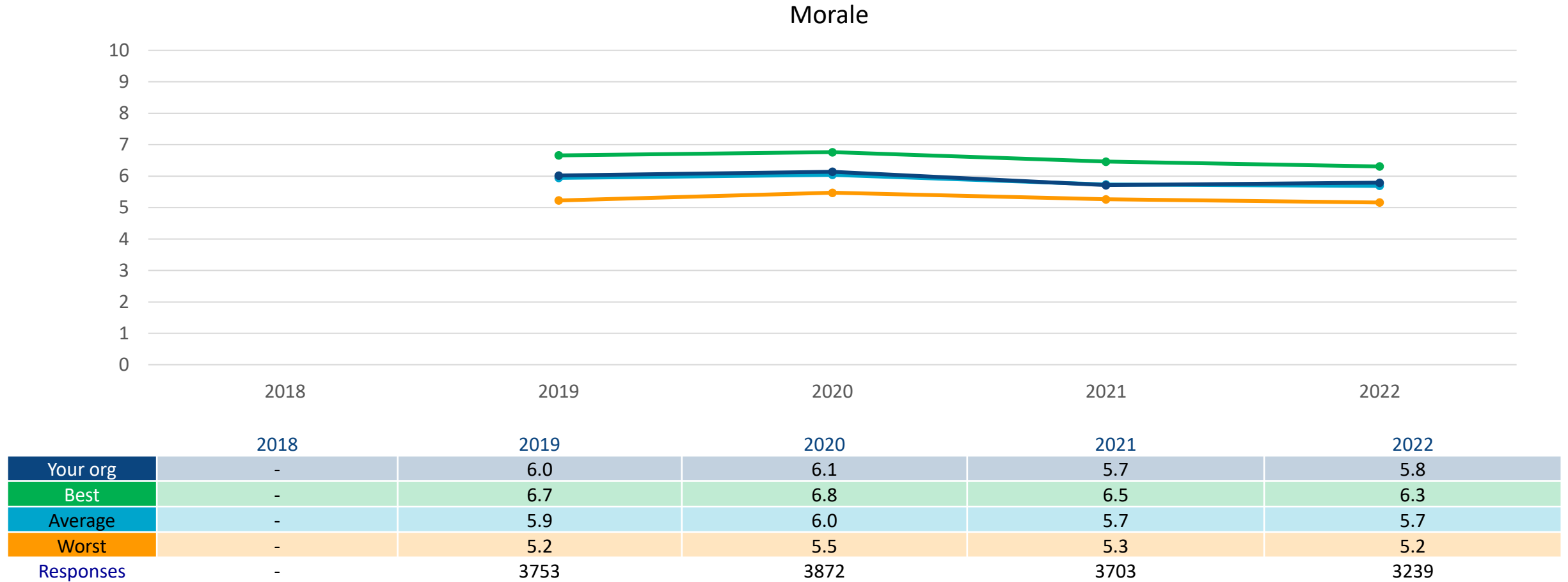
Advocacy



	2018	2019	2020	2021	2022
Your org	-	7.0	7.0	6.7	6.6
Best	-	8.0	8.2	7.9	7.7
Average	-	7.0	7.1	6.8	6.6
Worst	-	5.2	6.0	5.7	5.6
Responses	-	3626	3783	3587	3229

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Morale



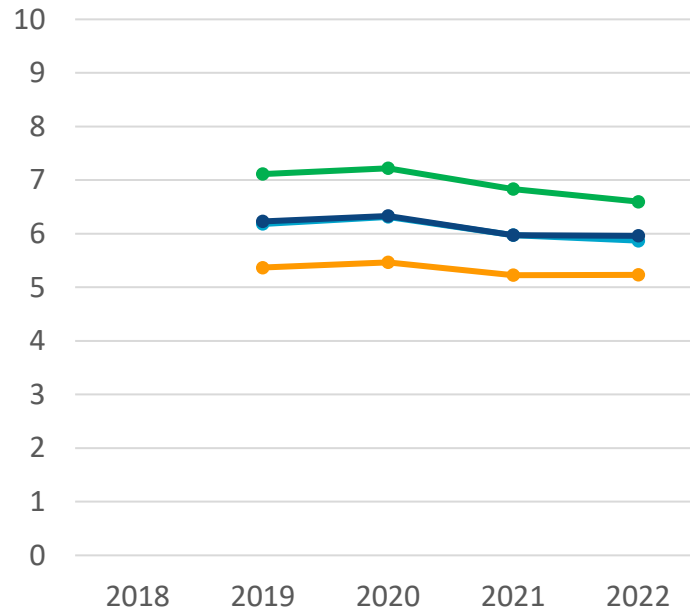


People Promise Elements, Themes and Sub-scores: Sub-score trends

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

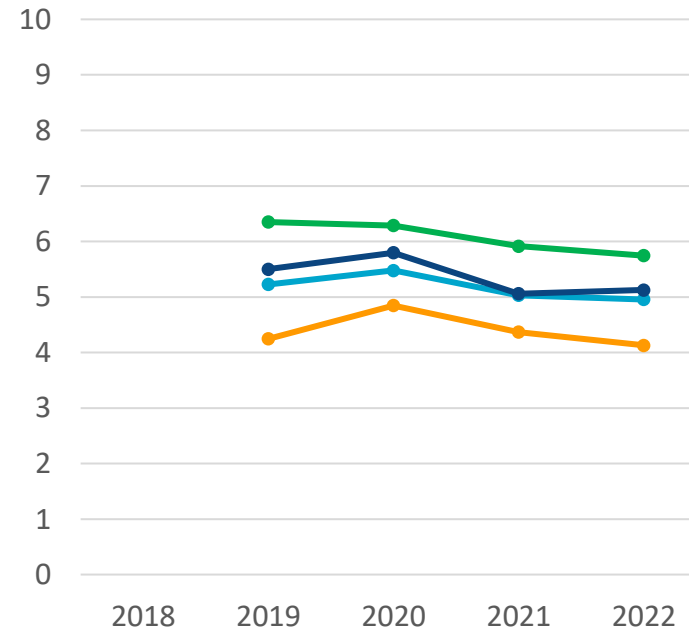
Theme: Morale

Thinking about leaving



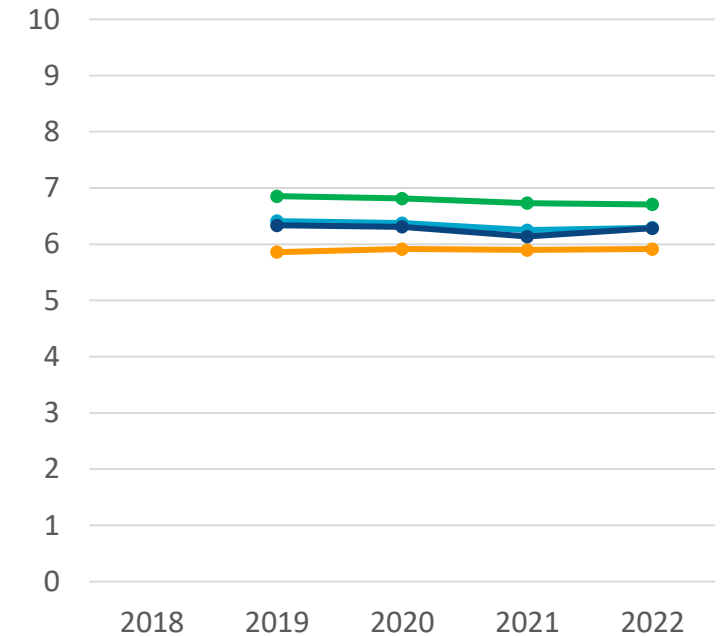
	2018	2019	2020	2021	2022
Your org	-	6.2	6.3	6.0	6.0
Best	-	7.1	7.2	6.8	6.6
Average	-	6.2	6.3	6.0	5.9
Worst	-	5.4	5.5	5.2	5.2
Responses	-	3614	3779	3573	3219

Work pressure



	2018	2019	2020	2021	2022
Your org	-	5.5	5.8	5.1	5.1
Best	-	6.4	6.3	5.9	5.7
Average	-	5.2	5.5	5.0	5.0
Worst	-	4.2	4.8	4.4	4.1
Responses	-	3800	3887	3711	3238

Stressors



	2018	2019	2020	2021	2022
Your org	-	6.3	6.3	6.1	6.3
Best	-	6.9	6.8	6.7	6.7
Average	-	6.4	6.4	6.3	6.3
Worst	-	5.9	5.9	5.9	5.9
Responses	-	3725	3871	3685	3235

Covid-19 Classification breakdowns



Covid-19 classification breakdowns

Covid-19 questions

In the 2022 survey, staff were asked three classification questions relating to their experience during the Covid-19 pandemic:

- | | | |
|---|---|--|
| a. In the past 12 months, have you worked on a Covid-19 specific ward or area at any time? | ₁ <input type="checkbox"/> Yes | ₂ <input type="checkbox"/> No |
| b. In the past 12 months, have you been redeployed due to the Covid-19 pandemic at any time? | ₁ <input type="checkbox"/> Yes | ₂ <input type="checkbox"/> No |
| c. In the past 12 months, have you been required to work remotely/from home due to the Covid-19 pandemic? | ₁ <input type="checkbox"/> Yes | ₂ <input type="checkbox"/> No |

The charts on the following pages show the breakdown of People Promise elements scores for staff answering 'yes' to each of these questions, compared with the results for all staff at your organisation. Results are presented in the context of highest, average and lowest scores for similar organisations.

Comparing your data

To improve overall comparability, the data have been weighted to match the occupation group profile of staff at your organisation to that of the benchmarking group, as in previous charts. However, there may be differences in the occupation group profiles of the individual COVID-19 subgroups. For example, the mix of occupational groups across redeployed staff at your organisation may differ from similar organisations. This difference would not be accounted for by the weighting and therefore may affect the comparability of trend results. As such, a degree of caution is advised when interpreting your results.

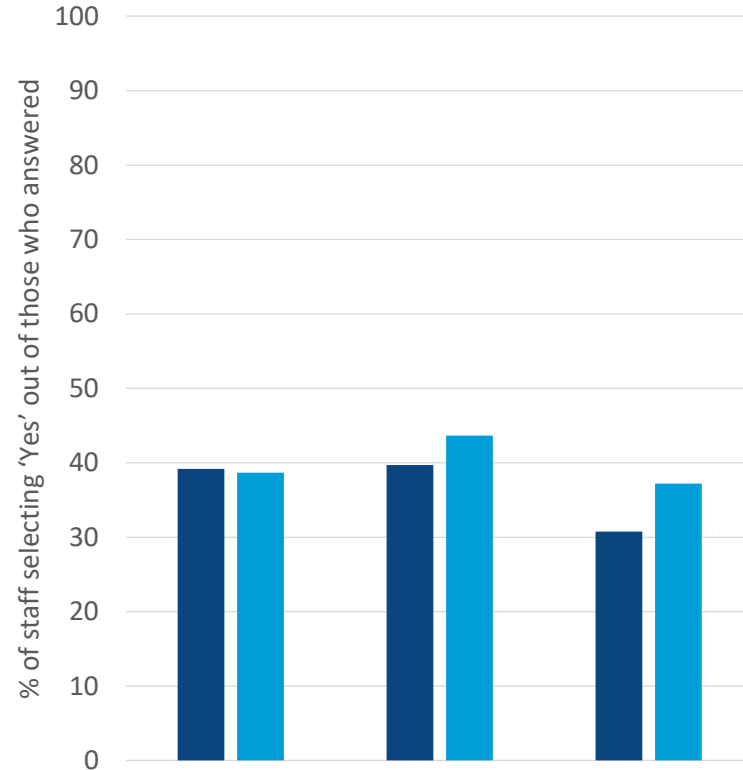
Further information

Results for these groups of staff, including data for individual questions, are also available via the online dashboards. Please note that results presented in these dashboards have not been weighted where no benchmarking takes place and so may vary slightly from those shown in this report.



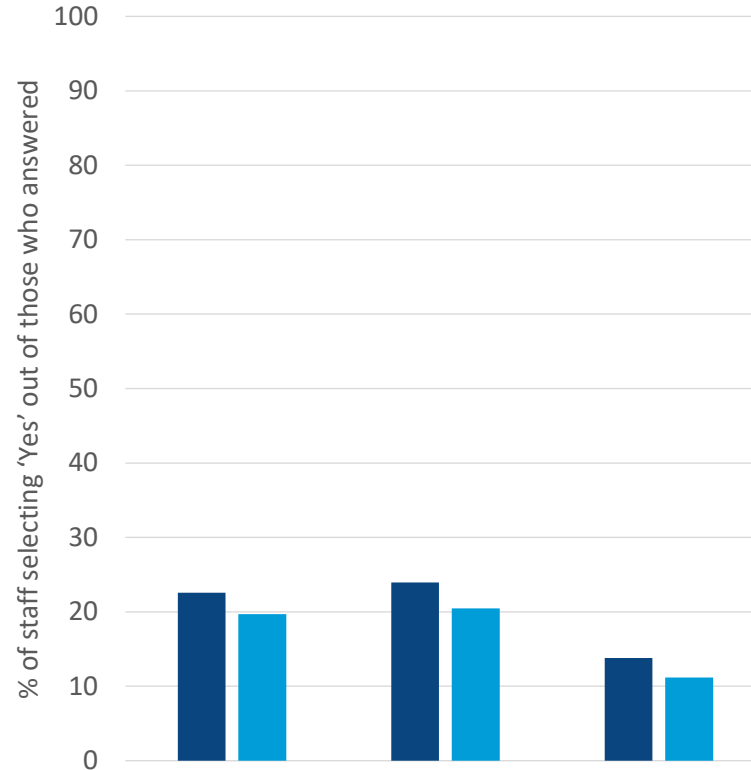
The Covid-19 pandemic – Your experience during the Covid-19 pandemic

Q25a In the past 12 months, have you worked on a Covid-19 specific ward or area at any time?



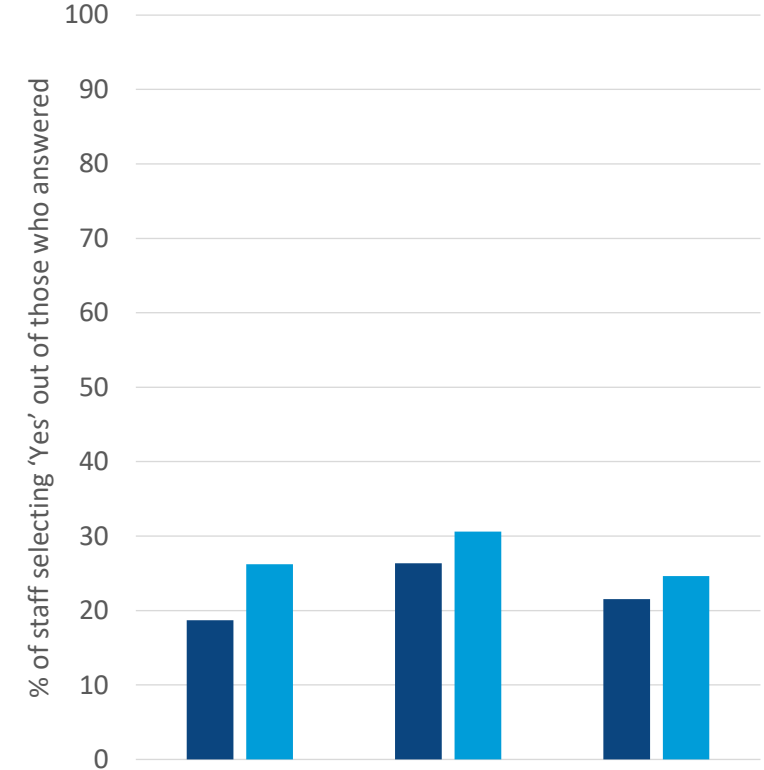
	2020	2021	2022
Your org	39.2%	39.7%	30.8%
Average	38.7%	43.6%	37.2%
Responses	3783	3584	3234

Q25b In the past 12 months, have you been redeployed due to the Covid-19 pandemic at any time?



	2020	2021	2022
Your org	22.6%	23.9%	13.8%
Average	19.7%	20.4%	11.2%
Responses	3773	3581	3229

Q25c In the past 12 months, have you been required to work remotely/from home due to the Covid-19 pandemic?



	2020	2021	2022
Your org	18.7%	26.3%	21.5%
Average	26.2%	30.6%	24.6%
Responses	3767	3575	3222



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



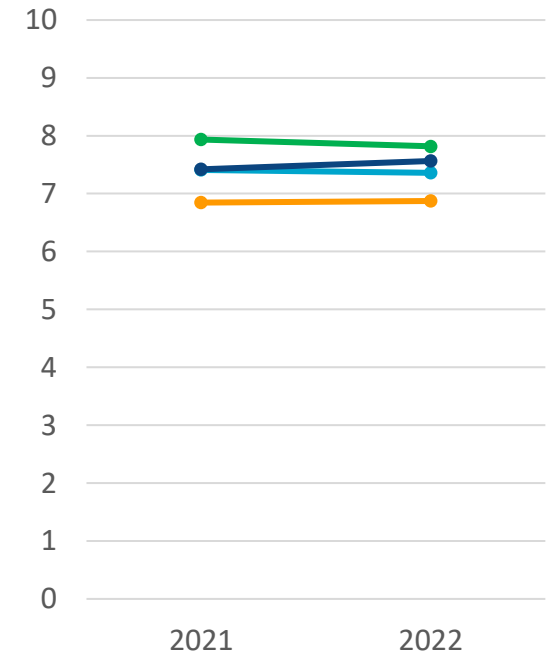
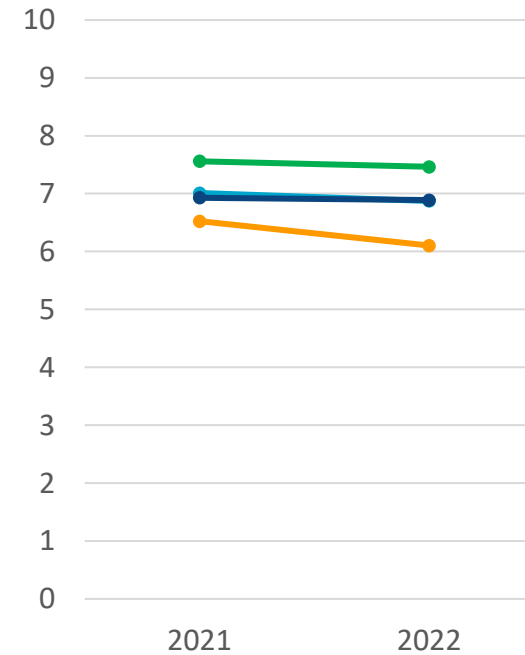
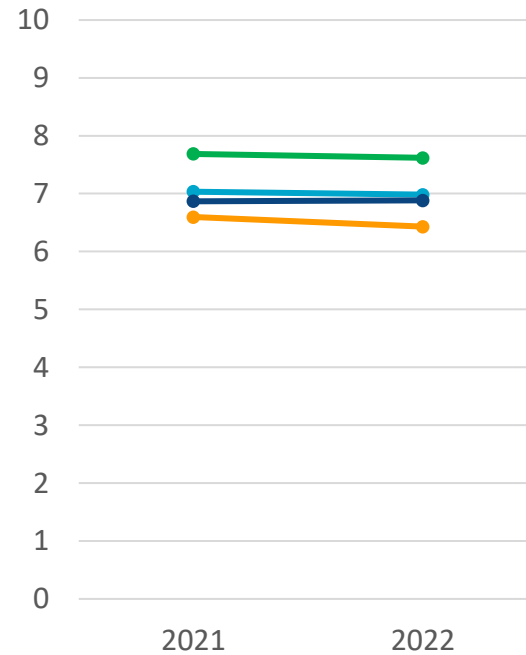
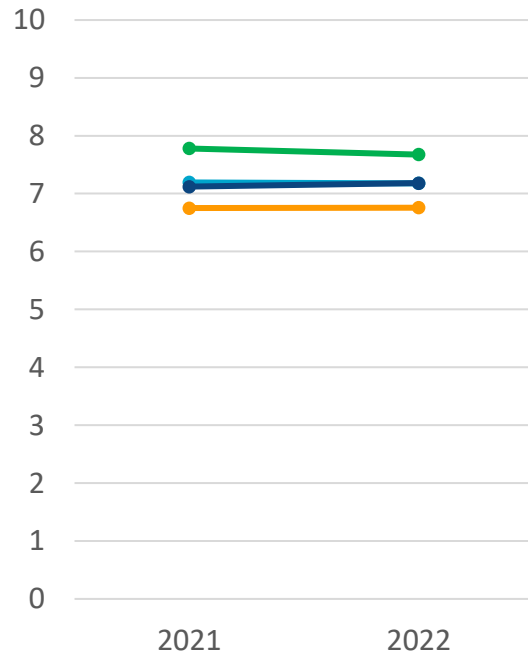
Promise element 1: We are compassionate and inclusive

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	7.1	7.2
Highest	7.8	7.7
Average	7.2	7.2
Lowest	6.7	6.8
Responses	3616	3238

	2021	2022
Your org	6.9	6.9
Highest	7.7	7.6
Average	7.0	7.0
Lowest	6.6	6.4
Responses	1417	994

	2021	2022
Your org	6.9	6.9
Highest	7.6	7.5
Average	7.0	6.9
Lowest	6.5	6.1
Responses	853	446

	2021	2022
Your org	7.4	7.6
Highest	7.9	7.8
Average	7.4	7.4
Lowest	6.8	6.9
Responses	940	693



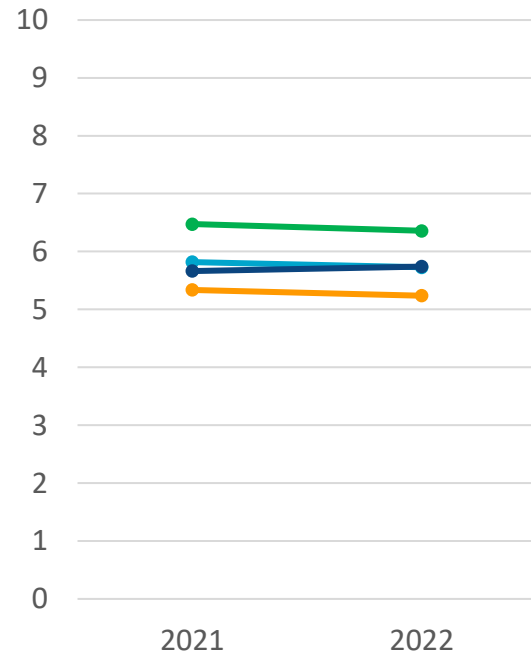
The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



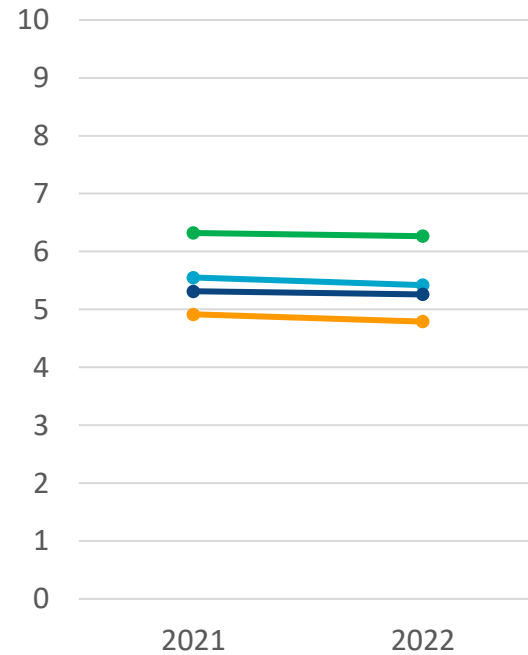
Promise element 2: We are recognised and rewarded

All staff



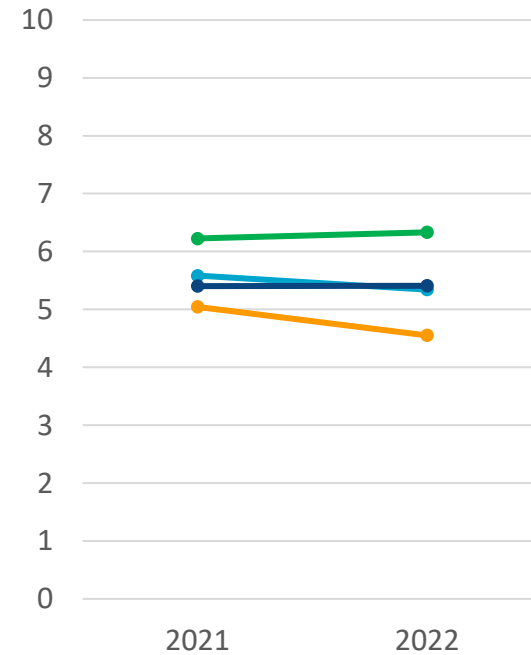
	2021	2022
Your org	5.7	5.7
Highest	6.5	6.4
Average	5.8	5.7
Lowest	5.3	5.2
Responses	3704	3239

Worked on a Covid-19 ward or specific area



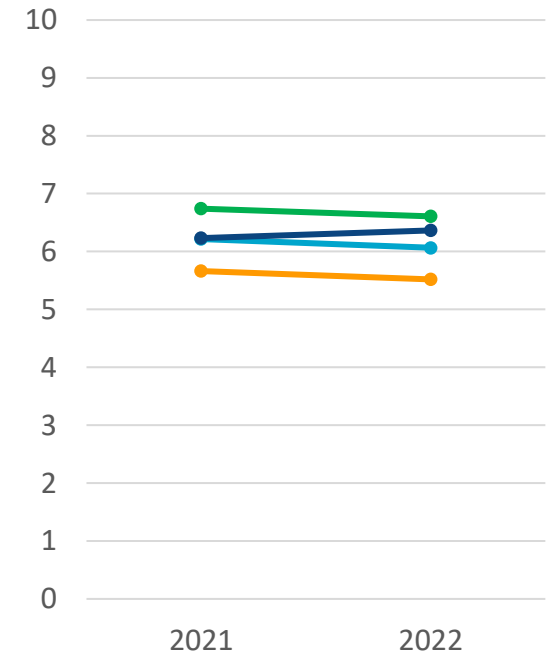
	2021	2022
Your org	5.3	5.3
Highest	6.3	6.3
Average	5.6	5.4
Lowest	4.9	4.8
Responses	1417	994

Redeployed



	2021	2022
Your org	5.4	5.4
Highest	6.2	6.3
Average	5.6	5.3
Lowest	5.0	4.6
Responses	855	446

Required to work remotely / from home



	2021	2022
Your org	6.2	6.4
Highest	6.7	6.6
Average	6.2	6.1
Lowest	5.7	5.5
Responses	940	693



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



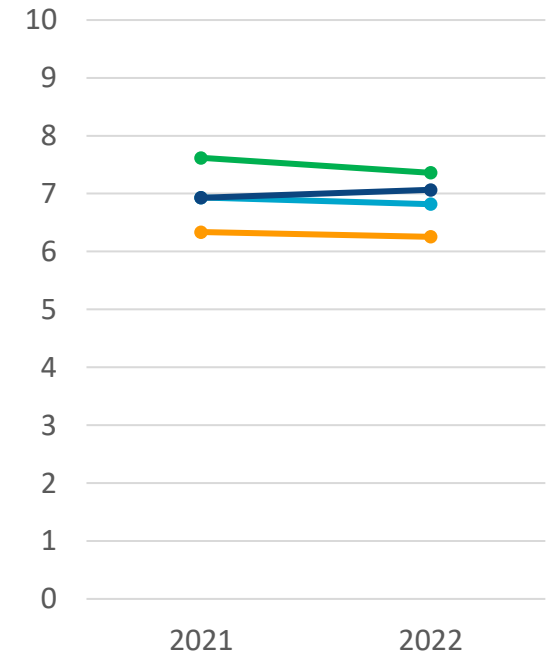
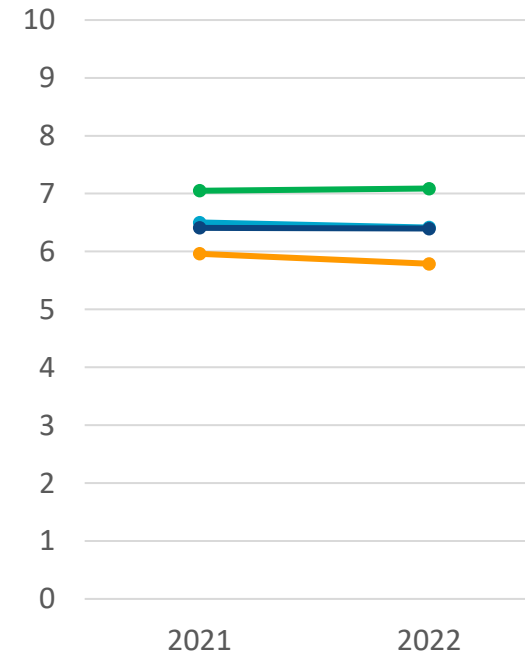
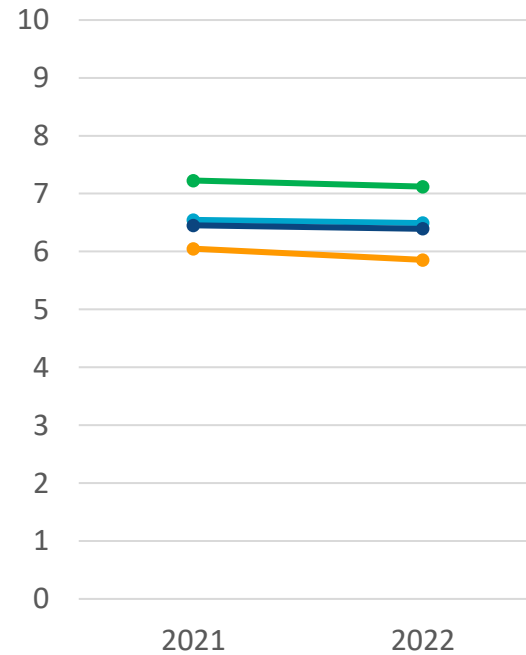
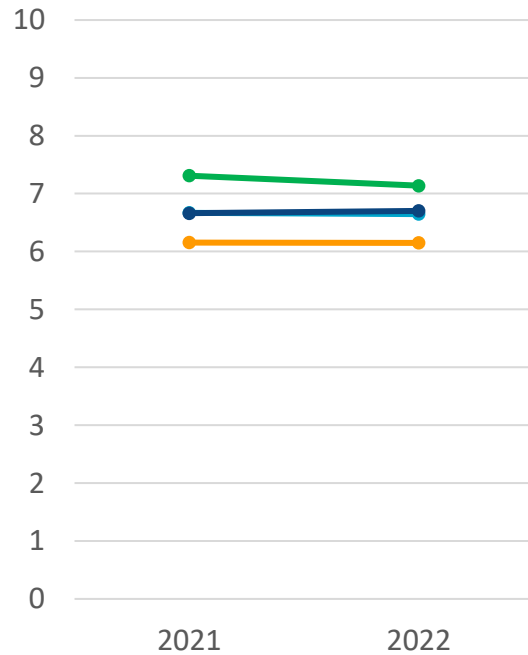
Promise element 3: We each have a voice that counts

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	6.7	6.7
Highest	7.3	7.1
Average	6.7	6.6
Lowest	6.2	6.2
Responses	3555	3222

	2021	2022
Your org	6.5	6.4
Highest	7.2	7.1
Average	6.5	6.5
Lowest	6.0	5.9
Responses	1407	991

	2021	2022
Your org	6.4	6.4
Highest	7.1	7.1
Average	6.5	6.4
Lowest	6.0	5.8
Responses	849	443

	2021	2022
Your org	6.9	7.1
Highest	7.6	7.4
Average	6.9	6.8
Lowest	6.3	6.3
Responses	931	692



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



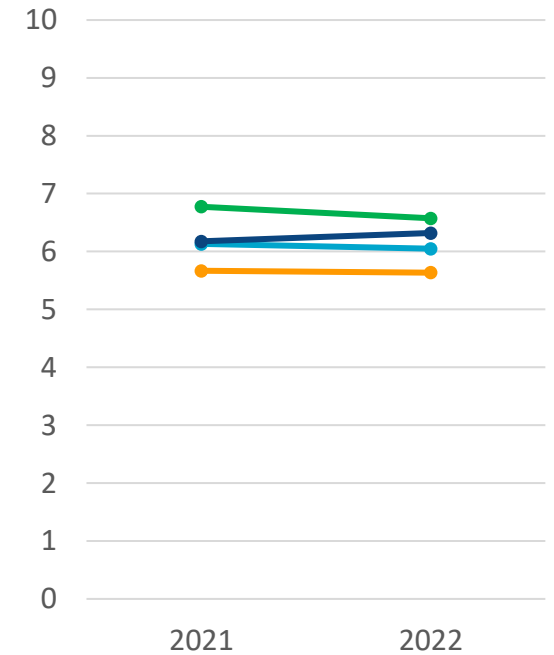
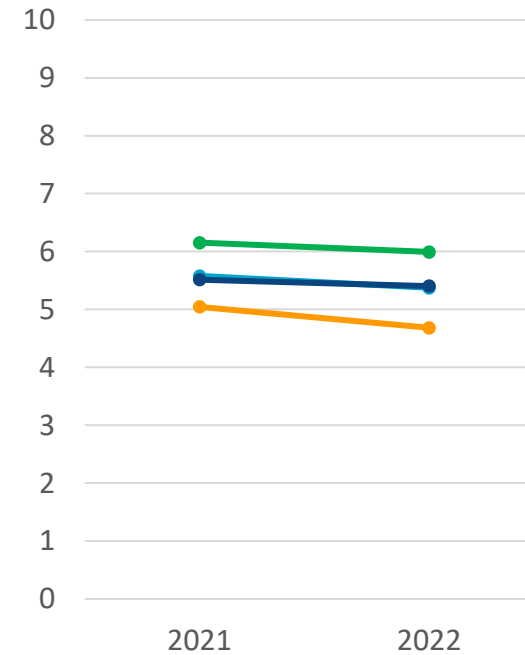
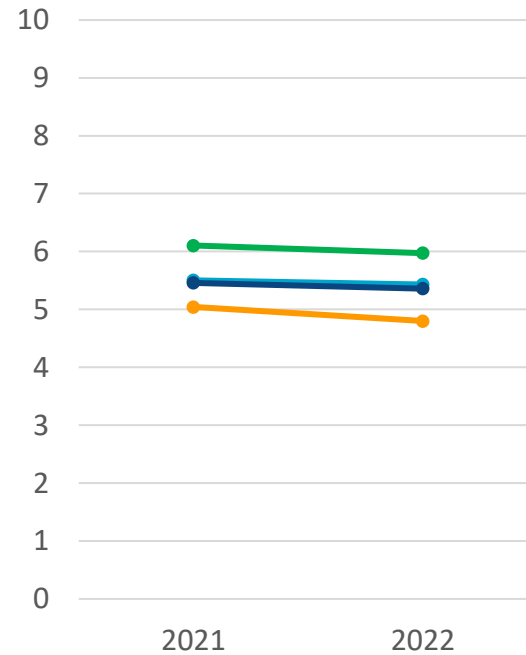
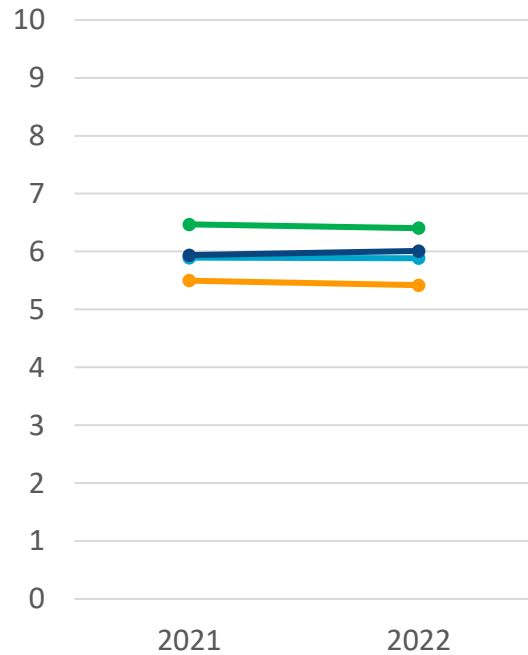
Promise element 4: We are safe and healthy

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	5.9	6.0
Highest	6.5	6.4
Average	5.9	5.9
Lowest	5.5	5.4
Responses	3597	3218

	2021	2022
Your org	5.5	5.4
Highest	6.1	6.0
Average	5.5	5.4
Lowest	5.0	4.8
Responses	1406	979

	2021	2022
Your org	5.5	5.4
Highest	6.2	6.0
Average	5.6	5.4
Lowest	5.0	4.7
Responses	851	443

	2021	2022
Your org	6.2	6.3
Highest	6.8	6.6
Average	6.1	6.0
Lowest	5.7	5.6
Responses	937	691



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



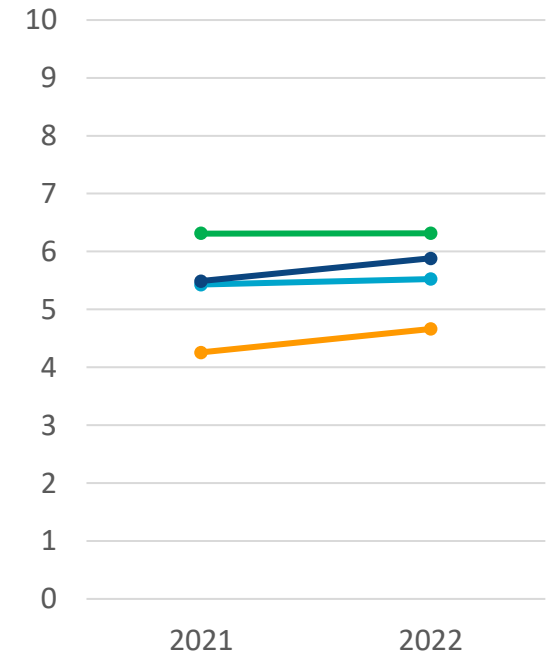
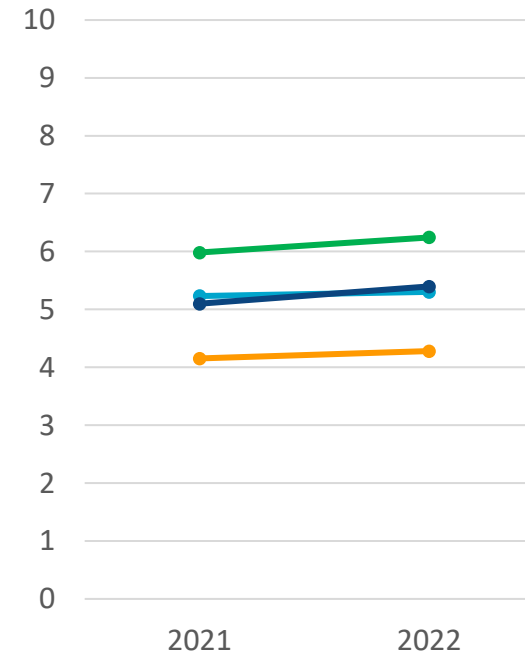
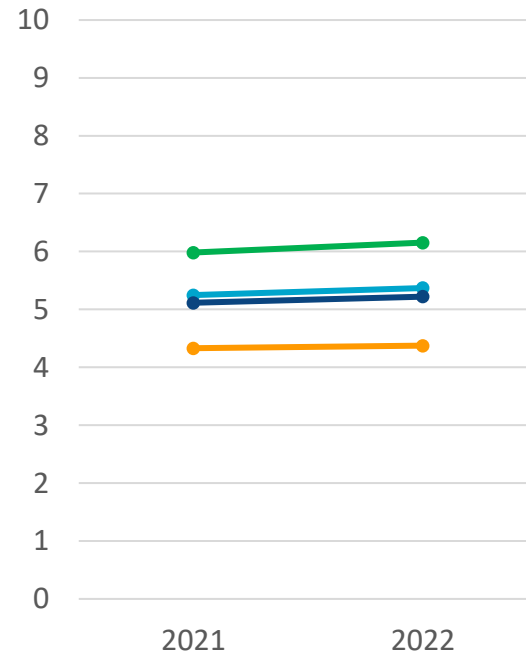
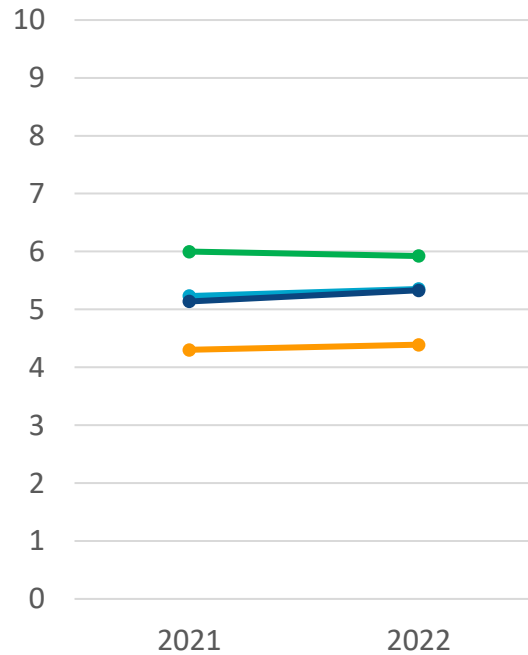
Promise element 5: We are always learning

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	5.1	5.3
Highest	6.0	5.9
Average	5.2	5.4
Lowest	4.3	4.4
Responses	3471	3126

	2021	2022
Your org	5.1	5.2
Highest	6.0	6.2
Average	5.2	5.4
Lowest	4.3	4.4
Responses	1351	950

	2021	2022
Your org	5.1	5.4
Highest	6.0	6.2
Average	5.2	5.3
Lowest	4.2	4.3
Responses	819	426

	2021	2022
Your org	5.5	5.9
Highest	6.3	6.3
Average	5.4	5.5
Lowest	4.3	4.7
Responses	918	676



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



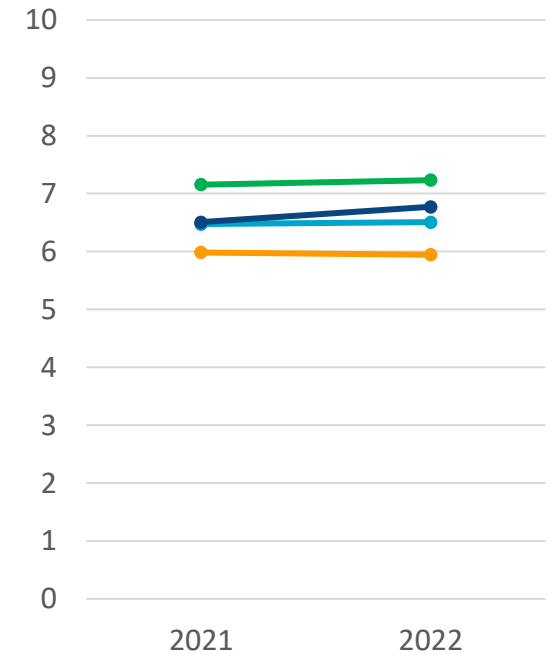
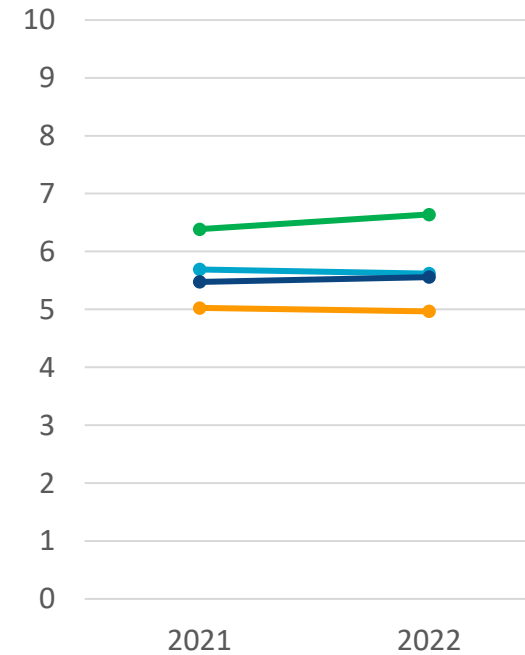
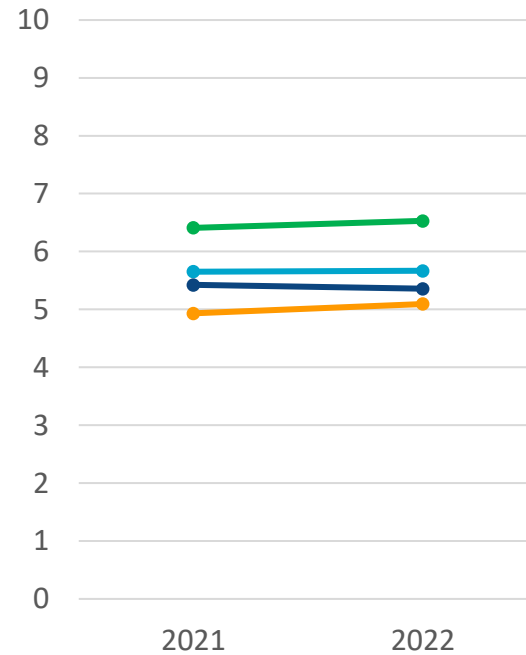
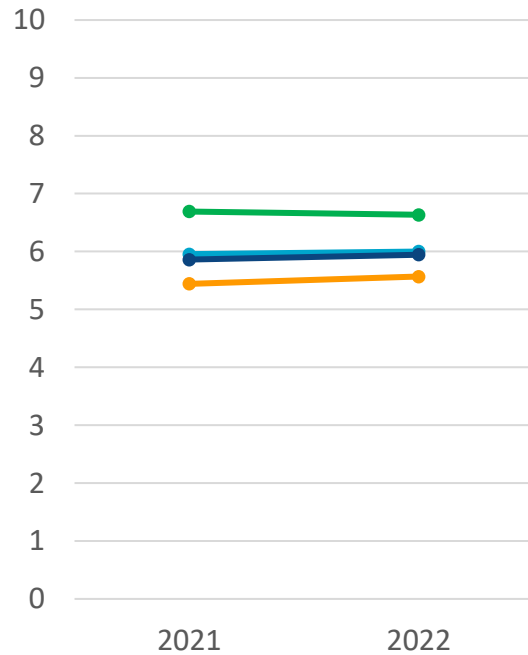
Promise element 6: We work flexibly

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	5.9	5.9
Highest	6.7	6.6
Average	6.0	6.0
Lowest	5.4	5.6
Responses	3684	3225

	2021	2022
Your org	5.4	5.4
Highest	6.4	6.5
Average	5.7	5.7
Lowest	4.9	5.1
Responses	1411	989

	2021	2022
Your org	5.5	5.6
Highest	6.4	6.6
Average	5.7	5.6
Lowest	5.0	5.0
Responses	850	443

	2021	2022
Your org	6.5	6.8
Highest	7.2	7.2
Average	6.5	6.5
Lowest	6.0	5.9
Responses	940	691



The Covid-19 pandemic – Your experience during the Covid-19 pandemic

All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.



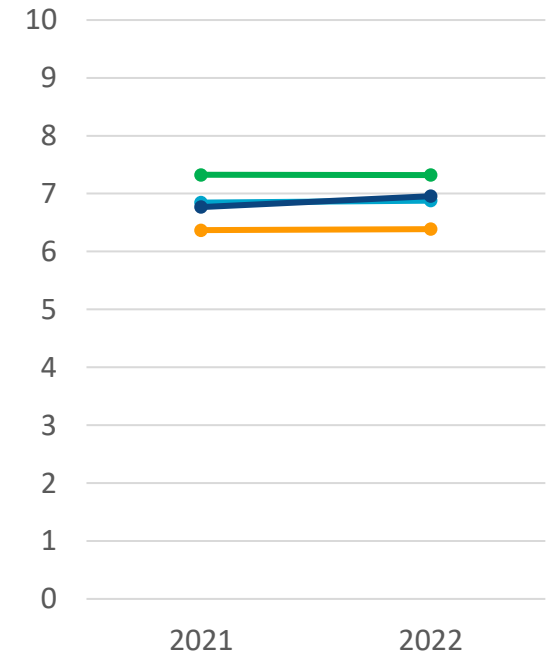
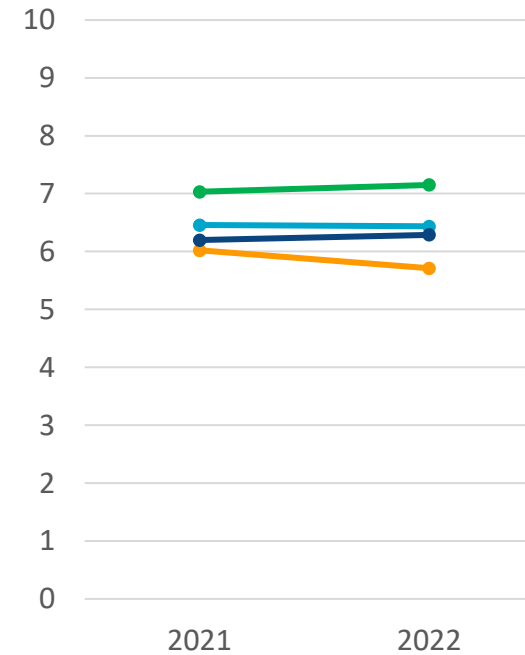
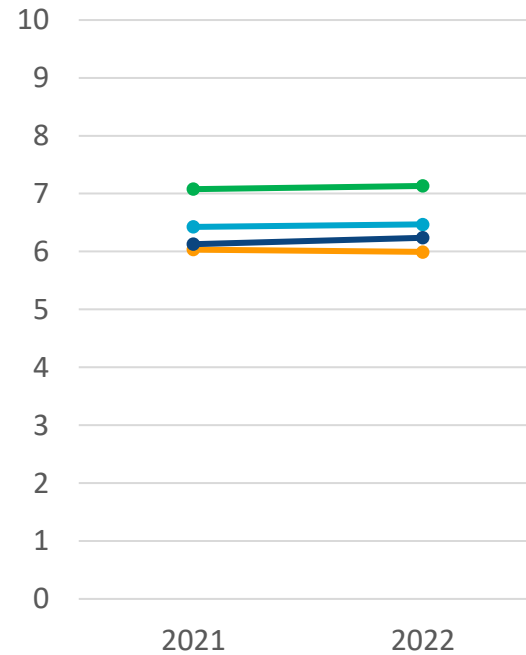
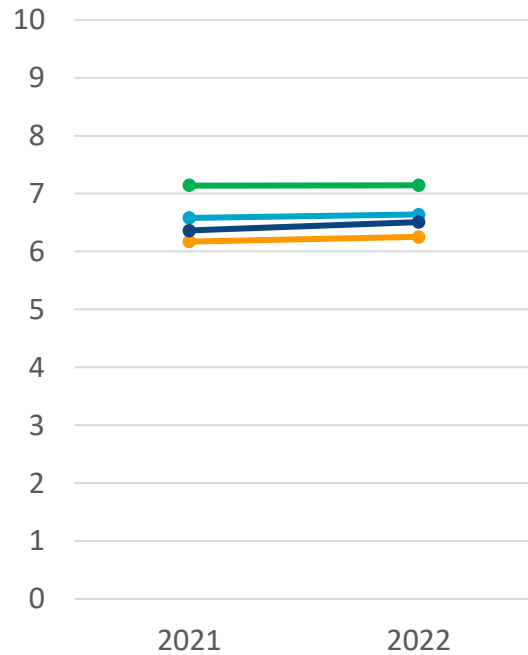
Promise element 7: We are a team

All staff

Worked on a Covid-19 ward or
specific area

Redeployed

Required to work remotely / from
home



	2021	2022
Your org	6.4	6.5
Highest	7.1	7.1
Average	6.6	6.6
Lowest	6.2	6.3
Responses	3628	3236

	2021	2022
Your org	6.1	6.2
Highest	7.1	7.1
Average	6.4	6.5
Lowest	6.0	6.0
Responses	1413	993

	2021	2022
Your org	6.2	6.3
Highest	7.0	7.2
Average	6.5	6.4
Lowest	6.0	5.7
Responses	849	446

	2021	2022
Your org	6.8	7.0
Highest	7.3	7.3
Average	6.8	6.9
Lowest	6.4	6.4
Responses	940	692

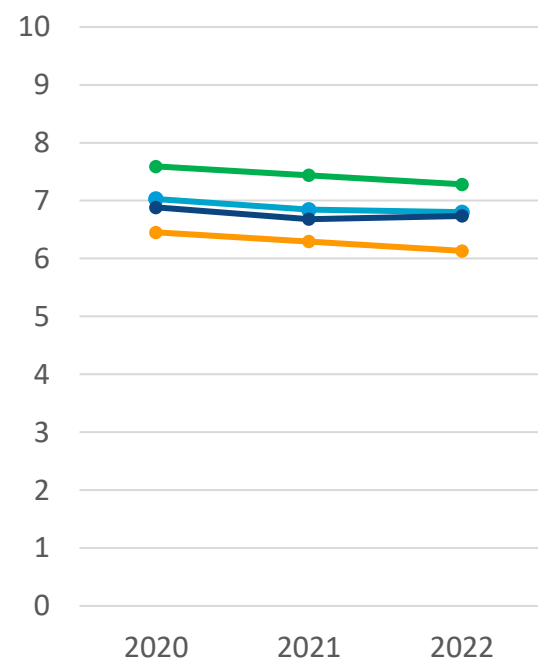


The Covid-19 pandemic – Your experience during the Covid-19 pandemic

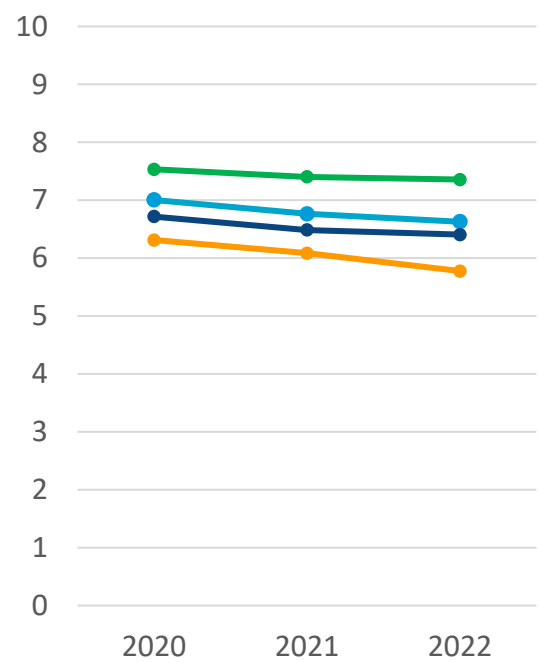
All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Staff Engagement

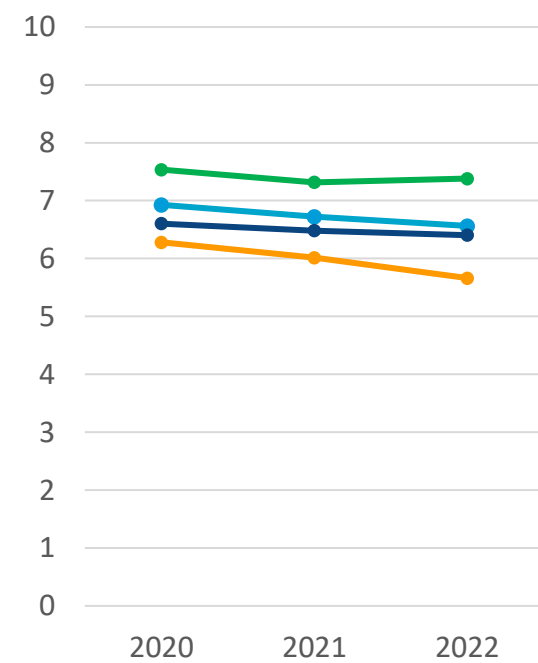
All staff



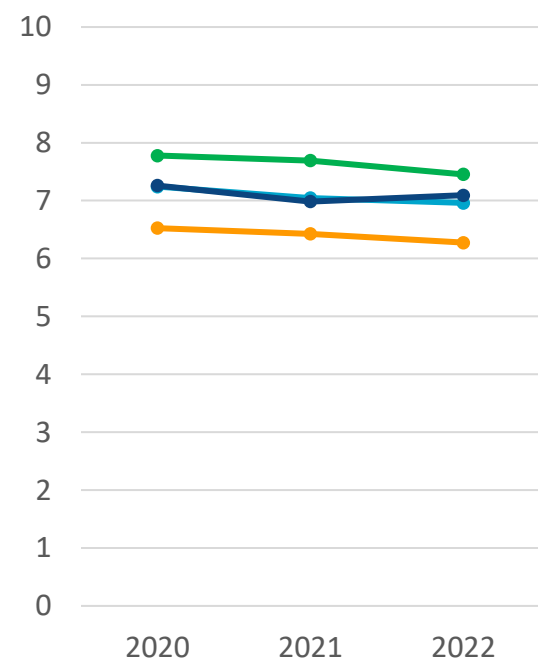
Worked on Covid-19 specific ward or area



Redeployed



Required to work remotely / from home



	2020	2021	2022
Your org	6.9	6.7	6.7
Highest	7.6	7.4	7.3
Average	7.0	6.8	6.8
Lowest	6.5	6.3	6.1
Responses	3885	3711	3241

	2020	2021	2022
Your org	6.7	6.5	6.4
Highest	7.5	7.4	7.4
Average	7.0	6.8	6.6
Lowest	6.3	6.1	5.8
Responses	1476	1420	994

	2020	2021	2022
Your org	6.6	6.5	6.4
Highest	7.5	7.3	7.4
Average	6.9	6.7	6.6
Lowest	6.3	6.0	5.7
Responses	851	855	446

	2020	2021	2022
Your org	7.3	7.0	7.1
Highest	7.8	7.7	7.5
Average	7.2	7.0	7.0
Lowest	6.5	6.4	6.3
Responses	704	940	693

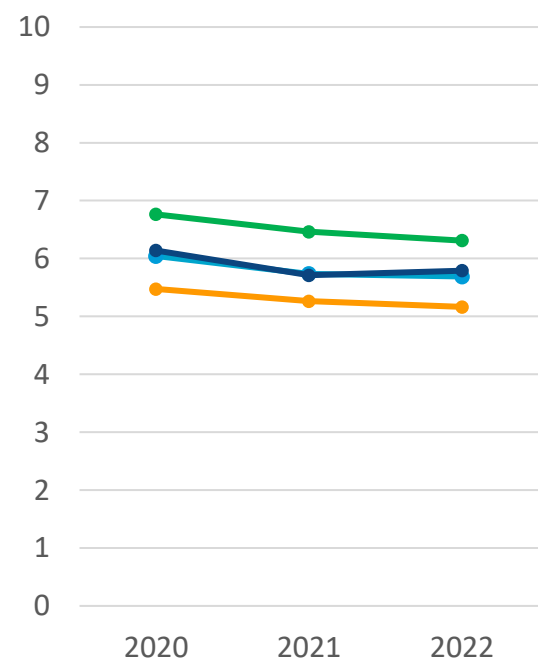


The Covid-19 pandemic – Your experience during the Covid-19 pandemic

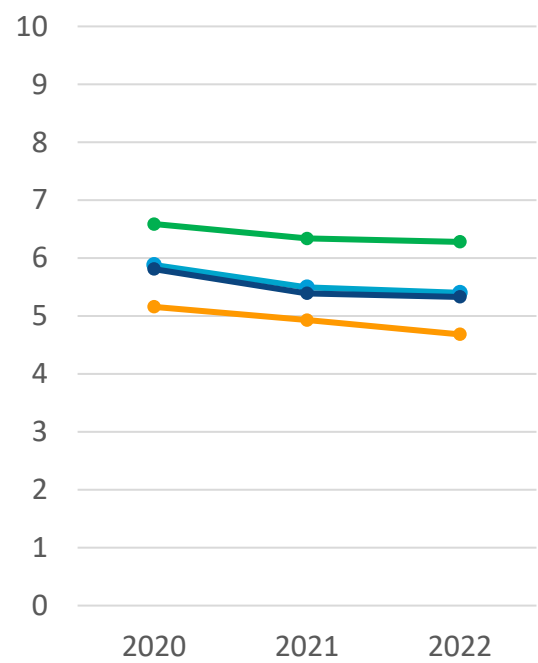
All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score.

Theme: Morale

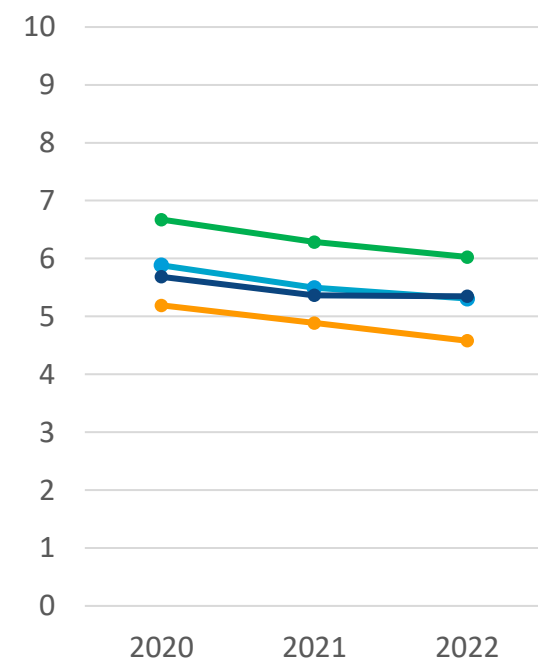
All staff



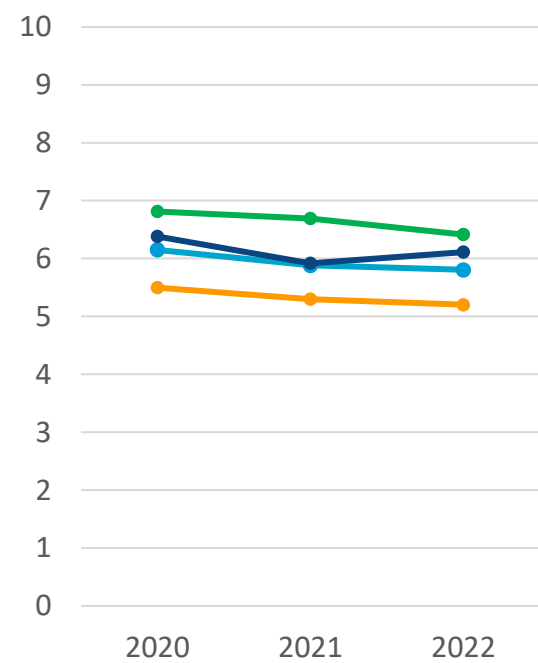
Worked on Covid-19 specific ward or area



Redeployed



Required to work remotely / from home



	2020	2021	2022
Your org	6.1	5.7	5.8
Highest	6.8	6.5	6.3
Average	6.0	5.7	5.7
Lowest	5.5	5.3	5.2
Responses	3872	3703	3239

	2020	2021	2022
Your org	5.8	5.4	5.3
Highest	6.6	6.3	6.3
Average	5.9	5.5	5.4
Lowest	5.2	4.9	4.7
Responses	1476	1419	994

	2020	2021	2022
Your org	5.7	5.4	5.3
Highest	6.7	6.3	6.0
Average	5.9	5.5	5.3
Lowest	5.2	4.9	4.6
Responses	851	854	446

	2020	2021	2022
Your org	6.4	5.9	6.1
Highest	6.8	6.7	6.4
Average	6.1	5.9	5.8
Lowest	5.5	5.3	5.2
Responses	704	940	693

People Promise element – We are compassionate and inclusive



Questions included:

Compassionate culture – Q6a, Q23a, Q23b, Q23c, Q23d

Compassionate leadership – Q9f, Q9g, Q9h, Q9i

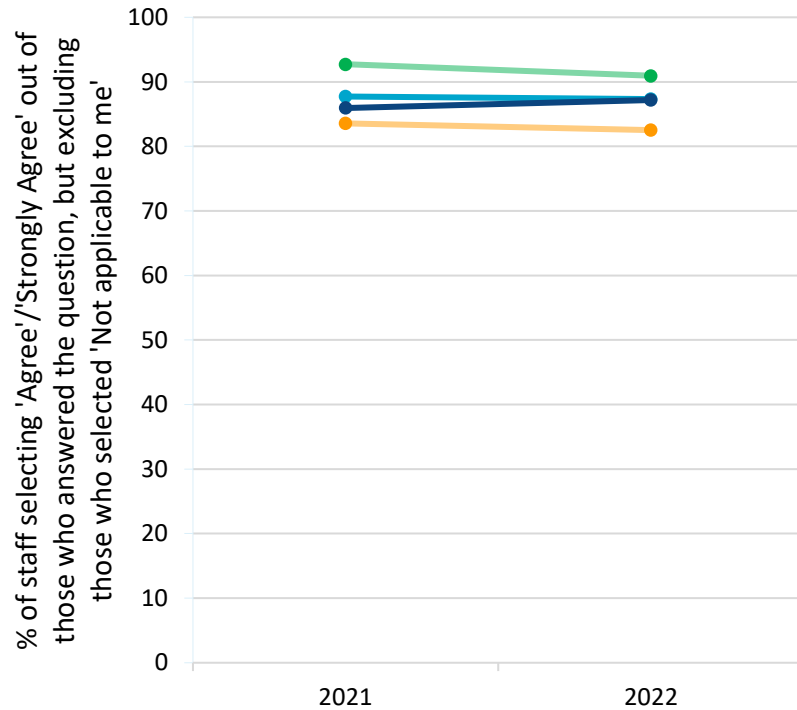
Diversity and equality – Q15, Q16a, Q16b, Q20

Inclusion – Q7h, Q7i, Q8b, Q8c

Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



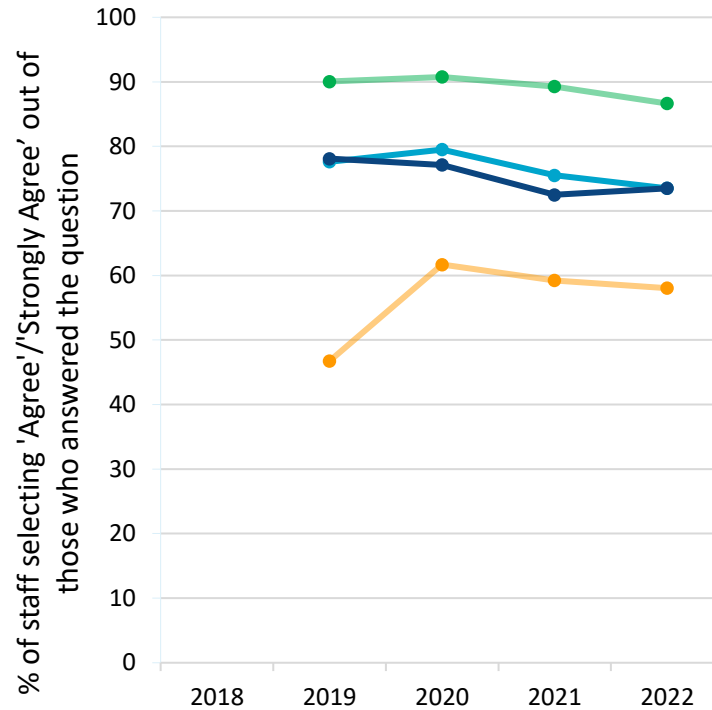
Q6a I feel that my role makes a difference to patients / service users.



	2021	2022
Your org	86.0%	87.2%
Best	92.7%	90.9%
Average	87.7%	87.3%
Worst	83.6%	82.5%

Responses 3591 3134

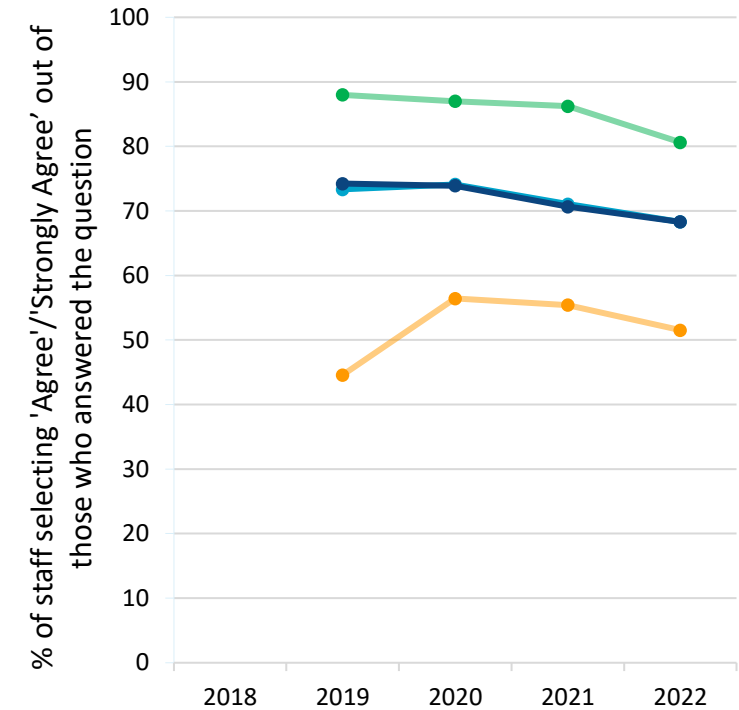
Q23a Care of patients / service users is my organisation's top priority.



	2018	2019	2020	2021	2022
Your org	-	78.1%	77.1%	72.5%	73.5%
Best	-	90.0%	90.8%	89.3%	86.6%
Average	-	77.6%	79.5%	75.5%	73.5%
Worst	-	46.7%	61.7%	59.2%	58.0%

Responses - 3620 3782 3583 3227

Q23b My organisation acts on concerns raised by patients / service users.



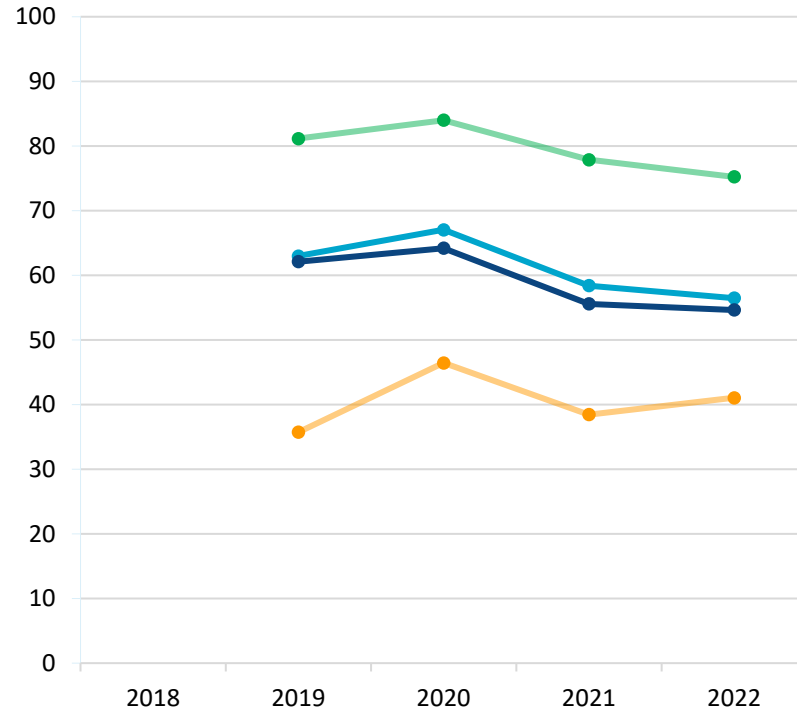
	2018	2019	2020	2021	2022
Your org	-	74.2%	73.9%	70.7%	68.3%
Best	-	88.0%	87.0%	86.2%	80.6%
Average	-	73.3%	74.1%	71.0%	68.3%
Worst	-	44.6%	56.4%	55.4%	51.5%

Responses - 3618 3776 3583 3223



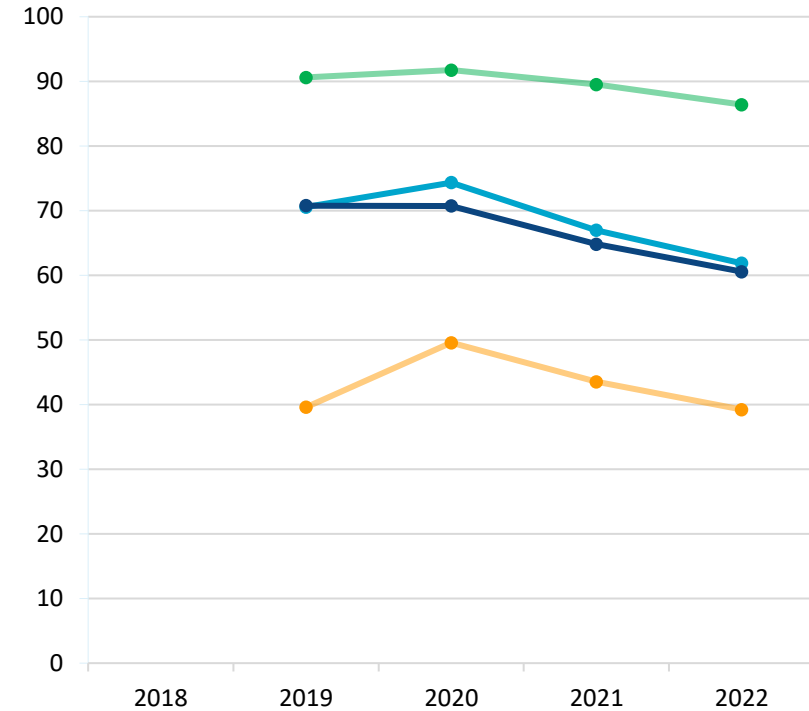
Q23c I would recommend my organisation as a place to work.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



Q23d If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question

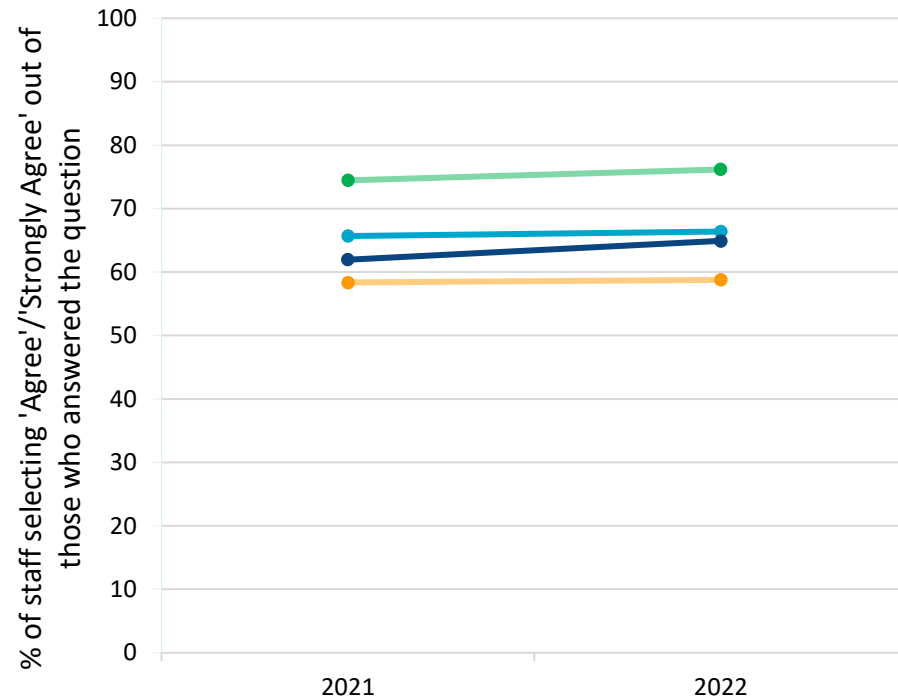


	2018	2019	2020	2021	2022
Your org	-	62.1%	64.2%	55.6%	54.6%
Best	-	81.2%	84.0%	77.9%	75.2%
Average	-	63.0%	67.1%	58.4%	56.5%
Worst	-	35.7%	46.5%	38.5%	41.0%
Responses	-	3620	3778	3585	3227

	2018	2019	2020	2021	2022
Your org	-	70.8%	70.7%	64.8%	60.6%
Best	-	90.6%	91.8%	89.5%	86.4%
Average	-	70.6%	74.3%	67.0%	61.9%
Worst	-	39.6%	49.6%	43.5%	39.2%
Responses	-	3624	3779	3586	3224

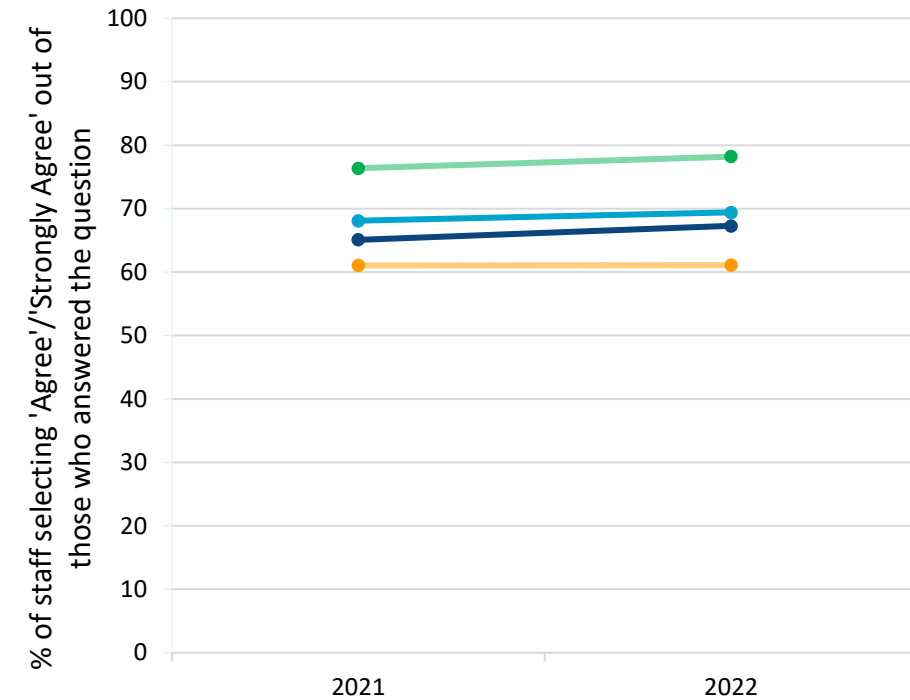


Q9f My immediate manager works together with me to come to an understanding of problems.



	2021	2022
Your org	61.9%	64.9%
Best	74.5%	76.2%
Average	65.7%	66.4%
Worst	58.4%	58.8%
Responses	3623	3232

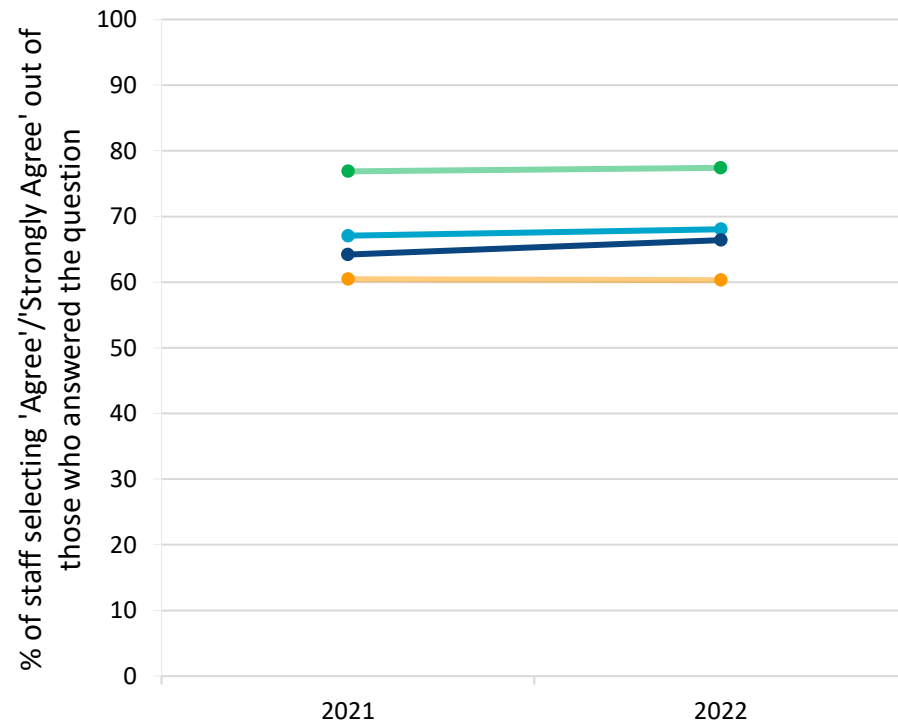
Q9g My immediate manager is interested in listening to me when I describe challenges I face.



	2021	2022
Your org	65.1%	67.3%
Best	76.4%	78.2%
Average	68.1%	69.4%
Worst	61.1%	61.1%
Responses	3626	3237

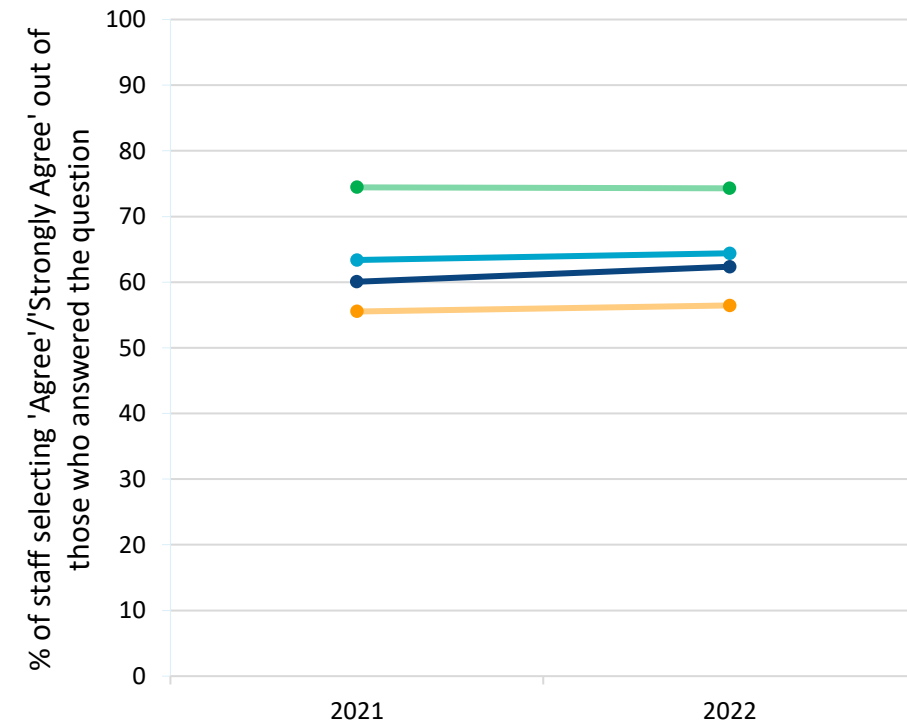


Q9h My immediate manager cares about my concerns.



	2021	2022
Your org	64.2%	66.4%
Best	76.9%	77.4%
Average	67.1%	68.1%
Worst	60.5%	60.3%
Responses	3618	3232

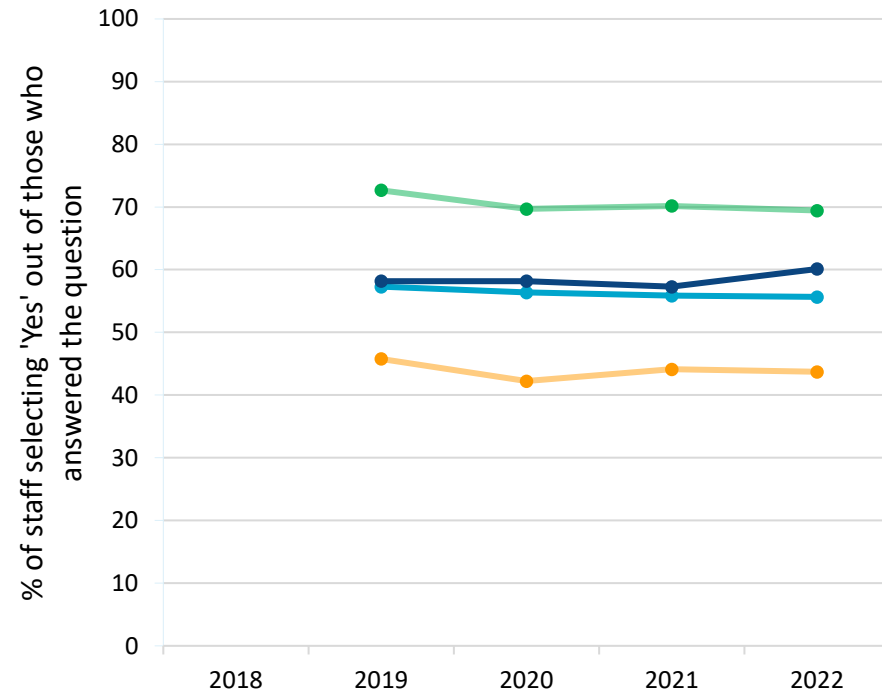
Q9i My immediate manager takes effective action to help me with any problems I face.



	2021	2022
Your org	60.1%	62.3%
Best	74.5%	74.3%
Average	63.4%	64.4%
Worst	55.6%	56.4%
Responses	3620	3235

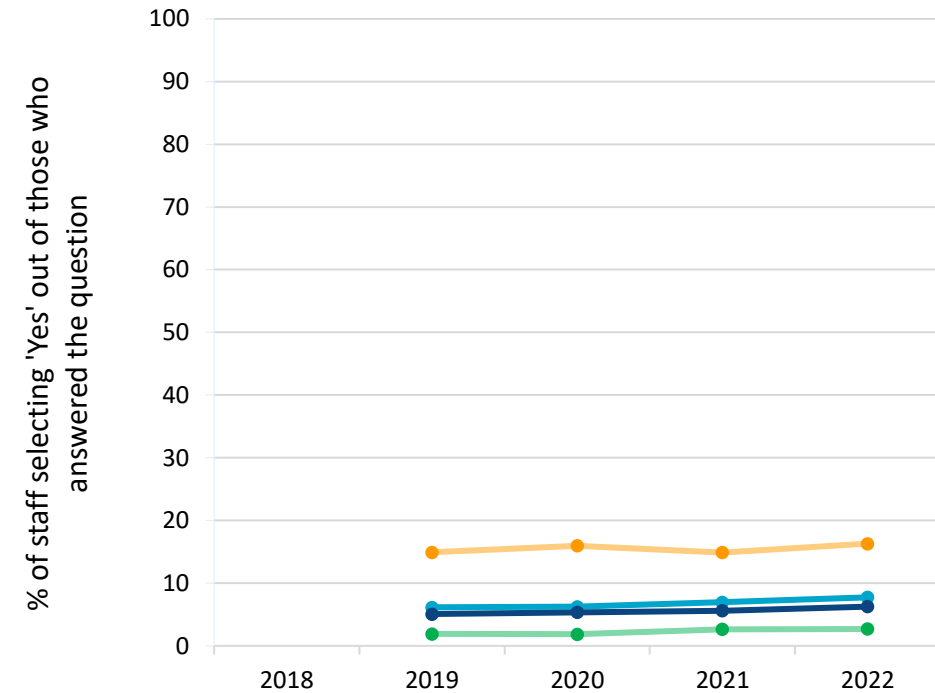


Q15 Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?



	2018	2019	2020	2021	2022
Your org	-	58.2%	58.2%	57.3%	60.1%
Best	-	72.7%	69.7%	70.2%	69.4%
Average	-	57.3%	56.4%	55.8%	55.6%
Worst	-	45.8%	42.2%	44.1%	43.7%
Responses	-	3648	3795	3573	3201

Q16a In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?

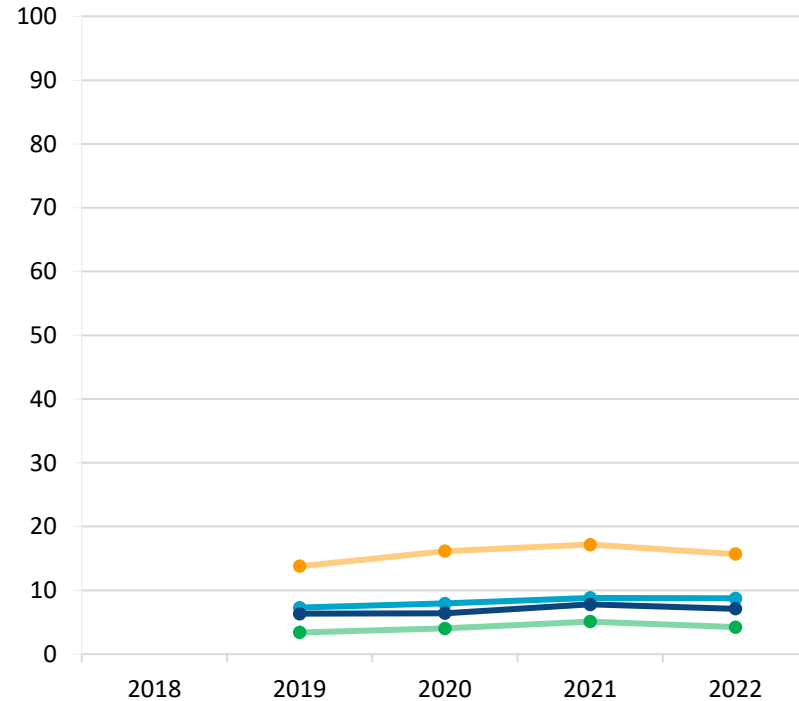


	2018	2019	2020	2021	2022
Your org	-	5.1%	5.4%	5.6%	6.3%
Best	-	1.9%	1.9%	2.7%	2.7%
Average	-	6.2%	6.3%	7.0%	7.8%
Worst	-	14.9%	16.0%	14.9%	16.3%
Responses	-	3682	3815	3600	3226



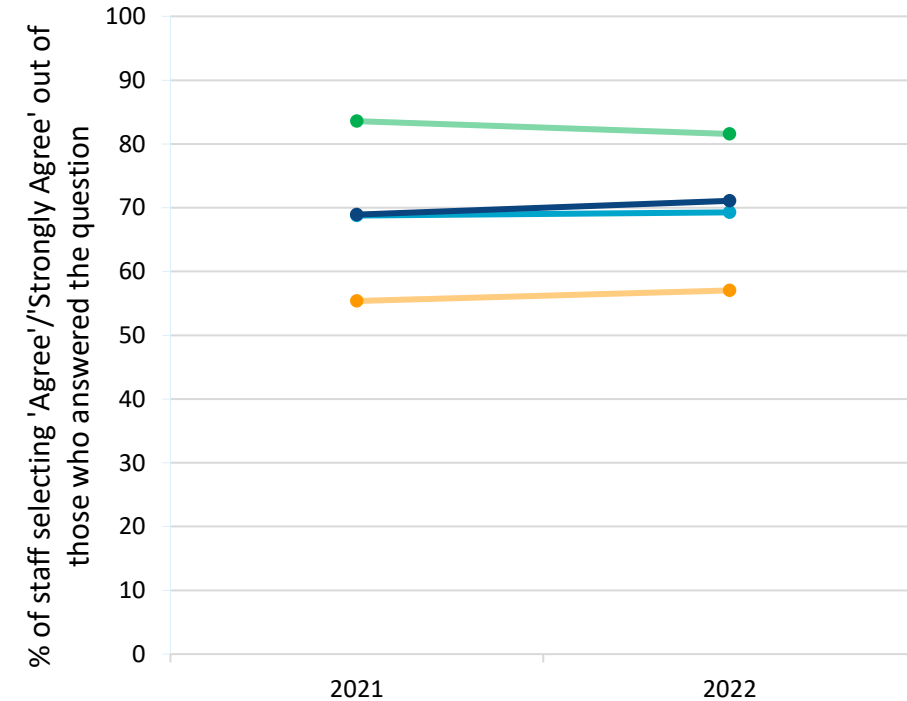
Q16b In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?

% of staff selecting 'Yes' out of those who answered the question



	2018	2019	2020	2021	2022
Your org	-	6.3%	6.4%	7.8%	7.1%
Best	-	3.4%	4.0%	5.1%	4.2%
Average	-	7.3%	7.9%	8.8%	8.7%
Worst	-	13.8%	16.1%	17.2%	15.7%
Responses	-	3655	3787	3600	3215

Q20 I think that my organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc).

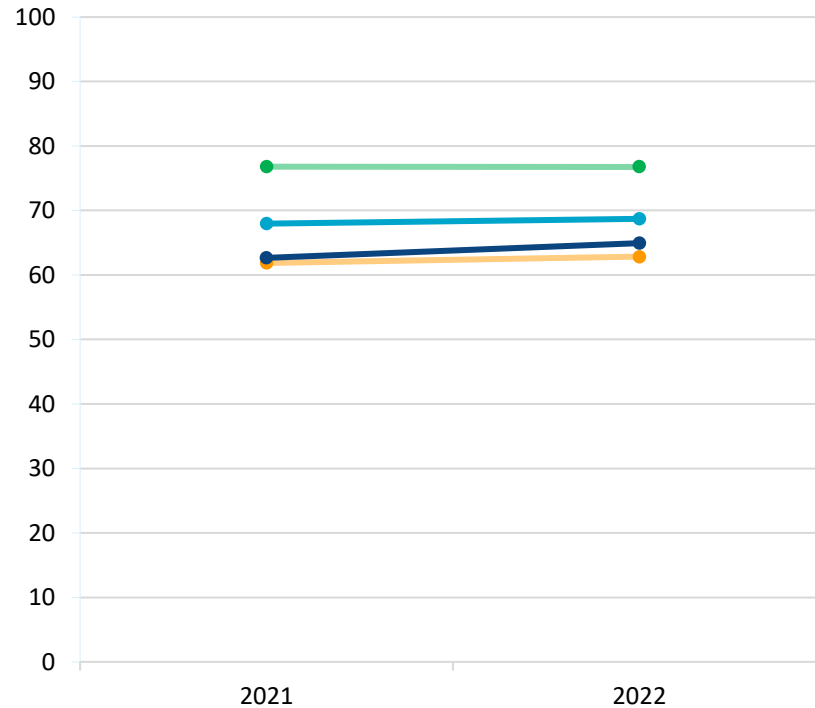


	2021	2022
Your org	68.9%	71.1%
Best	83.6%	81.6%
Average	68.8%	69.3%
Worst	55.4%	57.1%
Responses	3600	3224



Q7h I feel valued by my team.

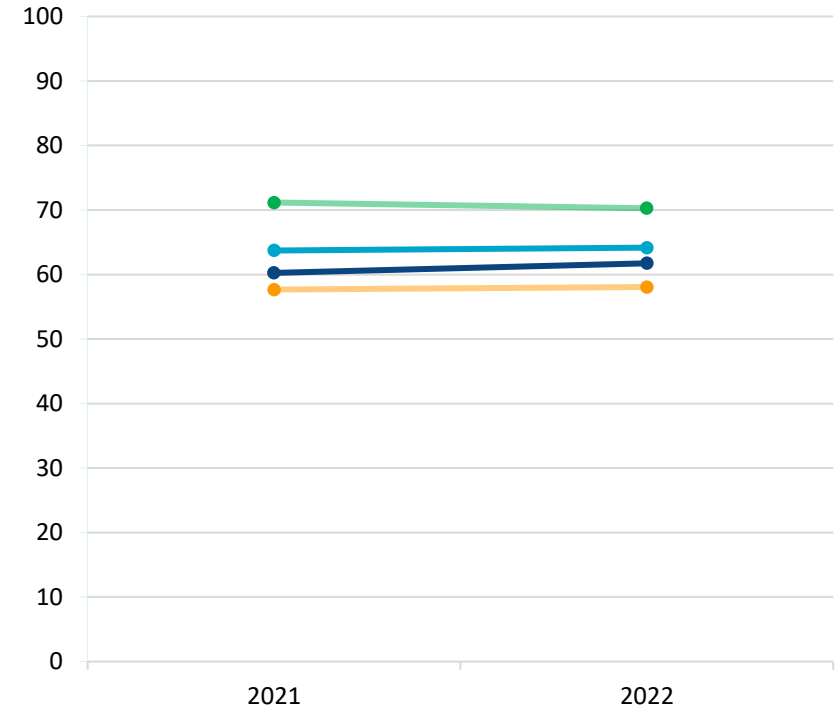
% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



	2021	2022
Your org	62.7%	65.0%
Best	76.8%	76.8%
Average	68.0%	68.7%
Worst	61.9%	62.8%
Responses	3672	3236

Q7i I feel a strong personal attachment to my team.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question

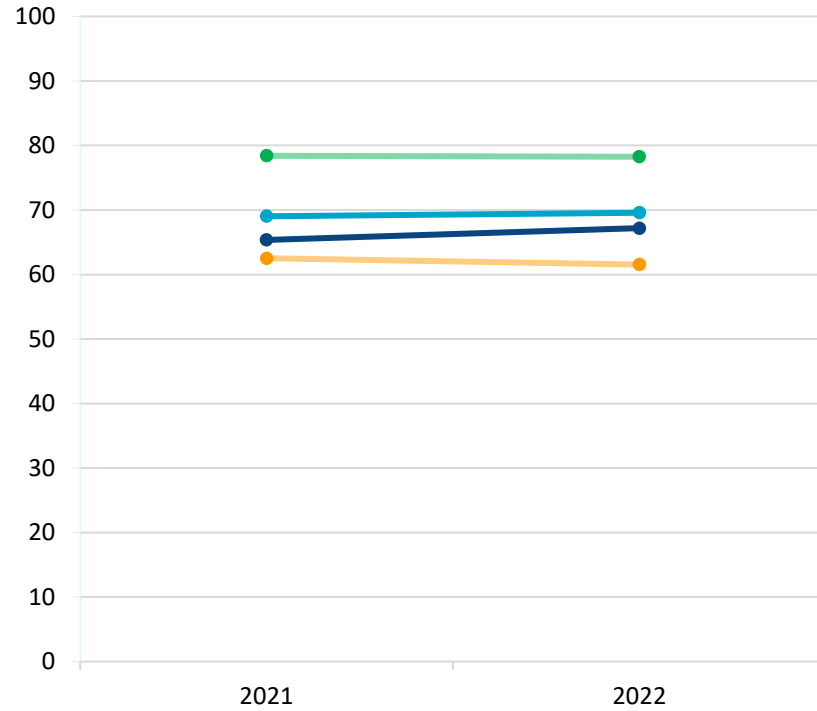


	2021	2022
Your org	60.2%	61.7%
Best	71.2%	70.3%
Average	63.7%	64.2%
Worst	57.7%	58.1%
Responses	3660	3237



Q8b The people I work with are understanding and kind to one another.

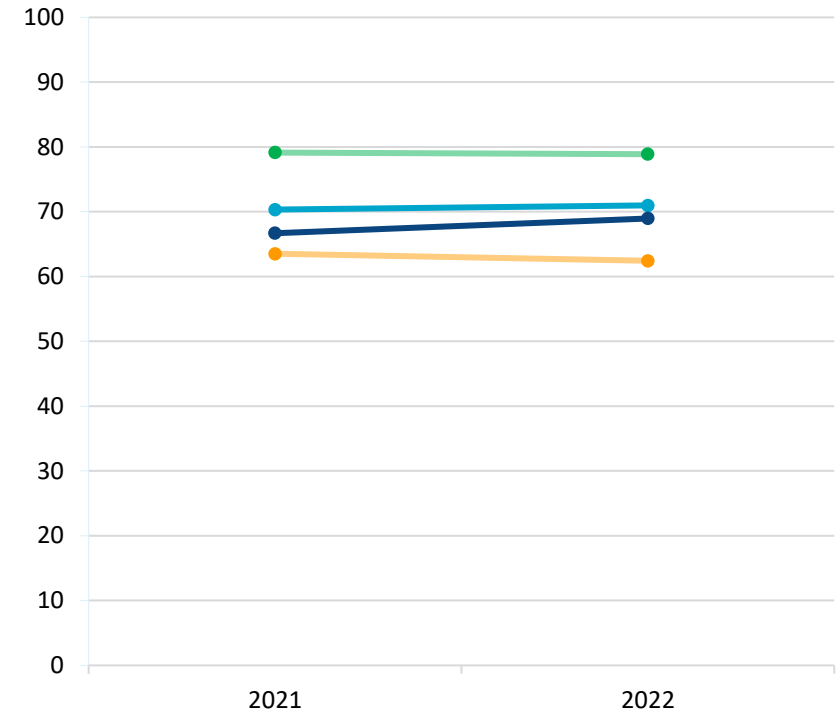
% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



	2021	2022
Your org	65.4%	67.2%
Best	78.4%	78.3%
Average	69.0%	69.6%
Worst	62.5%	61.6%
Responses	3653	3238

Q8c The people I work with are polite and treat each other with respect.

% of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question



	2021	2022
Your org	66.7%	69.0%
Best	79.1%	78.9%
Average	70.3%	71.0%
Worst	63.5%	62.4%
Responses	3653	3239

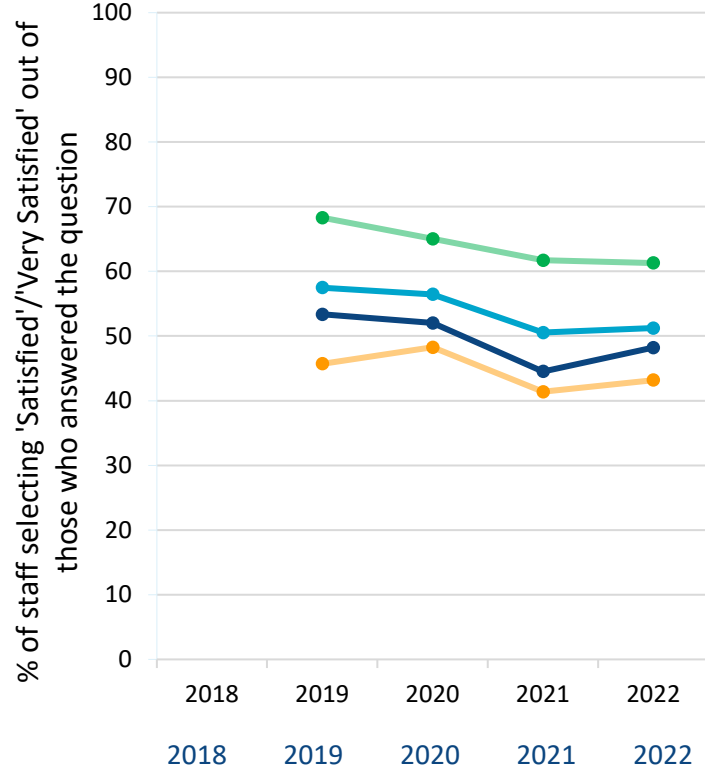
People Promise element – We are recognised and rewarded



Questions included:
Q4a, Q4b, Q4c, Q8d, Q9e

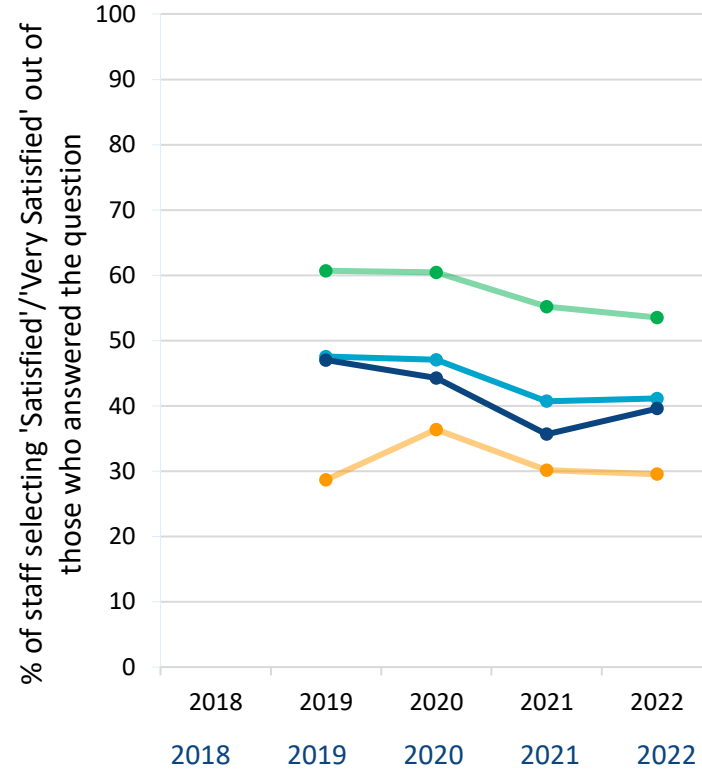


Q4a How satisfied are you with each of the following aspects of your job? The recognition I get for good work.



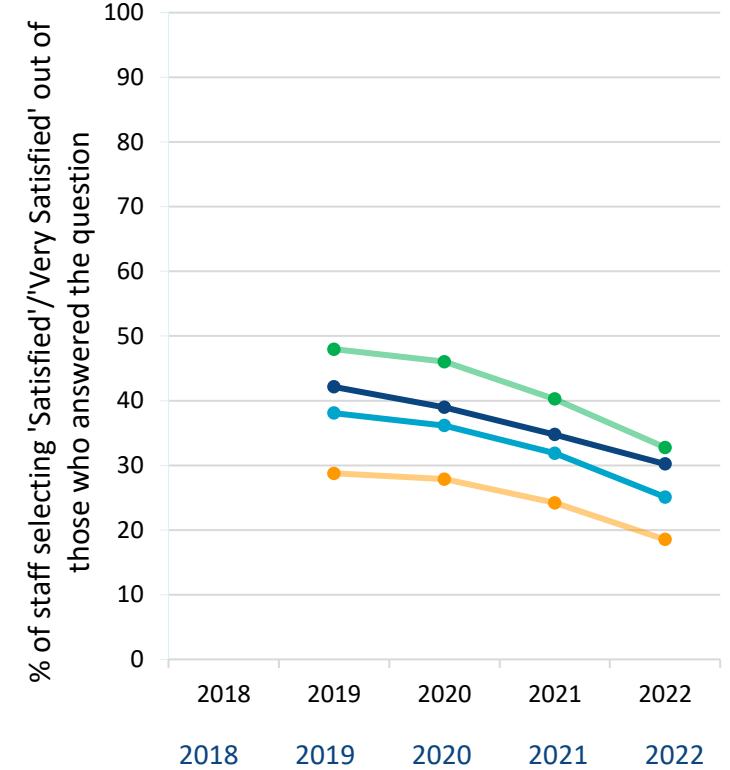
	2018	2019	2020	2021	2022
Your org	-	53.3%	52.0%	44.5%	48.2%
Best	-	68.3%	65.0%	61.7%	61.3%
Average	-	57.5%	56.4%	50.5%	51.2%
Worst	-	45.7%	48.2%	41.4%	43.2%
Responses	-	3756	3872	3698	3235

Q4b How satisfied are you with each of the following aspects of your job? The extent to which my organisation values my work.



	2018	2019	2020	2021	2022
Your org	-	47.0%	44.3%	35.7%	39.6%
Best	-	60.7%	60.4%	55.2%	53.5%
Average	-	47.5%	47.1%	40.7%	41.1%
Worst	-	28.7%	36.4%	30.1%	29.5%
Responses	-	3755	3870	3703	3236

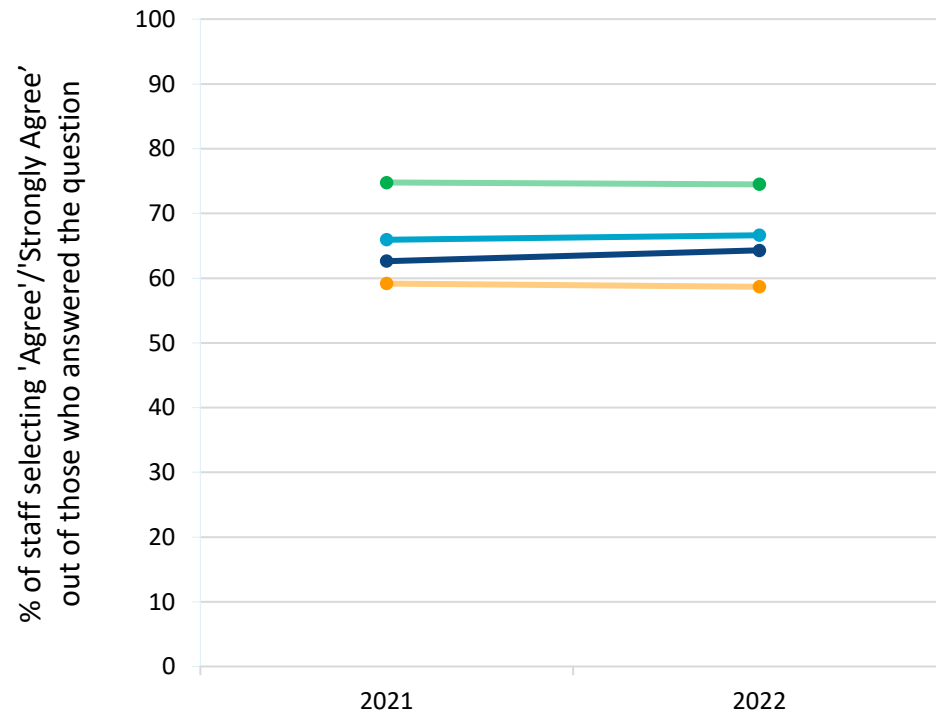
Q4c How satisfied are you with each of the following aspects of your job? My level of pay.



	2018	2019	2020	2021	2022
Your org	-	42.1%	39.0%	34.8%	30.2%
Best	-	47.9%	46.0%	40.3%	32.8%
Average	-	38.1%	36.2%	31.9%	25.1%
Worst	-	28.7%	27.9%	24.2%	18.5%
Responses	-	3753	3874	3701	3233



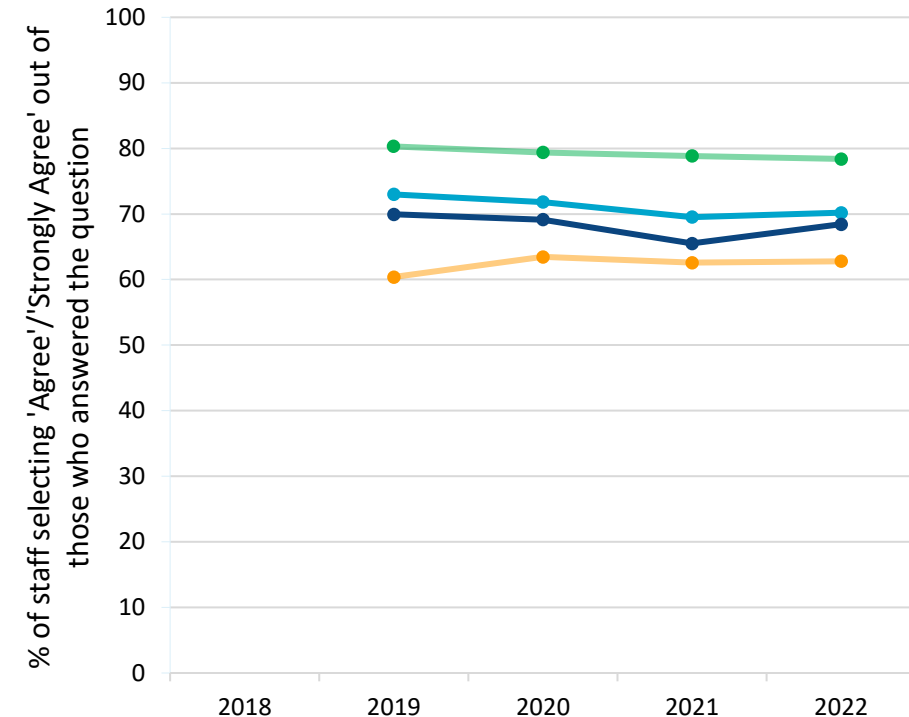
Q8d The people I work with show appreciation to one another.



Your org	2021	2022
Best	74.8%	74.5%
Average	66.0%	66.6%
Worst	59.2%	58.7%

Responses 3652 3233

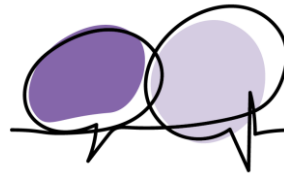
Q9e My immediate manager values my work.



Your org	2018	2019	2020	2021	2022
Best	-	80.3%	79.4%	78.8%	78.4%
Average	-	73.0%	71.8%	69.5%	70.2%
Worst	-	60.4%	63.4%	62.6%	62.8%

Responses - 3701 3835 3621 3232

People Promise element – We each have a voice that counts



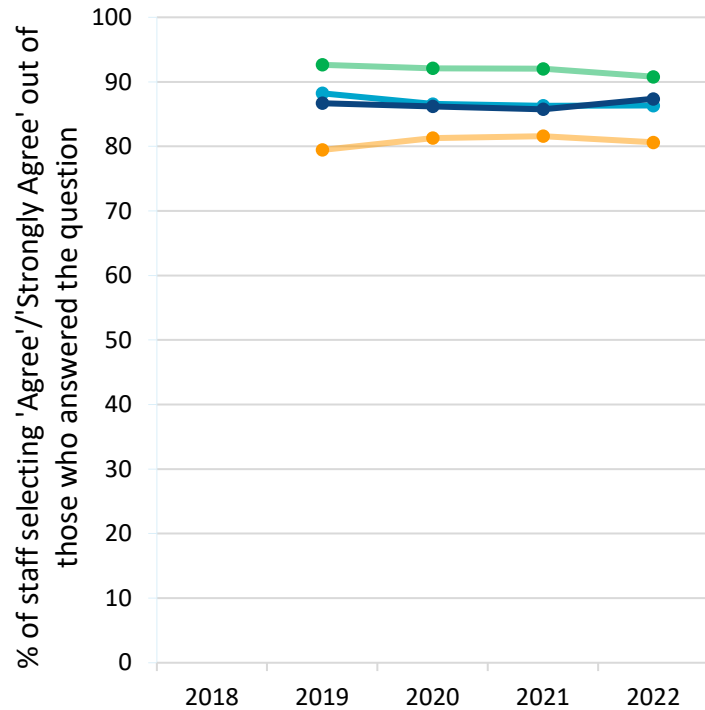
Questions included:

Autonomy and control – Q3a, Q3b, Q3c, Q3d, Q3e, Q3f, Q5b

Raising concerns – Q19a, Q19b, Q23e, Q23f



Q3a I always know what my work responsibilities are.

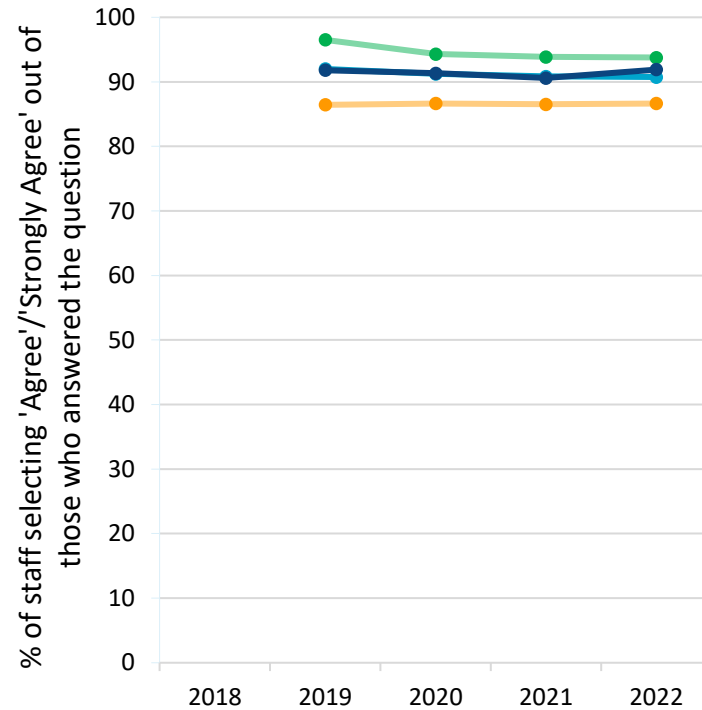


2018 2019 2020 2021 2022

Your org	-	86.7%	86.2%	85.7%	87.4%
Best	-	92.7%	92.1%	92.0%	90.8%
Average	-	88.2%	86.6%	86.3%	86.3%
Worst	-	79.5%	81.3%	81.6%	80.6%

Responses - 3792 3940 3703 3234

Q3b I am trusted to do my job.

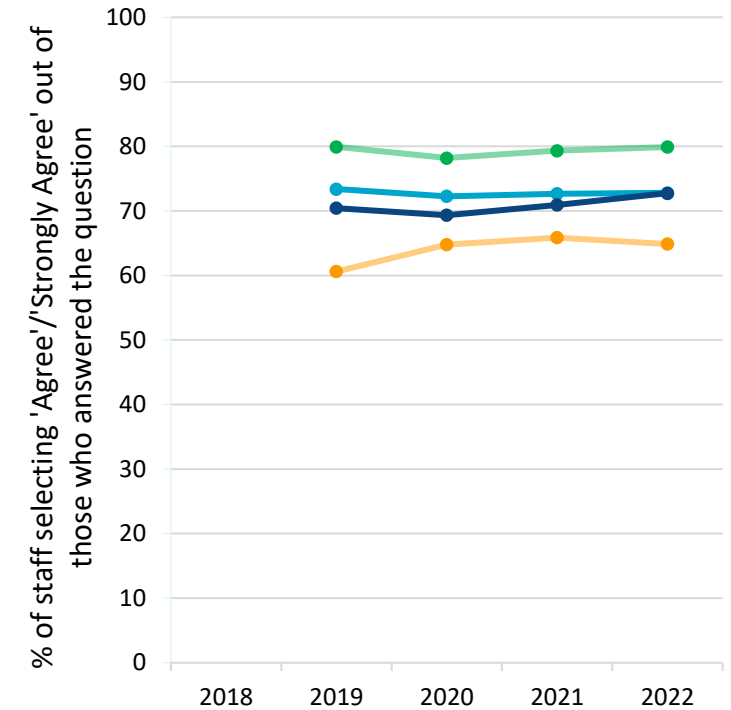


2018 2019 2020 2021 2022

Your org	-	91.8%	91.3%	90.6%	91.9%
Best	-	96.5%	94.3%	93.9%	93.8%
Average	-	92.0%	91.2%	90.8%	90.7%
Worst	-	86.5%	86.7%	86.5%	86.7%

Responses - 3783 3940 3708 3233

Q3c There are frequent opportunities for me to show initiative in my role.



2018 2019 2020 2021 2022

Your org	-	70.4%	69.3%	70.9%	72.7%
Best	-	79.9%	78.2%	79.3%	79.9%
Average	-	73.4%	72.3%	72.7%	72.8%
Worst	-	60.6%	64.8%	65.9%	64.9%

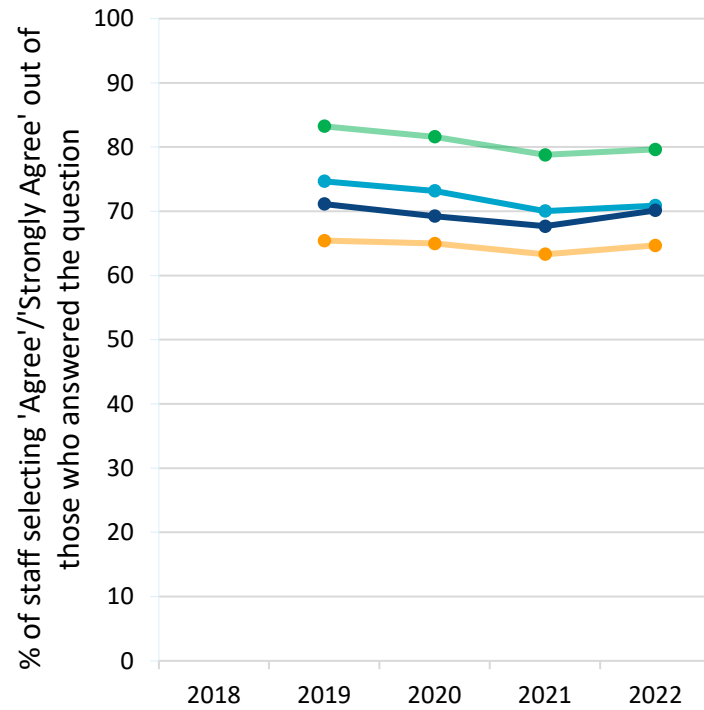
Responses - 3806 3887 3707 3233



People Promise elements and theme results – We each have a voice that counts: Autonomy and control

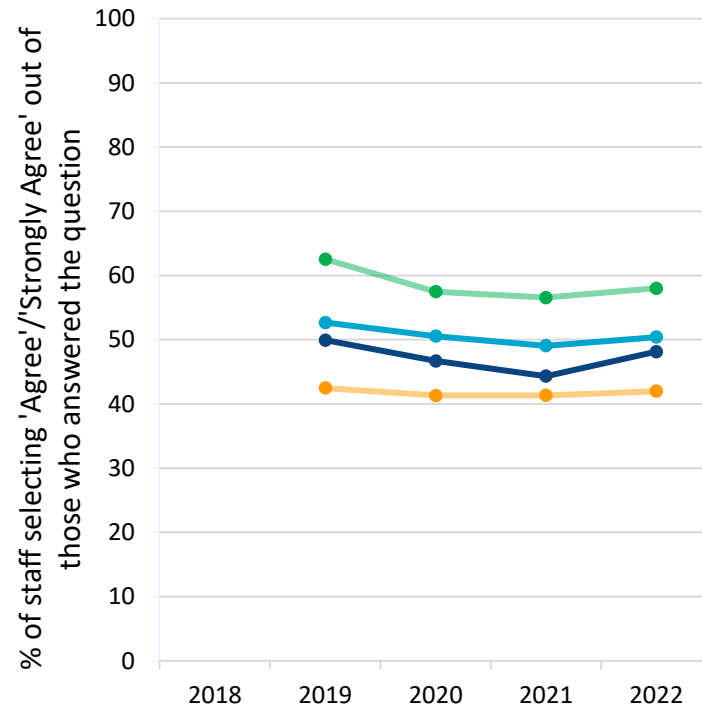


Q3d I am able to make suggestions to improve the work of my team / department.



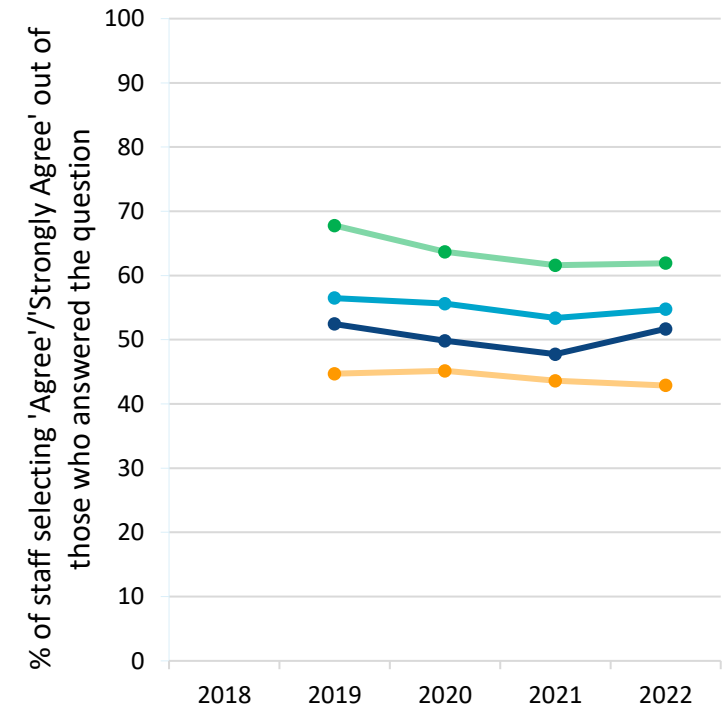
	2018	2019	2020	2021	2022
Your org	-	71.1%	69.2%	67.7%	70.1%
Best	-	83.3%	81.6%	78.8%	79.6%
Average	-	74.7%	73.2%	70.0%	70.9%
Worst	-	65.4%	65.0%	63.3%	64.7%
Responses	-	3799	3885	3710	3234

Q3e I am involved in deciding on changes introduced that affect my work area / team / department.



	2018	2019	2020	2021	2022
Your org	-	49.9%	46.7%	44.3%	48.1%
Best	-	62.5%	57.5%	56.5%	58.0%
Average	-	52.7%	50.6%	49.1%	50.4%
Worst	-	42.5%	41.3%	41.3%	42.0%
Responses	-	3795	3879	3708	3235

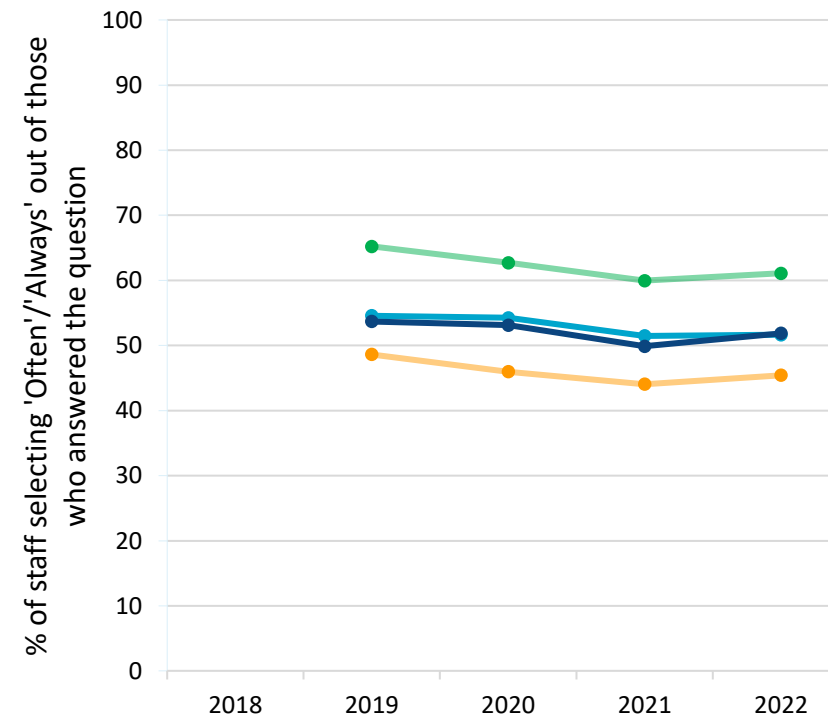
Q3f I am able to make improvements happen in my area of work.



	2018	2019	2020	2021	2022
Your org	-	52.5%	49.8%	47.7%	51.7%
Best	-	67.8%	63.7%	61.6%	61.9%
Average	-	56.5%	55.6%	53.4%	54.7%
Worst	-	44.7%	45.1%	43.6%	42.9%
Responses	-	3784	3869	3702	3237



Q5b I have a choice in deciding how to do my work.

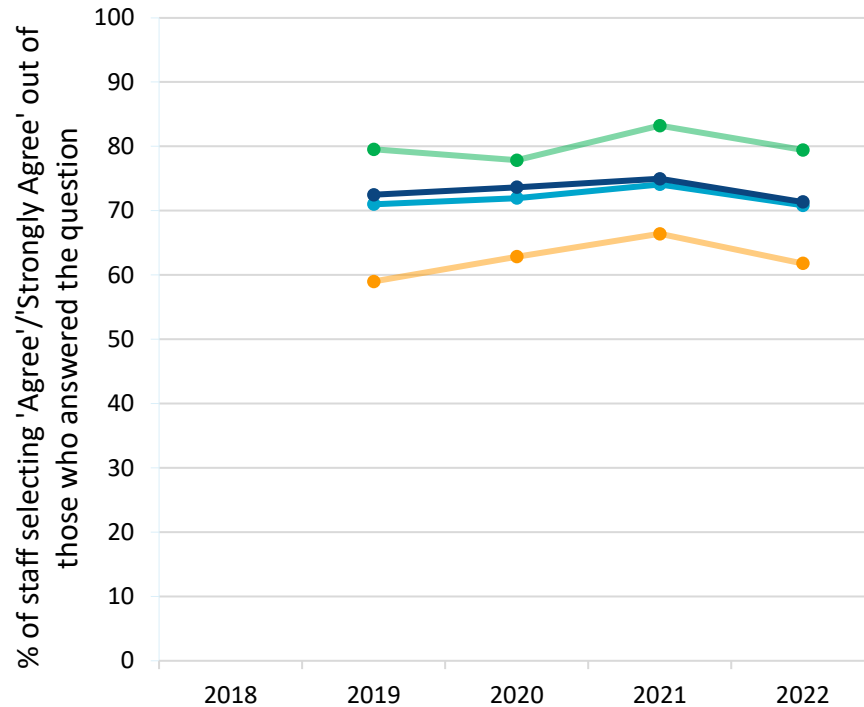


	2018	2019	2020	2021	2022
Your org	-	53.7%	53.1%	49.9%	51.9%
Best	-	65.2%	62.7%	60.0%	61.1%
Average	-	54.6%	54.3%	51.5%	51.7%
Worst	-	48.6%	46.0%	44.1%	45.4%

Responses - 3722 3870 3676 3231



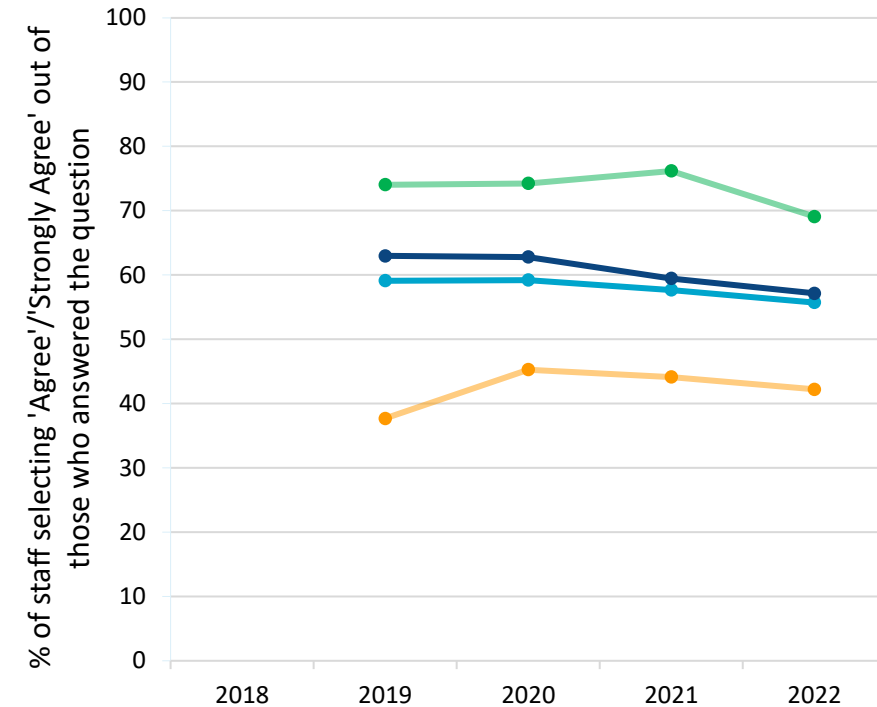
Q19a I would feel secure raising concerns about unsafe clinical practice.



	2018	2019	2020	2021	2022
Your org	-	72.5%	73.6%	75.0%	71.4%
Best	-	79.5%	77.9%	83.2%	79.4%
Average	-	71.0%	71.9%	74.1%	70.8%
Worst	-	59.0%	62.8%	66.4%	61.8%

Responses - 3660 3803 3599 3232

Q19b I am confident that my organisation would address my concern.

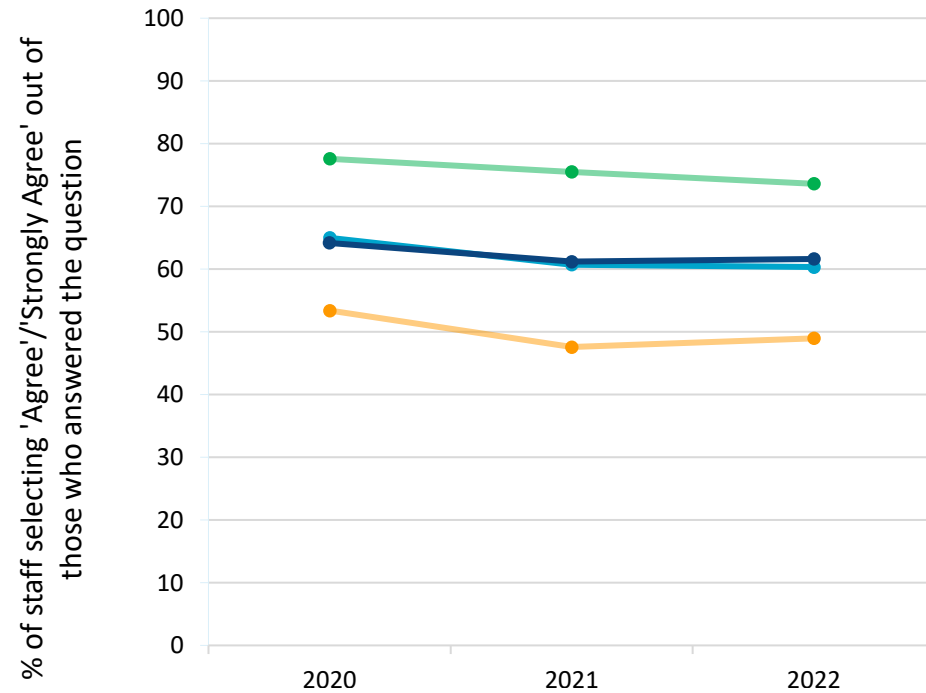


	2018	2019	2020	2021	2022
Your org	-	63.0%	62.8%	59.4%	57.1%
Best	-	74.0%	74.2%	76.2%	69.1%
Average	-	59.1%	59.2%	57.7%	55.7%
Worst	-	37.7%	45.3%	44.1%	42.2%

Responses - 3658 3805 3596 3226

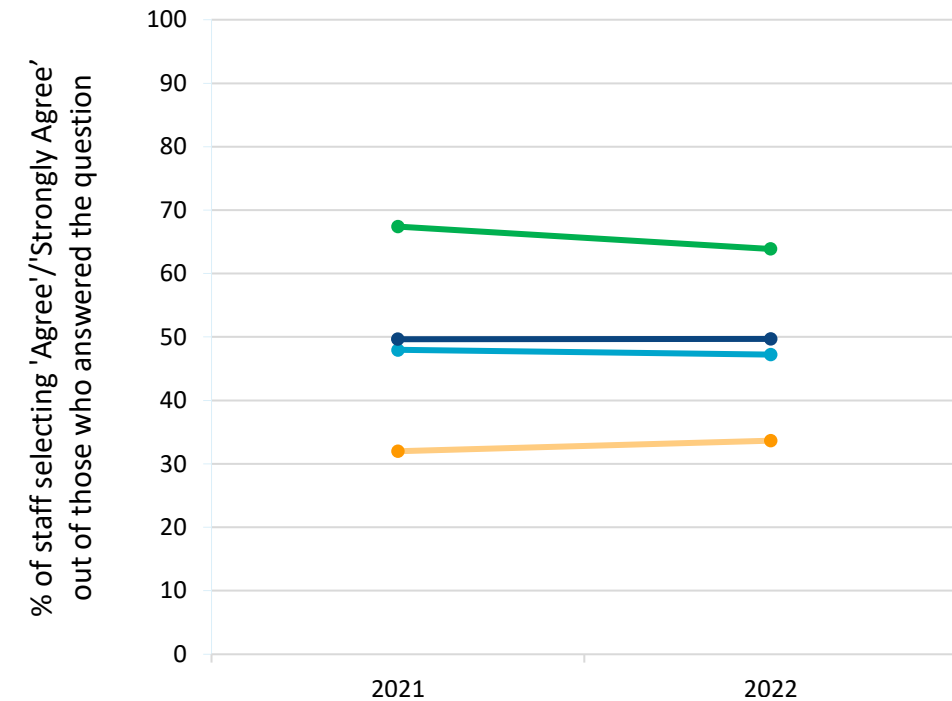


Q23e I feel safe to speak up about anything that concerns me in this organisation.



	2020	2021	2022
Your org	64.2%	61.2%	61.6%
Best	77.6%	75.5%	73.6%
Average	65.0%	60.7%	60.3%
Worst	53.4%	47.6%	49.0%
Responses	3779	3579	3227

Q23f If I spoke up about something that concerned me I am confident my organisation would address my concern.



	2021	2022
Your org	49.7%	49.7%
Best	67.4%	63.9%
Average	48.0%	47.2%
Worst	32.0%	33.7%
Responses	3582	3222

People Promise element – We are safe and healthy



Questions included:

Health and safety climate: Q3g, Q3h, Q3i, Q5a, Q11a, Q13d, Q14d

Burnout: Q12a, Q12b, Q12c, Q12d, Q12e, Q12f, Q12g

Negative experiences: Q11b, Q11c, Q11d, Q13a, Q13b, Q13c, Q14a, Q14b, Q14c

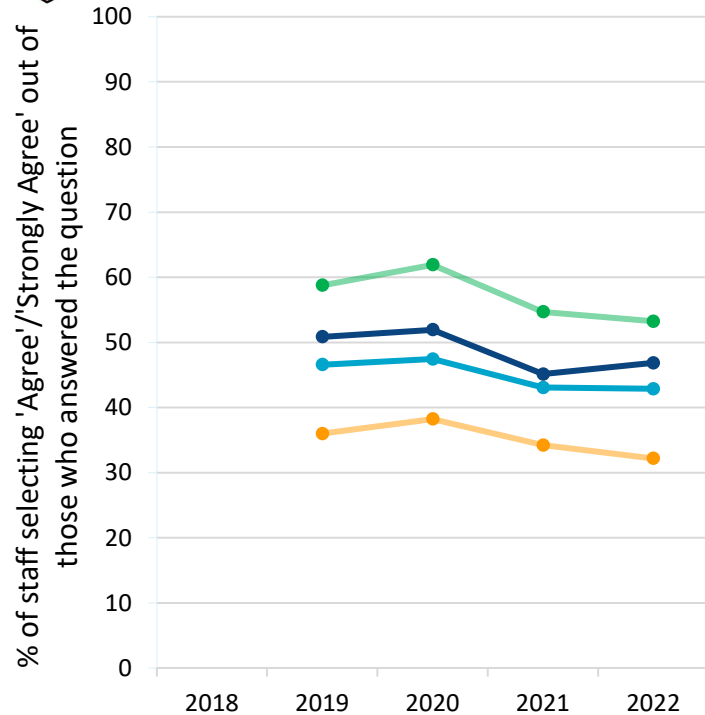
Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



People Promise elements and theme results – We are safe and healthy: Health and safety climate



Q3g I am able to meet all the conflicting demands on my time at work.

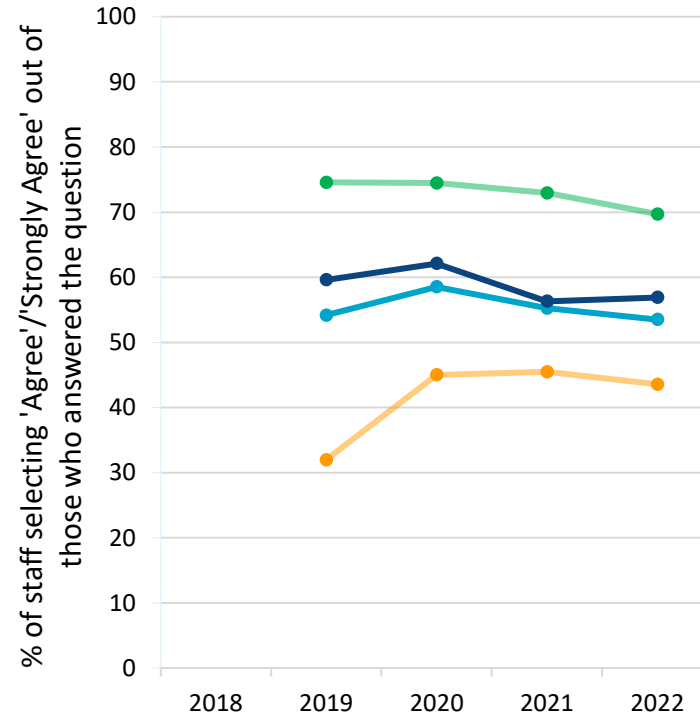


2018 2019 2020 2021 2022

Your org	-	50.8%	51.9%	45.1%	46.9%
Best	-	58.8%	61.9%	54.7%	53.2%
Average	-	46.6%	47.4%	43.1%	42.9%
Worst	-	36.0%	38.2%	34.2%	32.2%

Responses - 3781 3865 3701 3224

Q3h I have adequate materials, supplies and equipment to do my work.

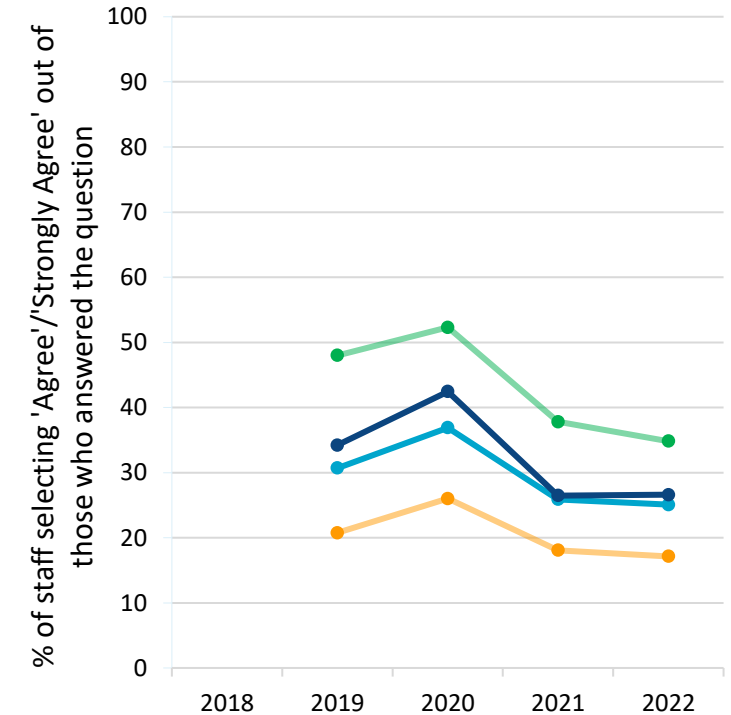


2018 2019 2020 2021 2022

Your org	-	59.6%	62.1%	56.3%	56.9%
Best	-	74.6%	74.5%	72.9%	69.7%
Average	-	54.2%	58.5%	55.3%	53.5%
Worst	-	32.0%	45.0%	45.5%	43.6%

Responses - 3782 3870 3705 3231

Q3i There are enough staff at this organisation for me to do my job properly.



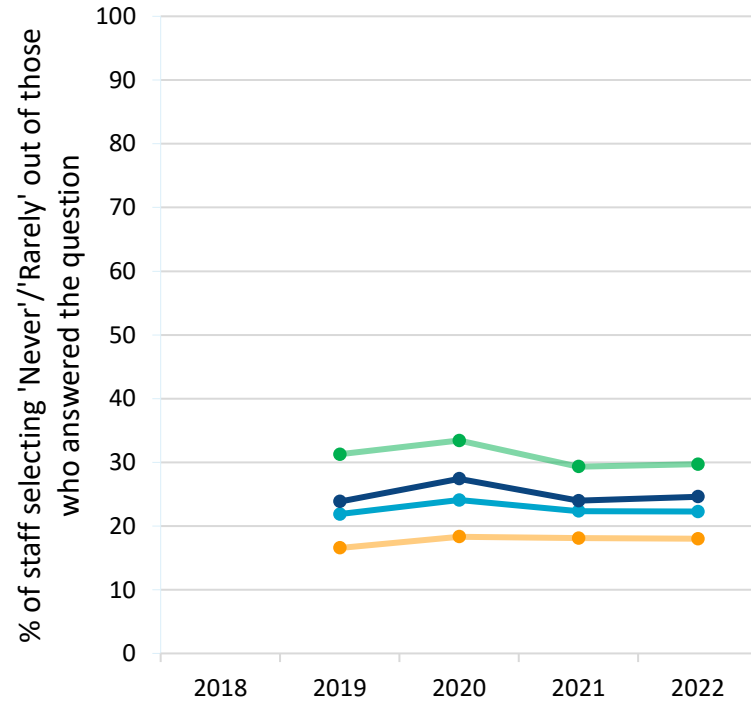
2018 2019 2020 2021 2022

Your org	-	34.2%	42.4%	26.5%	26.6%
Best	-	48.0%	52.3%	37.8%	34.8%
Average	-	30.7%	36.9%	25.9%	25.1%
Worst	-	20.8%	26.0%	18.1%	17.2%

Responses - 3789 3872 3702 3235



Q5a I have unrealistic time pressures.

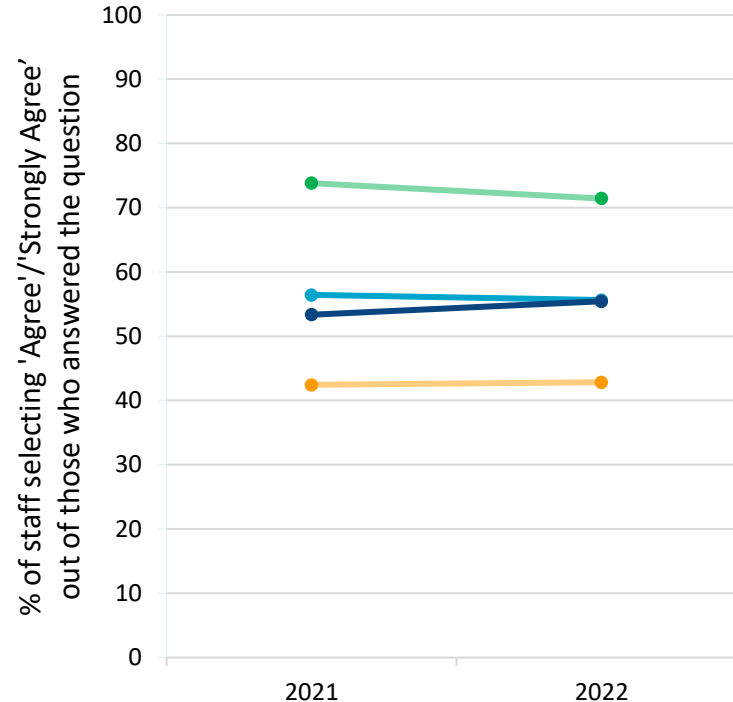


2018 2019 2020 2021 2022

Your org	-	23.9%	27.4%	24.0%	24.6%
Best	-	31.3%	33.4%	29.3%	29.7%
Average	-	21.9%	24.1%	22.4%	22.3%
Worst	-	16.6%	18.3%	18.1%	18.0%

Responses - 3722 3873 3676 3224

Q11a My organisation take positive action on health and well-being.

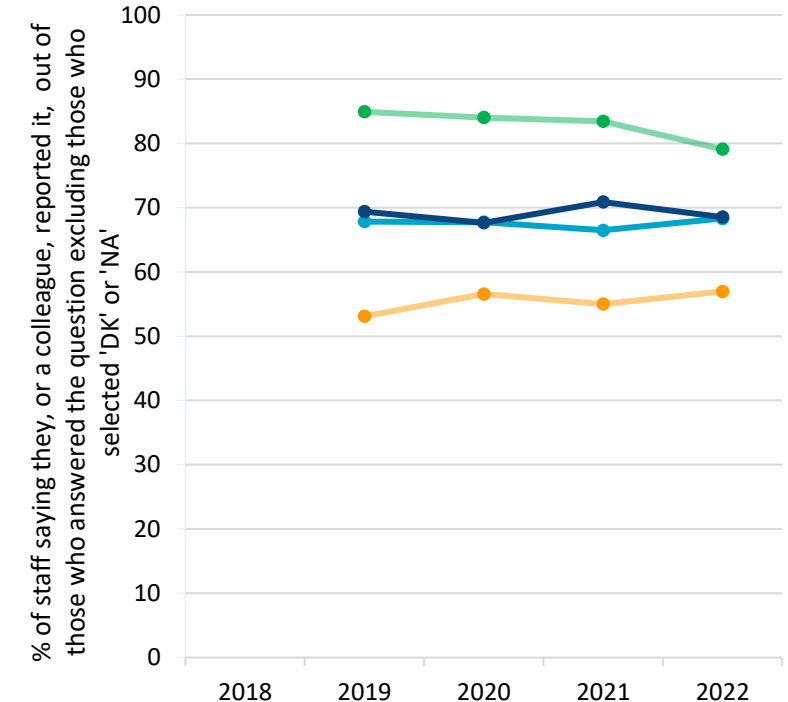


2021 2022

Your org	53.4%	55.4%
Best	73.8%	71.4%
Average	56.4%	55.6%
Worst	42.4%	42.8%

Responses 3563 3176

Q13d The last time you experienced physical violence at work, did you or a colleague report it?



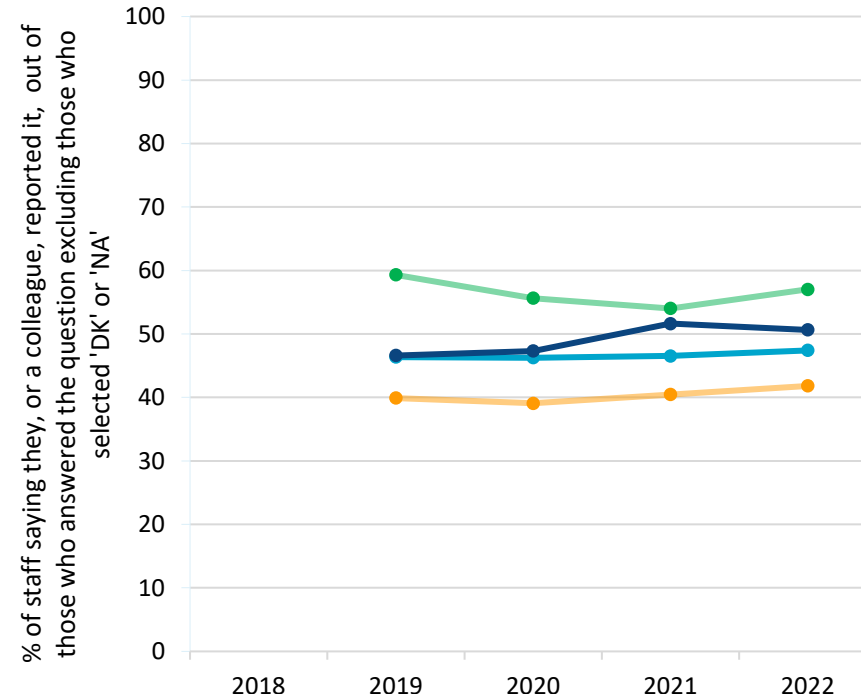
2018 2019 2020 2021 2022

Your org	-	69.4%	67.6%	70.9%	68.5%
Best	-	84.9%	84.0%	83.4%	79.1%
Average	-	67.8%	67.8%	66.5%	68.3%
Worst	-	53.1%	56.6%	55.0%	57.0%

Responses - 455 565 505 438



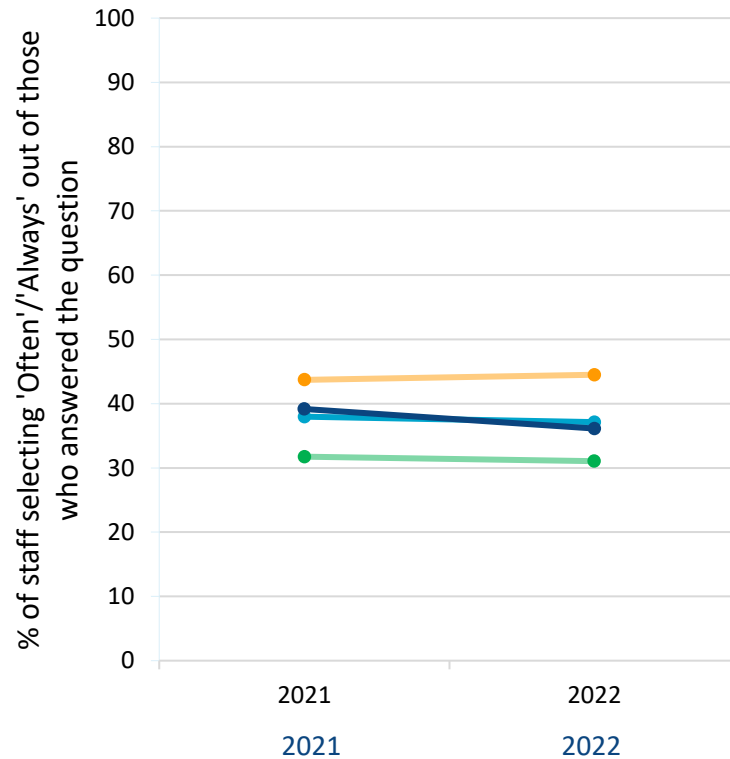
Q14d The last time you experienced harassment, bullying or abuse at work, did you or a colleague report it?



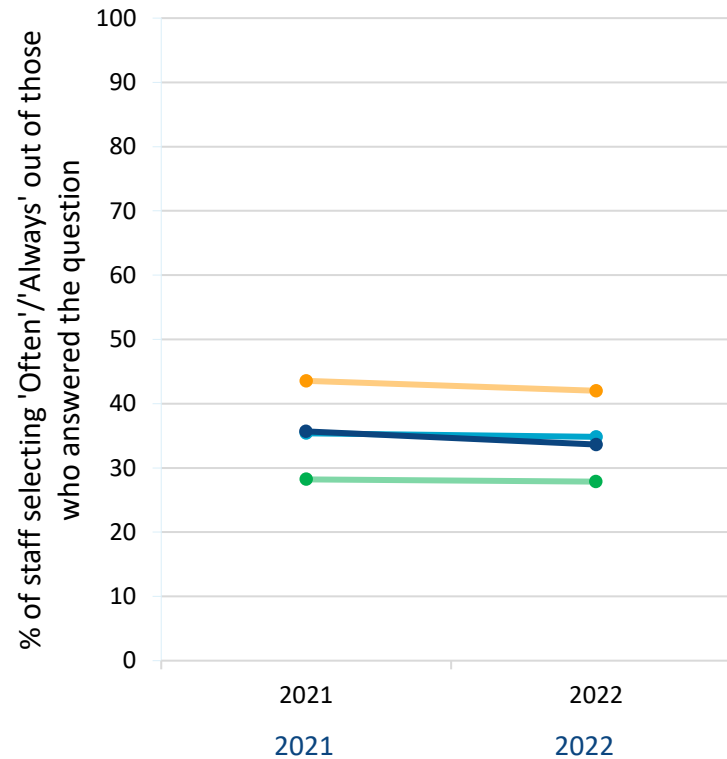
	2018	2019	2020	2021	2022
Your org	-	46.6%	47.3%	51.6%	50.6%
Best	-	59.3%	55.6%	54.0%	57.0%
Average	-	46.4%	46.3%	46.5%	47.4%
Worst	-	39.9%	39.1%	40.5%	41.8%
Responses	-	1209	1221	1198	1048



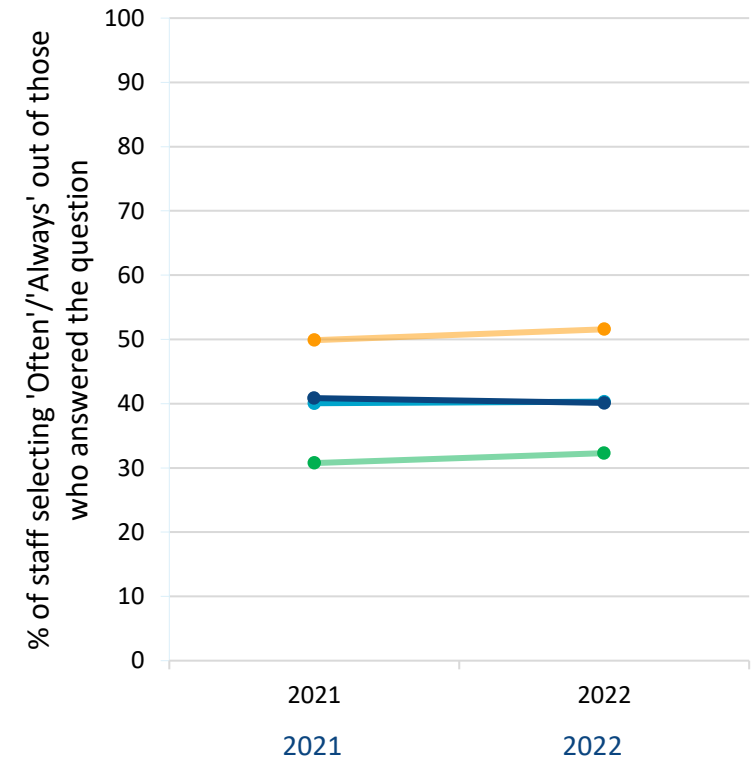
Q12a How often, if at all, do you find your work emotionally exhausting?



Q12b How often, if at all, do you feel burnt out because of your work?

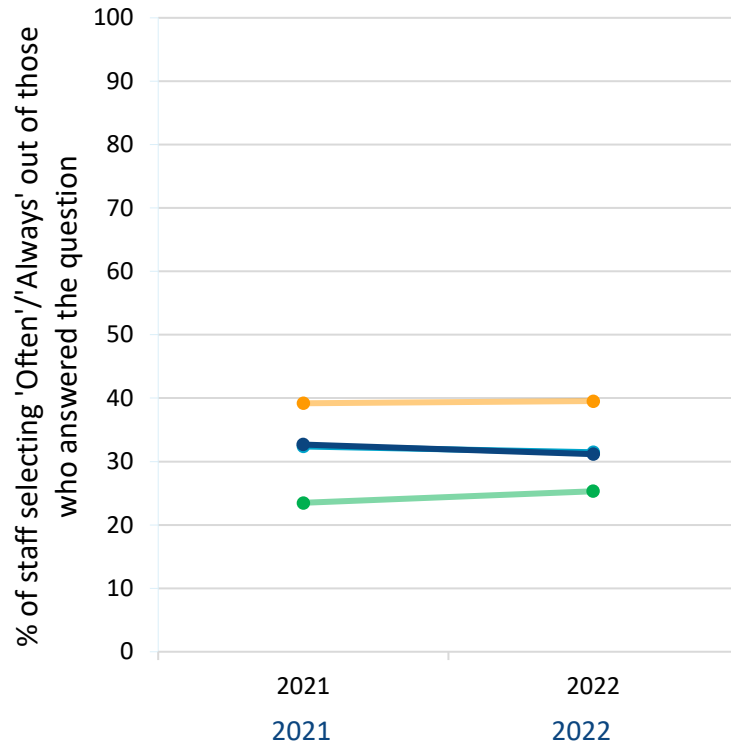


Q12c How often, if at all, does your work frustrate you?





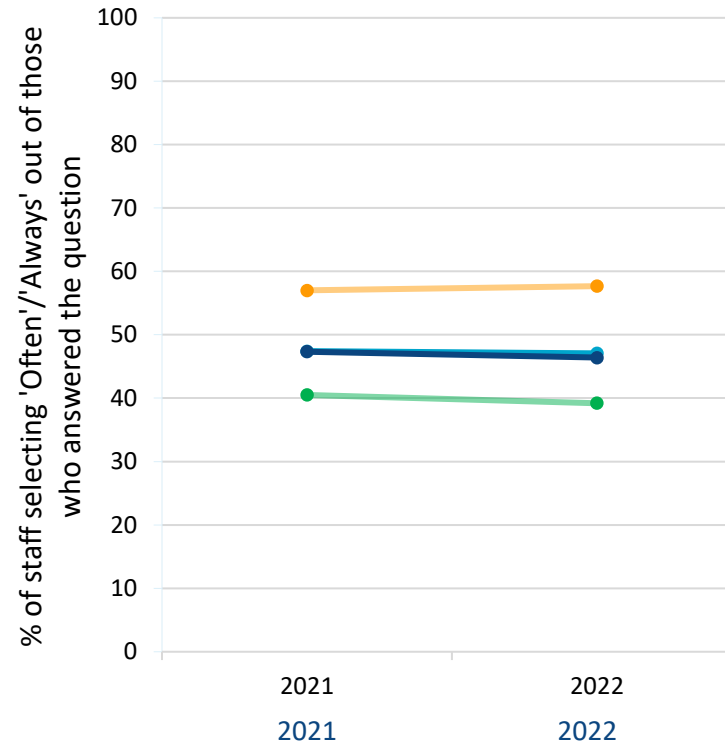
Q12d How often, if at all, are you exhausted at the thought of another day/shift at work?



	2021	2022
Your org	32.7%	31.2%
Best	23.5%	25.3%
Average	32.4%	31.5%
Worst	39.2%	39.5%

Responses 3615 3232

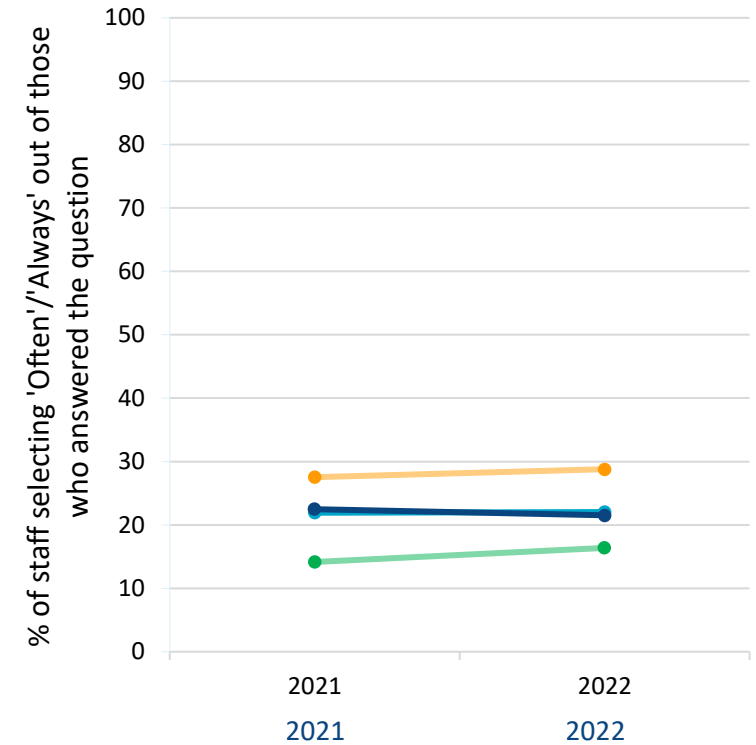
Q12e How often, if at all, do you feel worn out at the end of your working day/shift?



	2021	2022
Your org	47.3%	46.4%
Best	40.5%	39.2%
Average	47.4%	47.1%
Worst	57.0%	57.7%

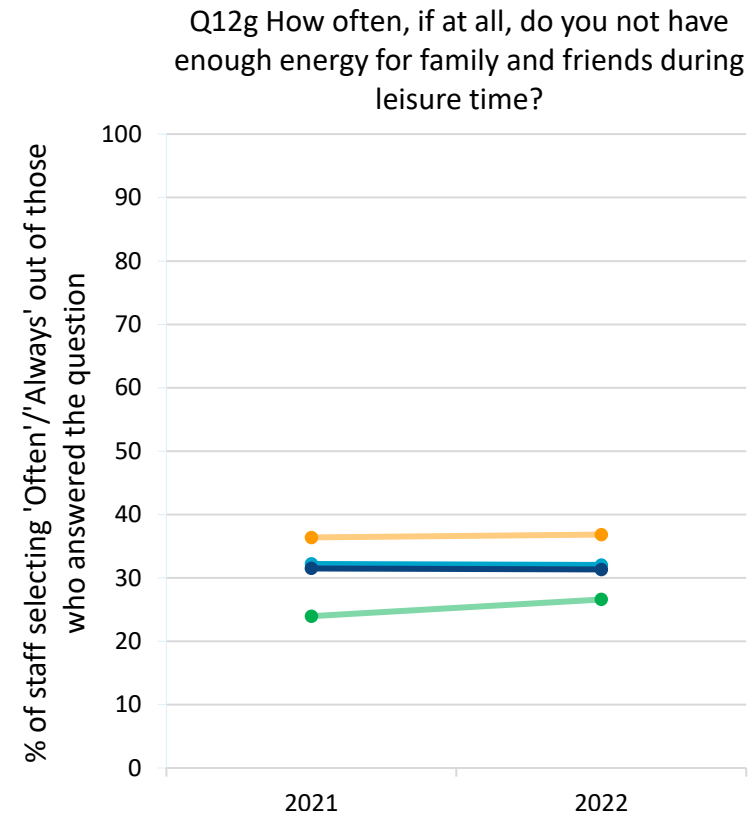
Responses 3621 3233

Q12f How often, if at all, do you feel that every working hour is tiring for you?



	2021	2022
Your org	22.5%	21.5%
Best	14.2%	16.4%
Average	21.9%	22.0%
Worst	27.5%	28.8%

Responses 3619 3229



	2021	2022
Your org	31.5%	31.3%
Best	23.9%	26.6%
Average	32.2%	32.0%
Worst	36.4%	36.8%

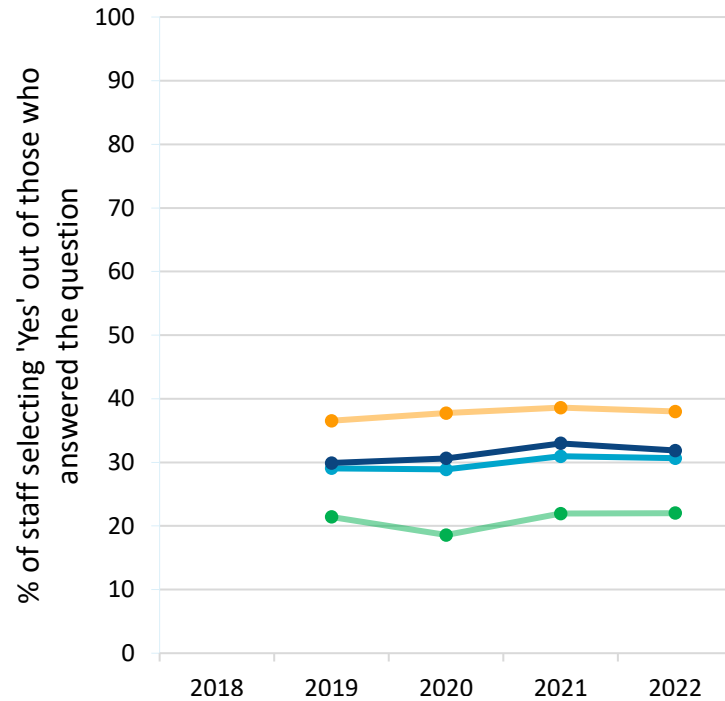
Responses

3617

3232

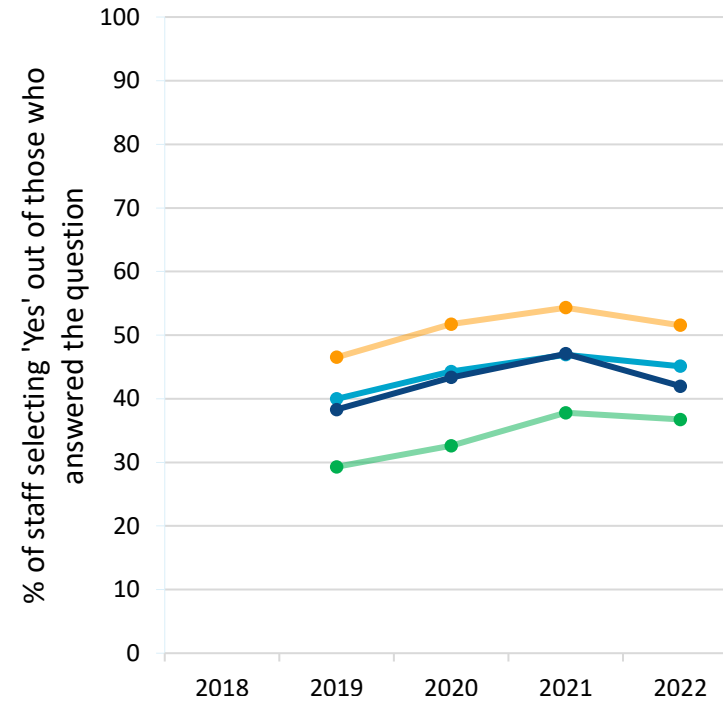


Q11b In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities?



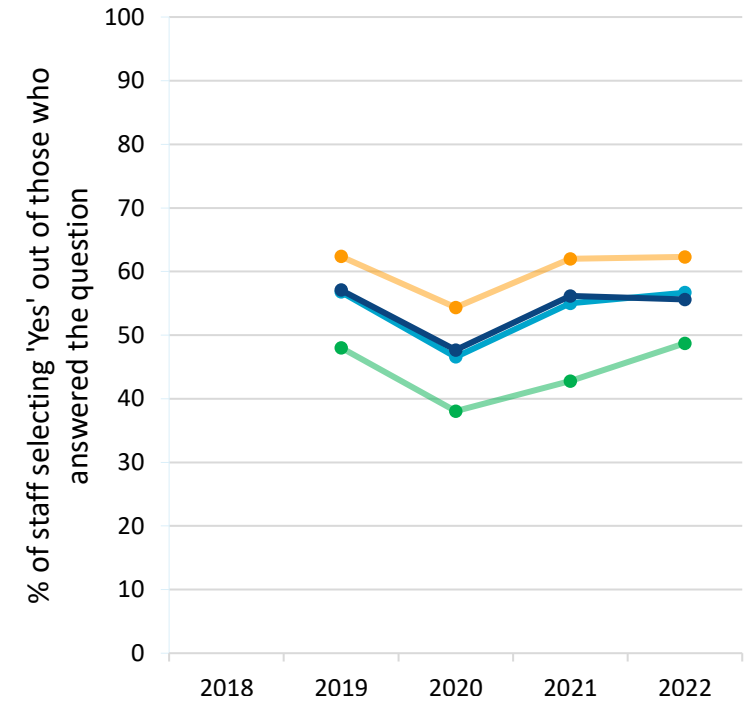
	2018	2019	2020	2021	2022
Your org	-	29.9%	30.6%	33.0%	31.9%
Best	-	21.4%	18.6%	21.9%	22.0%
Average	-	29.1%	28.9%	31.0%	30.6%
Worst	-	36.5%	37.7%	38.6%	38.0%
Responses	-	3708	3835	3623	3227

Q11c During the last 12 months have you felt unwell as a result of work related stress?



	2018	2019	2020	2021	2022
Your org	-	38.3%	43.4%	47.1%	42.0%
Best	-	29.3%	32.6%	37.8%	36.7%
Average	-	40.0%	44.3%	46.9%	45.1%
Worst	-	46.5%	51.7%	54.3%	51.5%
Responses	-	3702	3835	3624	3227

Q11d In the last three months have you ever come to work despite not feeling well enough to perform your duties?



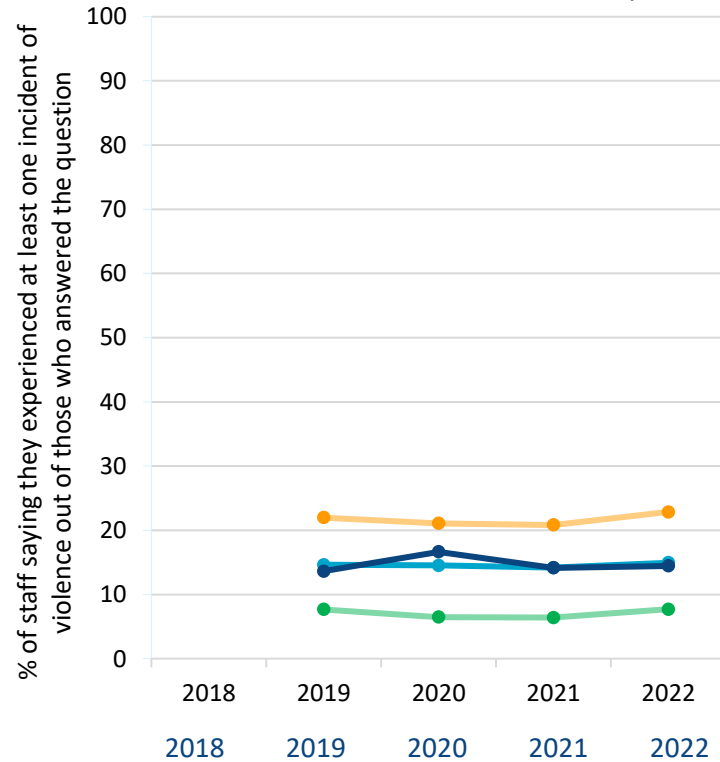
	2018	2019	2020	2021	2022
Your org	-	57.1%	47.6%	56.2%	55.6%
Best	-	48.0%	38.0%	42.8%	48.7%
Average	-	56.8%	46.6%	55.0%	56.7%
Worst	-	62.4%	54.3%	62.0%	62.3%
Responses	-	3714	3834	3626	3226



People Promise elements and theme results – We are safe and healthy: Negative experiences

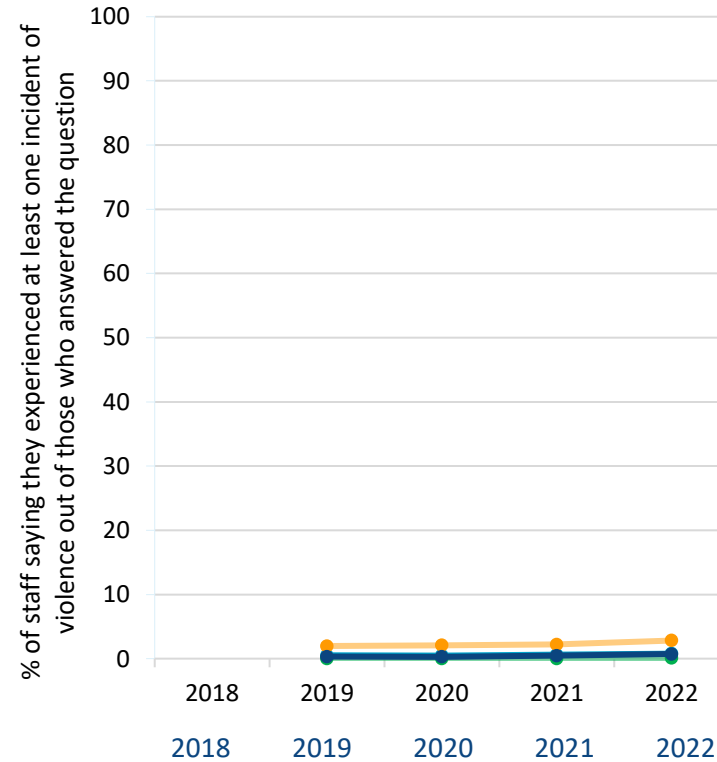


Q13a In the last 12 months how many times have you personally experienced physical violence at work from...? Patients / service users, their relatives or other members of the public.



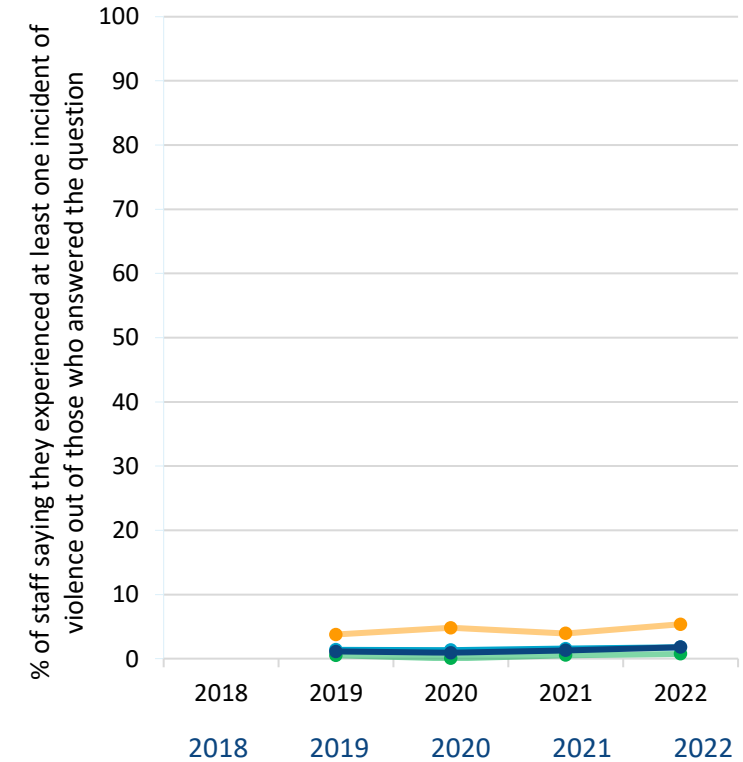
Your org	-	13.6%	16.6%	14.2%	14.5%
Best	-	7.7%	6.5%	6.4%	7.7%
Average	-	14.6%	14.5%	14.2%	15.0%
Worst	-	22.0%	21.1%	20.8%	22.8%
Responses	-	3701	3830	3618	3223

Q13b In the last 12 months how many times have you personally experienced physical violence at work from...? Managers.



Your org	-	0.3%	0.3%	0.5%	0.7%
Best	-	0.0%	0.0%	0.0%	0.1%
Average	-	0.5%	0.5%	0.6%	0.8%
Worst	-	2.0%	2.1%	2.2%	2.9%
Responses	-	3674	3820	3588	3168

Q13c In the last 12 months how many times have you personally experienced physical violence at work from...? Other colleagues.



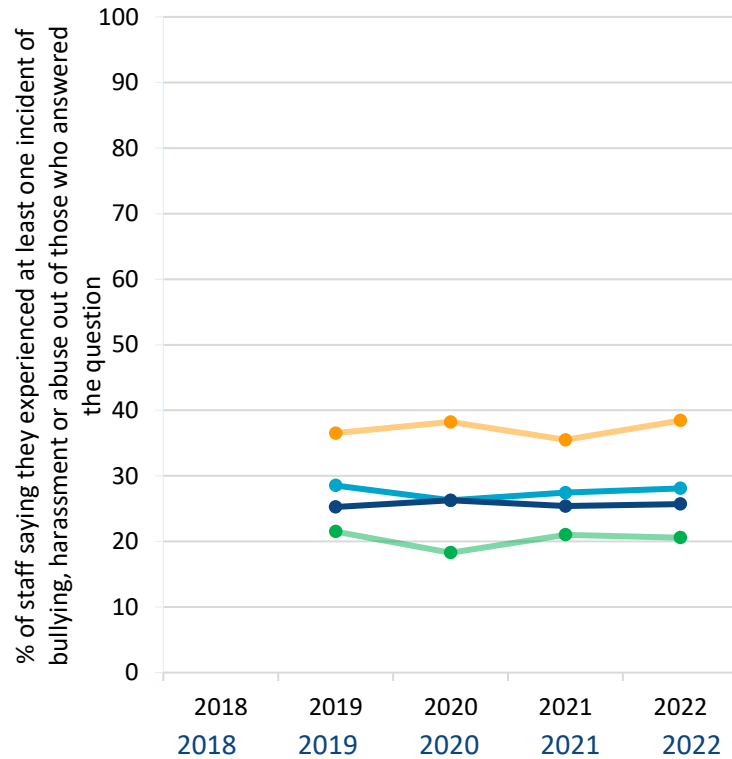
Your org	-	1.1%	0.9%	1.3%	1.8%
Best	-	0.5%	0.1%	0.6%	0.7%
Average	-	1.4%	1.4%	1.6%	1.8%
Worst	-	3.8%	4.8%	4.0%	5.4%
Responses	-	3670	3812	3568	3159



People Promise elements and theme results – We are safe and healthy: Negative experiences

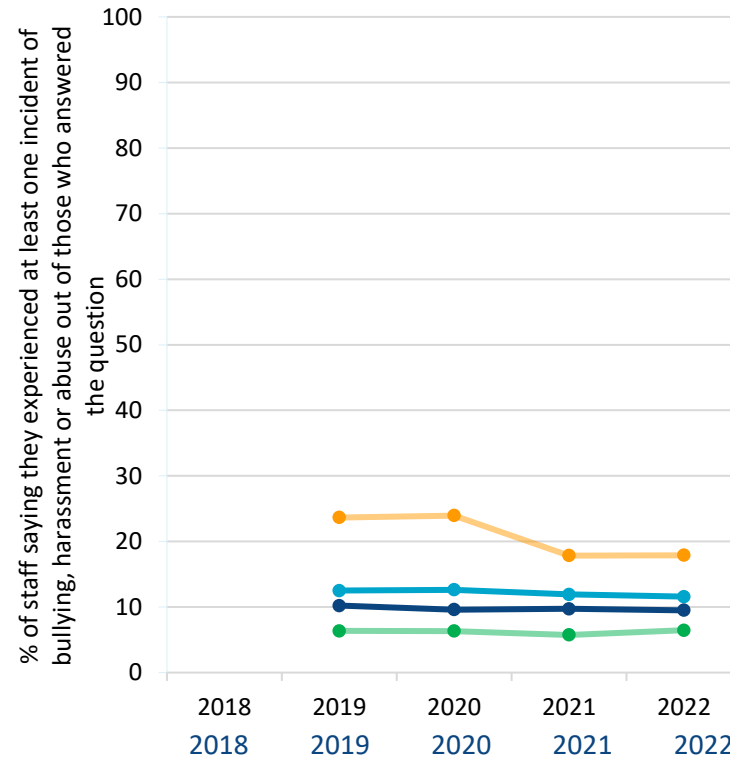


Q14a In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Patients / service users, their relatives or other members of the public.



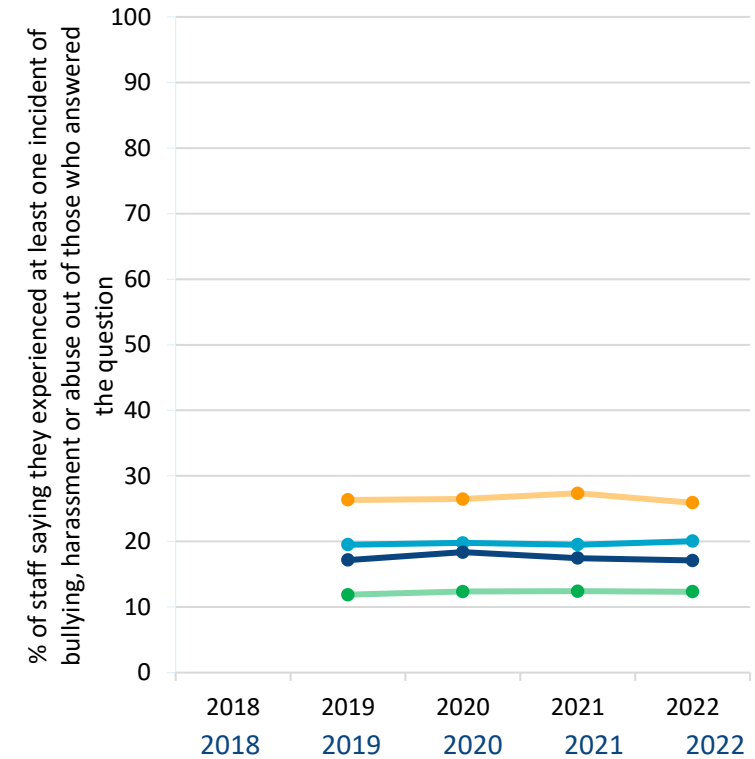
Your org	-	25.3%	26.3%	25.4%	25.7%
Best	-	21.5%	18.3%	21.0%	20.6%
Average	-	28.5%	26.3%	27.4%	28.1%
Worst	-	36.5%	38.2%	35.5%	38.5%
Responses	-	3672	3680	3474	3227

Q14b In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Managers.



Your org	-	10.2%	9.6%	9.7%	9.5%
Best	-	6.4%	6.3%	5.7%	6.4%
Average	-	12.5%	12.6%	11.9%	11.6%
Worst	-	23.7%	23.9%	17.8%	17.9%
Responses	-	3645	3659	3443	3188

Q14c In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...? Other colleagues.



Your org	-	17.2%	18.3%	17.4%	17.1%
Best	-	11.9%	12.4%	12.4%	12.3%
Average	-	19.5%	19.8%	19.5%	20.0%
Worst	-	26.3%	26.5%	27.3%	25.9%
Responses	-	3664	3668	3437	3166

People Promise element – We are always learning



Questions included:

Development – Q22a, Q22b, Q22c, Q22d, Q22e

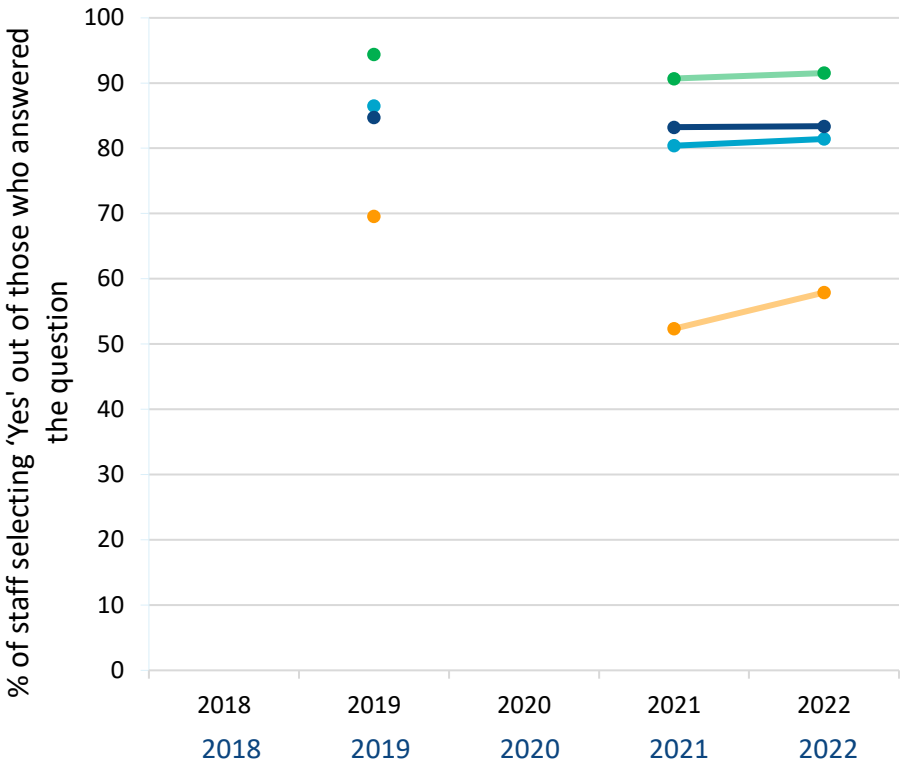
Appraisals – Q21b, Q21c, Q21d



*Q21a is a filter question and therefore influences the sub-score without being a directly scored question.



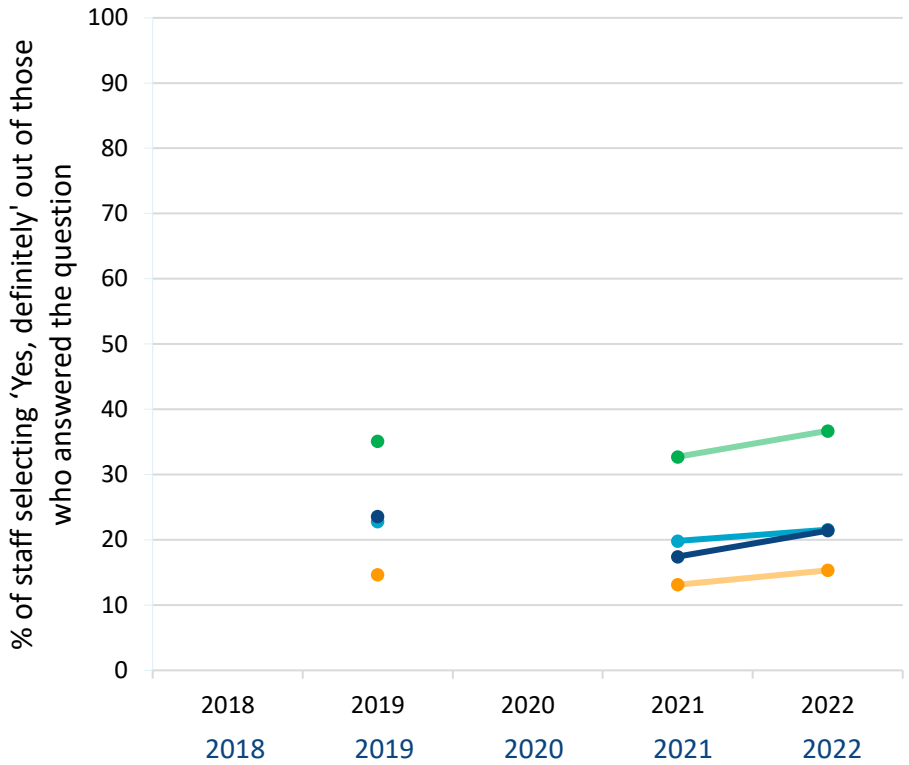
Q21a In the last 12 months, have you had an appraisal, annual review, development review, or Knowledge and Skills Framework (KSF) development review?



Your org	-	84.8%	-	83.2%	83.4%
Best	-	94.4%	-	90.7%	91.5%
Average	-	86.5%	-	80.4%	81.4%
Worst	-	69.6%	-	52.4%	57.9%

Responses - 3635 - 3607 3226

Q21b It helped me to improve how I do my job.

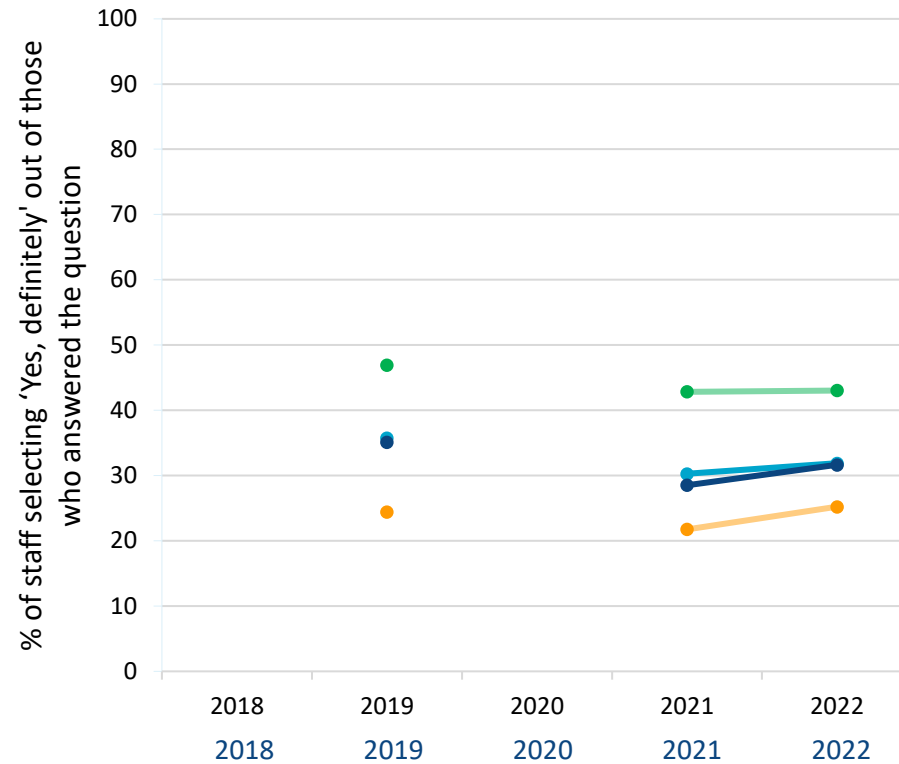


Your org	-	23.6%	-	17.4%	21.4%
Best	-	35.1%	-	32.7%	36.7%
Average	-	22.8%	-	19.8%	21.5%
Worst	-	14.7%	-	13.1%	15.3%

Responses - 3072 - 2991 2705



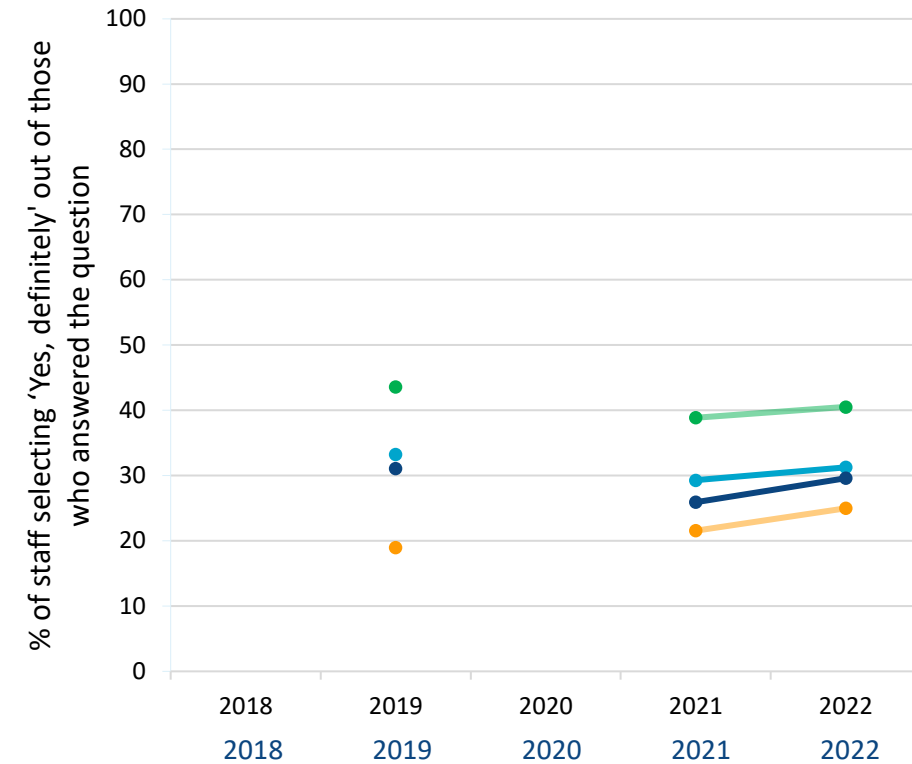
Q21c It helped me agree clear objectives for my work.



Your org	-	35.1%	-	28.5%	31.6%
Best	-	46.9%	-	42.8%	43.0%
Average	-	35.7%	-	30.2%	31.9%
Worst	-	24.4%	-	21.8%	25.2%

Responses - 3068 - 2993 2705

Q21d It left me feeling that my work is valued by my organisation.

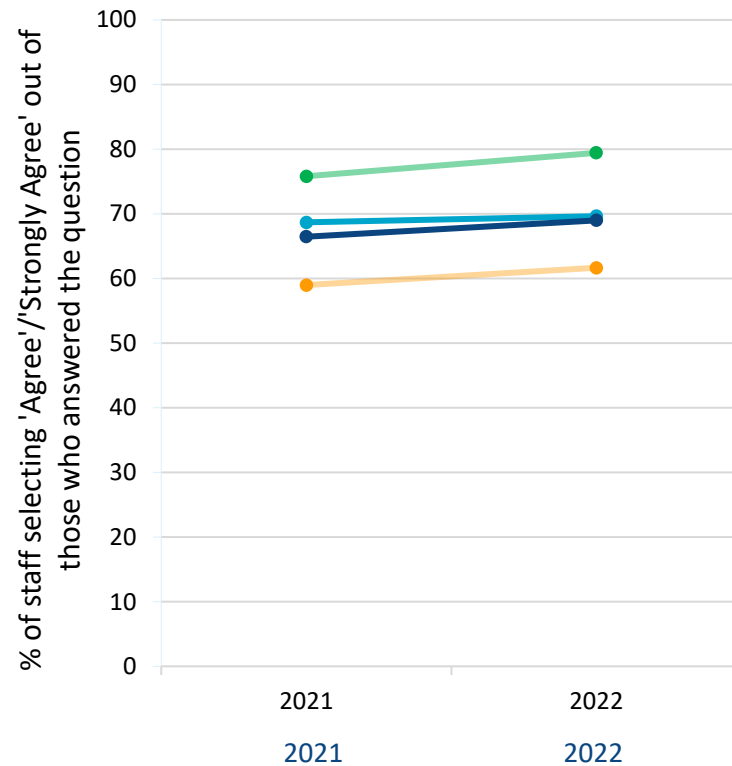


Your org	-	31.1%	-	25.9%	29.6%
Best	-	43.6%	-	38.9%	40.5%
Average	-	33.2%	-	29.3%	31.3%
Worst	-	19.0%	-	21.5%	25.0%

Responses - 3073 - 2988 2704

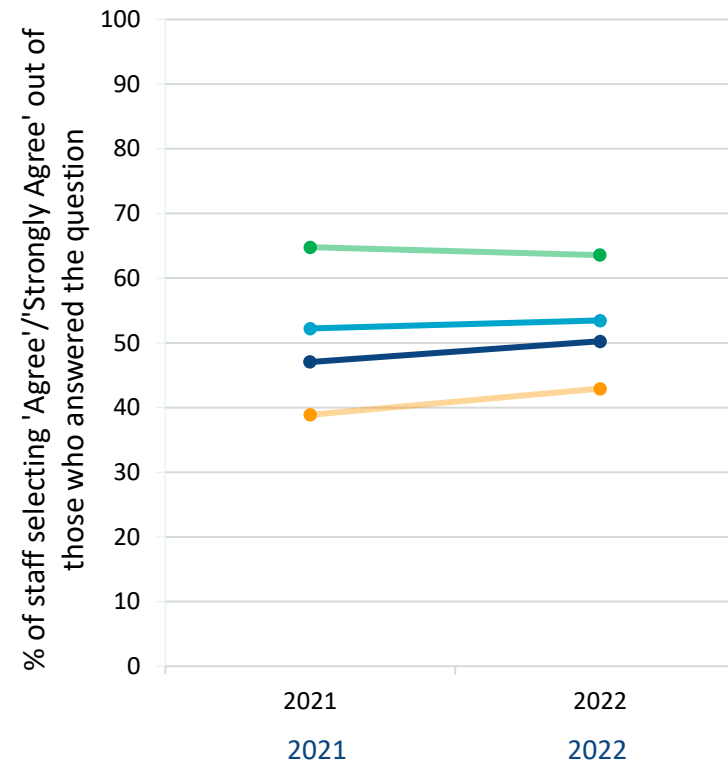


Q22a This organisation offers me challenging work.



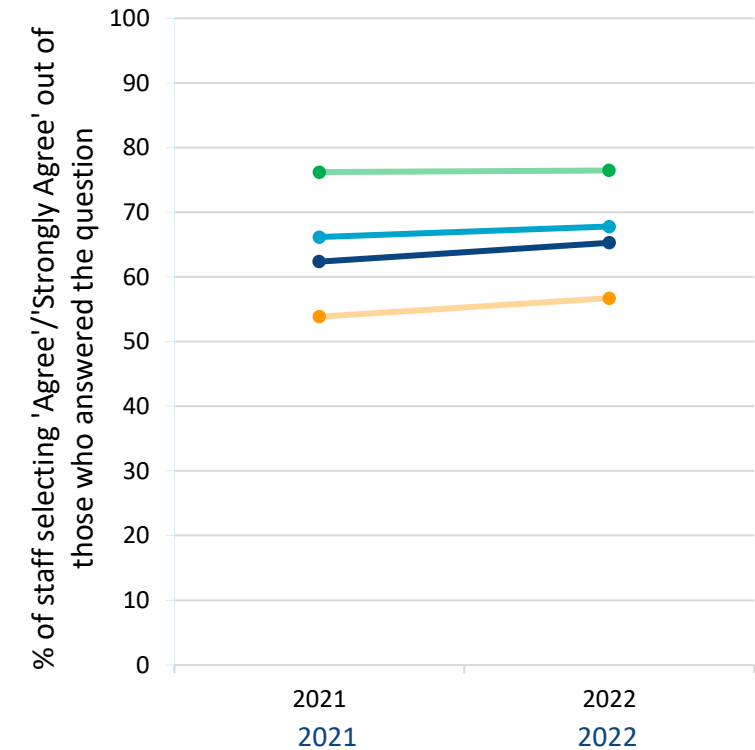
	2021	2022
Your org	66.5%	69.0%
Best	75.8%	79.4%
Average	68.7%	69.6%
Worst	59.0%	61.7%

Q22b There are opportunities for me to develop my career in this organisation.



	2021	2022
Your org	47.0%	50.2%
Best	64.8%	63.6%
Average	52.2%	53.4%
Worst	38.9%	42.9%

Q22c I have opportunities to improve my knowledge and skills.



	2021	2022
Your org	62.3%	65.3%
Best	76.2%	76.5%
Average	66.2%	67.8%
Worst	53.9%	56.7%

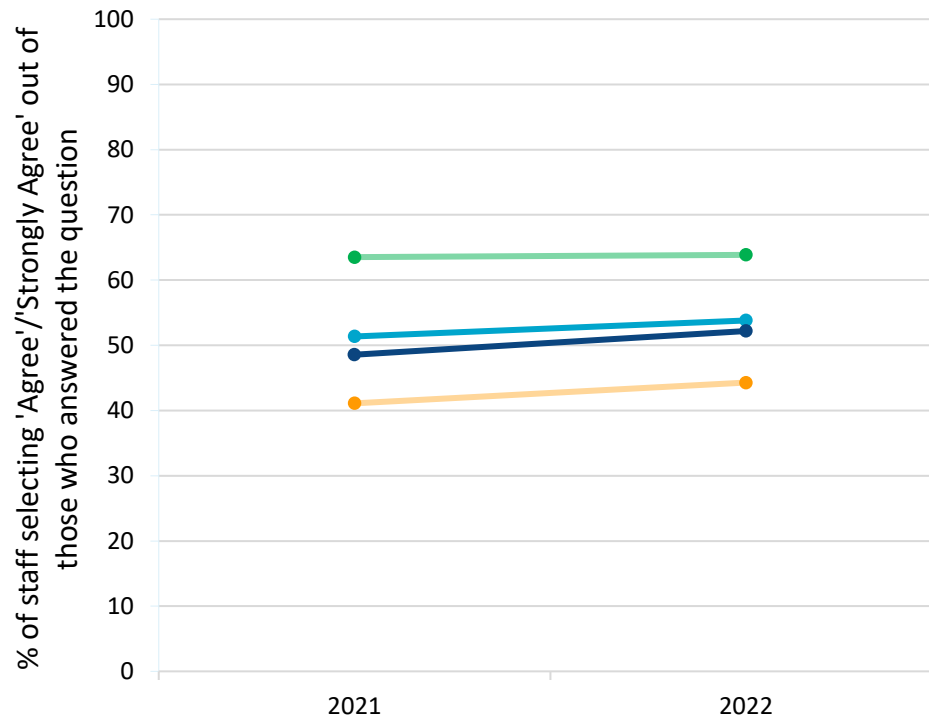
Responses 3611 3228

Responses 3612 3230

Responses 3609 3228



Q22d I feel supported to develop my potential.



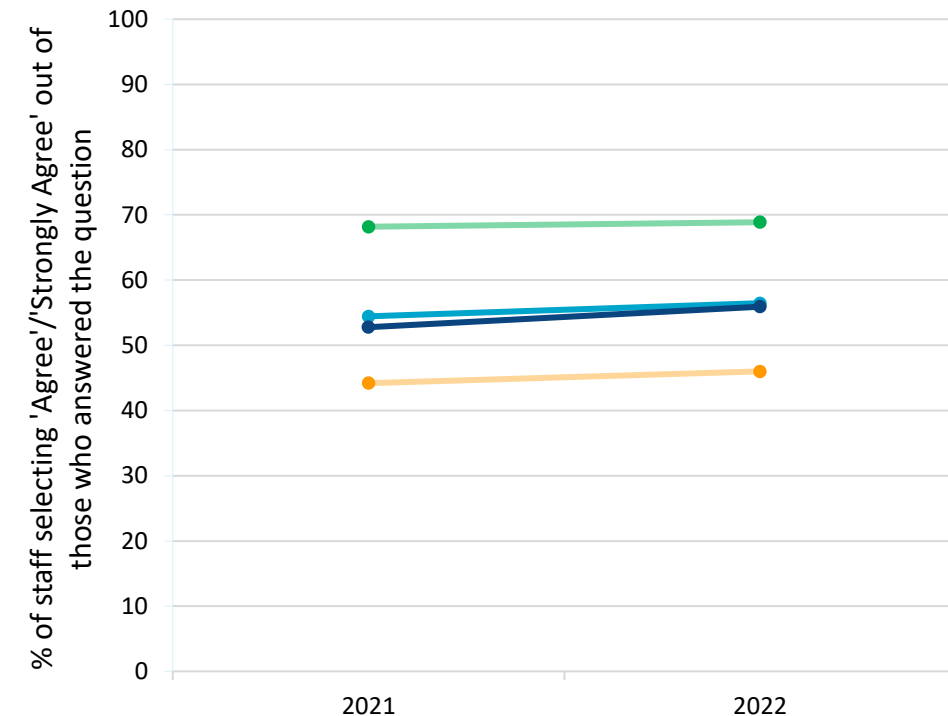
	2021	2022
Your org	48.6%	52.2%
Best	63.5%	63.9%
Average	51.4%	53.8%
Worst	41.1%	44.3%

Responses

3609

3228

Q22e I am able to access the right learning and development opportunities when I need to.



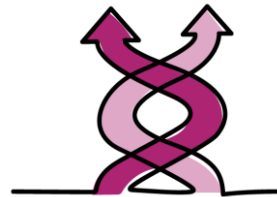
	2021	2022
Your org	52.8%	55.9%
Best	68.2%	68.9%
Average	54.4%	56.4%
Worst	44.2%	46.0%

Responses

3600

3221

People Promise element – We work flexibly



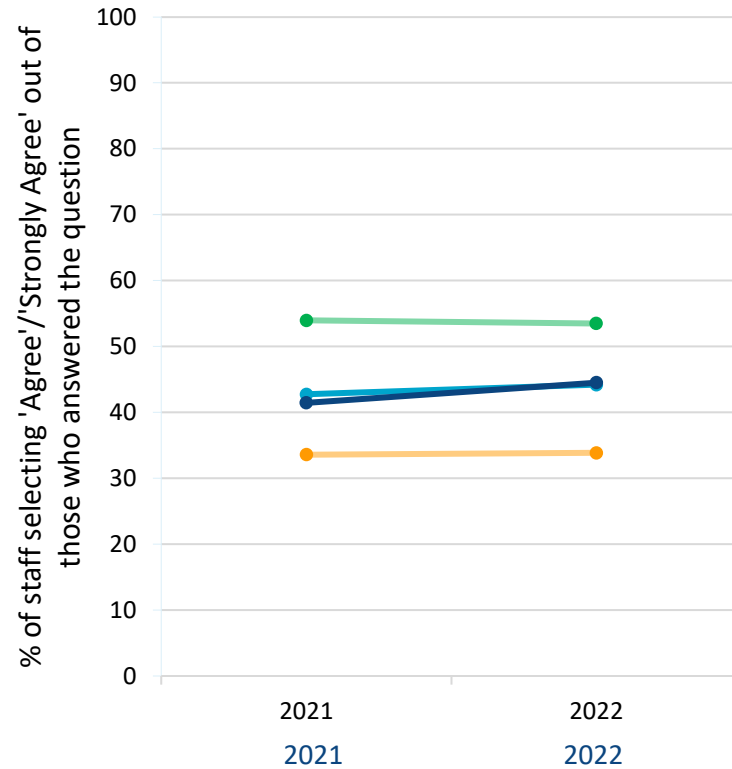
Questions included:

Support for work-life balance – Q6b, Q6c, Q6d

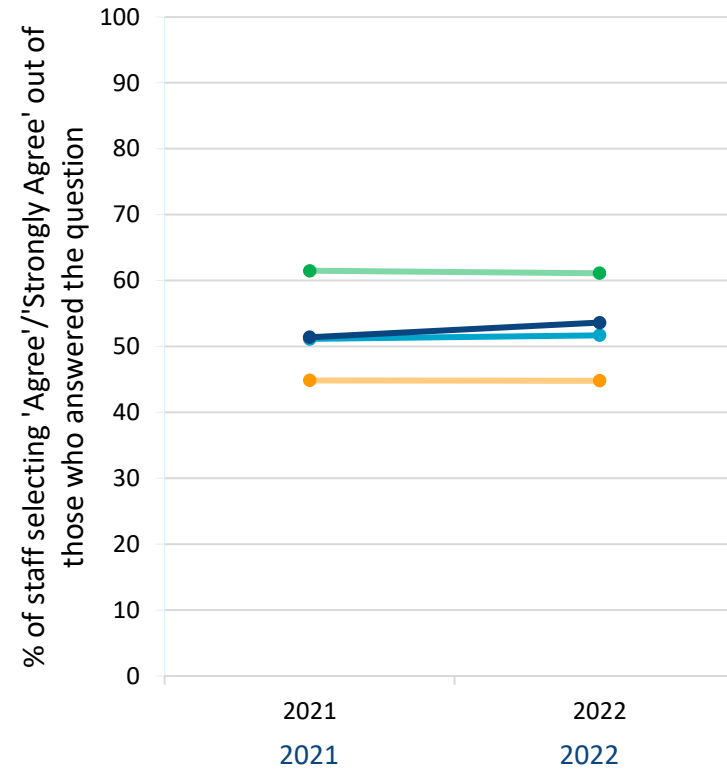
Flexible working – Q4d



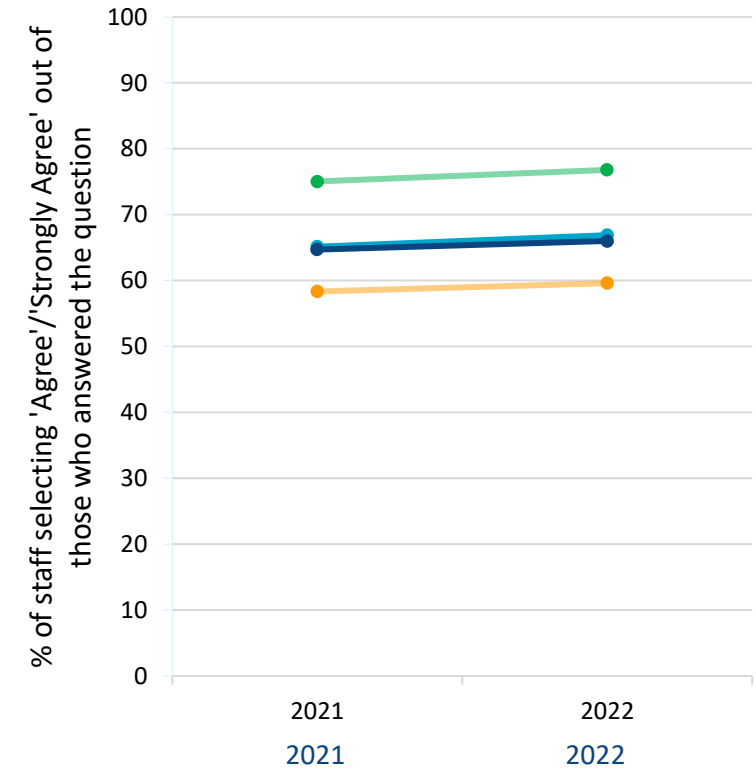
Q6b My organisation is committed to helping me balance my work and home life.



Q6c I achieve a good balance between my work life and my home life.

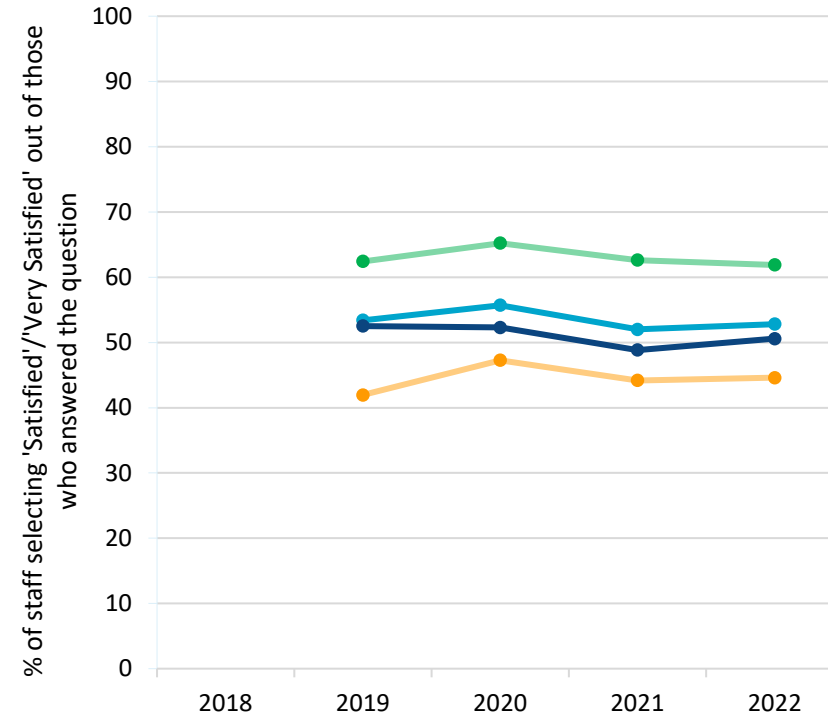


Q6d I can approach my immediate manager to talk openly about flexible working.



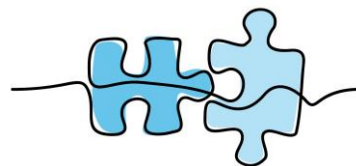


Q4d How satisfied are you with each of the following aspects of your job? The opportunities for flexible working patterns.



	2018	2019	2020	2021	2022
Your org	-	52.5%	52.3%	48.9%	50.6%
Best	-	62.4%	65.2%	62.6%	61.9%
Average	-	53.4%	55.7%	52.0%	52.8%
Worst	-	42.0%	47.3%	44.2%	44.6%
Responses	-	3750	3871	3697	3234

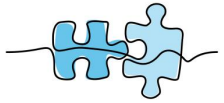
People Promise element – We are a team



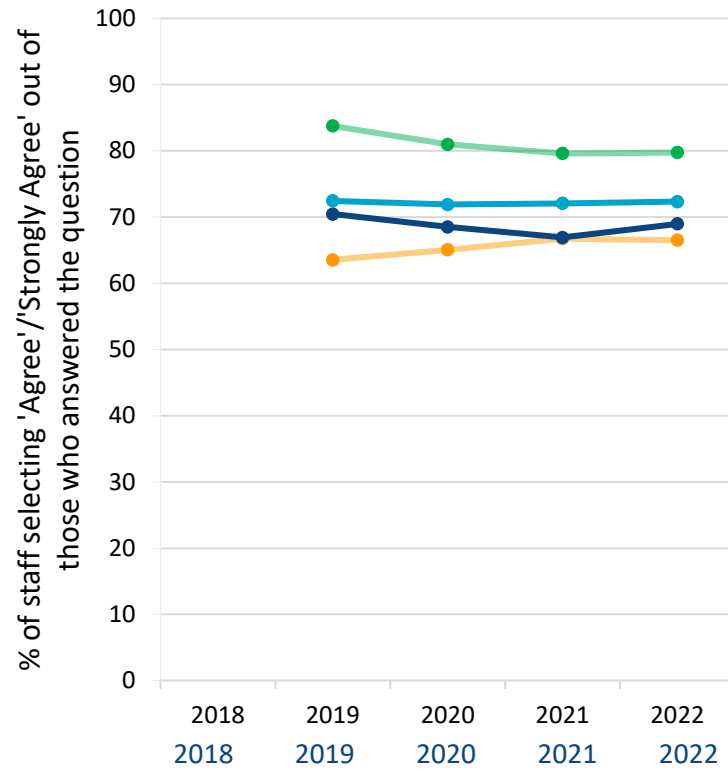
Questions included:

Teamworking – Q7a, Q7b, Q7c, Q7d, Q7e, Q7f, Q7g, Q8a

Line management – Q9a, Q9b, Q9c, Q9d

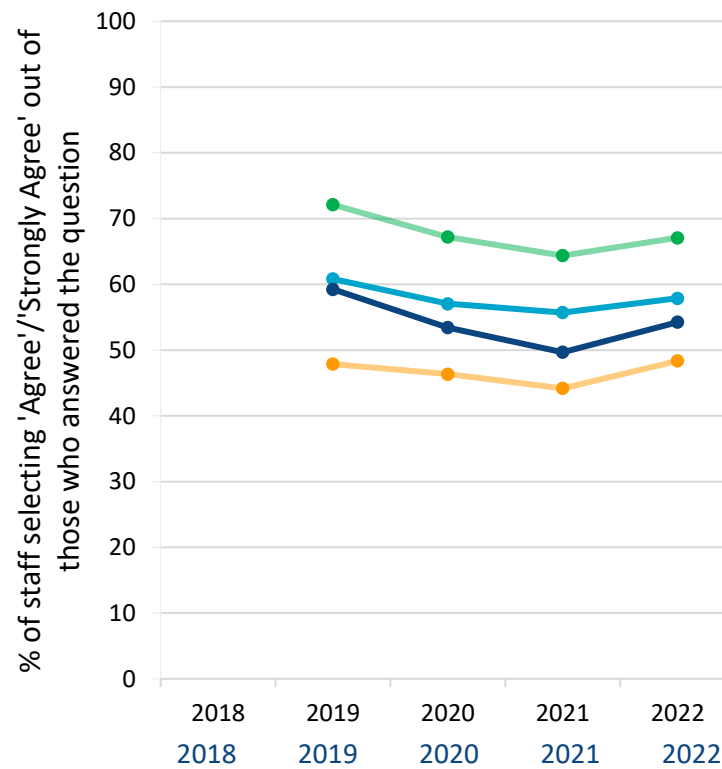


Q7a The team I work in has a set of shared objectives.



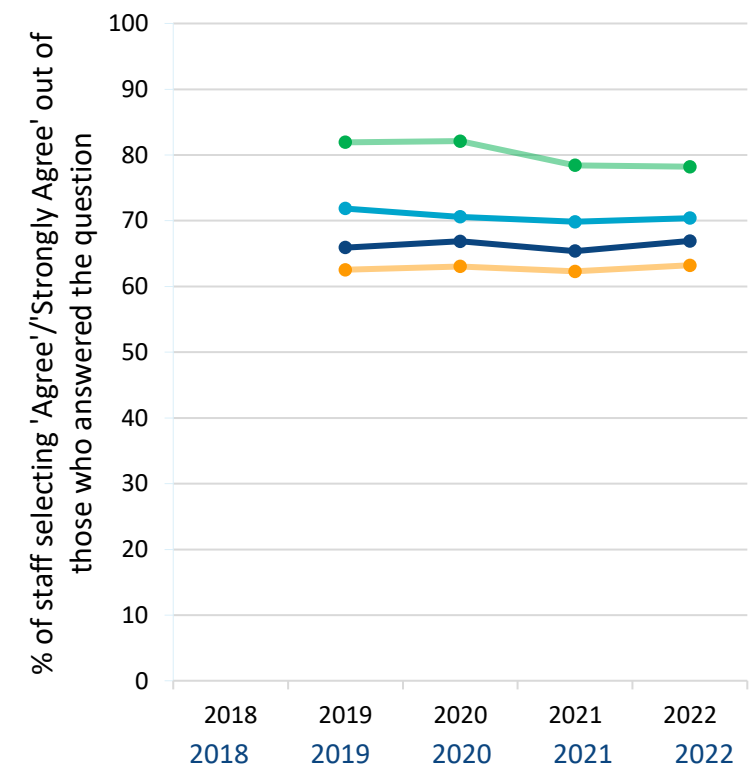
Your org	-	70.4%	68.5%	66.9%	69.0%
Best	-	83.8%	81.0%	79.6%	79.8%
Average	-	72.5%	71.9%	72.1%	72.3%
Worst	-	63.5%	65.0%	66.8%	66.5%
Responses	-	3745	3852	3663	3237

Q7b The team I work in often meets to discuss the team's effectiveness.

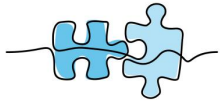


Your org	-	59.2%	53.4%	49.7%	54.3%
Best	-	72.1%	67.2%	64.4%	67.1%
Average	-	60.8%	57.0%	55.7%	57.9%
Worst	-	47.9%	46.4%	44.2%	48.4%
Responses	-	3790	3879	3666	3234

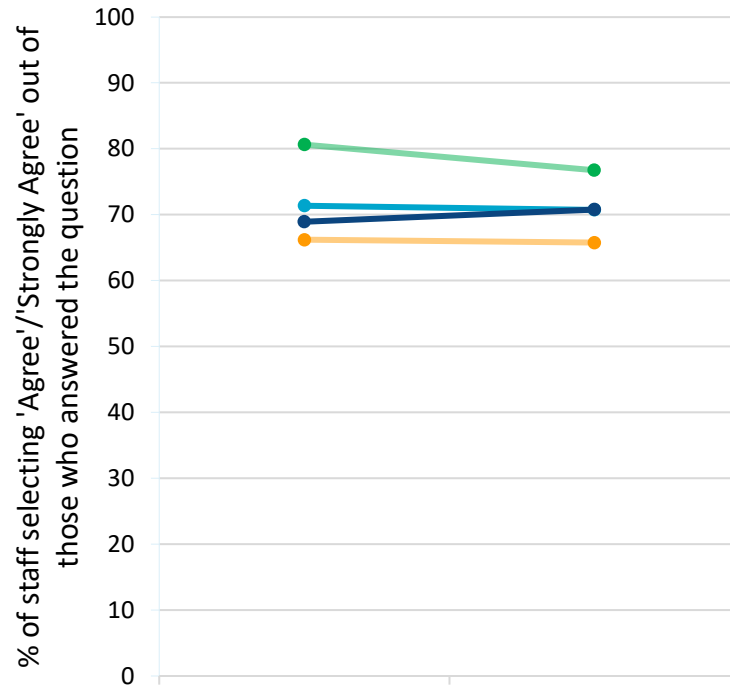
Q7c I receive the respect I deserve from my colleagues at work.



Your org	-	65.9%	66.9%	65.4%	66.9%
Best	-	81.9%	82.1%	78.4%	78.2%
Average	-	71.8%	70.6%	69.9%	70.4%
Worst	-	62.5%	63.0%	62.3%	63.2%
Responses	-	3793	3879	3667	3240

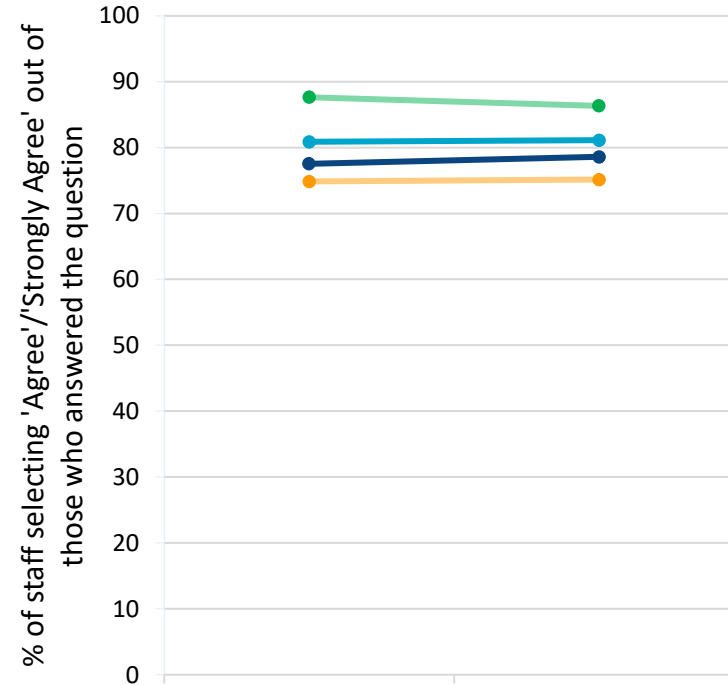


Q7d Team members understand each other's roles.



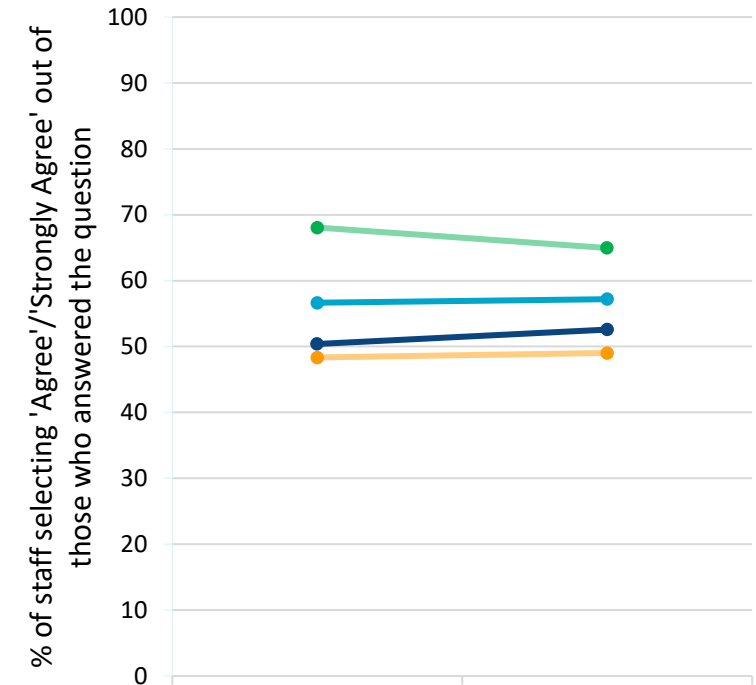
	2021	2022
Your org	68.9%	70.8%
Best	80.6%	76.8%
Average	71.4%	70.7%
Worst	66.2%	65.8%
Responses	3669	3236

Q7e I enjoy working with the colleagues in my team.

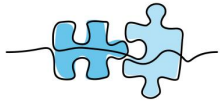


	2021	2022
Your org	77.5%	78.6%
Best	87.6%	86.3%
Average	80.9%	81.1%
Worst	74.8%	75.1%
Responses	3668	3234

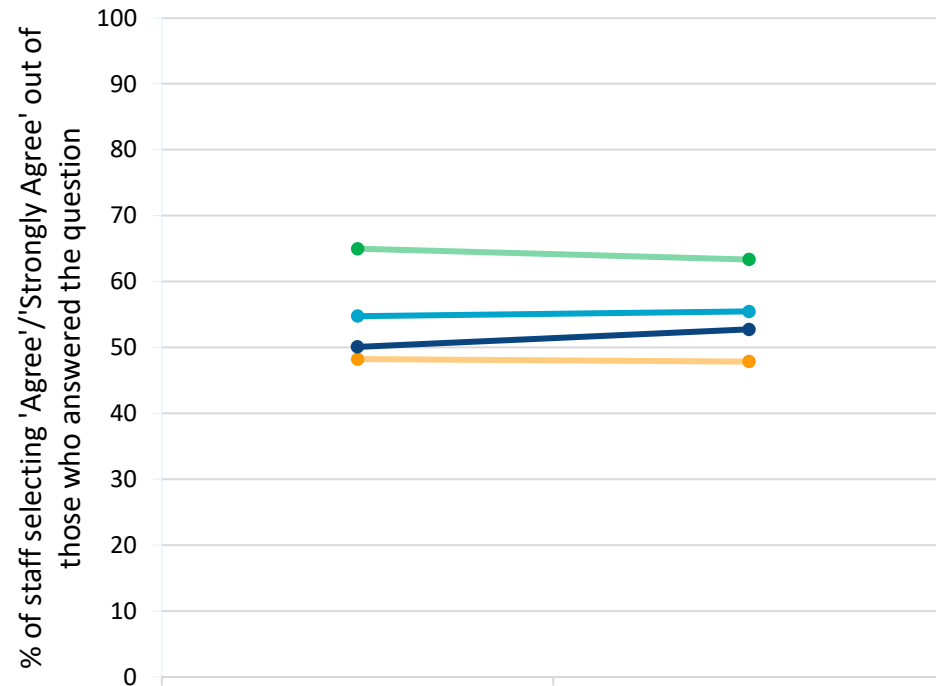
Q7f My team has enough freedom in how to do its work.



	2021	2022
Your org	50.4%	52.6%
Best	68.0%	64.9%
Average	56.6%	57.2%
Worst	48.3%	49.0%
Responses	3669	3232



Q7g In my team disagreements are dealt with constructively.



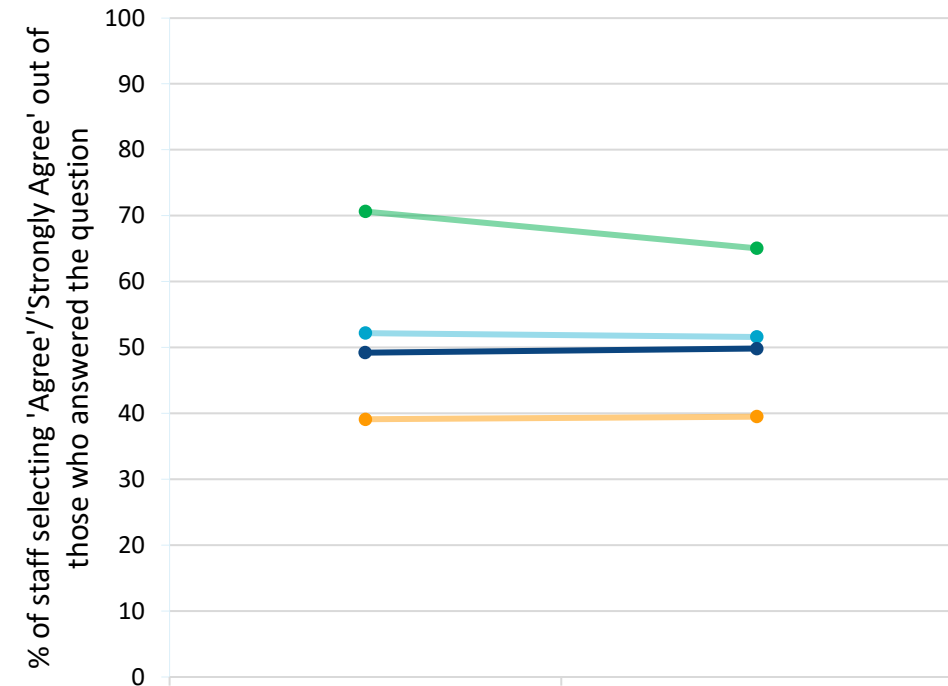
	2021	2022
Your org	50.1%	52.7%
Best	65.0%	63.3%
Average	54.8%	55.5%
Worst	48.2%	47.9%

Responses

3665

3237

Q8a Teams within this organisation work well together to achieve their objectives.

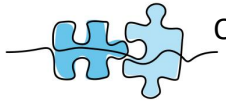


	2021	2022
Your org	49.2%	49.8%
Best	70.6%	65.1%
Average	52.2%	51.6%
Worst	39.1%	39.5%

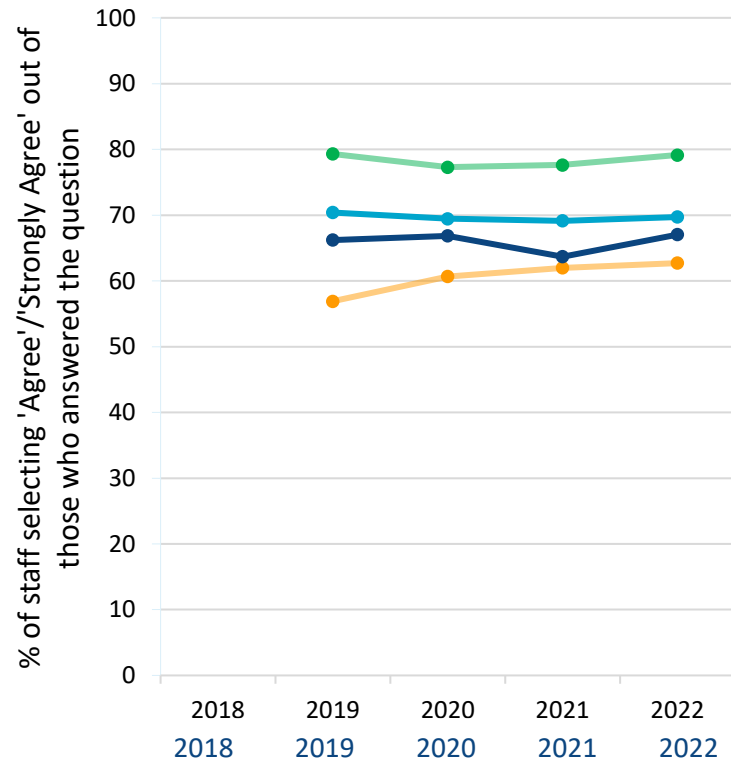
Responses

3647

3236



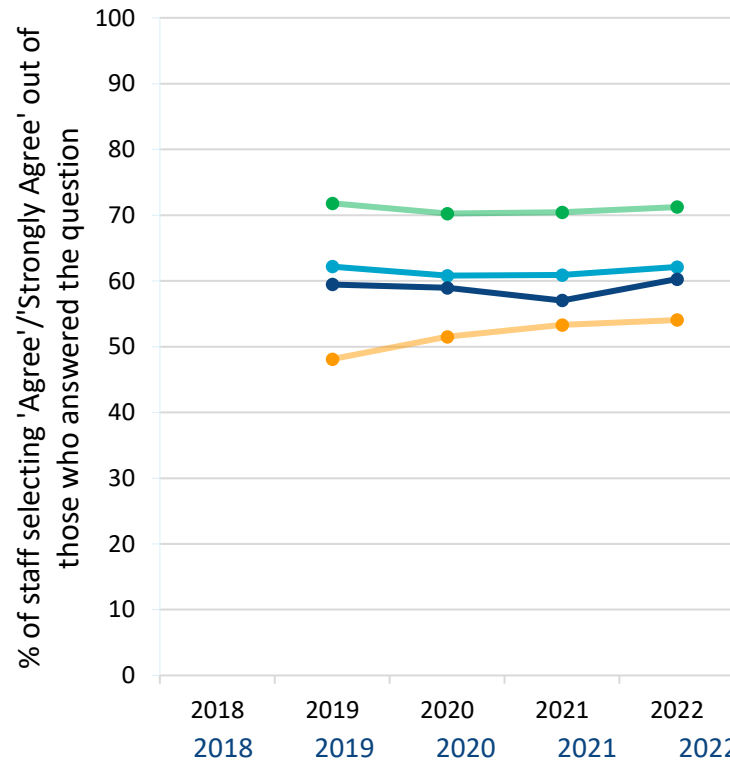
Q9a My immediate manager encourages me at work.



Your org	-	66.2%	66.9%	63.7%	67.1%
Best	-	79.3%	77.3%	77.6%	79.2%
Average	-	70.4%	69.5%	69.1%	69.7%
Worst	-	56.9%	60.7%	62.0%	62.7%

Responses - 3722 3840 3632 3237

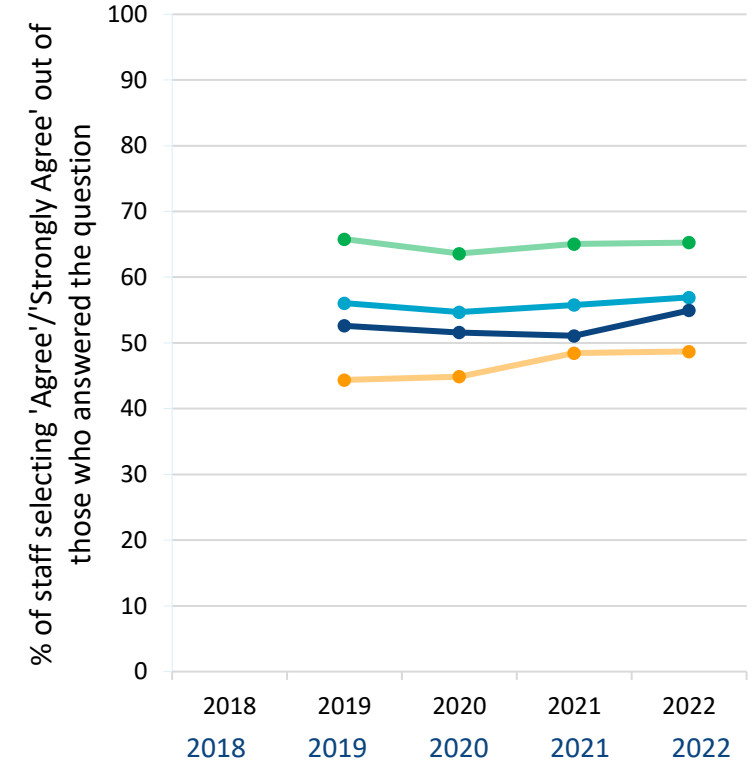
Q9b My immediate manager gives me clear feedback on my work.



Your org	-	59.5%	59.0%	57.0%	60.3%
Best	-	71.8%	70.3%	70.4%	71.3%
Average	-	62.2%	60.8%	60.9%	62.1%
Worst	-	48.1%	51.5%	53.3%	54.1%

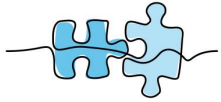
Responses - 3724 3845 3625 3235

Q9c My immediate manager asks for my opinion before making decisions that affect my work.

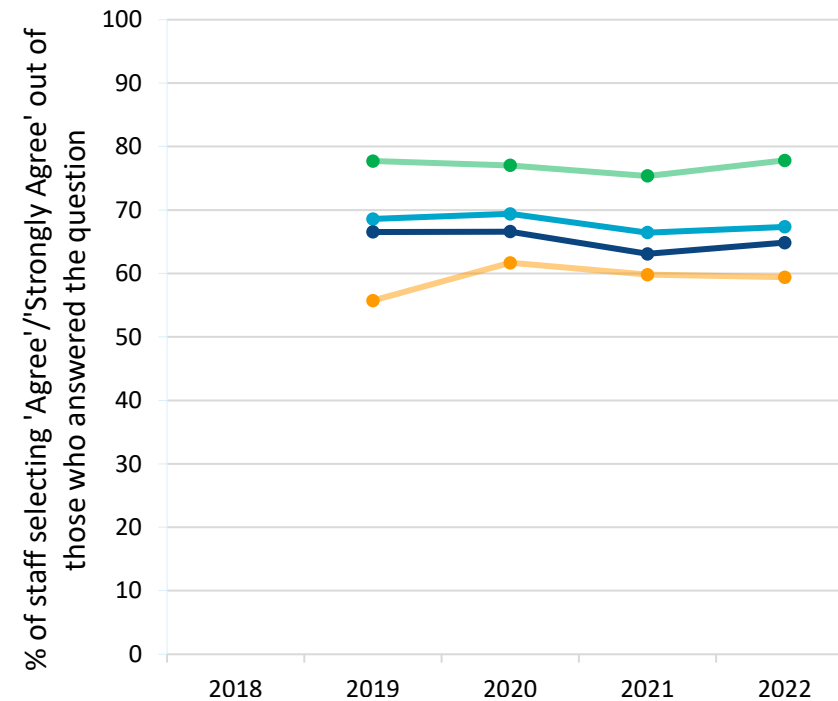


Your org	-	52.6%	51.6%	51.1%	54.9%
Best	-	65.8%	63.6%	65.1%	65.3%
Average	-	56.0%	54.7%	55.8%	56.9%
Worst	-	44.4%	44.9%	48.4%	48.7%

Responses - 3720 3845 3631 3236



Q9d My immediate manager takes a positive interest in my health and well-being.



	2018	2019	2020	2021	2022
Your org	-	66.5%	66.6%	63.1%	64.9%
Best	-	77.7%	77.0%	75.4%	77.8%
Average	-	68.6%	69.4%	66.4%	67.4%
Worst	-	55.7%	61.7%	59.8%	59.4%

Responses - 3713 3841 3631 3237
South Tyneside and Sunderland NHS Foundation Trust Benchmark report

Theme – Staff engagement

Questions included:

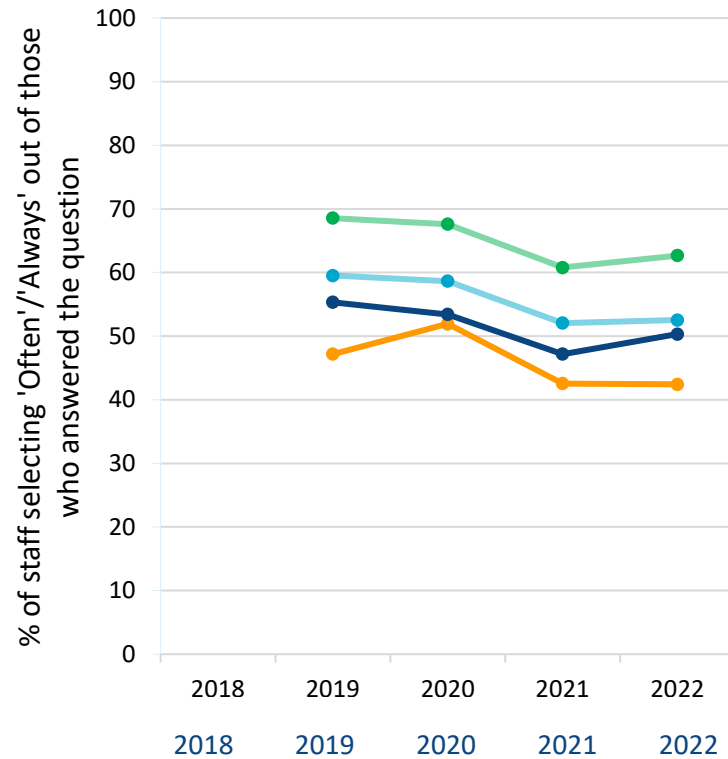
Motivation – Q2a, Q2b, Q2c

Involvement – Q3c, Q3d, Q3f

Advocacy – Q23a, Q23c, Q23d

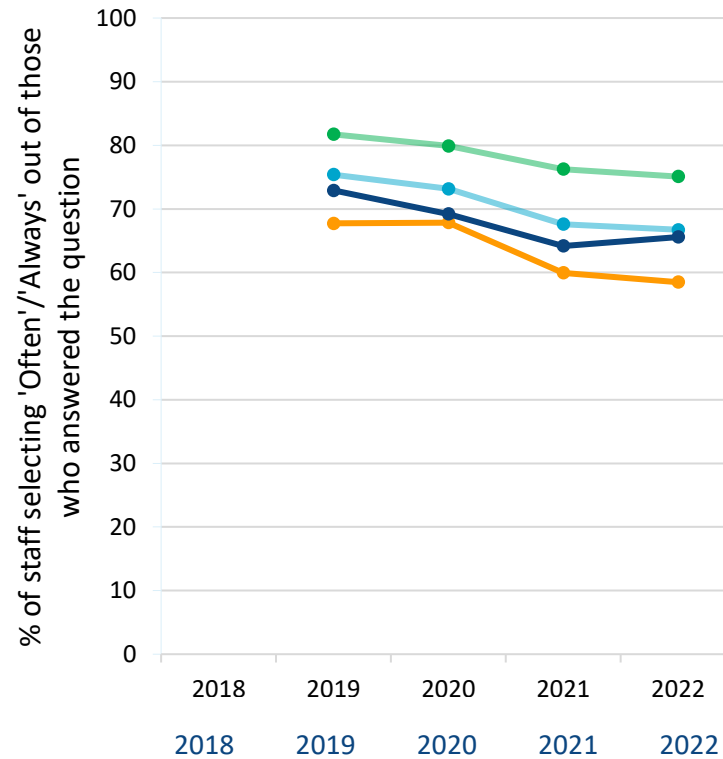
Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

Q2a I look forward to going to work.



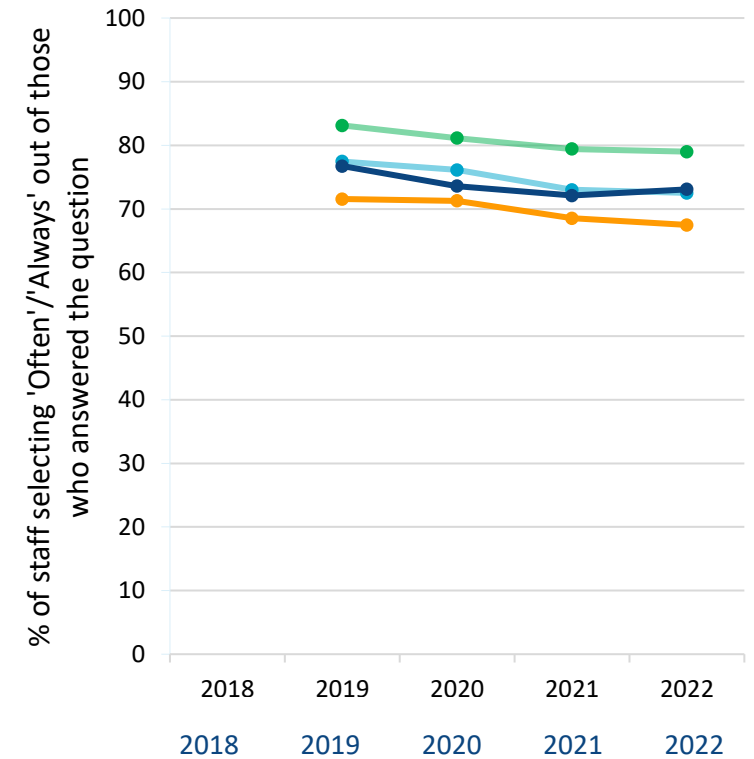
	2018	2019	2020	2021	2022
Your org	-	55.3%	53.4%	47.2%	50.3%
Best	-	68.6%	67.6%	60.8%	62.7%
Average	-	59.5%	58.6%	52.0%	52.5%
Worst	-	47.2%	51.9%	42.5%	42.4%
Responses	-	3781	3934	3723	3221

Q2b I am enthusiastic about my job.



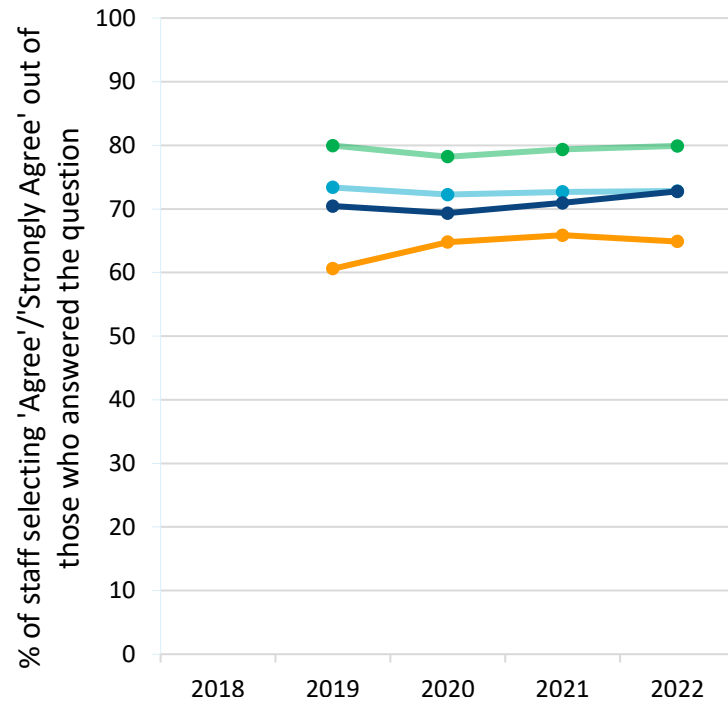
	2018	2019	2020	2021	2022
Your org	-	72.9%	69.2%	64.2%	65.6%
Best	-	81.7%	79.9%	76.2%	75.1%
Average	-	75.4%	73.2%	67.6%	66.7%
Worst	-	67.7%	67.9%	60.0%	58.5%
Responses	-	3768	3933	3714	3215

Q2c Time passes quickly when I am working.



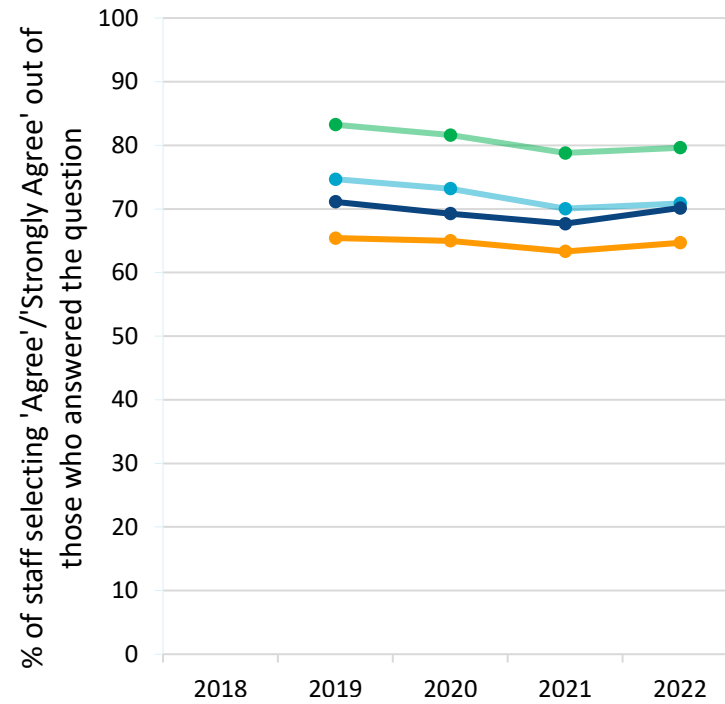
	2018	2019	2020	2021	2022
Your org	-	76.7%	73.6%	72.1%	73.1%
Best	-	83.1%	81.1%	79.4%	79.0%
Average	-	77.4%	76.1%	73.0%	72.5%
Worst	-	71.6%	71.3%	68.5%	67.5%
Responses	-	3767	3938	3720	3218

Q3c There are frequent opportunities for me to show initiative in my role.



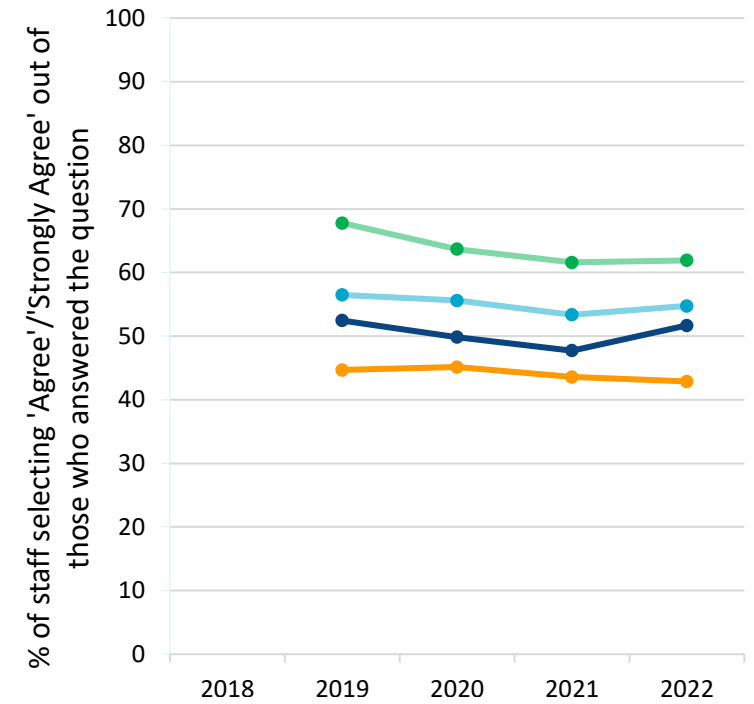
	2018	2019	2020	2021	2022
Your org	-	70.4%	69.3%	70.9%	72.7%
Best	-	79.9%	78.2%	79.3%	79.9%
Average	-	73.4%	72.3%	72.7%	72.8%
Worst	-	60.6%	64.8%	65.9%	64.9%
Responses	-	3806	3887	3707	3233

Q3d I am able to make suggestions to improve the work of my team / department.



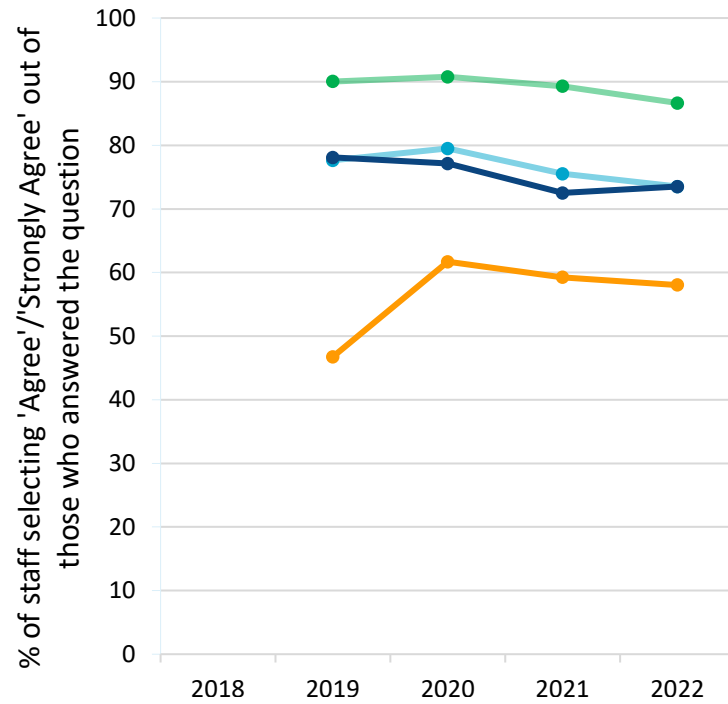
	2018	2019	2020	2021	2022
Your org	-	71.1%	69.2%	67.7%	70.1%
Best	-	83.3%	81.6%	78.8%	79.6%
Average	-	74.7%	73.2%	70.0%	70.9%
Worst	-	65.4%	65.0%	63.3%	64.7%
Responses	-	3799	3885	3710	3234

Q3f I am able to make improvements happen in my area of work.



	2018	2019	2020	2021	2022
Your org	-	52.5%	49.8%	47.7%	51.7%
Best	-	67.8%	63.7%	61.6%	61.9%
Average	-	56.5%	55.6%	53.4%	54.7%
Worst	-	44.7%	45.1%	43.6%	42.9%
Responses	-	3784	3869	3702	3237

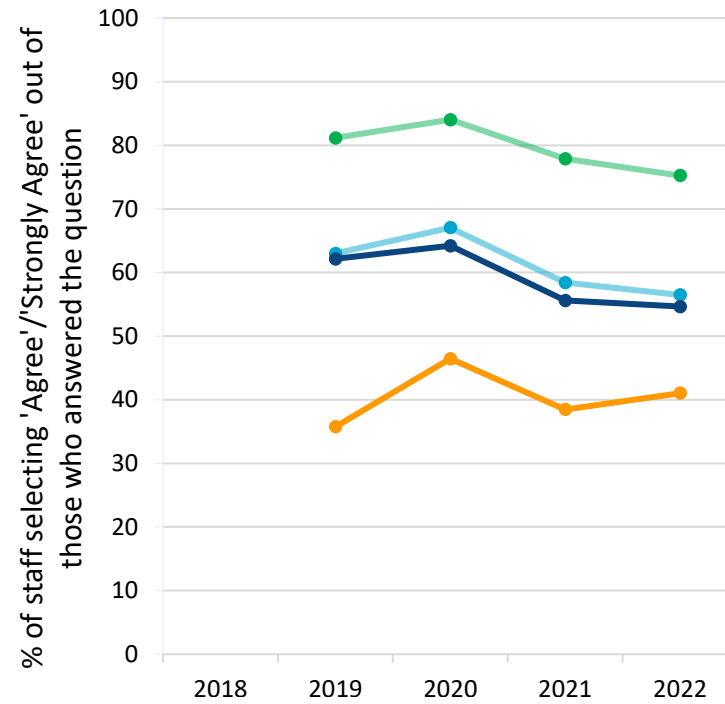
Q23a Care of patients / service users is my organisation's top priority.



	2018	2019	2020	2021	2022
Your org	-	78.1%	77.1%	72.5%	73.5%
Best	-	90.0%	90.8%	89.3%	86.6%
Average	-	77.6%	79.5%	75.5%	73.5%
Worst	-	46.7%	61.7%	59.2%	58.0%

Responses - 3620 3782 3583 3227

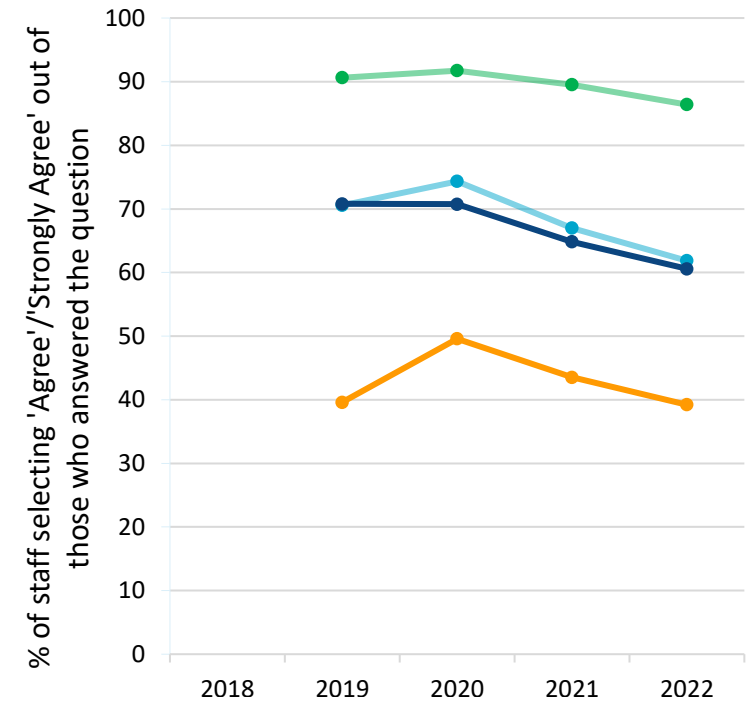
Q23c I would recommend my organisation as a place to work.



	2018	2019	2020	2021	2022
Your org	-	62.1%	64.2%	55.6%	54.6%
Best	-	81.2%	84.0%	77.9%	75.2%
Average	-	63.0%	67.1%	58.4%	56.5%
Worst	-	35.7%	46.5%	38.5%	41.0%

Responses - 3620 3778 3585 3227

Q23d If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.



	2018	2019	2020	2021	2022
Your org	-	70.8%	70.7%	64.8%	60.6%
Best	-	90.6%	91.8%	89.5%	86.4%
Average	-	70.6%	74.3%	67.0%	61.9%
Worst	-	39.6%	49.6%	43.5%	39.2%

Responses - 3624 3779 3586 3224

Theme - Morale

Questions included:

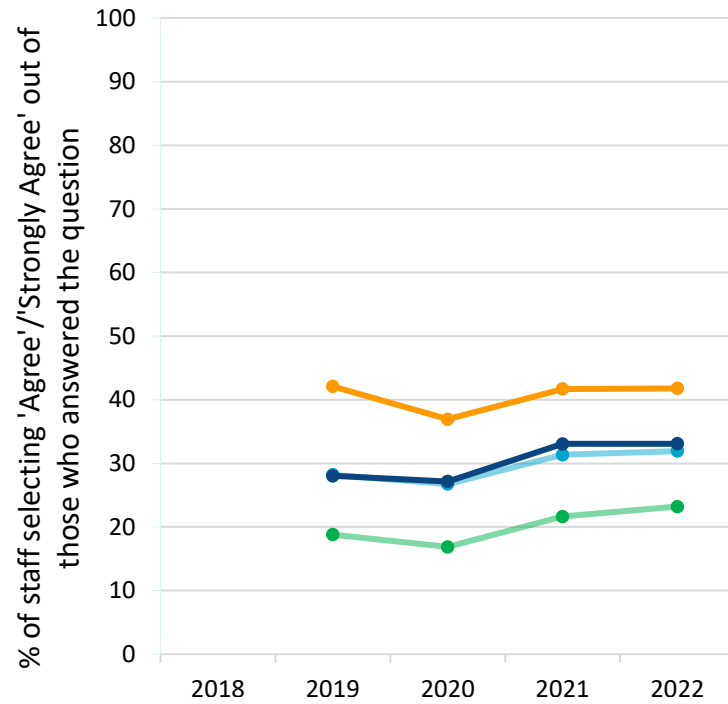
Thinking about leaving – Q24a, Q24b, Q24c

Work pressure – Q3g, Q3h, Q3i

Stressors – Q3a, Q3e, Q5a, Q5b, Q5c, Q7c, Q9a

Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.

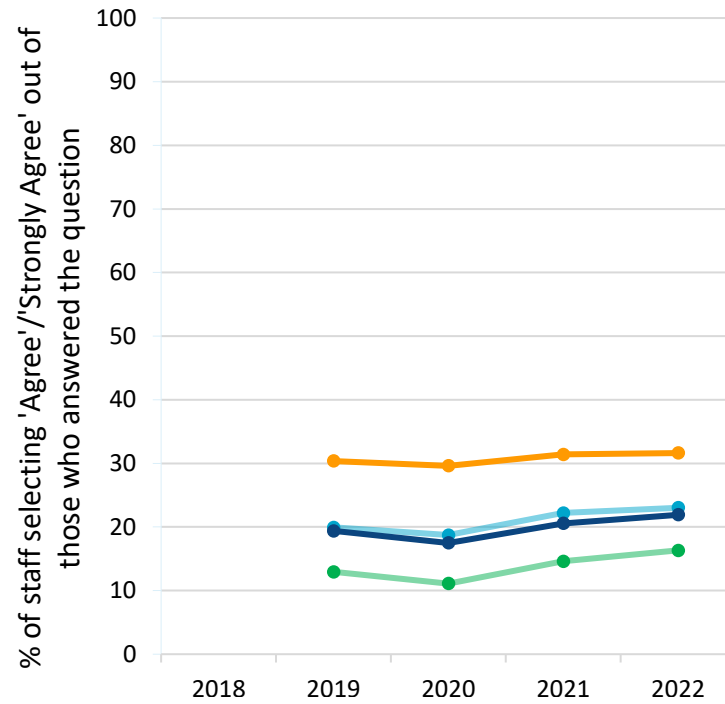
Q24a I often think about leaving this organisation.



Your org	-	28.0%	27.1%	33.1%	33.1%
Best	-	18.8%	16.9%	21.6%	23.2%
Average	-	28.2%	26.8%	31.3%	31.9%
Worst	-	42.1%	36.9%	41.7%	41.8%

Responses - 3621 3779 3569 3220

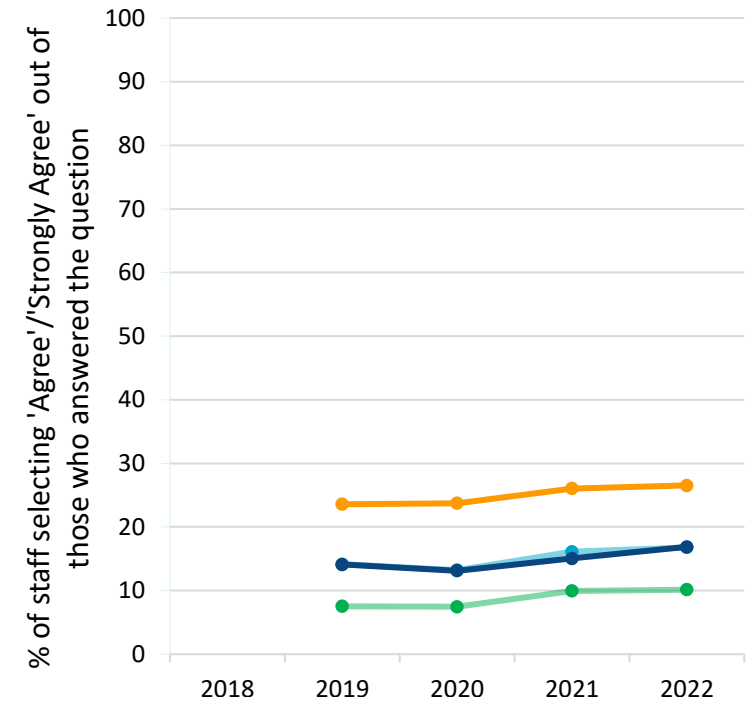
Q24b I will probably look for a job at a new organisation in the next 12 months.



Your org	-	19.4%	17.5%	20.5%	21.9%
Best	-	12.9%	11.1%	14.6%	16.3%
Average	-	19.9%	18.7%	22.2%	23.0%
Worst	-	30.4%	29.6%	31.4%	31.6%

Responses - 3612 3775 3572 3217

Q24c As soon as I can find another job, I will leave this organisation.

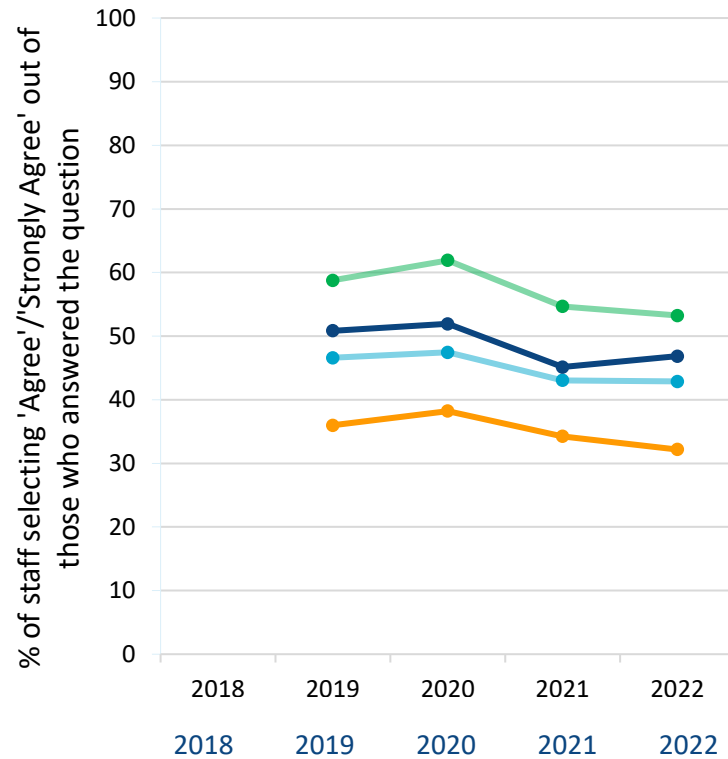


Your org	-	14.1%	13.1%	15.1%	16.9%
Best	-	7.5%	7.5%	9.9%	10.2%
Average	-	14.1%	13.2%	16.1%	16.8%
Worst	-	23.6%	23.7%	26.0%	26.5%

Responses - 3605 3775 3567 3217

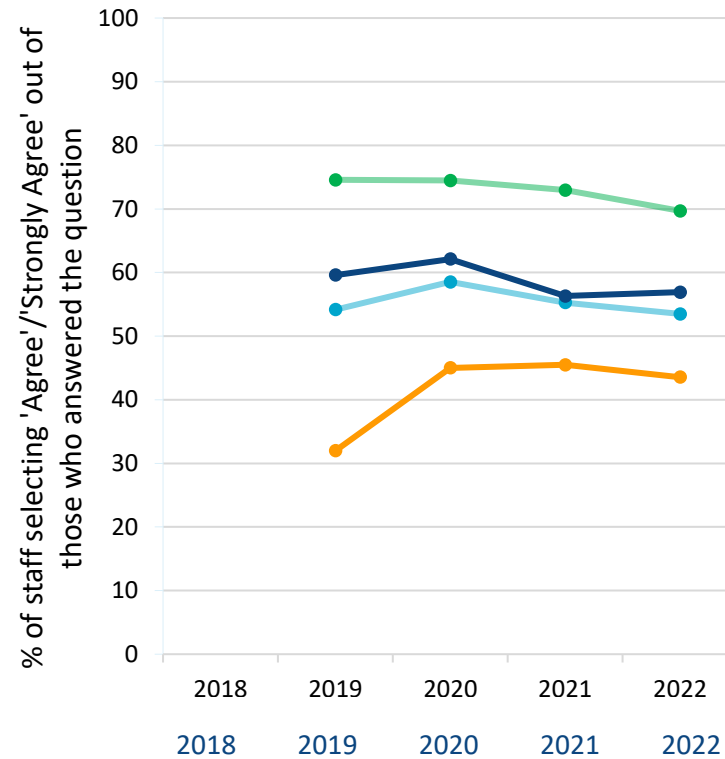


Q3g I am able to meet all the conflicting demands on my time at work.



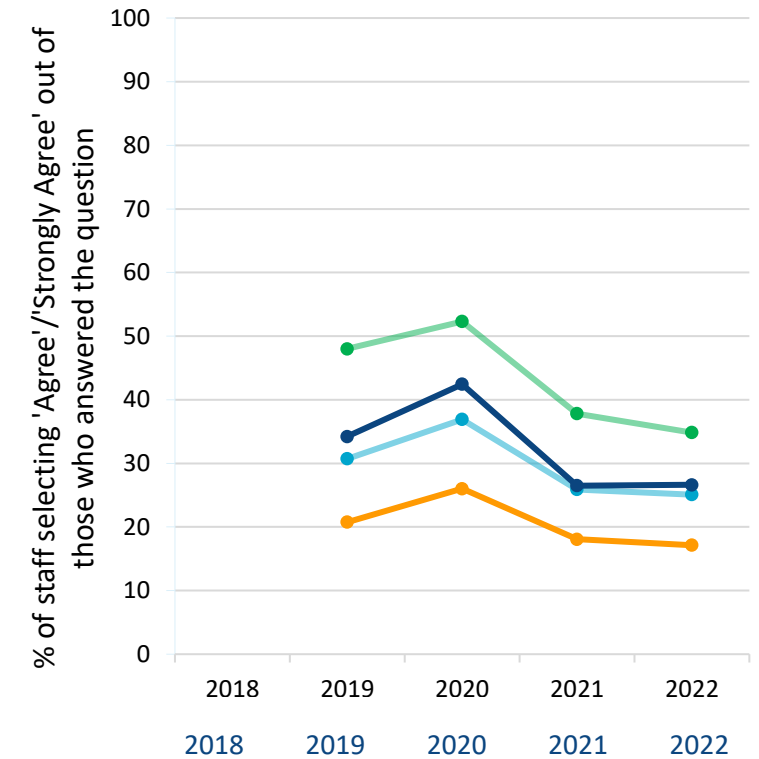
Your org	-	50.8%	51.9%	45.1%	46.9%
Best	-	58.8%	61.9%	54.7%	53.2%
Average	-	46.6%	47.4%	43.1%	42.9%
Worst	-	36.0%	38.2%	34.2%	32.2%
Responses	-	3781	3865	3701	3224

Q3h I have adequate materials, supplies and equipment to do my work.



Your org	-	59.6%	62.1%	56.3%	56.9%
Best	-	74.6%	74.5%	72.9%	69.7%
Average	-	54.2%	58.5%	55.3%	53.5%
Worst	-	32.0%	45.0%	45.5%	43.6%
Responses	-	3782	3870	3705	3231

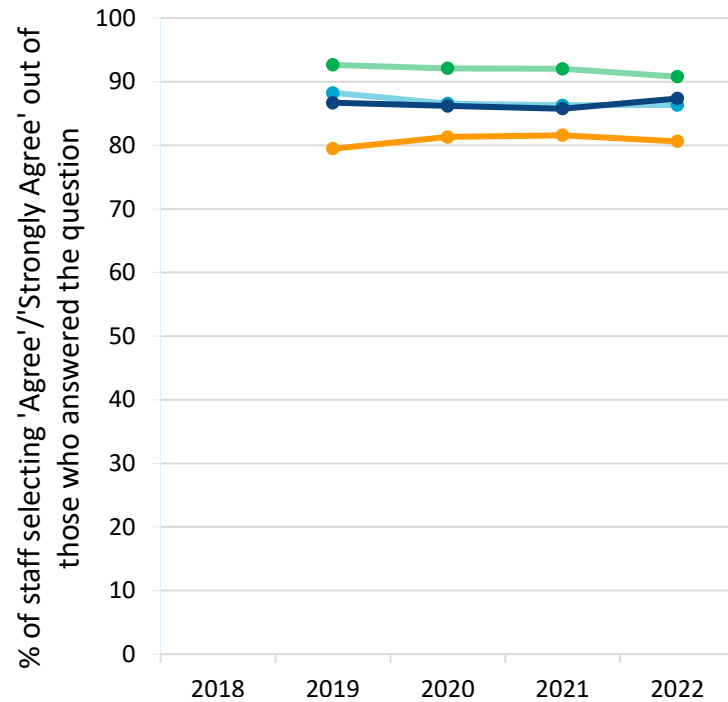
Q3i There are enough staff at this organisation for me to do my job properly.



Your org	-	34.2%	42.4%	26.5%	26.6%
Best	-	48.0%	52.3%	37.8%	34.8%
Average	-	30.7%	36.9%	25.9%	25.1%
Worst	-	20.8%	26.0%	18.1%	17.2%
Responses	-	3789	3872	3702	3235

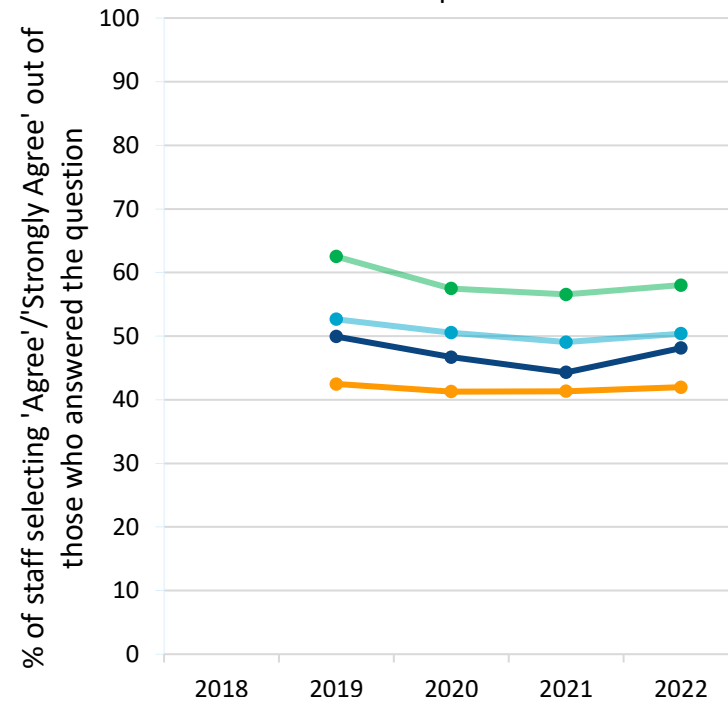


Q3a I always know what my work responsibilities are.



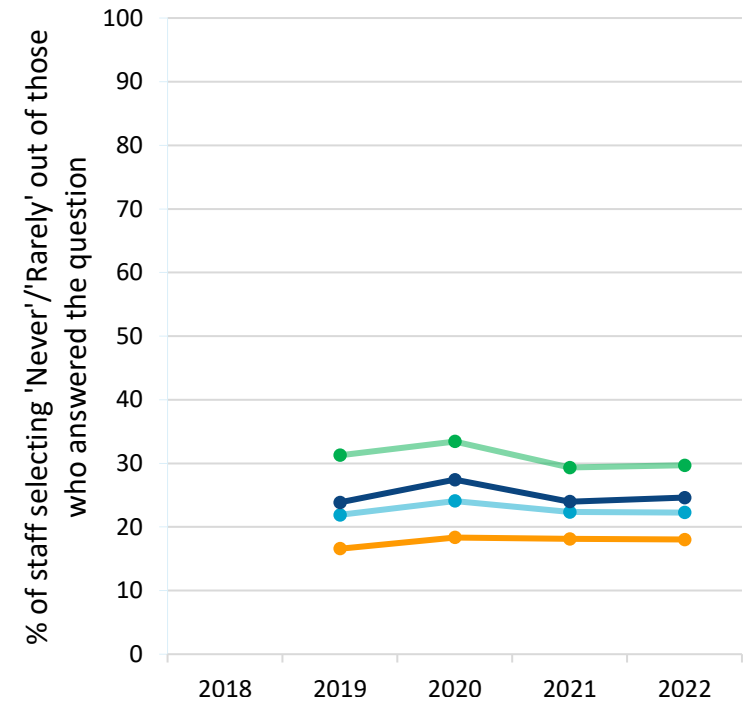
	2018	2019	2020	2021	2022
Your org	-	86.7%	86.2%	85.7%	87.4%
Best	-	92.7%	92.1%	92.0%	90.8%
Average	-	88.2%	86.6%	86.3%	86.3%
Worst	-	79.5%	81.3%	81.6%	80.6%
Responses	-	3792	3940	3703	3234

Q3e I am involved in deciding on changes introduced that affect my work area / team / department.



	2018	2019	2020	2021	2022
Your org	-	49.9%	46.7%	44.3%	48.1%
Best	-	62.5%	57.5%	56.5%	58.0%
Average	-	52.7%	50.6%	49.1%	50.4%
Worst	-	42.5%	41.3%	41.3%	42.0%
Responses	-	3795	3879	3708	3235

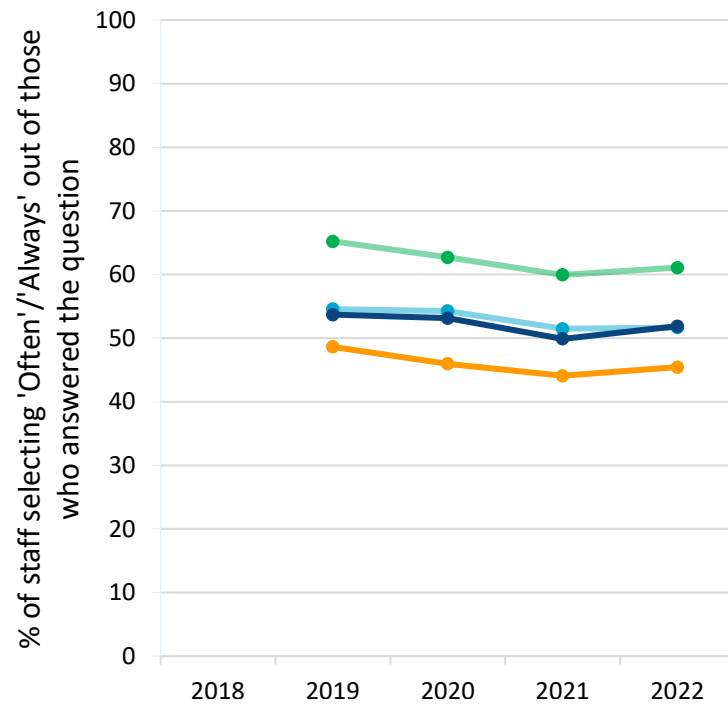
Q5a I have unrealistic time pressures.



	2018	2019	2020	2021	2022
Your org	-	23.9%	27.4%	24.0%	24.6%
Best	-	31.3%	33.4%	29.3%	29.7%
Average	-	21.9%	24.1%	22.4%	22.3%
Worst	-	16.6%	18.3%	18.1%	18.0%
Responses	-	3722	3873	3676	3224



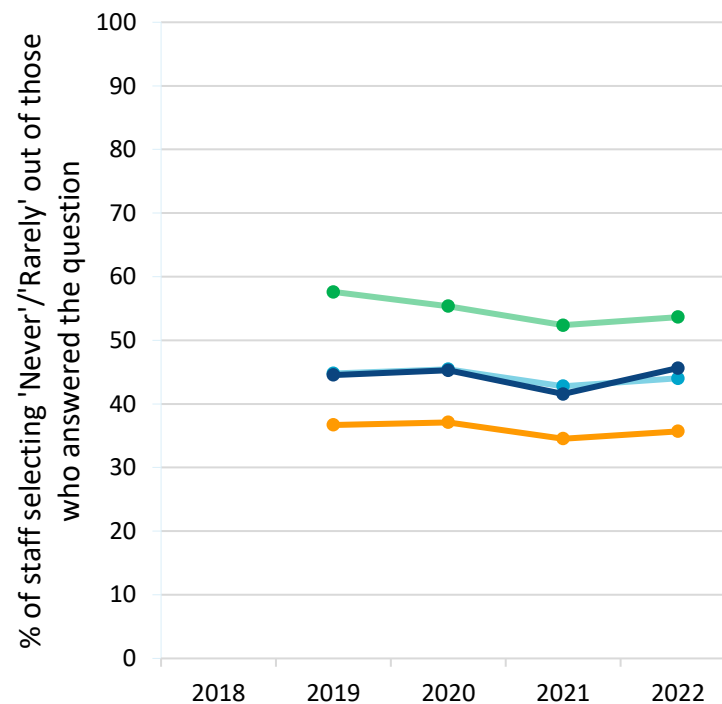
Q5b I have a choice in deciding how to do my work.



	2018	2019	2020	2021	2022
Your org	-	53.7%	53.1%	49.9%	51.9%
Best	-	65.2%	62.7%	60.0%	61.1%
Average	-	54.6%	54.3%	51.5%	51.7%
Worst	-	48.6%	46.0%	44.1%	45.4%

Responses - 3722 3870 3676 3231

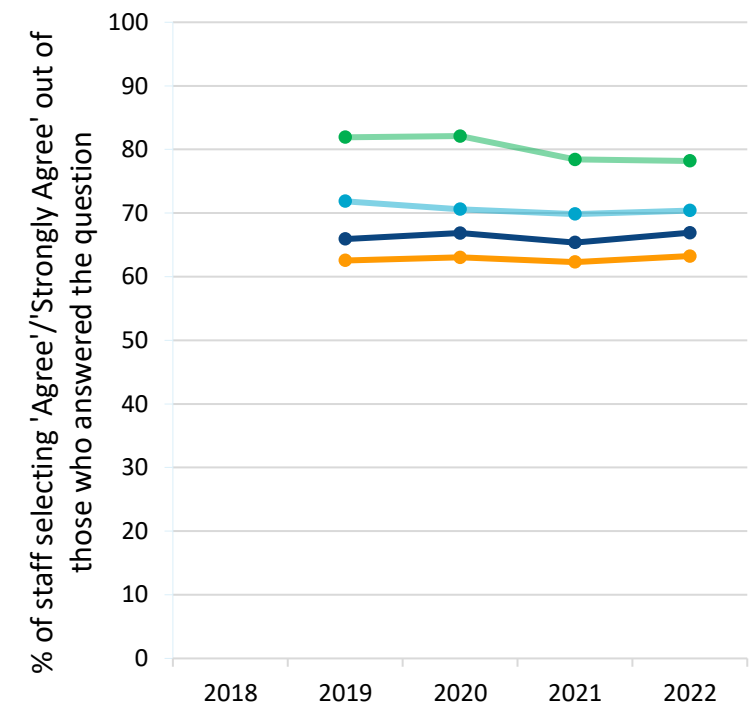
Q5c Relationships at work are strained.



	2018	2019	2020	2021	2022
Your org	-	44.5%	45.3%	41.6%	45.6%
Best	-	57.6%	55.4%	52.4%	53.6%
Average	-	44.8%	45.4%	42.8%	44.0%
Worst	-	36.7%	37.1%	34.5%	35.7%

Responses - 3717 3868 3683 3228

Q7c I receive the respect I deserve from my colleagues at work.

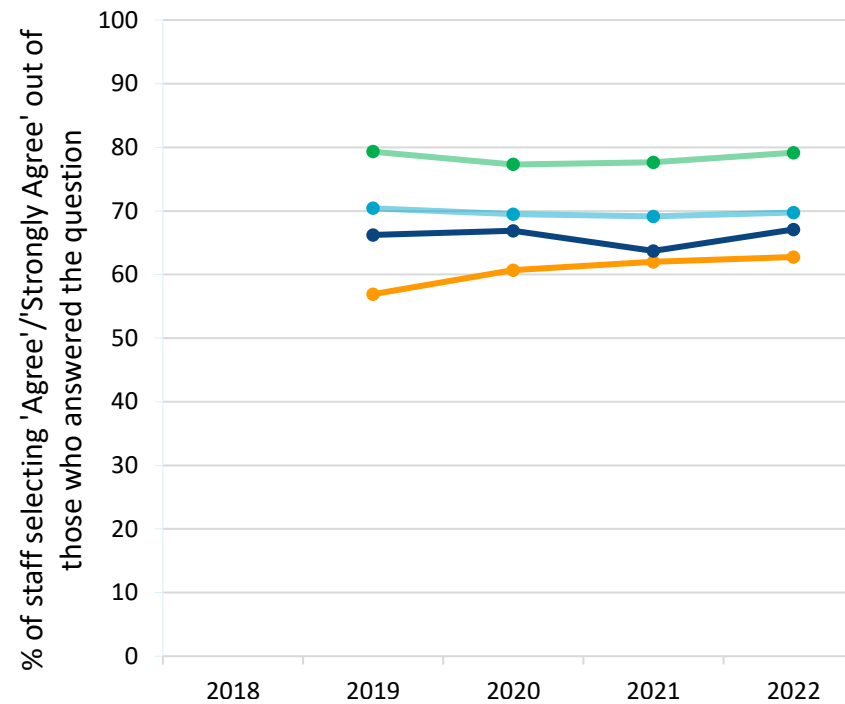


	2018	2019	2020	2021	2022
Your org	-	65.9%	66.9%	65.4%	66.9%
Best	-	81.9%	82.1%	78.4%	78.2%
Average	-	71.8%	70.6%	69.9%	70.4%
Worst	-	62.5%	63.0%	62.3%	63.2%

Responses - 3793 3879 3667 3240



Q9a My immediate manager encourages me at work.



	2018	2019	2020	2021	2022
Your org	-	66.2%	66.9%	63.7%	67.1%
Best	-	79.3%	77.3%	77.6%	79.2%
Average	-	70.4%	69.5%	69.1%	69.7%
Worst	-	56.9%	60.7%	62.0%	62.7%
Responses	-	3722	3840	3632	3237

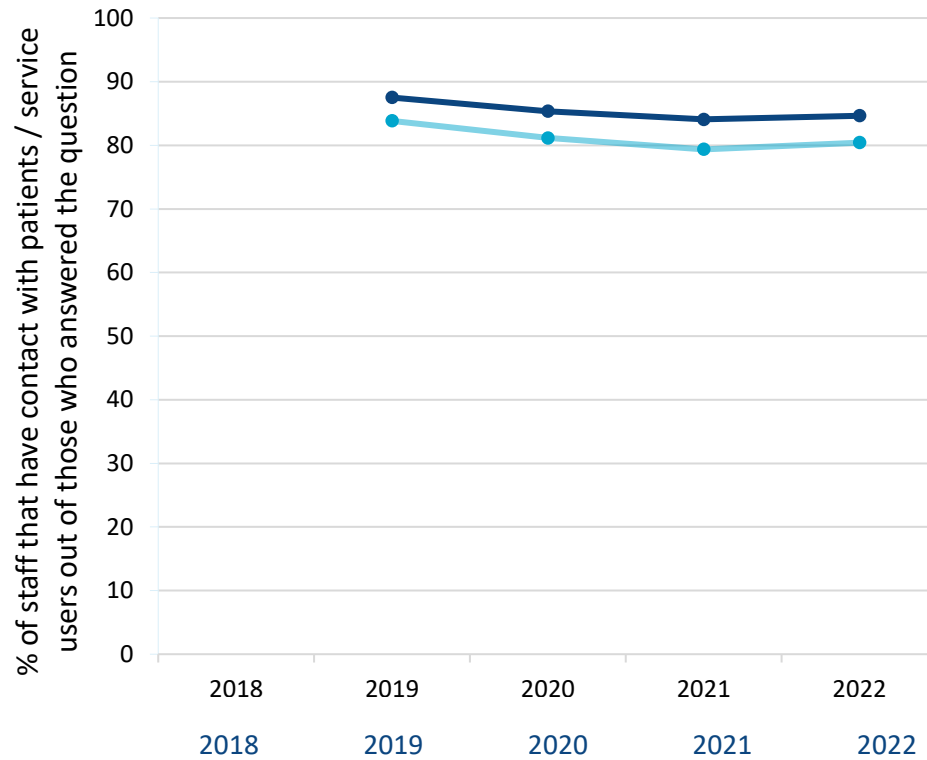
Question not linked to People Promise elements or themes

Questions included:

Q1, Q10a, Q10b, Q10c, Q11e, Q16c, Q17, Q18a, Q18b, Q18c, Q18d, Q24d, Q30b

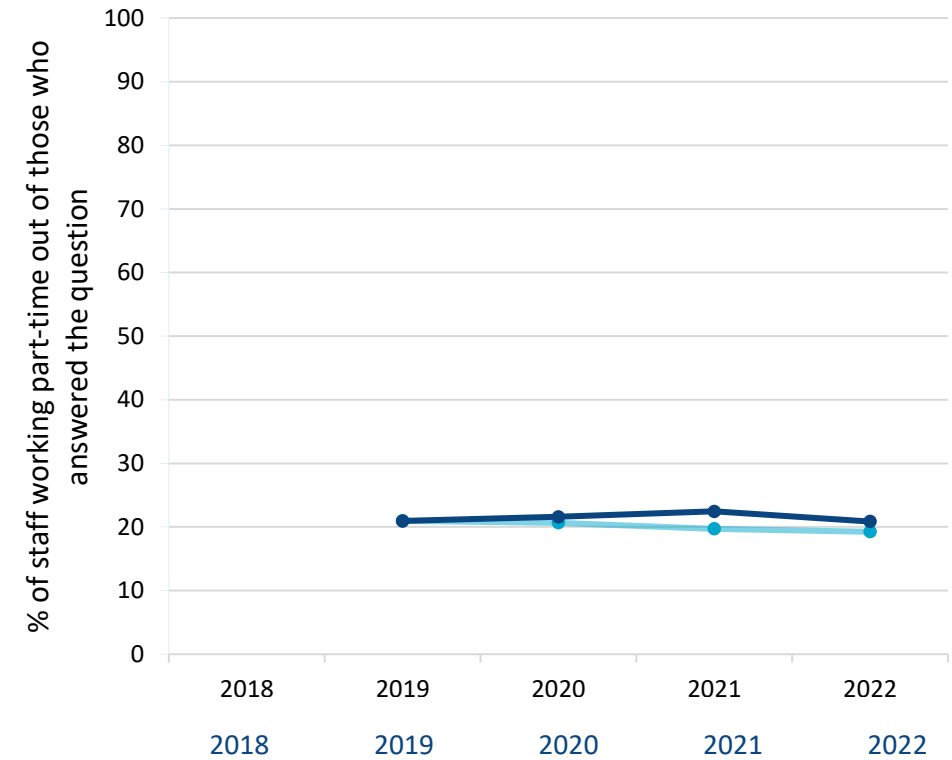


Q1 Do you have face-to-face, video or telephone contact with patients / service users as part of your job?



	2018	2019	2020	2021	2022
Your org	-	87.5%	85.3%	84.1%	84.7%
Average	-	83.9%	81.2%	79.4%	80.4%
Responses	-	3811	3959	3734	3219

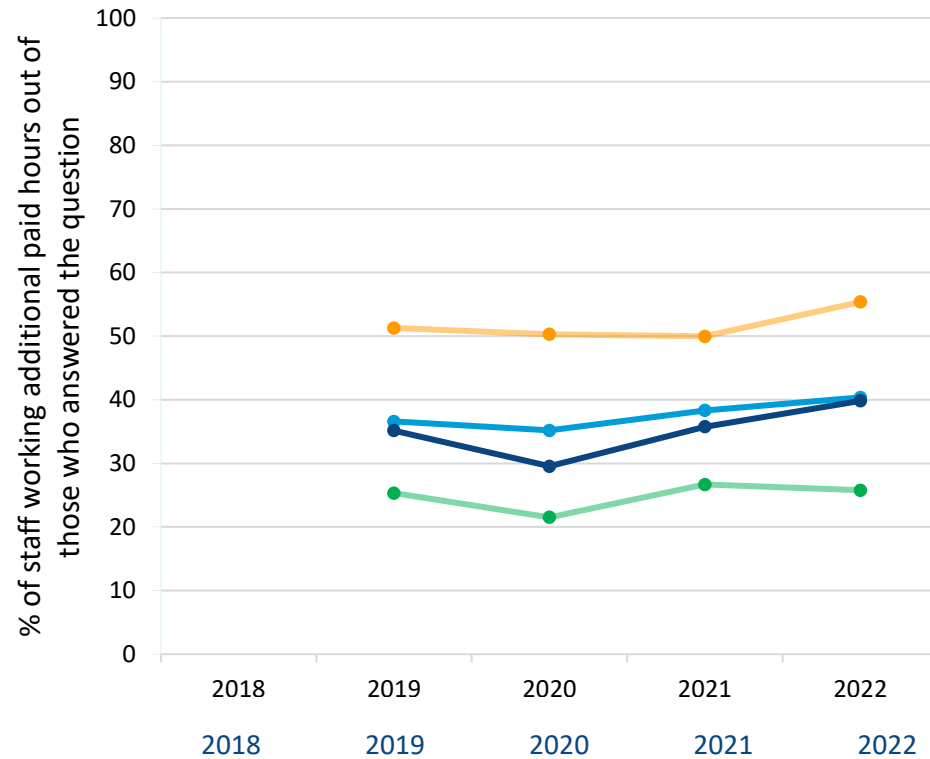
Q10a How many hours a week are you contracted to work?



	2018	2019	2020	2021	2022
Your org	-	20.9%	21.6%	22.4%	20.9%
Average	-	21.0%	20.7%	19.7%	19.2%
Responses	-	3652	3769	3557	3173

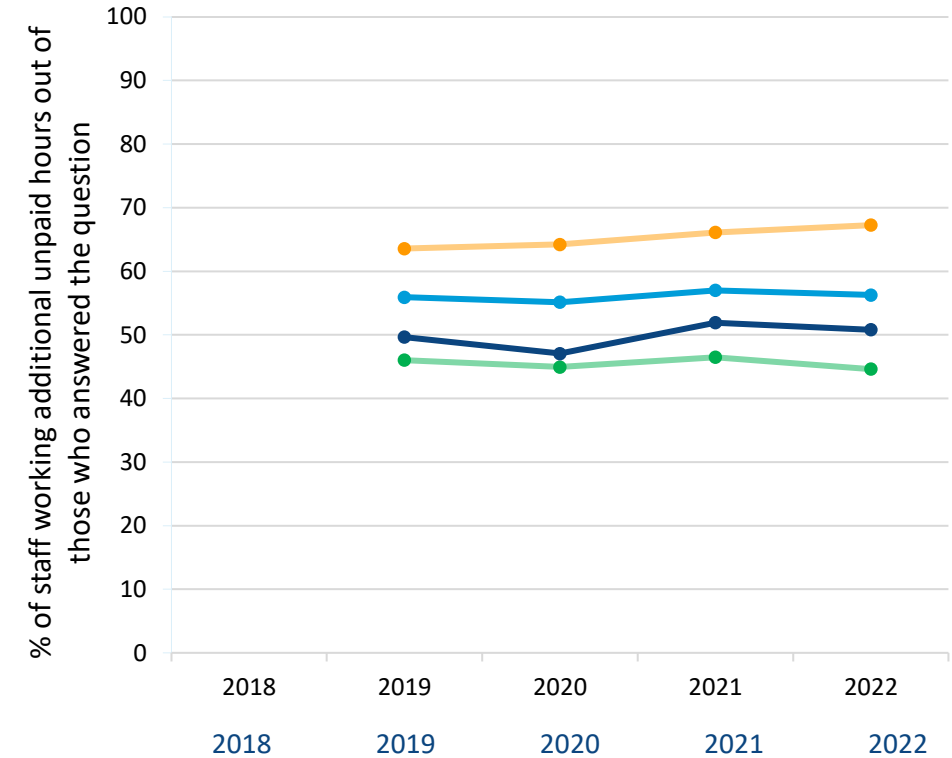


Q10b On average, how many additional PAID hours do you work per week for this organisation, over and above your contracted hours?



	2018	2019	2020	2021	2022
Your org	-	35.2%	29.5%	35.8%	39.8%
Lowest	-	25.3%	21.5%	26.7%	25.8%
Average	-	36.6%	35.2%	38.3%	40.4%
Highest	-	51.3%	50.3%	50.0%	55.4%
Responses	-	3683	3809	3597	3210

Q10c On average, how many additional UNPAID hours do you work per week for this organisation, over and above your contracted hours?

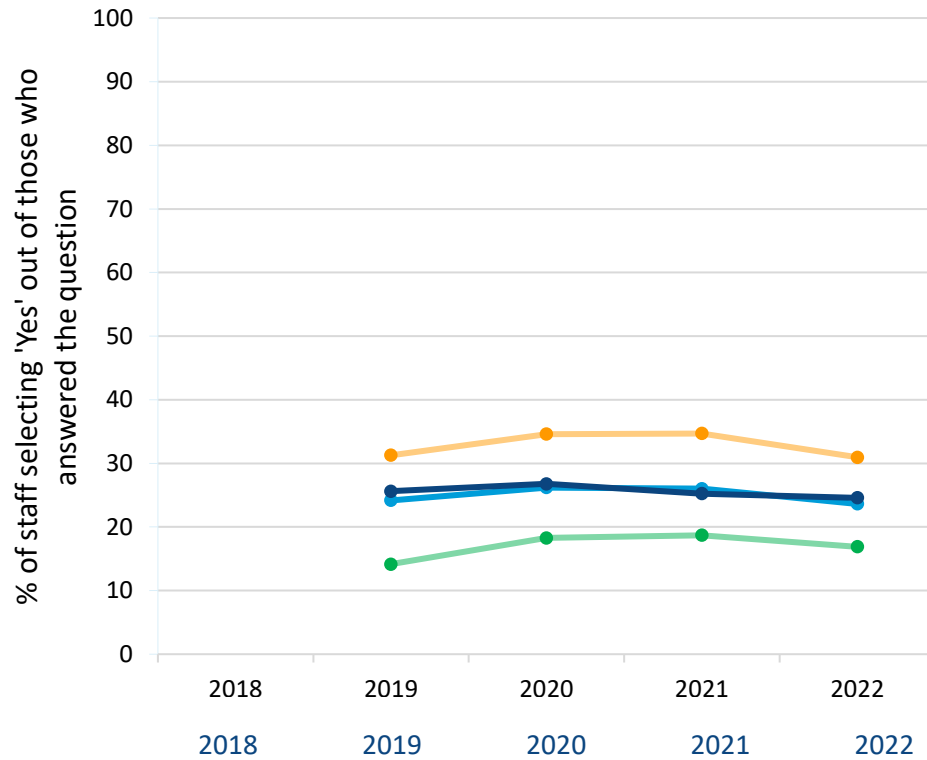


	2018	2019	2020	2021	2022
Your org	-	49.7%	47.1%	51.9%	50.8%
Lowest	-	46.0%	45.0%	46.5%	44.6%
Average	-	55.9%	55.1%	57.0%	56.3%
Highest	-	63.6%	64.2%	66.1%	67.3%
Responses	-	3648	3803	3587	3199



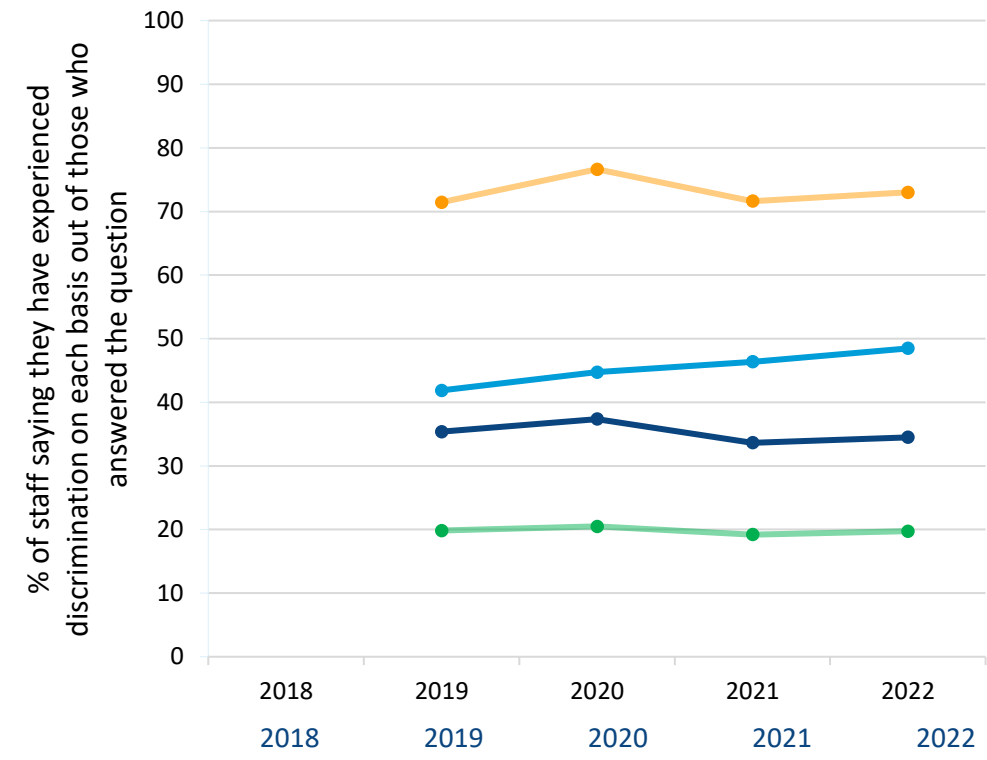
*Q11e is only answered by staff who responded 'Yes' to Q11d.

Q11e Have you felt pressure from your manager to come to work?



	2018	2019	2020	2021	2022
Your org	-	25.6%	26.8%	25.2%	24.6%
Best	-	14.1%	18.3%	18.7%	16.9%
Average	-	24.2%	26.2%	26.0%	23.6%
Worst	-	31.3%	34.6%	34.7%	30.9%
Responses	-	2131	1865	2039	1794

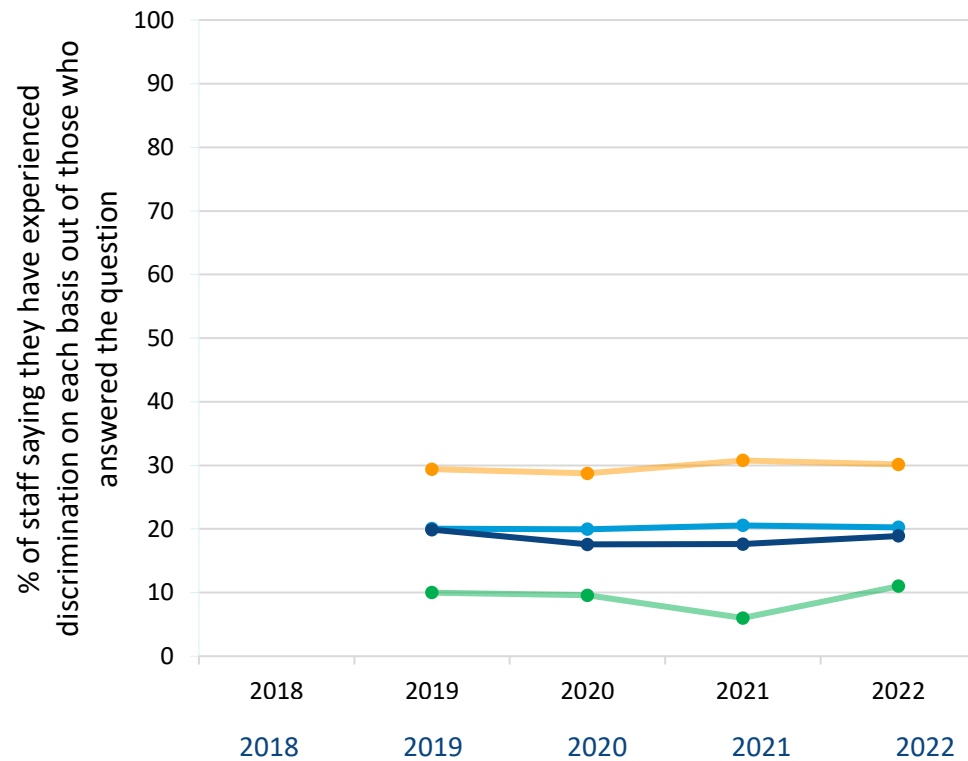
Q16c.1 On what grounds have you experienced discrimination?
- Ethnic background.



	2018	2019	2020	2021	2022
Your org	-	35.4%	37.4%	33.6%	34.5%
Best	-	19.8%	20.5%	19.2%	19.7%
Average	-	41.9%	44.7%	46.4%	48.5%
Worst	-	71.4%	76.6%	71.6%	73.0%
Responses	-	331	365	414	348

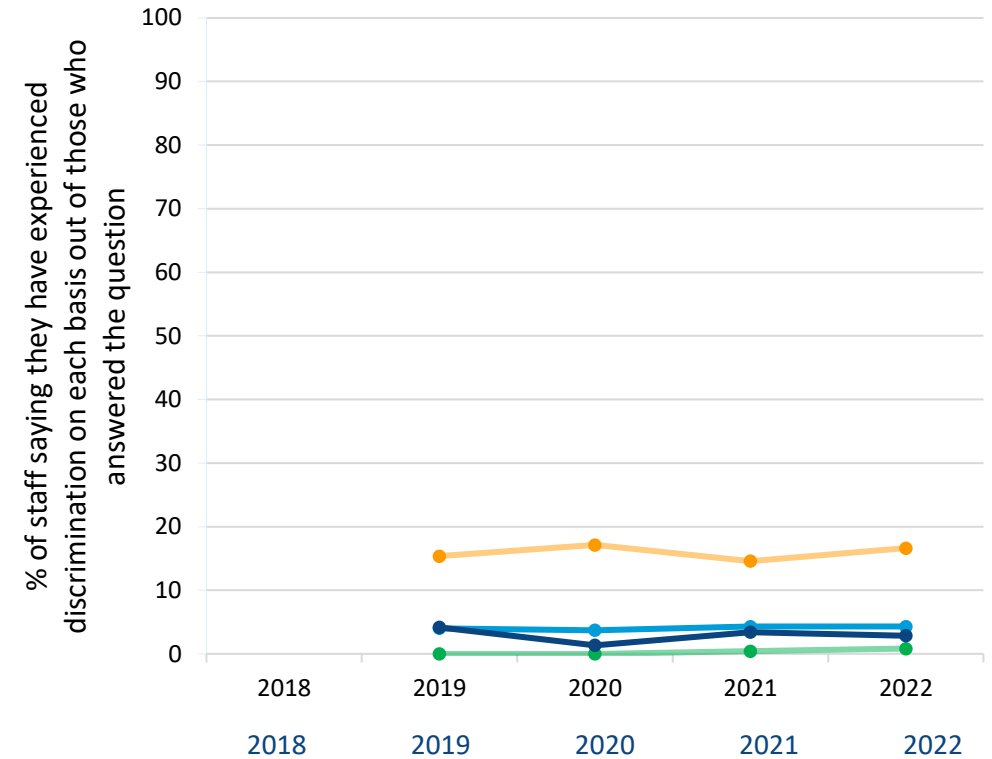


Q16c.2 On what grounds have you experienced discrimination?
– Gender.



	2018	2019	2020	2021	2022
Your org	-	19.9%	17.6%	17.6%	18.9%
Best	-	10.0%	9.6%	6.0%	11.0%
Average	-	20.1%	20.0%	20.6%	20.3%
Worst	-	29.4%	28.7%	30.8%	30.1%
Responses	-	331	365	414	348

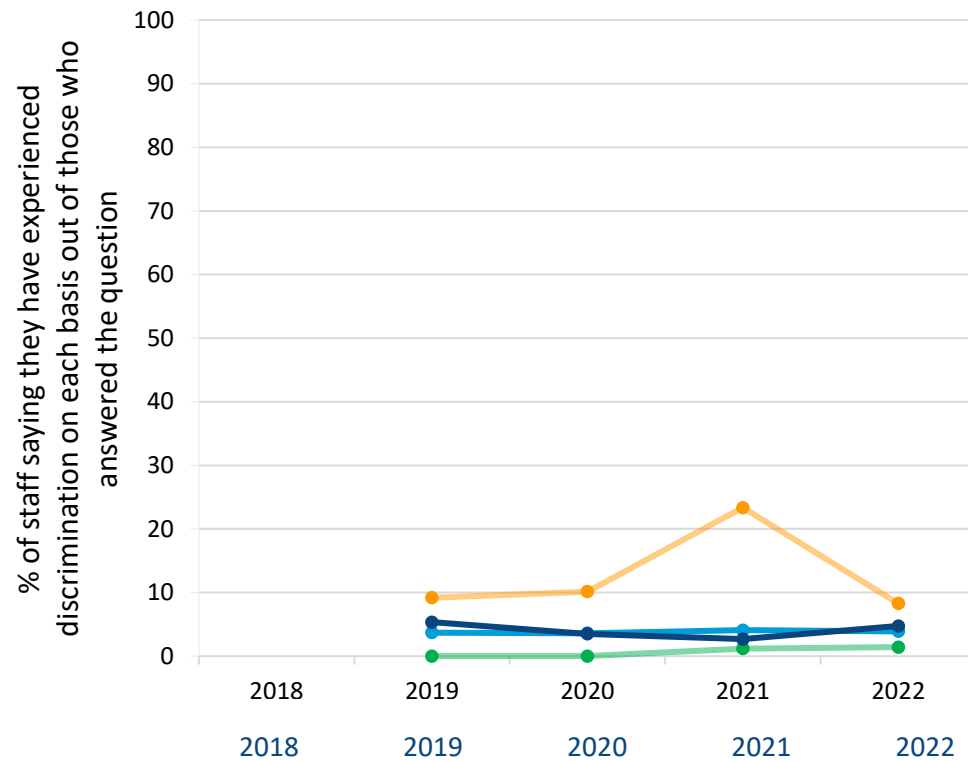
Q16c.3 On what grounds have you experienced discrimination?
– Religion.



	2018	2019	2020	2021	2022
Your org	-	4.2%	1.4%	3.4%	2.9%
Best	-	0.0%	0.0%	0.4%	0.8%
Average	-	4.0%	3.7%	4.3%	4.3%
Worst	-	15.4%	17.1%	14.6%	16.6%
Responses	-	331	365	414	348

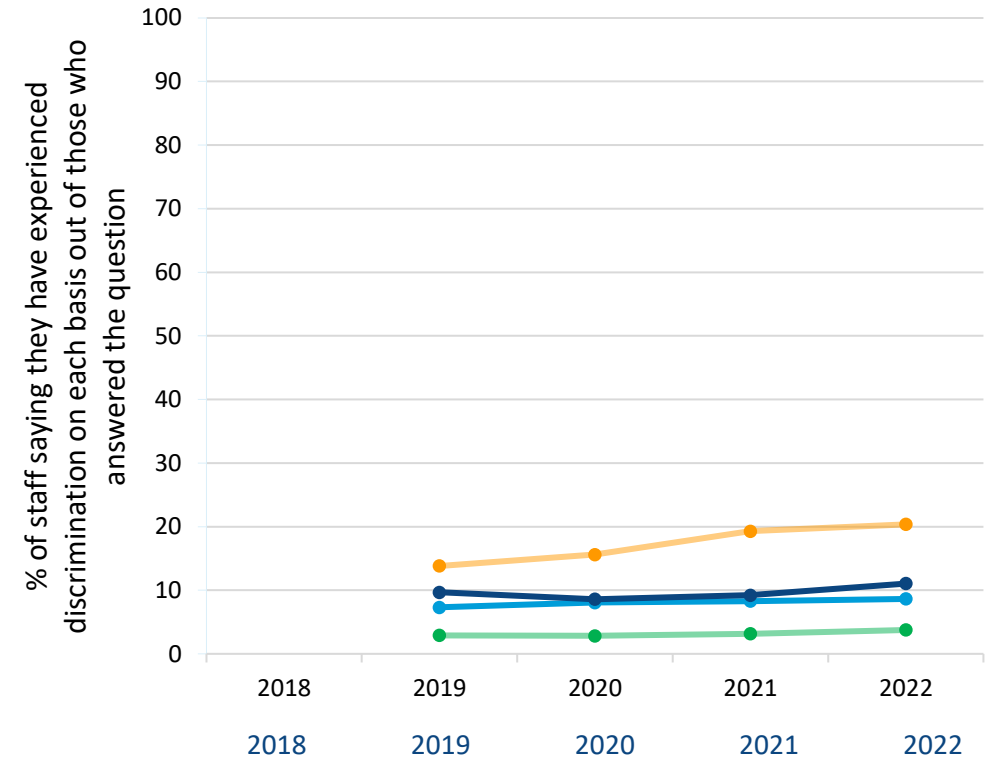


Q16c.4 On what grounds have you experienced discrimination?
– Sexual orientation.



	2018	2019	2020	2021	2022
Your org	-	5.3%	3.5%	2.7%	4.7%
Best	-	0.0%	0.0%	1.2%	1.4%
Average	-	3.7%	3.6%	4.1%	3.9%
Worst	-	9.2%	10.1%	23.4%	8.3%
Responses	-	331	365	414	348

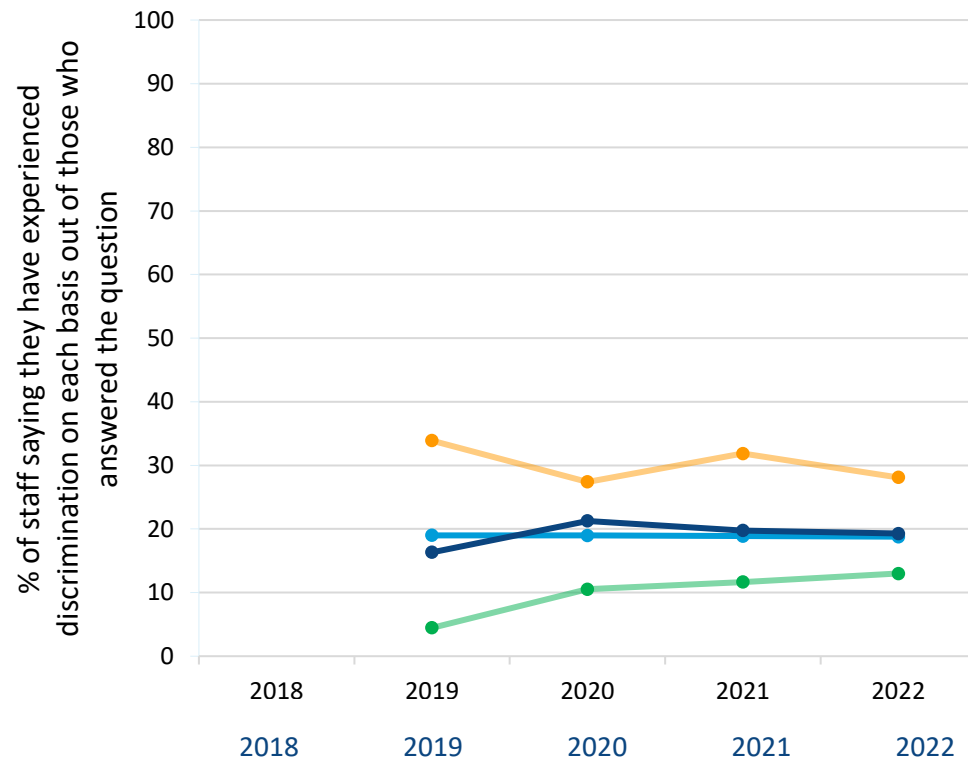
Q16c.5 On what grounds have you experienced discrimination?
– Disability.



	2018	2019	2020	2021	2022
Your org	-	9.7%	8.6%	9.2%	11.1%
Best	-	2.9%	2.8%	3.2%	3.8%
Average	-	7.3%	8.1%	8.3%	8.7%
Worst	-	13.8%	15.6%	19.3%	20.4%
Responses	-	331	365	414	348

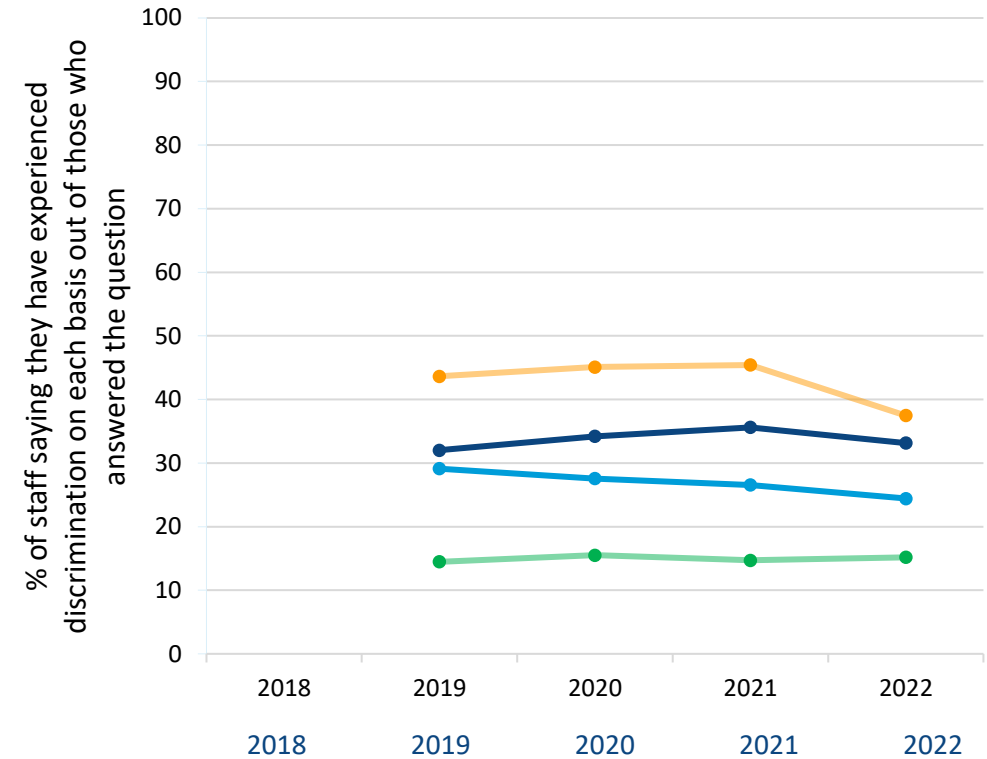


Q16c.6 On what grounds have you experienced discrimination?
– Age.



	2018	2019	2020	2021	2022
Your org	-	16.3%	21.3%	19.7%	19.3%
Best	-	4.5%	10.5%	11.7%	13.0%
Average	-	19.0%	19.0%	18.9%	18.8%
Worst	-	33.9%	27.4%	31.8%	28.1%
Responses	-	331	365	414	348

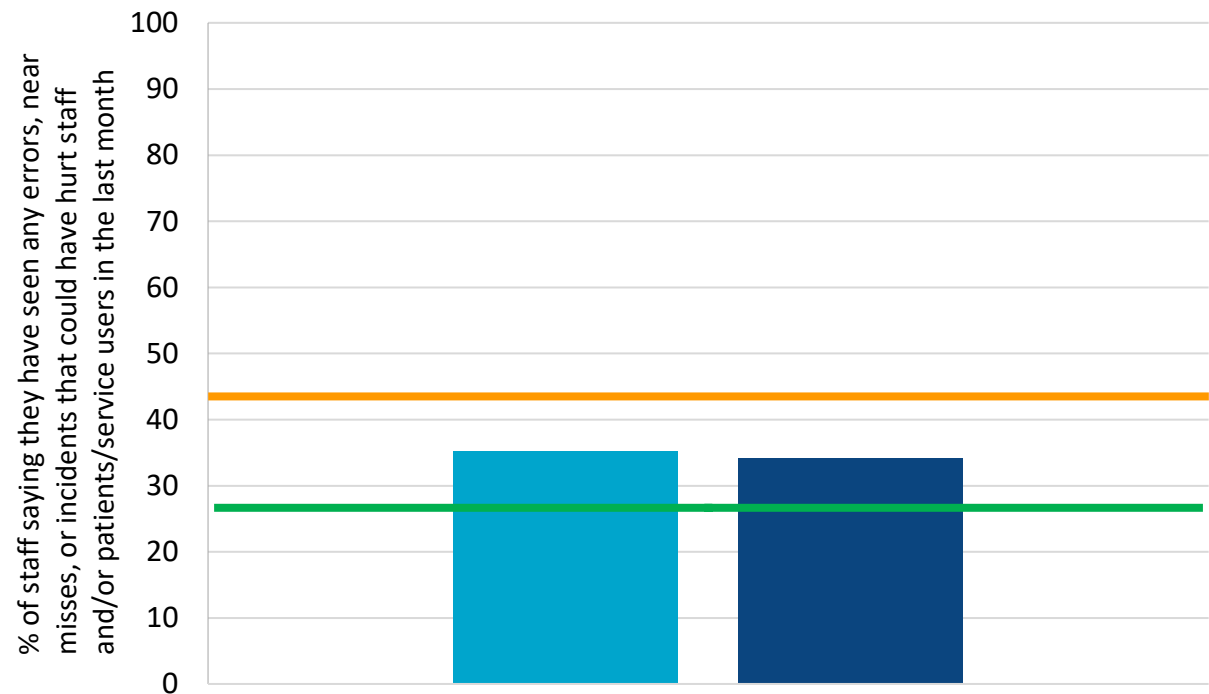
Q16c.7 On what grounds have you experienced discrimination?
– Other.



	2018	2019	2020	2021	2022
Your org	-	32.0%	34.2%	35.6%	33.2%
Best	-	14.5%	15.5%	14.7%	15.2%
Average	-	29.1%	27.6%	26.6%	24.4%
Worst	-	43.6%	45.1%	45.4%	37.5%
Responses	-	331	365	414	348



Q17 In the last month have you seen any errors, near misses, or incidents that could have hurt staff and/or patients/service users?

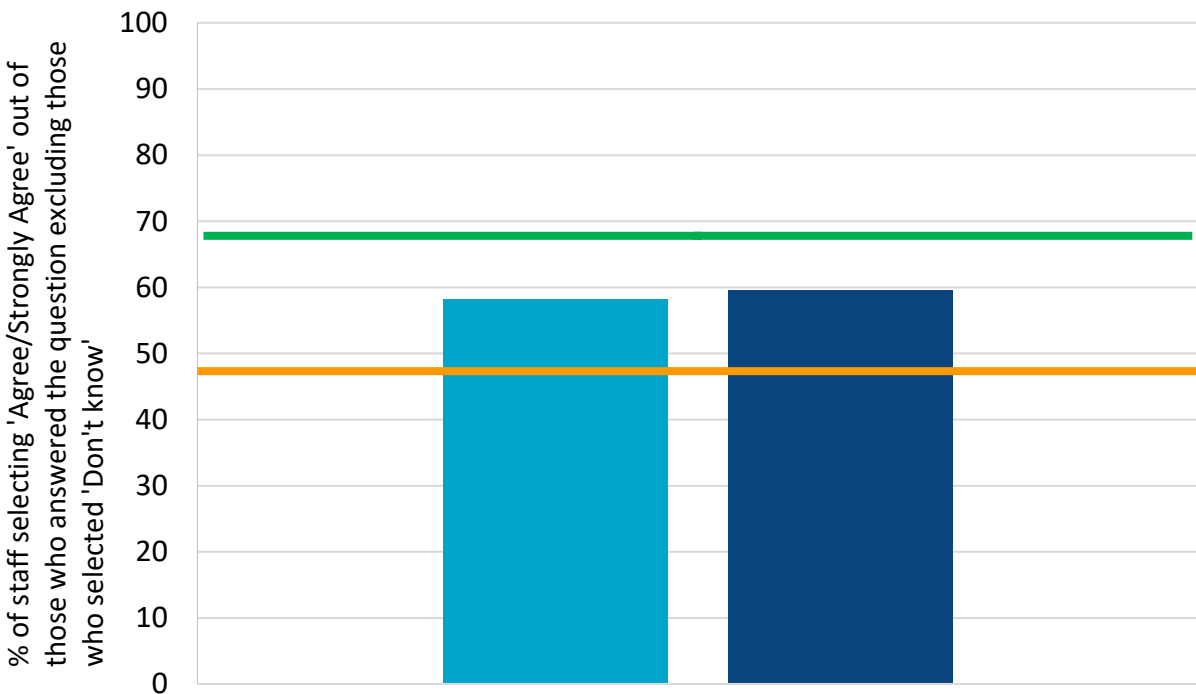


2022

Your org	34.1%
Best	26.7%
Average	35.2%
Worst	43.5%

Responses 3172

Q18a My organisation treats staff who are involved in an error, near miss or incident fairly.



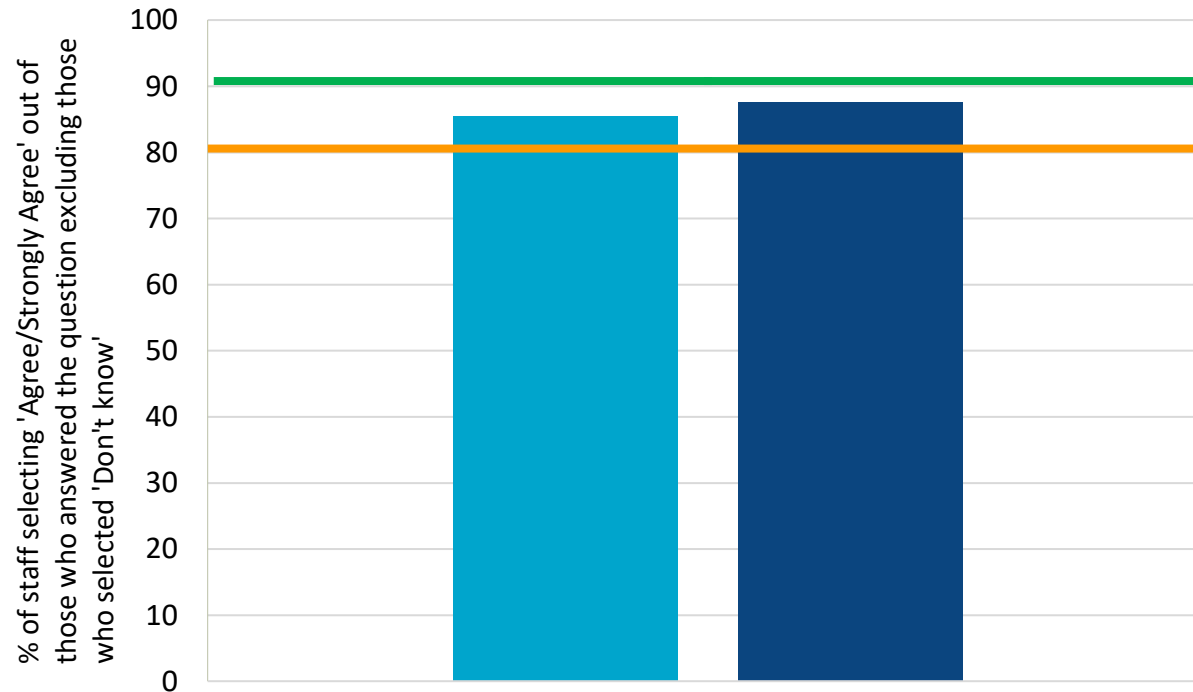
2022

Your org	59.6%
Best	67.8%
Average	58.2%
Worst	47.3%

Responses 2488



Q18b My organisation encourages us to report errors, near misses or incidents.



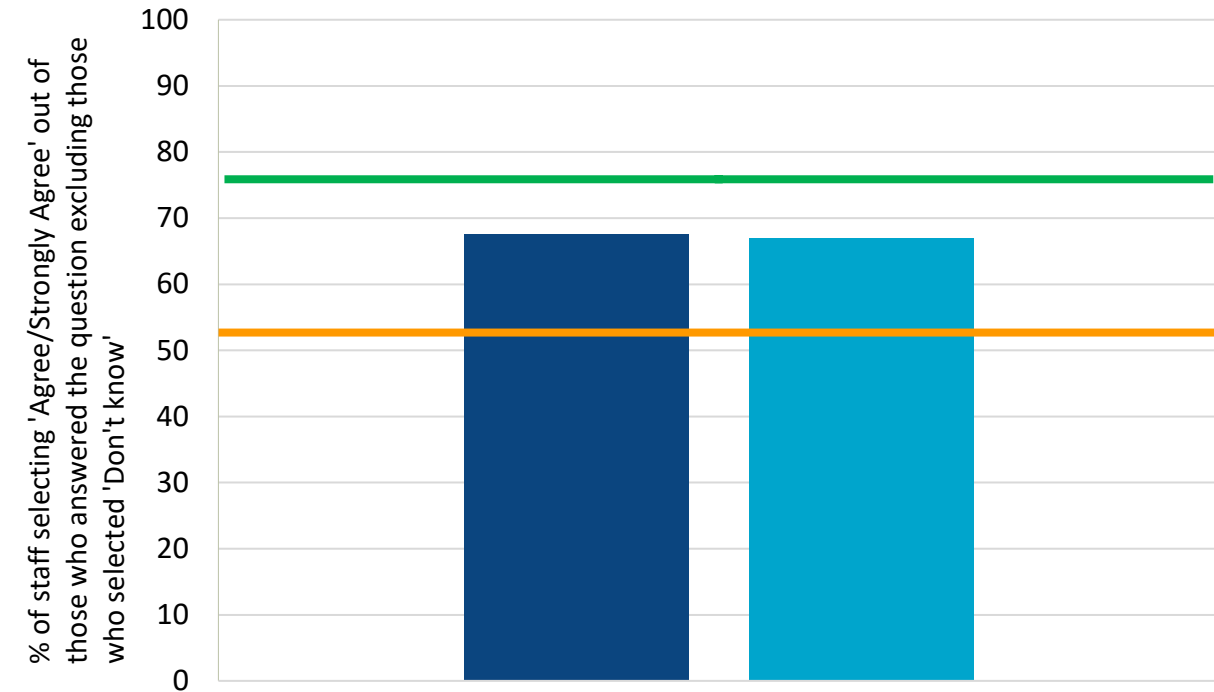
2022

Your org	87.6%
Best	90.8%
Average	85.5%
Worst	80.6%

Responses

3132

Q18c When errors, near misses or incidents are reported, my organisation takes action to ensure that they do not happen again.



2022

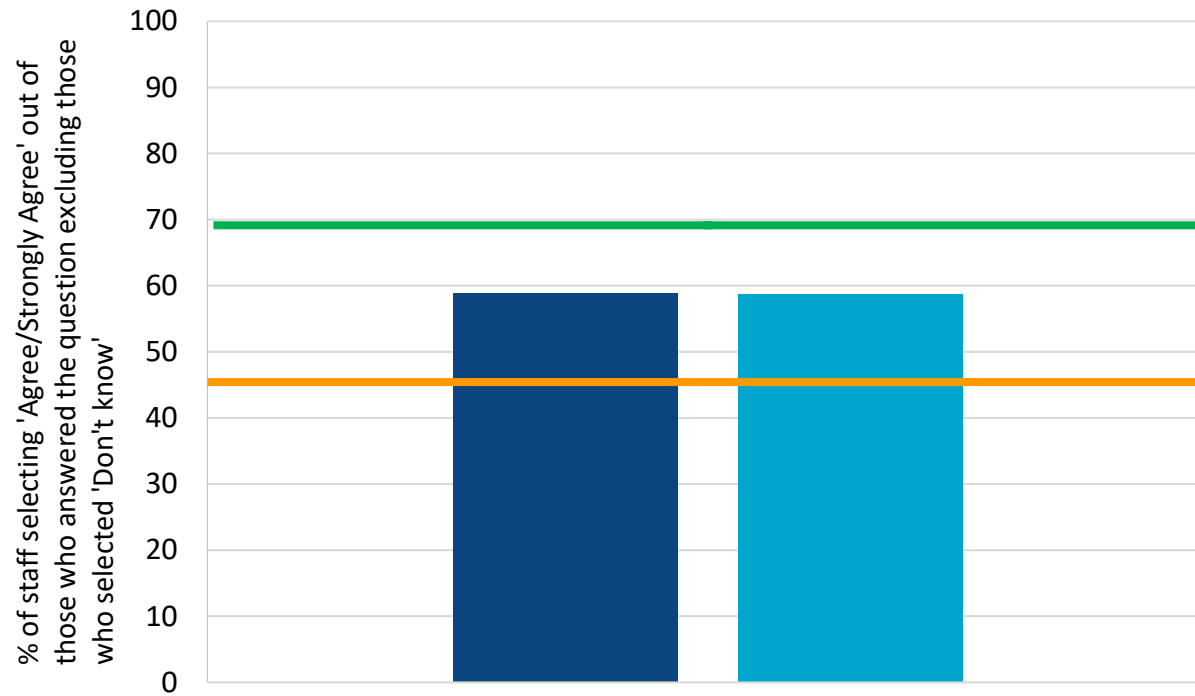
Your org	67.5%
Best	75.9%
Average	67.0%
Worst	52.7%

Responses

2815



Q18d We are given feedback about changes made in response to reported errors, near misses and incidents.



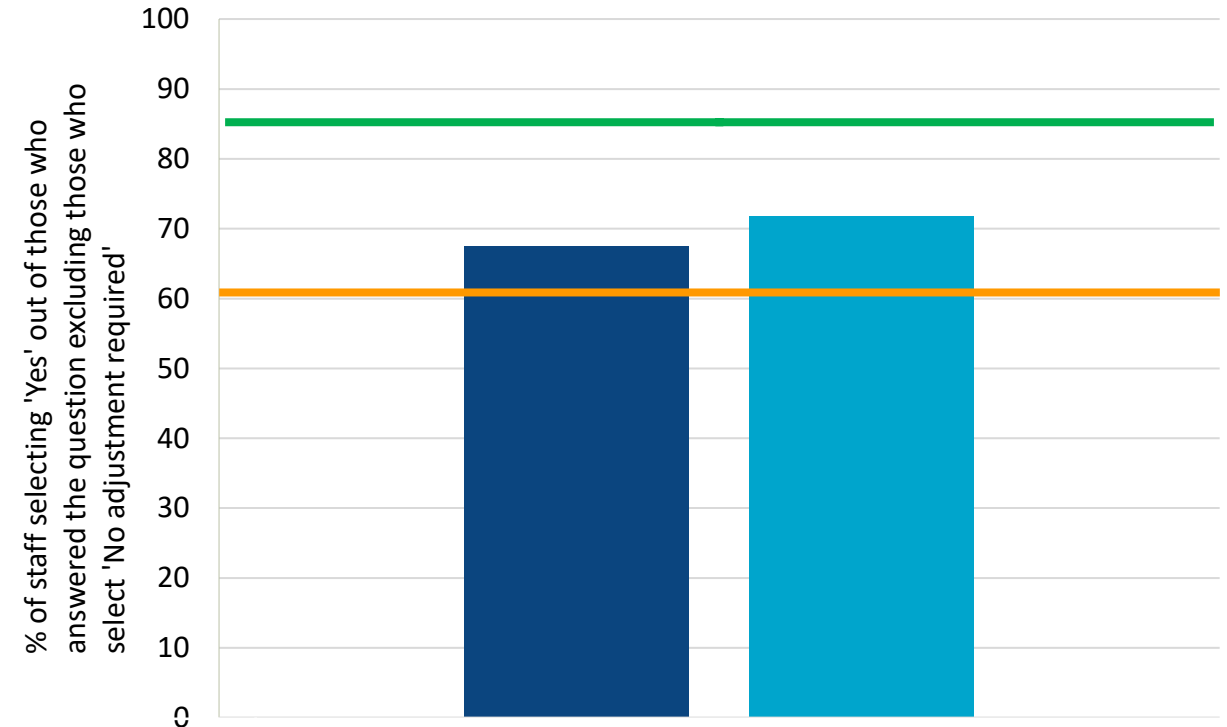
2022

Your org	58.8%
Best	69.1%
Average	58.8%
Worst	45.4%

Responses

2863

Q30b Has your employer made reasonable adjustment(s) to enable you to carry out your work?



2022

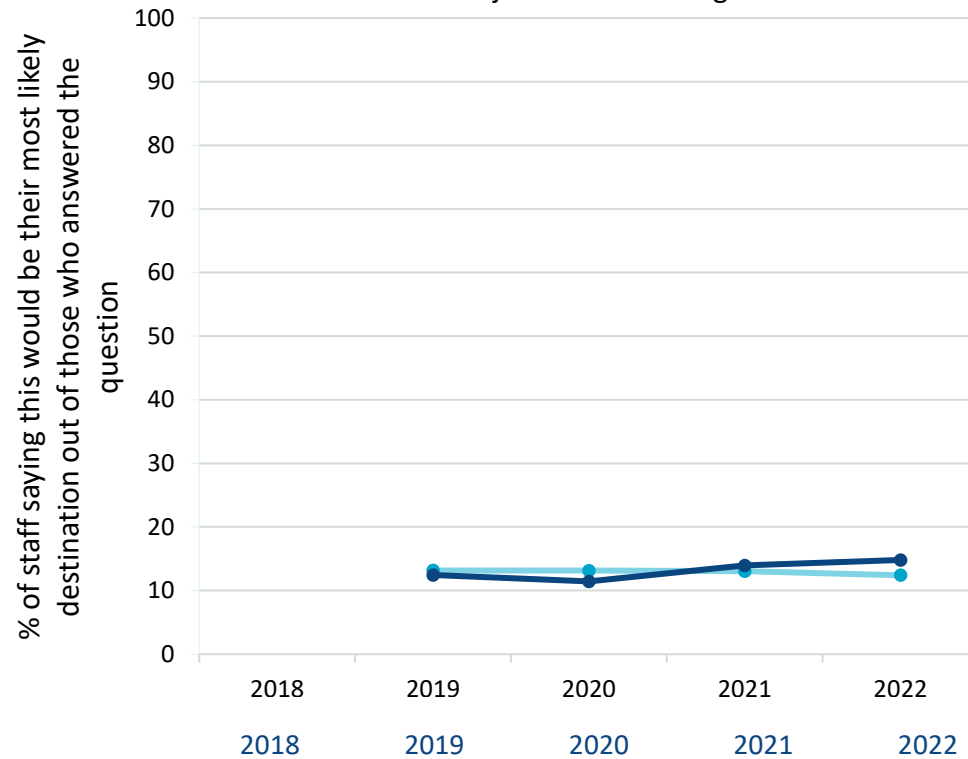
Your org	67.5%
Best	85.3%
Average	71.7%
Worst	60.9%

Responses

482

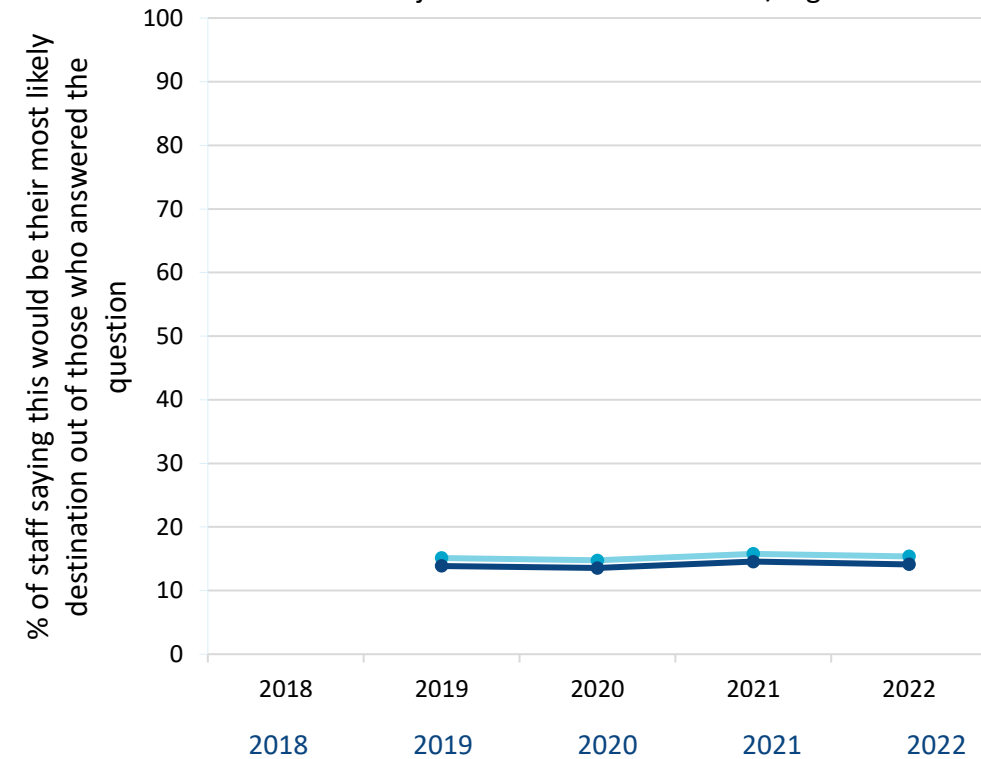


Q24d.1 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job within this organisation.



Your org	-	12.4%	11.4%	13.9%	14.8%
Average	-	13.2%	13.1%	13.0%	12.4%
Responses	-	3449	3654	3350	2998

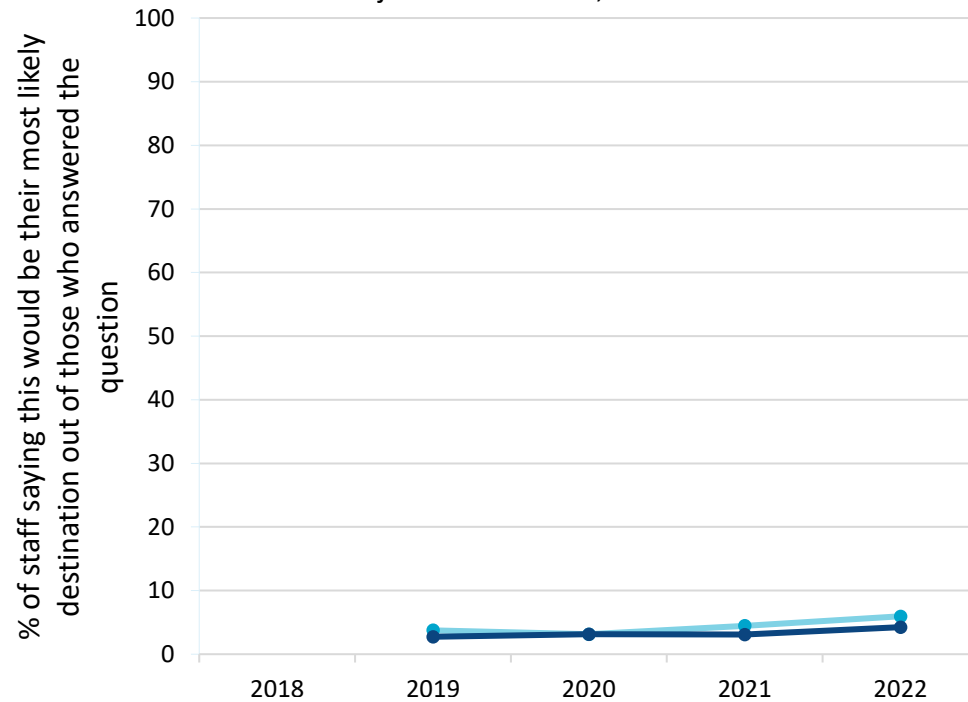
Q24d.2 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job in a different NHS Trust/organisation.



Your org	-	13.9%	13.5%	14.5%	14.1%
Average	-	15.1%	14.8%	15.8%	15.4%
Responses	-	3449	3654	3350	2998



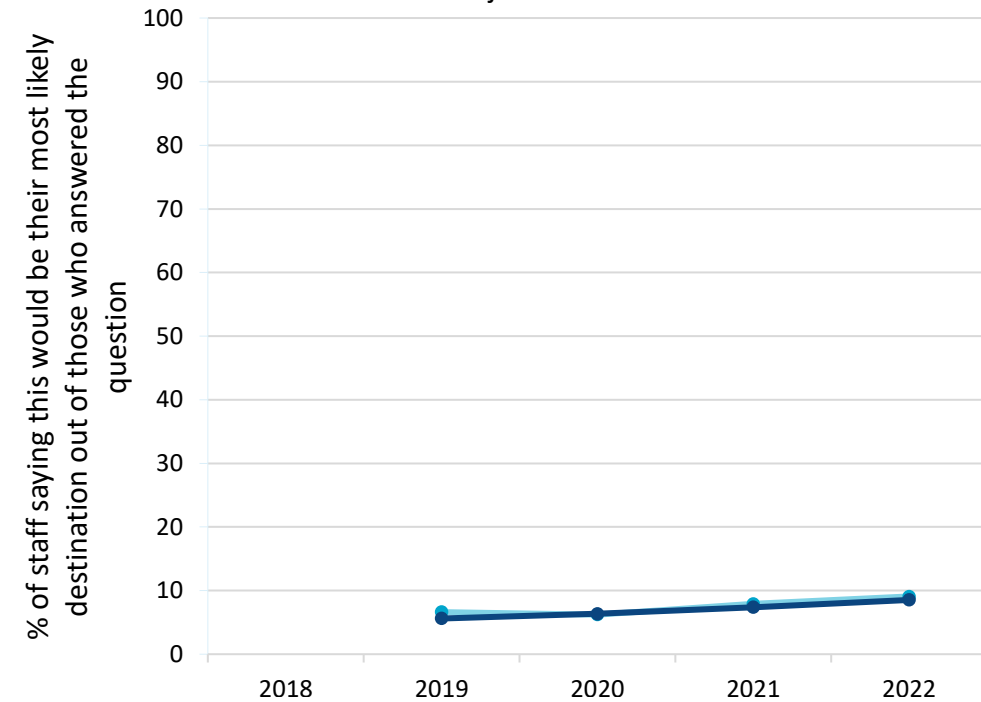
Q24d.3 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job in healthcare, but outside the NHS.



2018 2019 2020 2021 2022

Your org	-	2.7%	3.1%	3.1%	4.2%
Average	-	3.8%	3.1%	4.5%	6.0%
Responses	-	3449	3654	3350	2998

Q24d.4 If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job outside healthcare.

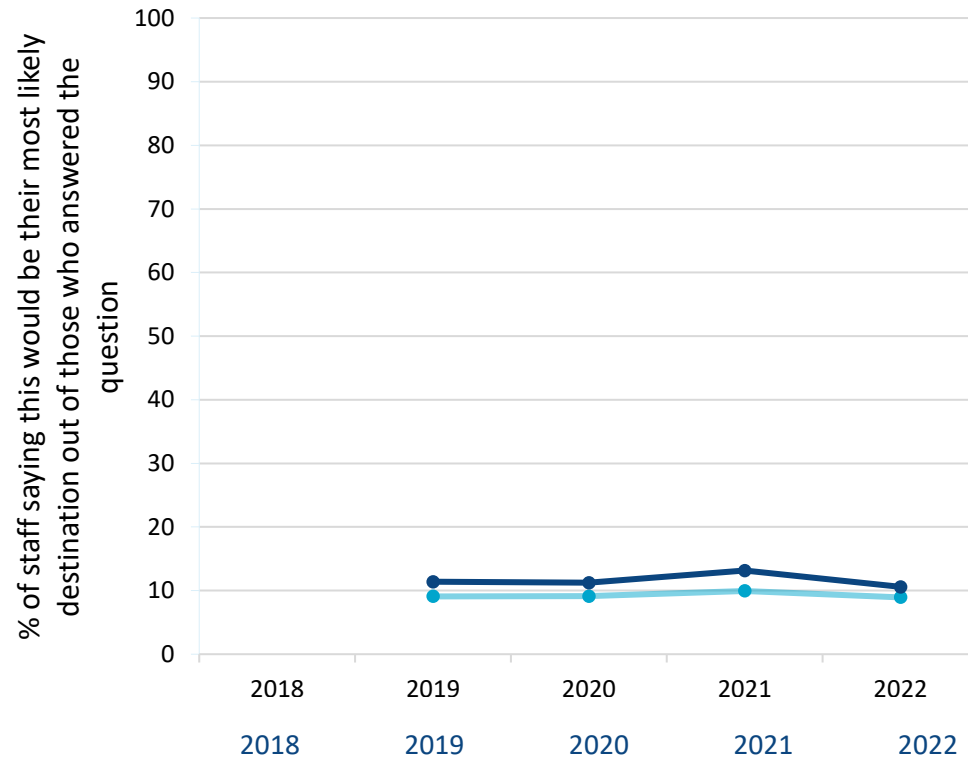


2018 2019 2020 2021 2022

Your org	-	5.6%	6.3%	7.4%	8.5%
Average	-	6.6%	6.2%	7.9%	9.1%
Responses	-	3449	3654	3350	2998

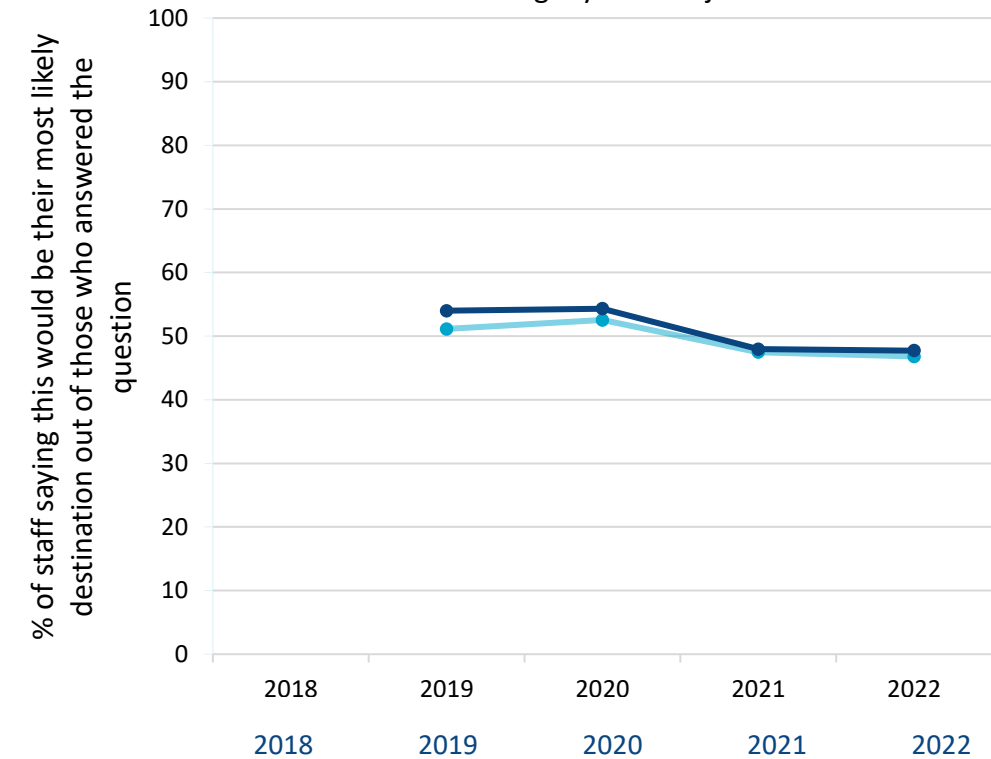


Q24d.5 If you are considering leaving your current job, what would be your most likely destination? - I would retire or take a career break.



Your org	2018	2019	2020	2021	2022
Average	-	9.1%	9.1%	10.0%	8.9%
Responses	-	3449	3654	3350	2998

Q24d.9 If you are considering leaving your current job, what would be your most likely destination? - I am not considering leaving my current job.



Your org	2018	2019	2020	2021	2022
Average	-	51.1%	52.5%	47.5%	46.8%
Responses	-	3449	3654	3350	2998

Workforce Equality Standards

Please note, when there are less than 11 responses for a question, results are suppressed to protect staff confidentiality and reliability of data.

Workforce Race Equality Standards (WRES)

This section contains data for the organisation required for the NHS Staff Survey indicators used in the Workforce Race Equality Standard (WRES). It includes the 2018-2022 organisation and benchmarking group median results for q13a, q13b&c combined, q15, and q16b split by ethnicity (by white staff / staff from all other ethnic groups combined).

Workforce Disability Equality Standards (WDES)

This section contains data for the organisation required for the NHS Staff Survey indicators used in the Workforce Disability Equality Standard (WDES). It includes the 2018-2022 organisation and benchmarking group median results for q4b, q11e, q14a-d, and q15 split by staff with a long lasting health condition or illness compared to staff without a long lasting health condition or illness. It also shows results for q30b (for staff with a long lasting health condition or illness only), and the staff engagement score for staff with a long lasting health condition or illness, compared to staff without a long lasting health condition or illness and the overall engagement score for the organisation.

This year, the text for q30b was updated and the word 'adequate' was updated to 'reasonable'.

The WDES breakdowns are based on the responses to q30a Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?

This section contains data required for the staff survey indicators used in the Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES). Data presented in this section are unweighted.

Workforce Race Equality Standards (WRES)

Indicator	Qu No	Workforce Race Equality Standard
For each of the following indicators, compare the outcomes of the responses for white staff and staff from all other ethnic groups combined		
5	14a	Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in last 12 months
6	14b & 14c	Percentage of staff experiencing harassment, bullying or abuse from staff in last 12 months
7	15	Percentage believing that their practice provides equal opportunities for career progression or promotion
8	16b	In the last 12 months have you personally experienced discrimination at work from any of the following? b) Manager/team leader or other colleagues

Workforce Disability Equality Standards (WDES)

Indicator	Qu No	Workforce Disability Equality Standard
For each of the following indicators, compare the responses for staff with a LTC* or illness vs staff without a LTC or illness		
4ai	14a	Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or other members of the public
4aii	14b	Percentage of staff experiencing harassment, bullying or abuse from managers
4aiii	14c	Percentage of staff experiencing harassment, bullying or abuse from other colleagues
4b	14d	Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it
5	15	Percentage believing that their practice provides equal opportunities for career progression or promotion
6	9e	Percentage of staff saying that they have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties
7	4b	Percentage staff saying that they are satisfied with the extent to which their organisation values their work
8	30b	Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work
9a	theme_engagement	The staff engagement score for staff with LTC or illness vs staff without a LTC or illness

Workforce Race Equality Standards (WRES)

N.B.

Vertical scales on the following charts vary from slide to slide and this effects how results are displayed.

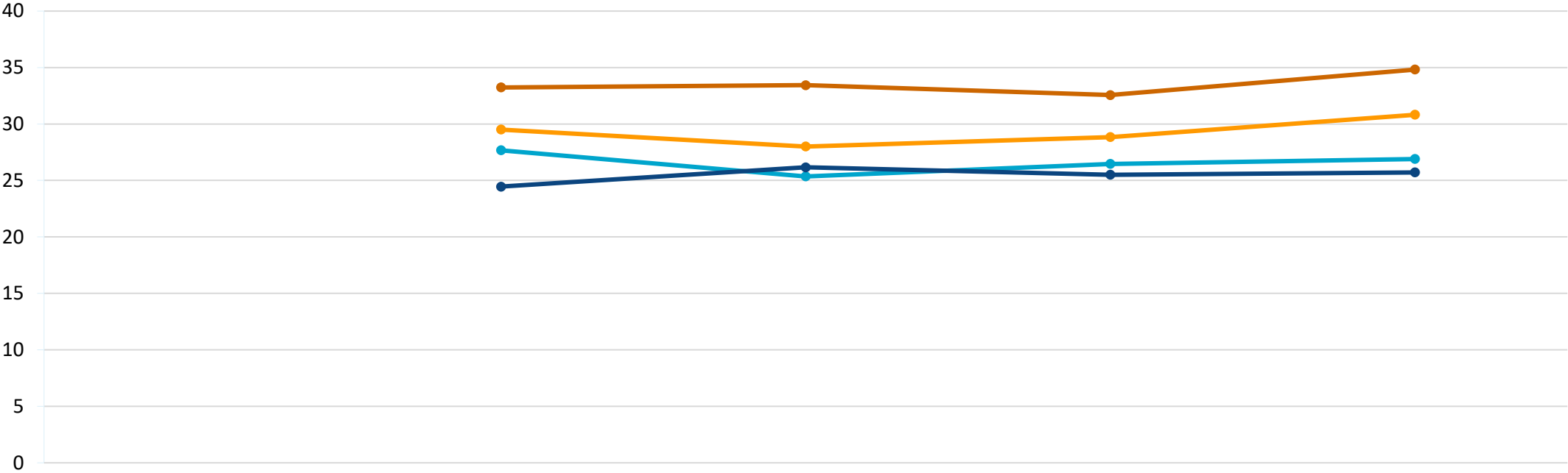
Data shown in the WRES charts are unweighted.

Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



Workforce Race Equality Standard (WRES)

Percentage of staff experiencing harassment, bullying or abuse from patients, relatives or the public in the last 12 months



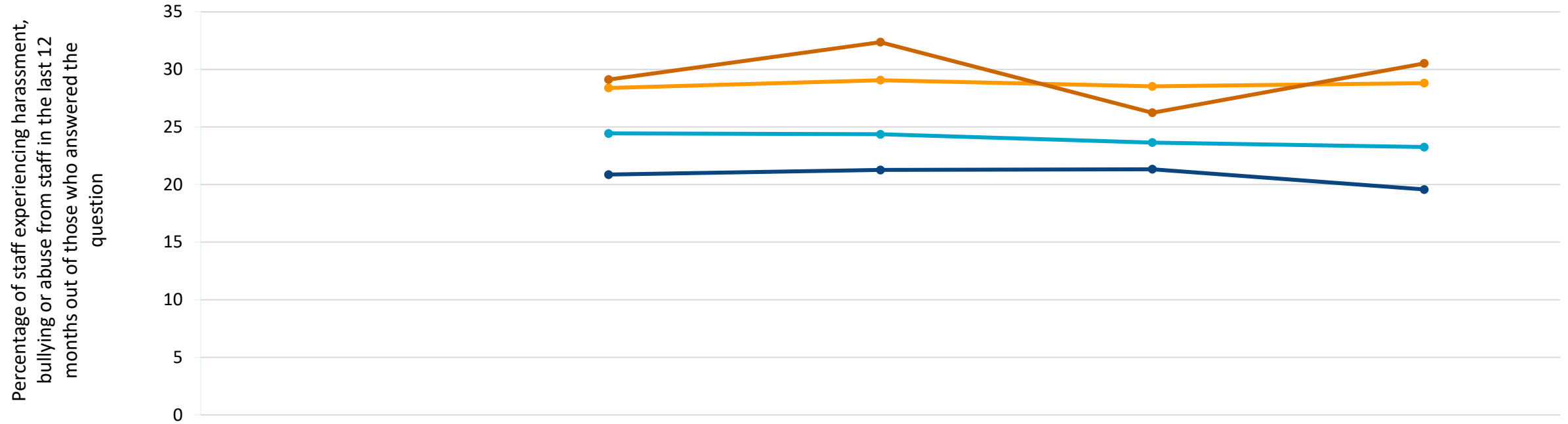
	2018	2019	2020	2021	2022
White staff: Your org	-	24.5%	26.2%	25.5%	25.7%
All other ethnic groups*: Your org	-	33.2%	33.4%	32.6%	34.8%
White staff: Average	-	27.7%	25.4%	26.5%	26.9%
All other ethnic groups*: Average	-	29.5%	28.0%	28.8%	30.8%
White staff: Responses	-	3214	3173	3011	2816
All other ethnic groups*: Responses	-	340	341	387	382

*Staff from all other ethnic groups combined
Average calculated as the median for the benchmark group



Workforce Race Equality Standard (WRES)

Percentage of staff experiencing harassment, bullying or abuse from staff in the last 12 months



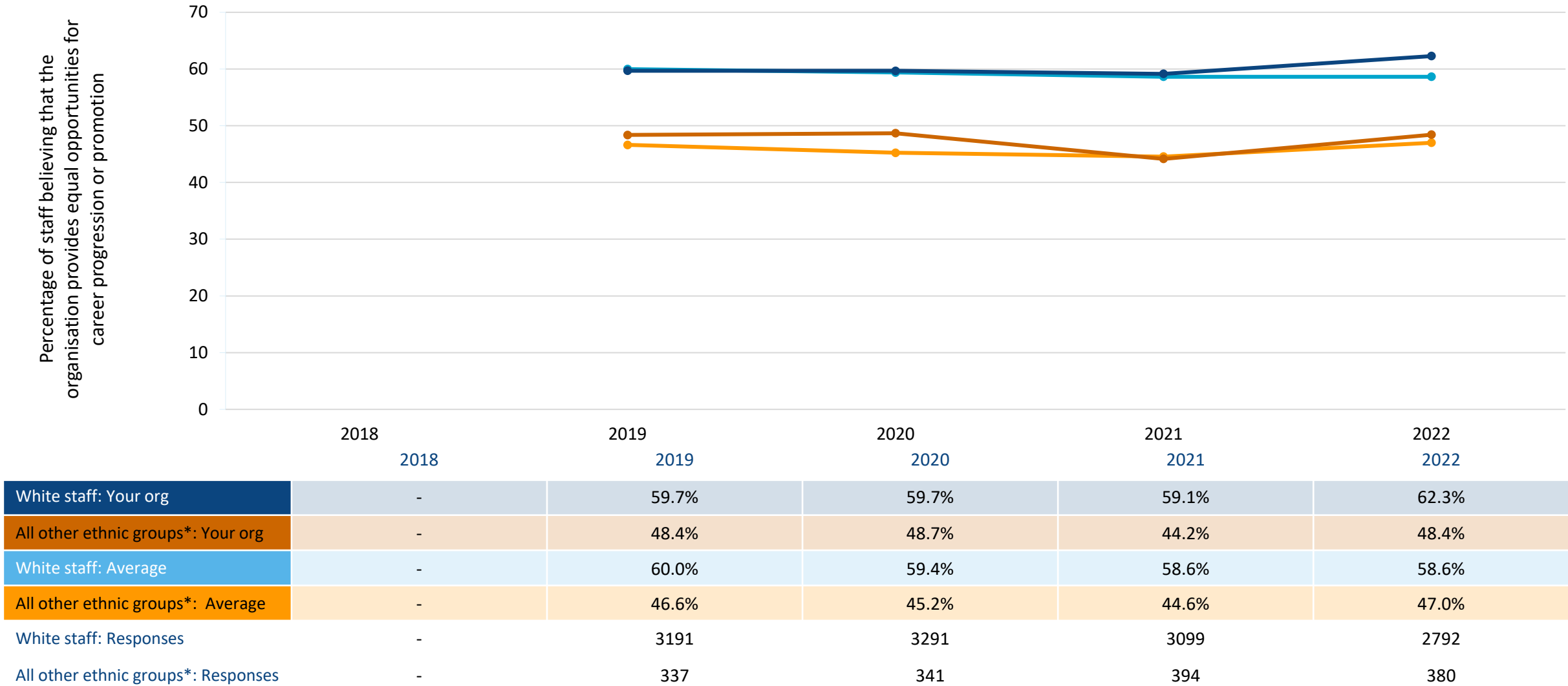
	2018	2019	2020	2021	2022
White staff: Your org	-	20.9%	21.3%	21.3%	19.6%
All other ethnic groups*: Your org	-	29.1%	32.4%	26.2%	30.5%
White staff: Average	-	24.4%	24.4%	23.6%	23.3%
All other ethnic groups*: Average	-	28.4%	29.1%	28.5%	28.8%
White staff: Responses	-	3215	3169	3005	2800
All other ethnic groups*: Responses	-	340	343	385	380

*Staff from all other ethnic groups combined
Average calculated as the median for the benchmark group



Workforce Race Equality Standard (WRES)

Percentage of staff believing that the organisation provides equal opportunities for career progression or promotion.

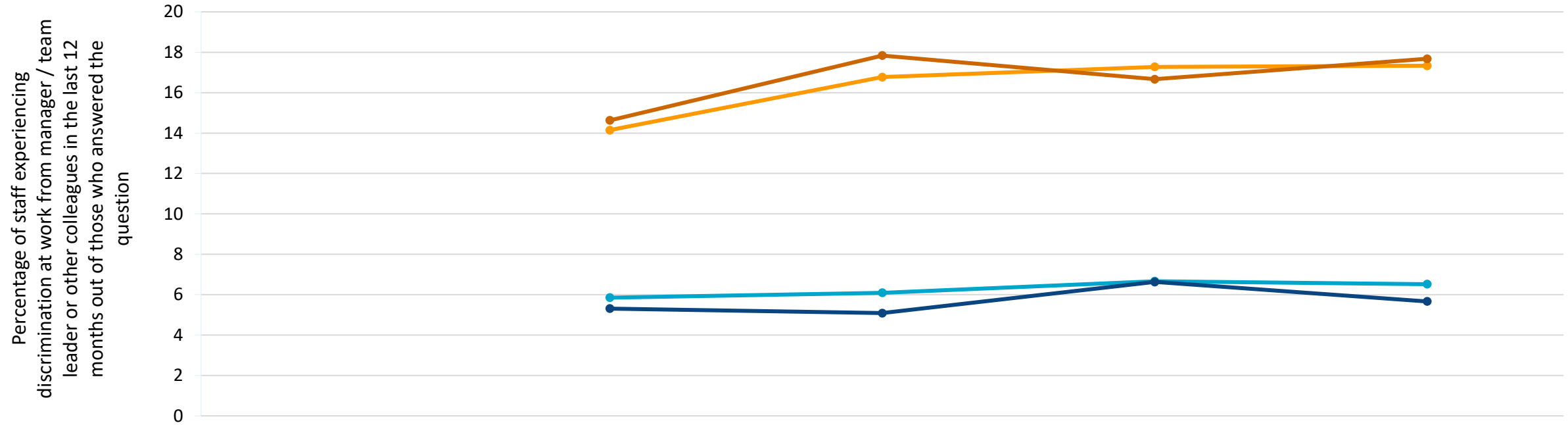


*Staff from all other ethnic groups combined
Average calculated as the median for the benchmark group



Workforce Race Equality Standard (WRES)

Percentage of staff experiencing discrimination at work from manager / team leader or other colleagues in the last 12 months.



	2018	2019	2020	2021	2022
White staff: Your org	-	5.3%	5.1%	6.6%	5.7%
All other ethnic groups*: Your org	-	14.6%	17.8%	16.7%	17.7%
White staff: Average	-	5.9%	6.1%	6.7%	6.5%
All other ethnic groups*: Average	-	14.1%	16.8%	17.3%	17.3%
White staff: Responses	-	3201	3283	3123	2806
All other ethnic groups*: Responses	-	335	342	396	379

*Staff from all other ethnic groups combined
Average calculated as the median for the benchmark group

Workforce Disability Equality Standards (WDES)

N.B.

Vertical scales on the following charts vary from slide to slide and this effects how results are displayed.

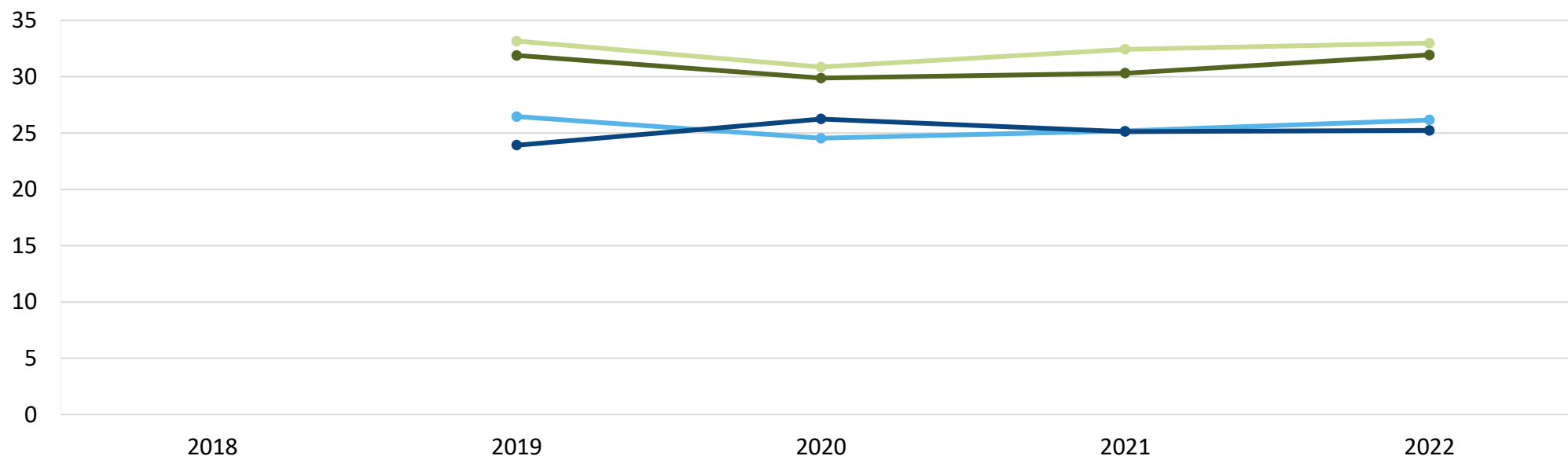
Data shown in the WDES charts are unweighted.

Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.



Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or the public in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from patients/service users, their relatives or the public in the last 12 months.

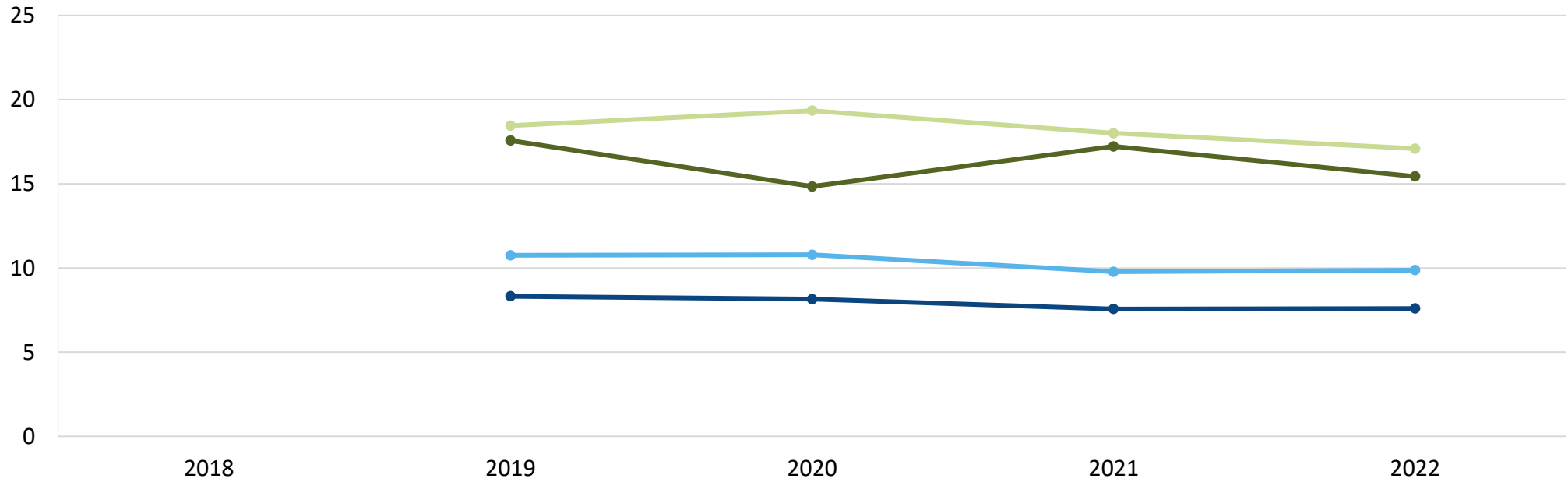


	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	31.9%	29.9%	30.3%	31.9%
Staff without a LTC or illness: Your org	-	23.9%	26.2%	25.1%	25.2%
Staff with a LTC or illness: Average	-	33.2%	30.9%	32.4%	33.0%
Staff without a LTC or illness: Average	-	26.5%	24.5%	25.2%	26.2%
Staff with a LTC or illness: Responses	-	690	723	851	811
Staff without a LTC or illness: Responses	-	2892	2842	2563	2386



Percentage of staff experiencing harassment, bullying or abuse from managers in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from managers in the last 12 months.

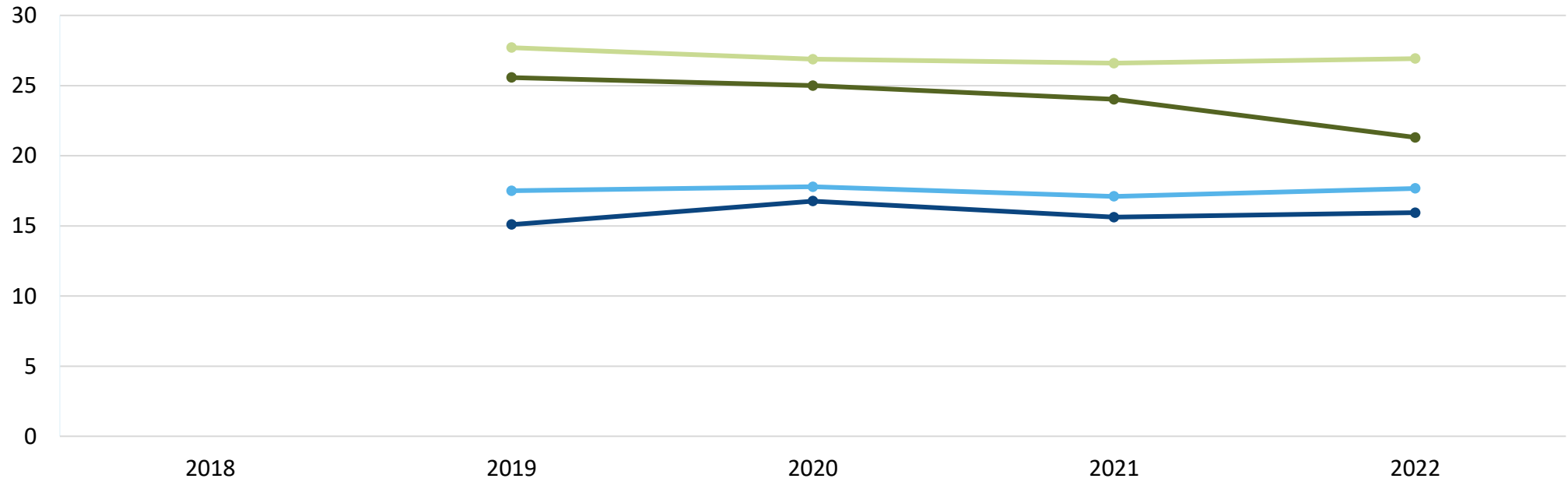


	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	17.6%	14.8%	17.2%	15.4%
Staff without a LTC or illness: Your org	-	8.3%	8.1%	7.6%	7.6%
Staff with a LTC or illness: Average	-	18.4%	19.3%	18.0%	17.1%
Staff without a LTC or illness: Average	-	10.8%	10.8%	9.8%	9.9%
Staff with a LTC or illness: Responses	-	683	721	842	803
Staff without a LTC or illness: Responses	-	2874	2824	2538	2357



Percentage of staff experiencing harassment, bullying or abuse from other colleagues in the last 12 months out of those who answered the question

Percentage of staff experiencing harassment, bullying or abuse from other colleagues in the last 12 months.

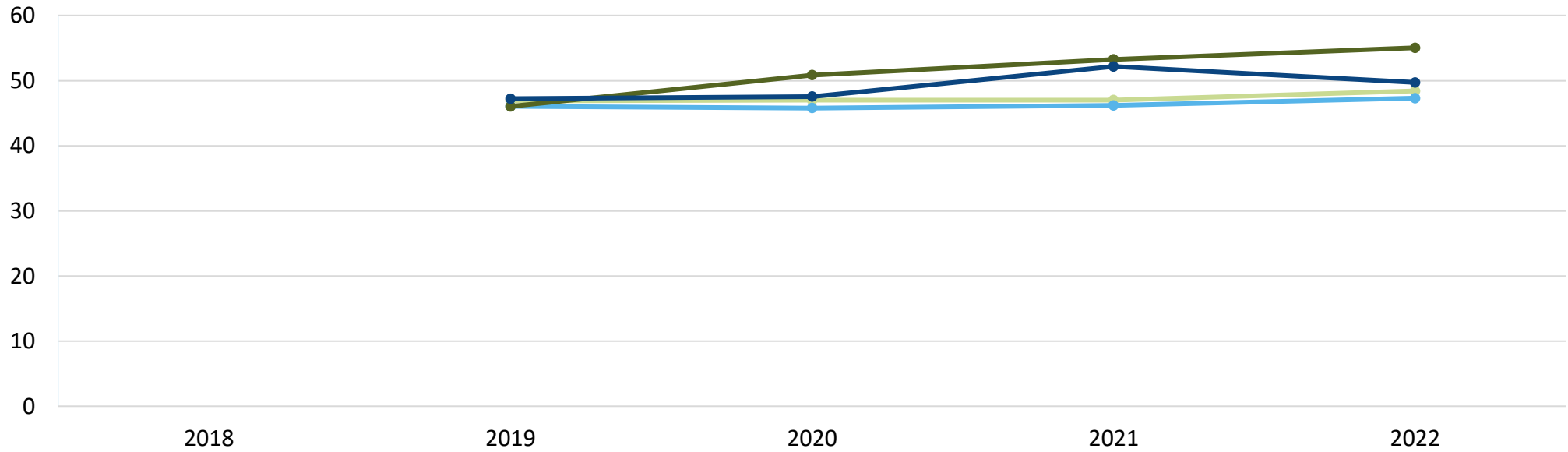


	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	25.6%	25.0%	24.0%	21.3%
Staff without a LTC or illness: Your org	-	15.1%	16.8%	15.6%	15.9%
Staff with a LTC or illness: Average	-	27.7%	26.9%	26.6%	26.9%
Staff without a LTC or illness: Average	-	17.5%	17.8%	17.1%	17.7%
Staff with a LTC or illness: Responses	-	688	720	849	798
Staff without a LTC or illness: Responses	-	2888	2833	2528	2340



Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it out of those who answered the question

Percentage of staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it.

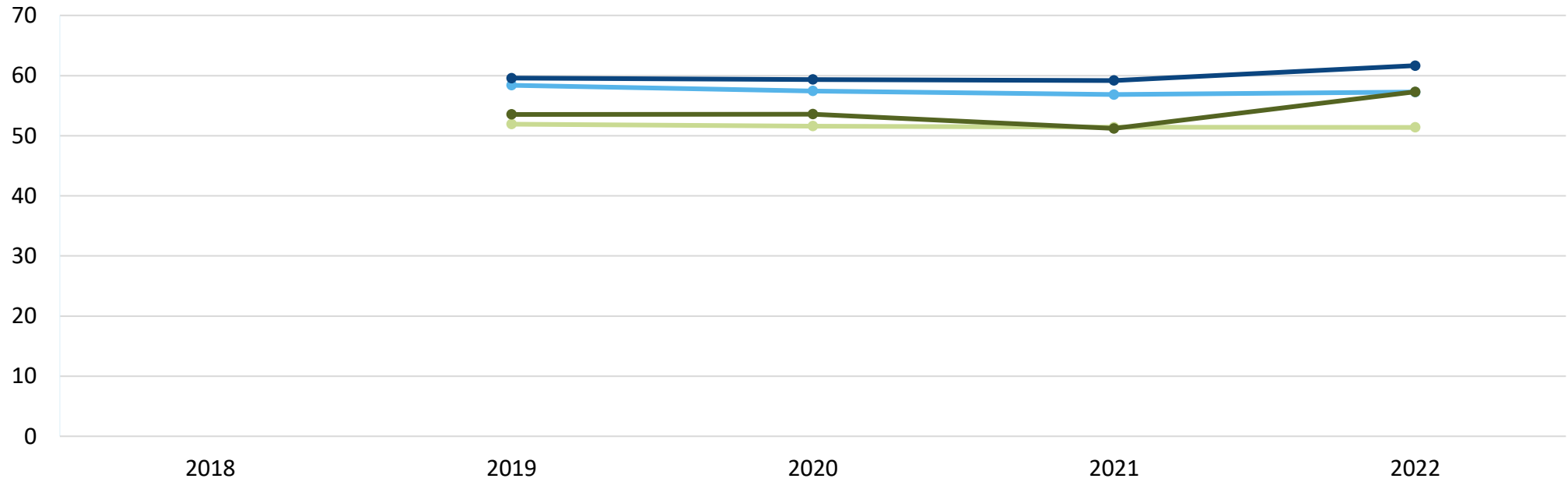


	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	46.1%	50.8%	53.3%	55.0%
Staff without a LTC or illness: Your org	-	47.2%	47.6%	52.2%	49.7%
Staff with a LTC or illness: Average	-	46.9%	47.0%	47.0%	48.4%
Staff without a LTC or illness: Average	-	46.1%	45.8%	46.2%	47.3%
Staff with a LTC or illness: Responses	-	304	295	368	327
Staff without a LTC or illness: Responses	-	870	885	807	712



Percentage of staff who believe that their organisation provides equal opportunities for career progression or promotion out of those who answered the question

Percentage of staff who believe that their organisation provides equal opportunities for career progression or promotion.



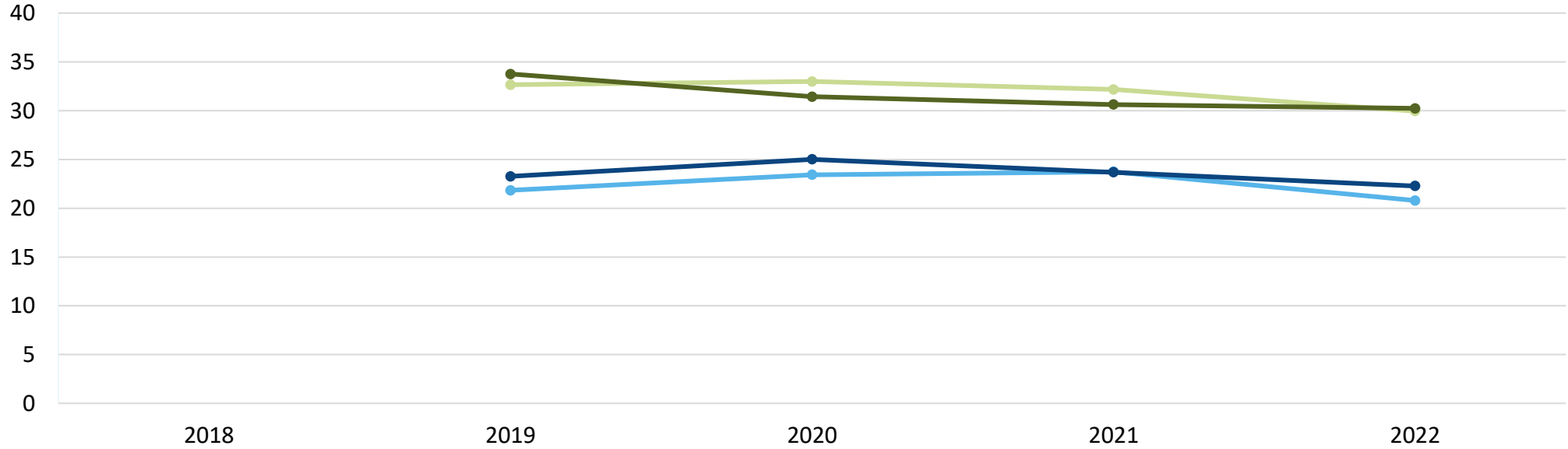
	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	53.5%	53.6%	51.2%	57.3%
Staff without a LTC or illness: Your org	-	59.6%	59.4%	59.2%	61.7%
Staff with a LTC or illness: Average	-	51.9%	51.6%	51.4%	51.4%
Staff without a LTC or illness: Average	-	58.4%	57.4%	56.8%	57.3%
Staff with a LTC or illness: Responses	-	691	750	873	808
Staff without a LTC or illness: Responses	-	2865	2928	2634	2363



Workforce Disability Equality Standards

Percentage of staff who have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties out of those who answered the question

Percentage of staff who have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties.

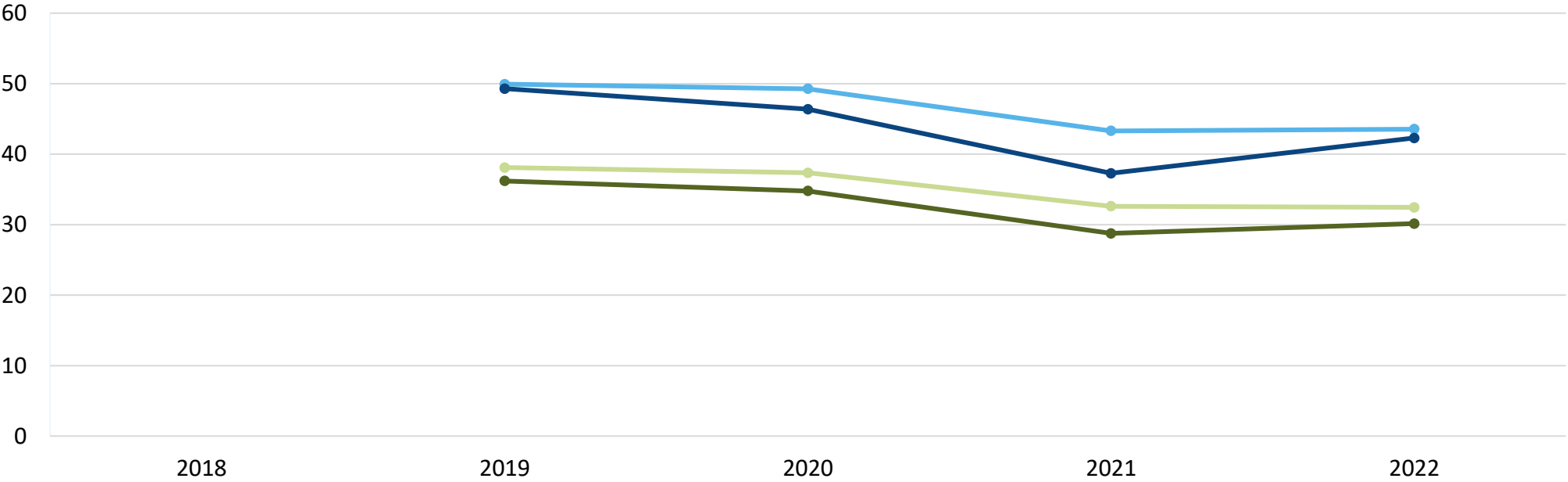


	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	33.8%	31.4%	30.6%	30.2%
Staff without a LTC or illness: Your org	-	23.3%	25.0%	23.7%	22.3%
Staff with a LTC or illness: Average	-	32.7%	33.0%	32.2%	30.0%
Staff without a LTC or illness: Average	-	21.8%	23.4%	23.7%	20.8%
Staff with a LTC or illness: Responses	-	539	528	617	572
Staff without a LTC or illness: Responses	-	1530	1263	1376	1207



Percentage of staff satisfied with the extent to which
their organisation values their work out of those who
answered the question

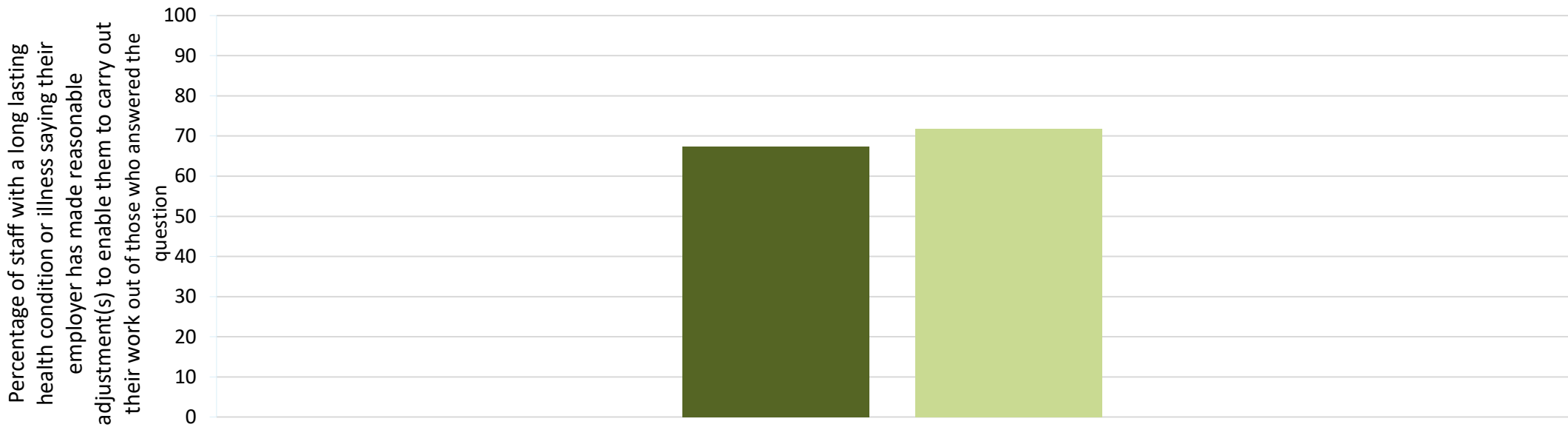
Percentage of staff satisfied with the extent to which their organisation values their work.



	2018	2019	2020	2021	2022
Staff with a LTC or illness: Your org	-	36.2%	34.8%	28.7%	30.1%
Staff without a LTC or illness: Your org	-	49.3%	46.4%	37.3%	42.3%
Staff with a LTC or illness: Average	-	38.1%	37.4%	32.6%	32.5%
Staff without a LTC or illness: Average	-	49.9%	49.3%	43.3%	43.6%
Staff with a LTC or illness: Responses	-	696	759	880	813
Staff without a LTC or illness: Responses	-	2907	2941	2671	2393



Percentage of staff with a long lasting health condition or illness saying their employer has made reasonable adjustment(s) to enable them to carry out their work.

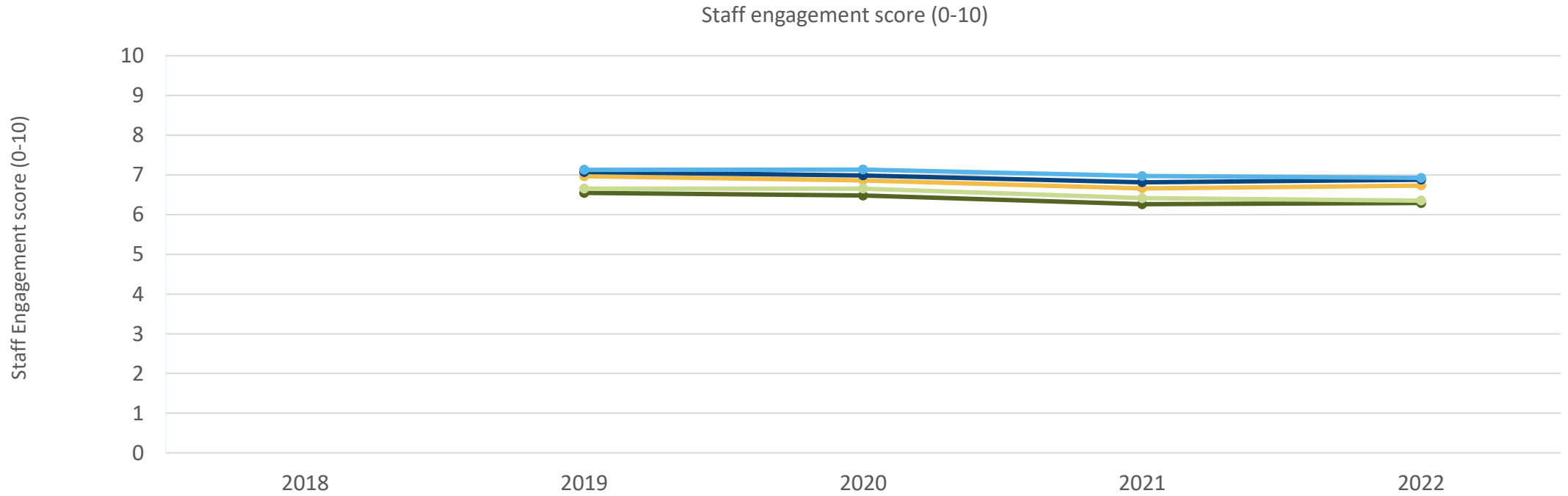


2022

Staff with a LTC or illness: Your org	67.4%
Staff with a LTC or illness: Average	71.8%

Staff with a LTC or illness: Responses

482



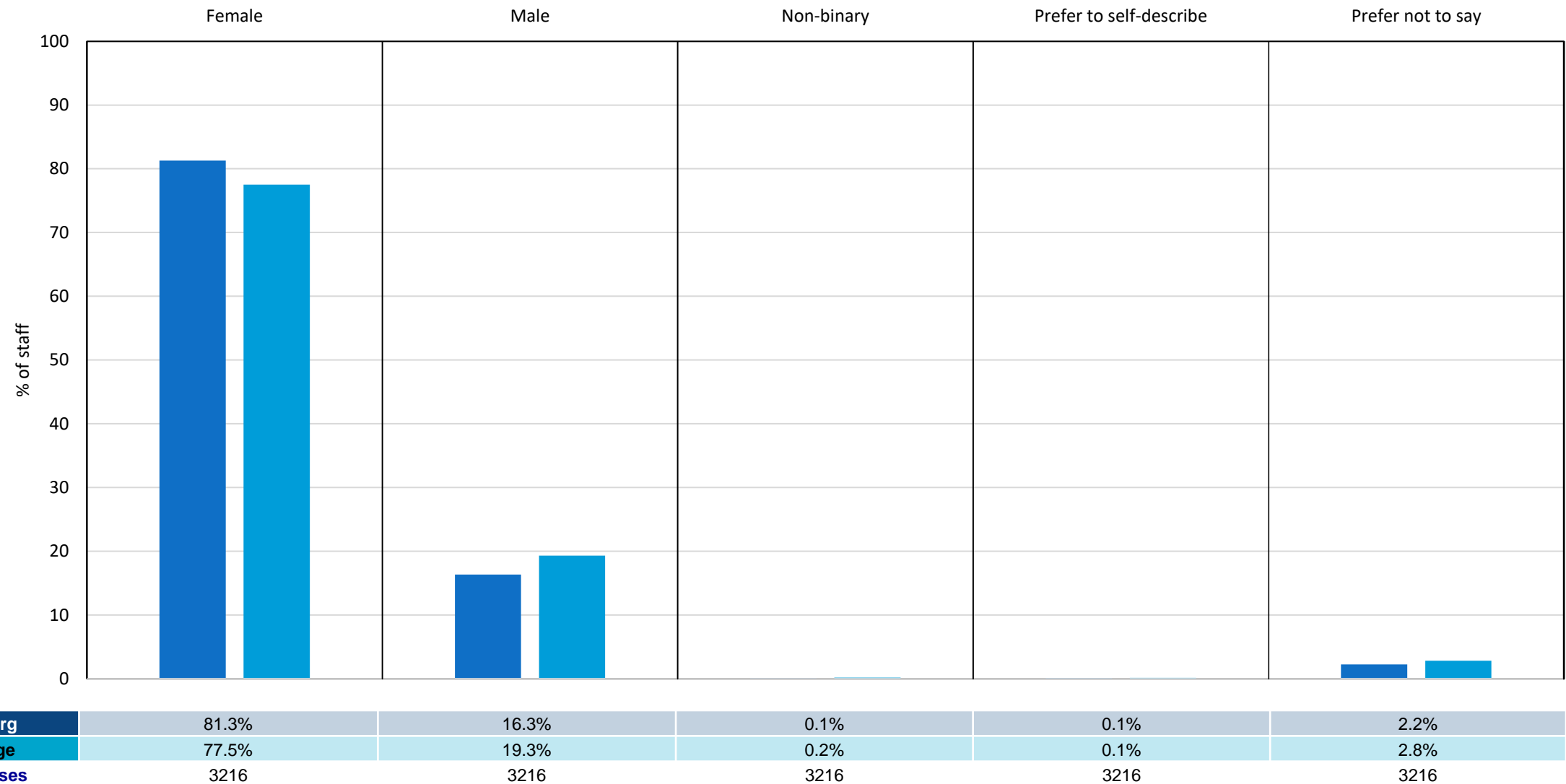
	2018	2019	2020	2021	2022
Organisation average	-	7.0	6.9	6.7	6.7
Staff with a LTC or illness: Your org	-	6.5	6.5	6.3	6.3
Staff without a LTC or illness: Your org	-	7.1	7.0	6.8	6.9
Staff with a LTC or illness: Average	-	6.7	6.7	6.4	6.4
Staff without a LTC or illness: Average	-	7.1	7.1	7.0	6.9
Staff with a LTC or illness: Responses	-	698	759	882	815
Staff without a LTC or illness: Responses	-	2907	2944	2673	2396

N.B. Data shown in this chart are unweighted therefore will not match weighted staff engagement scores in other outputs.

About your respondents

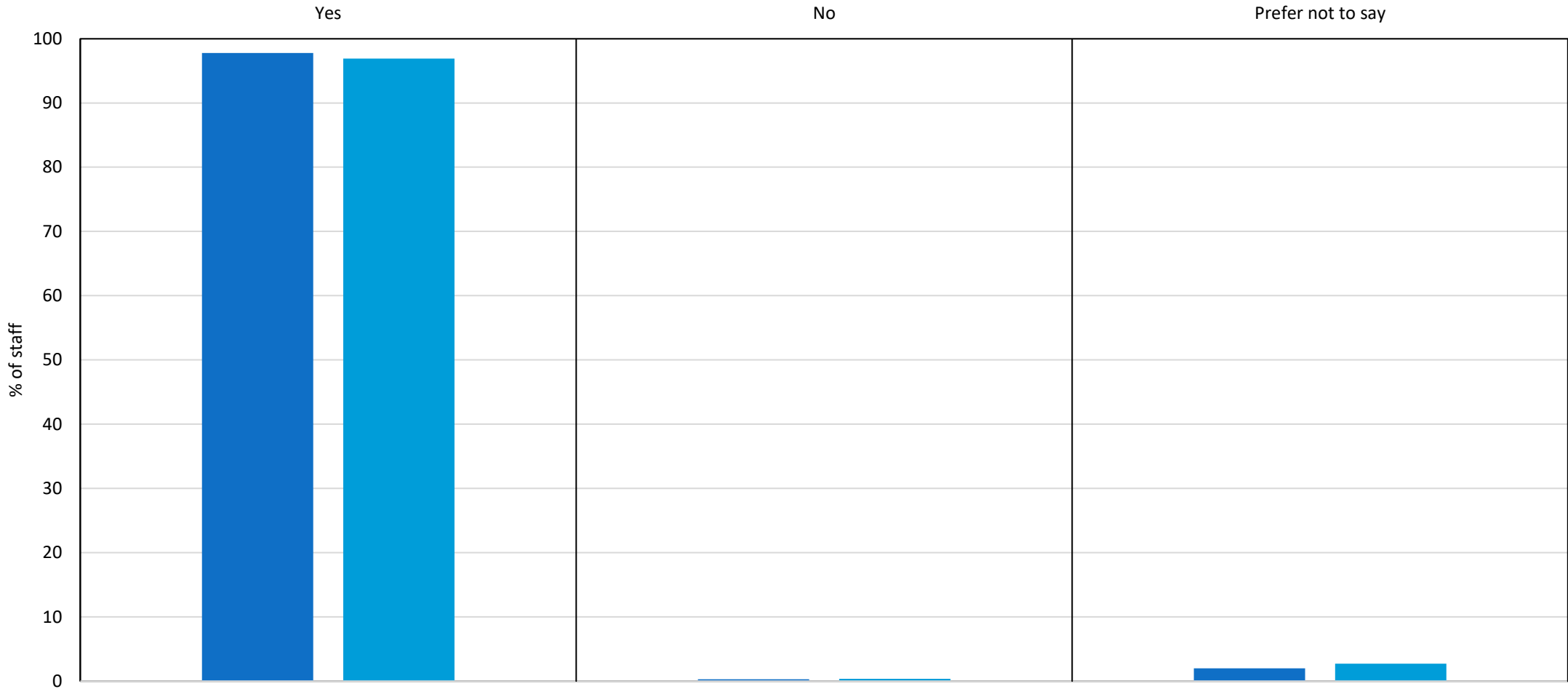
This section will show demographic information for 2022.

Please note, where there are less than 11 responses for a question this data is not shown in the chart to protect the confidentiality of staff and reliability of results.





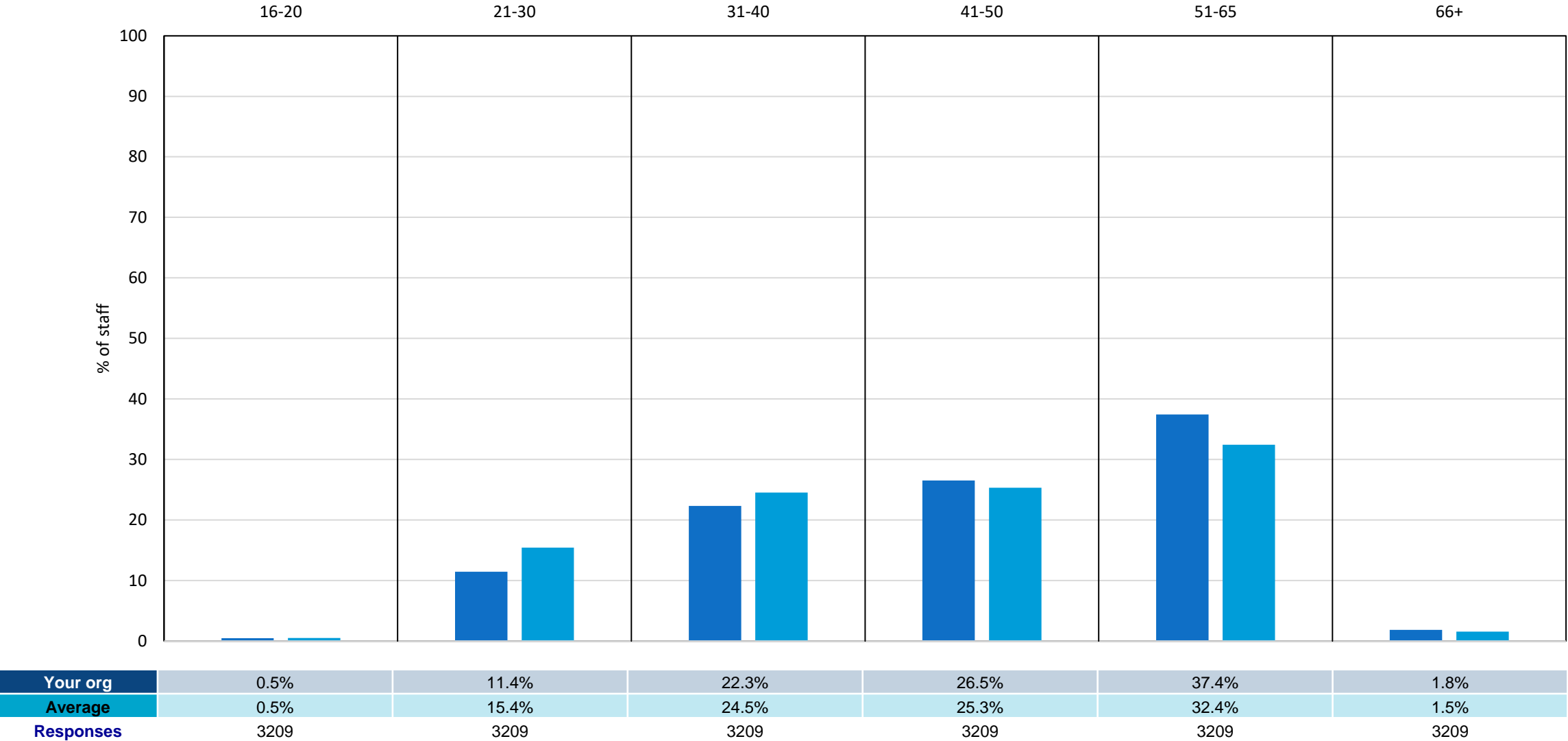
Background details – Is your gender identity the same as the sex you were assigned at birth?



Your org	97.8%	0.3%	2.0%
Average	96.9%	0.4%	2.7%
Responses	3129	3129	3129

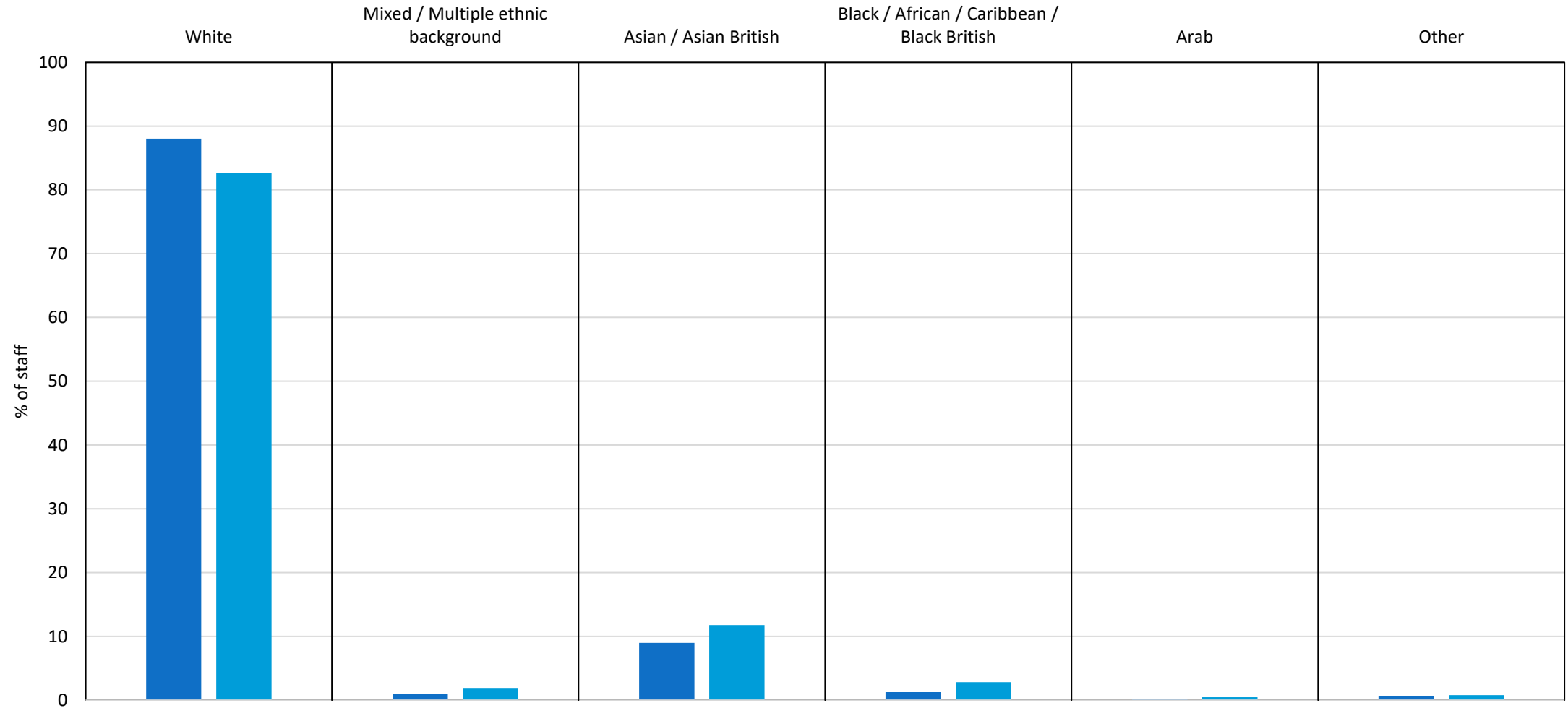


Background details - Age





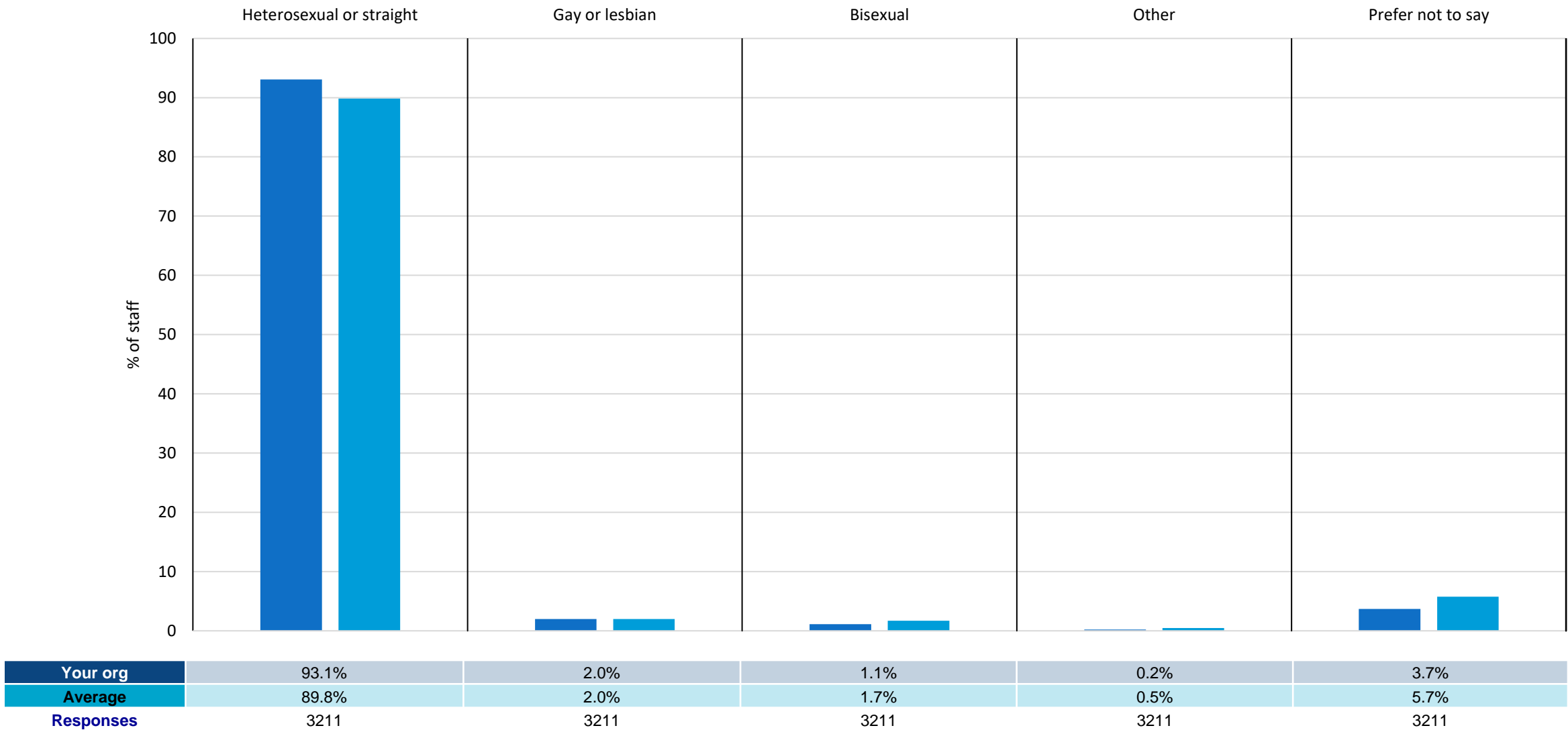
Background details - Ethnicity



Your org	88.0%	0.9%	9.0%	1.2%	0.2%	0.7%
Average	82.6%	1.8%	11.8%	2.8%	0.5%	0.8%
Responses	3212	3212	3212	3212	3212	3212

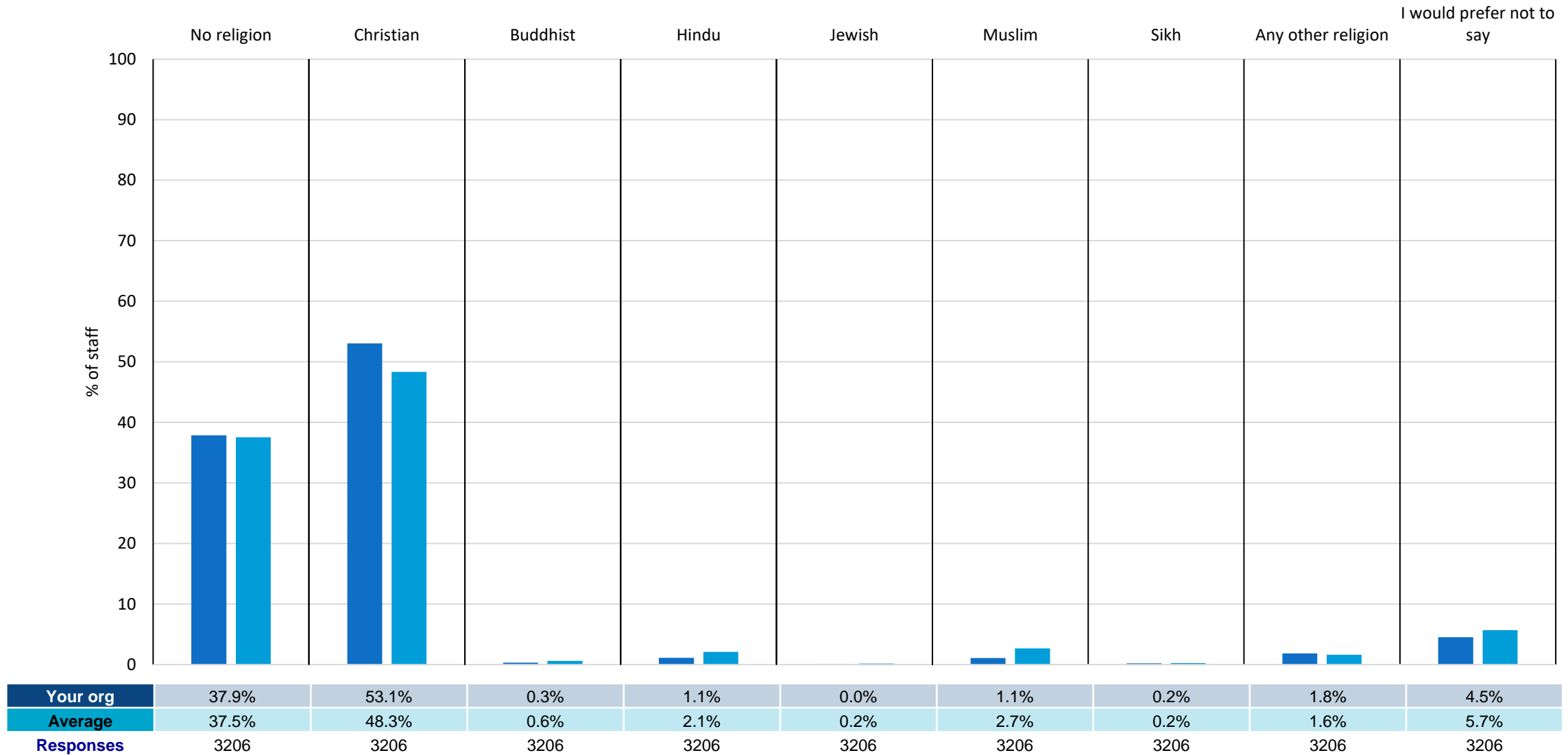


Background details – Sexual orientation

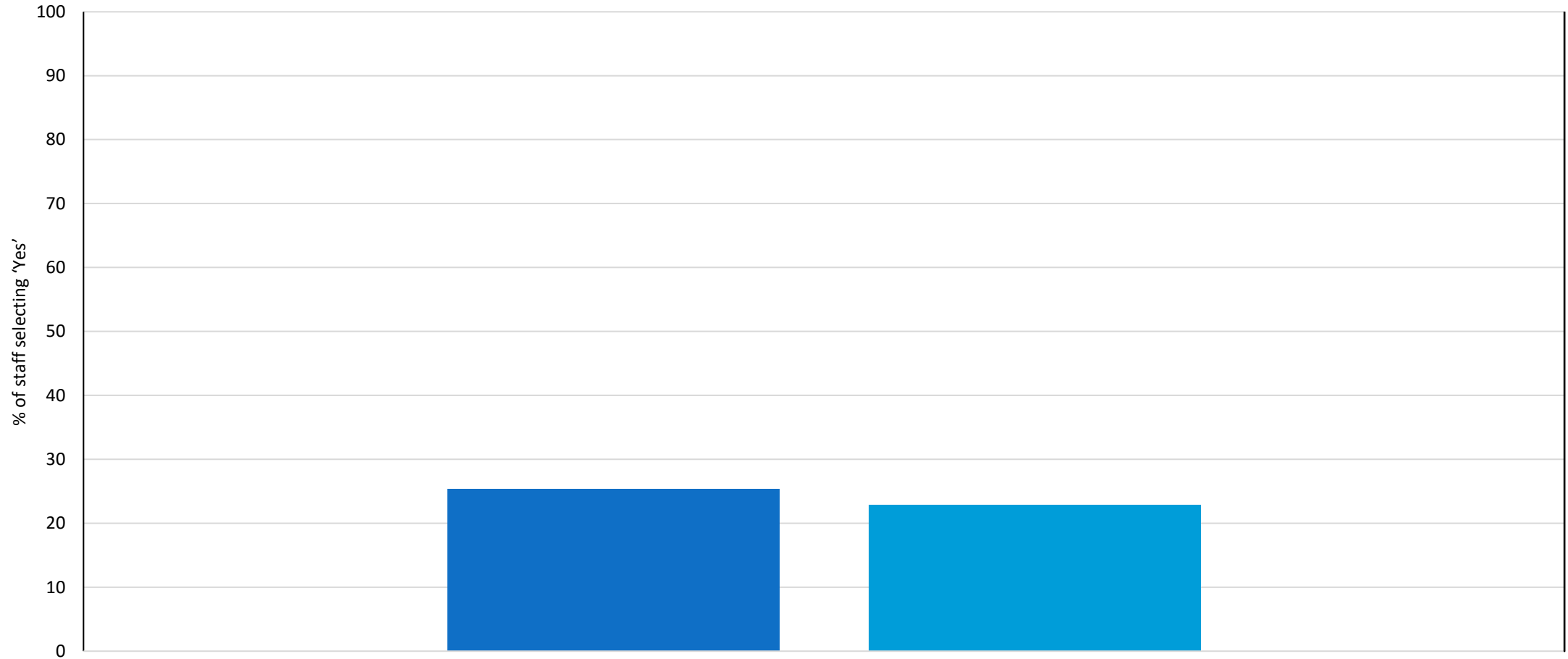




Background details - Religion



Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?

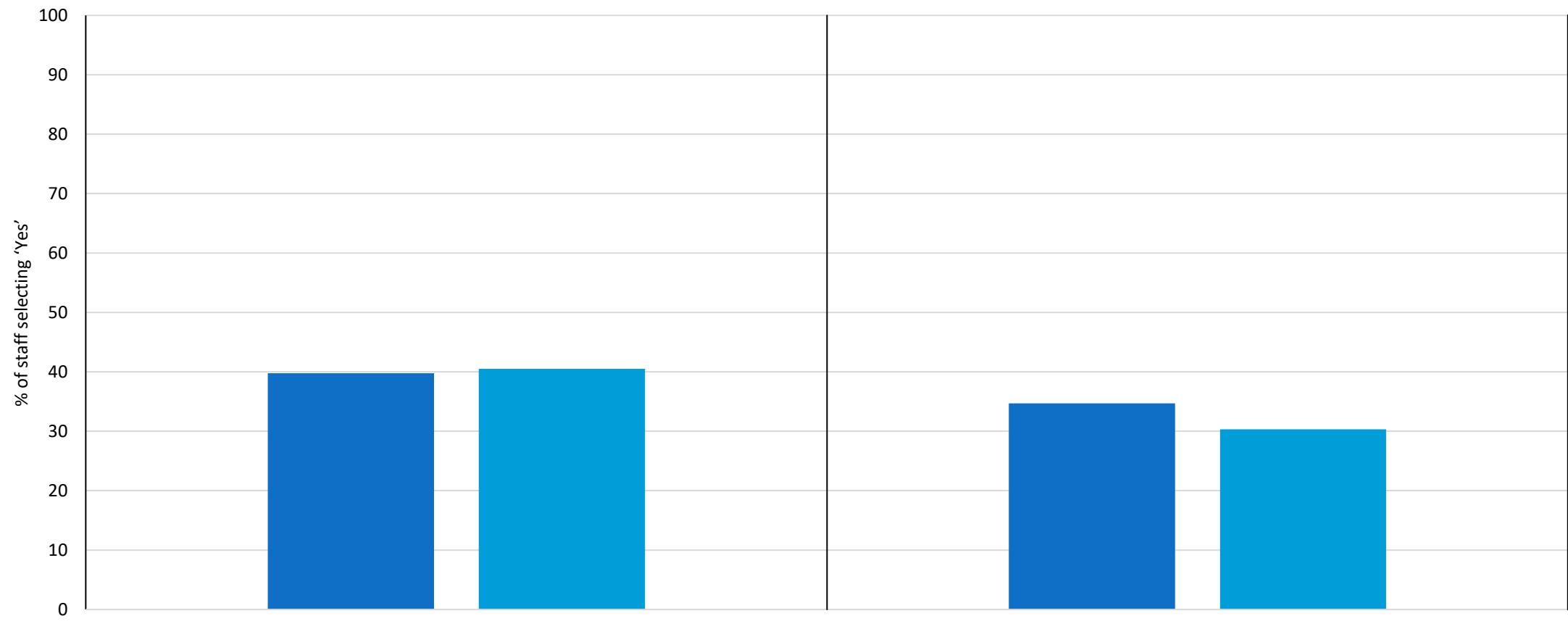


Your org	25.4%
Average	22.9%
Responses	3212



Do you have any children aged from 0 to 17 living at home with you or who you have regular caring responsibility for?

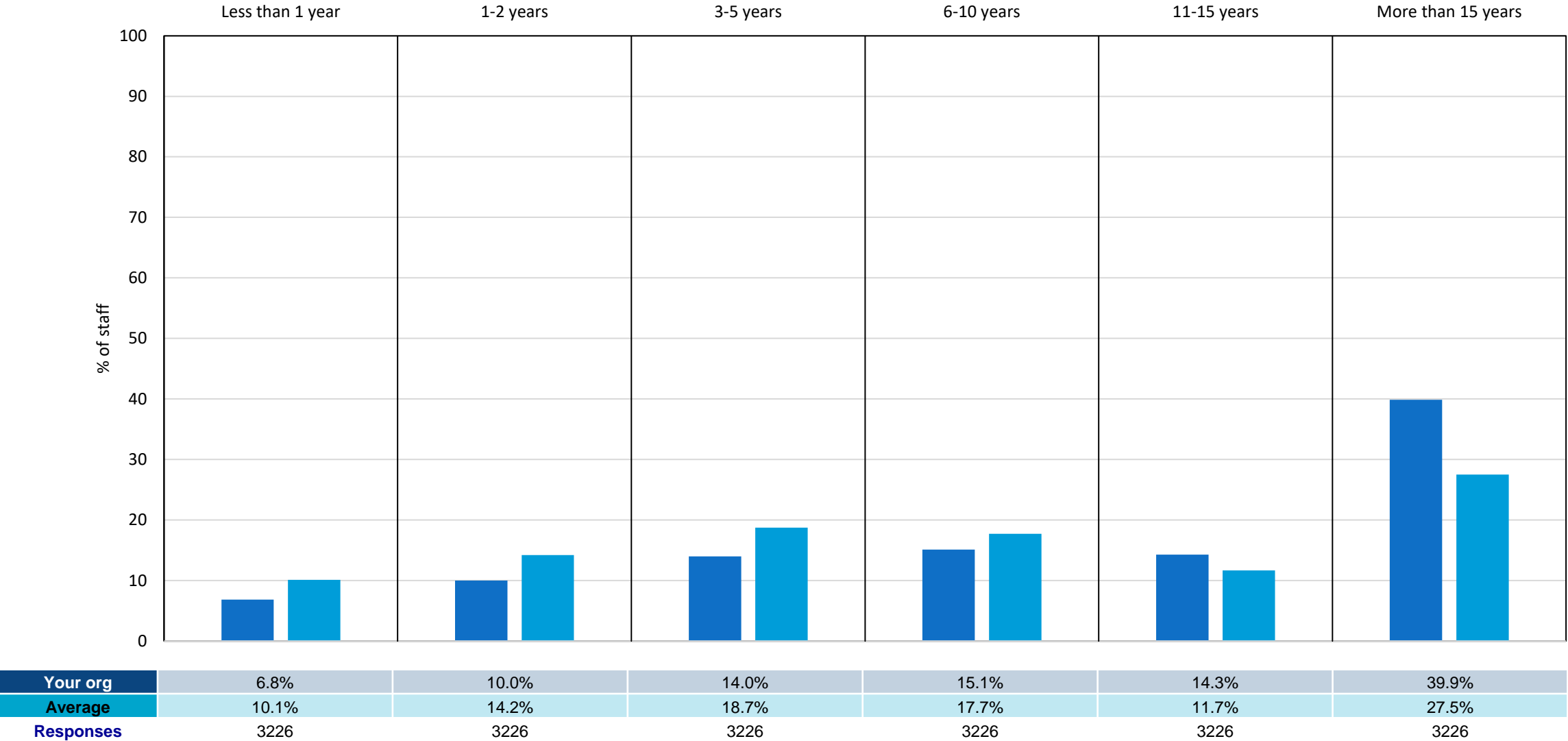
Do you look after or give any help or support to family members, friends, neighbours or others because of either: long term physical or mental ill health / disability, or problems related to old age.



Your org	39.8%	34.7%
Average	40.5%	30.3%
Responses	3219	3219

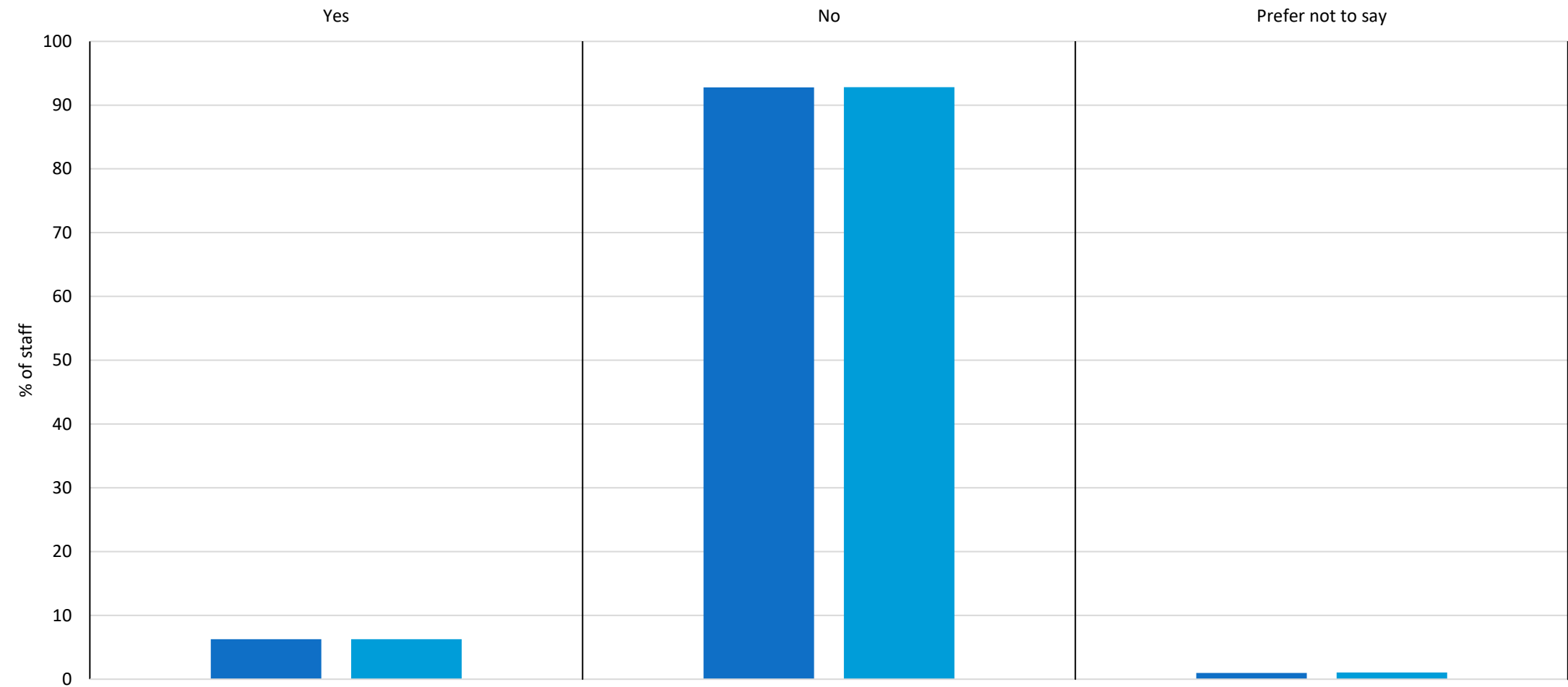


Background details – Length of service





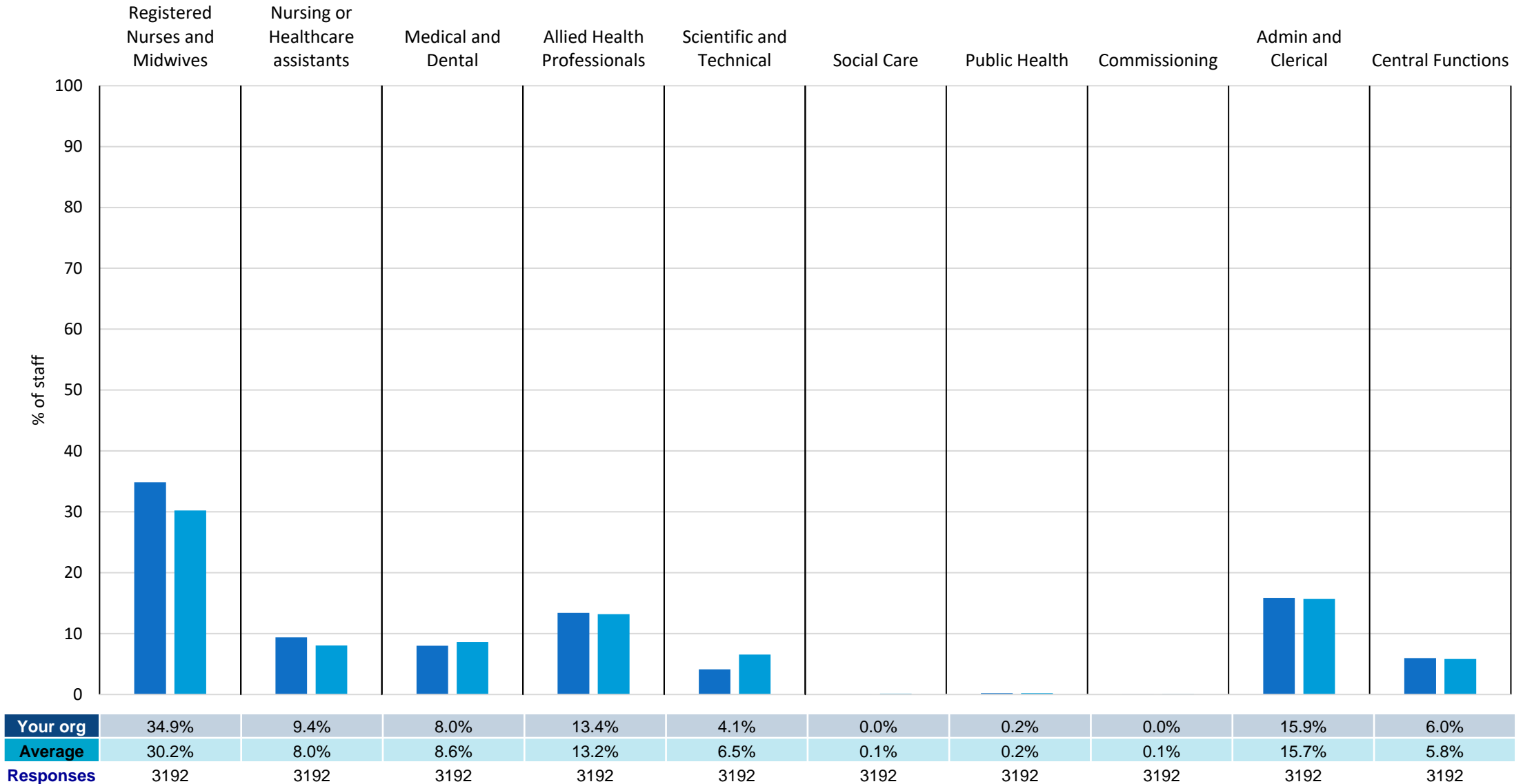
Background details — When you joined this organisation were you recruited from outside of the UK?



Your org	6.2%	92.8%	1.0%
Average	6.2%	92.8%	1.0%
Responses	3172	3172	3172

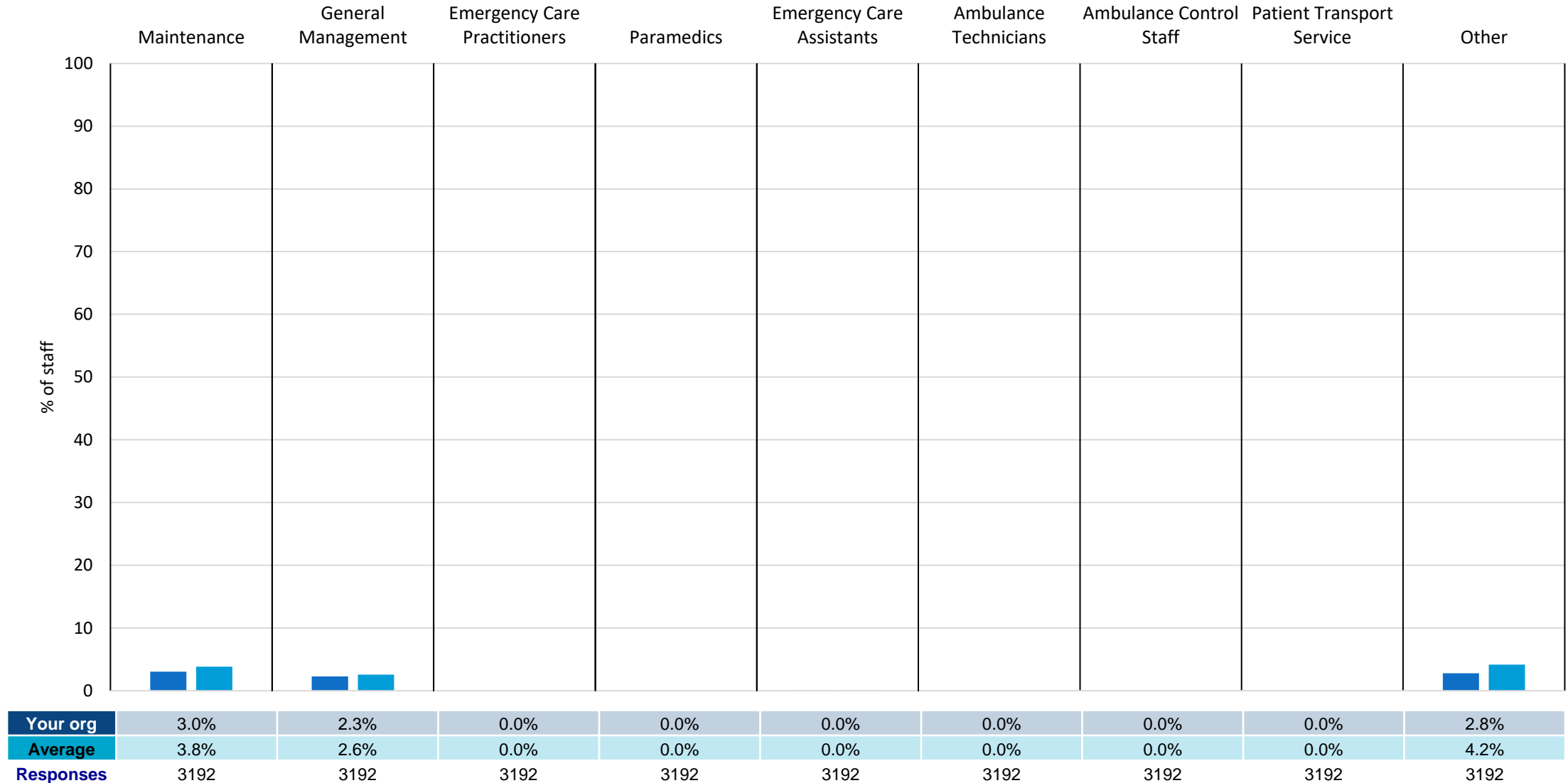


Background details – Occupational group





Background details – Occupational group



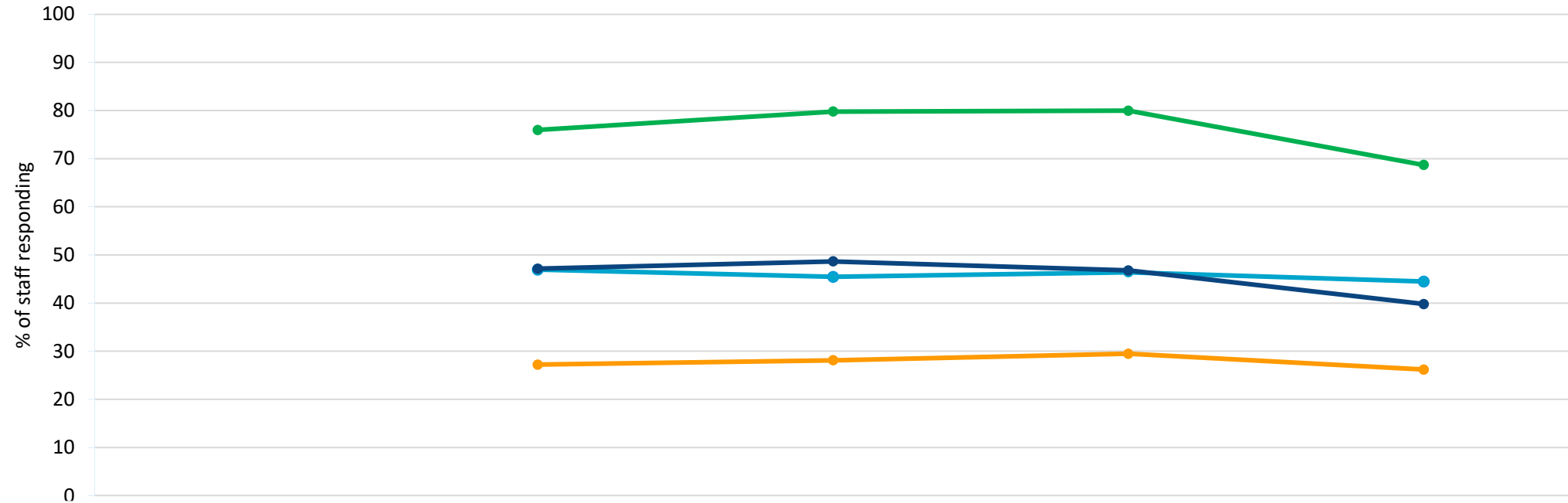
Appendices

Appendix A: Response rate



Appendix A: Response rate

Response rate



	2018	2019	2020	2021	2022
Your org	-	47.1%	48.7%	46.8%	39.8%
Highest	-	76.0%	79.8%	79.9%	68.7%
Average	-	46.9%	45.4%	46.4%	44.5%
Lowest	-	27.2%	28.1%	29.5%	26.2%
Responses	-	3824	3974	3792	3247

Appendix B: Significance testing 2021 vs 2022

➤ Appendix B: Significance testing – 2021 vs 2022

The table below presents the results of significance testing conducted on the theme scores calculated in both 2021 and 2022*.

People Promise elements	2021 score	2021 respondents	2022 score	2022 respondents	Statistically significant change?
We are compassionate and inclusive	7.1	3616	7.2	3238	Not significant
We are recognised and rewarded	5.7	3704	5.7	3239	Not significant
We each have a voice that counts	6.7	3555	6.7	3222	Not significant
We are safe and healthy	5.9	3597	6.0	3218	Not significant
We are always learning	5.1	3471	5.3	3126	Significantly higher
We work flexibly	5.9	3684	5.9	3225	Not significant
We are a team	6.4	3628	6.5	3236	Significantly higher
Themes					
Staff Engagement	6.7	3711	6.7	3241	Not significant
Morale	5.7	3703	5.8	3239	Not significant

* Statistical significance is tested using a two-tailed t-test with a 95% level of confidence. For more details please see the [technical document](#).

Appendix C: Tips on using your benchmark report

The following pages include tips on how to read, interpret and use the data in this report. The **suggestions are aimed at users who would like some guidance on how to understand the data** in this report. These suggestions are by no means the only way to analyse or use the data, but have been included to aid users.

Key points to note



The seven People Promise elements, the two themes and the sub-scores that feed into them cover key areas of staff experience and present results in these areas in a clear and consistent way. All of the People Promise elements, themes and sub-scores are scored on a 0-10 scale, where a higher score is more positive than a lower score. These scores are created by scoring questions linked to these areas of experience and grouping these results together. Details of how the scores are calculated can be found in the technical document available on the [Staff Survey website](#).



A key feature of the reports is that they **provide organisations with up to five years of trend data**. Trend data provides a much more reliable indication of whether the most recent results represent a change from the norm for an organisation than comparing the most recent results only to those from the previous year. Taking a longer term view will help organisations to identify trends over several years that may have been missed when comparisons are drawn solely between the current and previous year.



People Promise elements, themes and sub-scores are benchmarked so that organisations can make comparisons to their peers on specific areas of staff experience. Question results provide organisations with more granular data that will help them to identify particular areas of concern. The trend data are benchmarked so that organisations can identify how results on each question have changed for themselves and their peers over time by looking at a single graph.

N.B. Historical benchmarking data for 2019 has been revised for the Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts, and Community Trusts benchmarking groups. This is due to a revision in the occupation group weighting to correctly reflect historical benchmarking group changes. Historical data is reweighted each year according to the latest results and so historical figures change with each new year of data; however it is advised to keep the above in mind when viewing historical results released in 2022.

Appendix C: 1. Reviewing People Promise and theme results

When analysing People Promise element and theme results, it is easiest to start with the [overview](#) page to quickly identify areas which are doing better or worse in comparison to other organisations in the given benchmarking group.

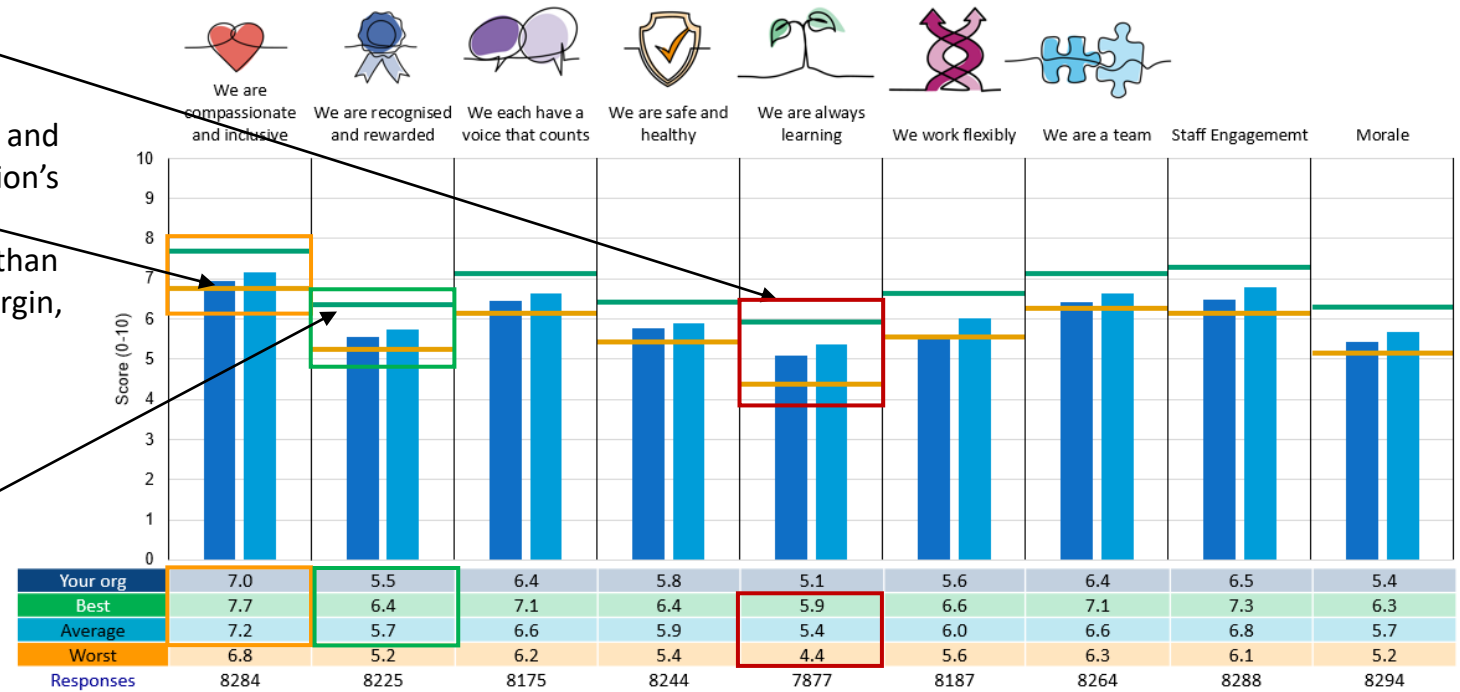
It is important to **consider each result within the range of its benchmarking group 'Best' and 'Worst' scores**, rather than comparing People Promise element and theme scores to one another. Comparing organisation scores to the benchmarking group average is another important point of reference.

Areas to improve

- By checking where the 'Your org' column/value is lower than the benchmarking group 'Average' you can quickly identify areas for improvement.
- It is worth looking at the difference between the 'Your org' result and the benchmarking group 'Worst' score. The closer your organisation's result is to the worst score, the more concerning the result.
- Results where your organisation's score is only marginally better than the 'Average', but still lags behind the best result by a notable margin, could also be considered as areas for further improvement.

Positive outcomes

- Similarly, using the overview page it is easy to identify People Promise elements and themes which show a positive outcome for your organisation, where 'Your org' scores are distinctly higher than the benchmarking group 'Average' score.
- Positive stories to report could be ones where your organisation approaches or matches the benchmarking group's 'Best' score.

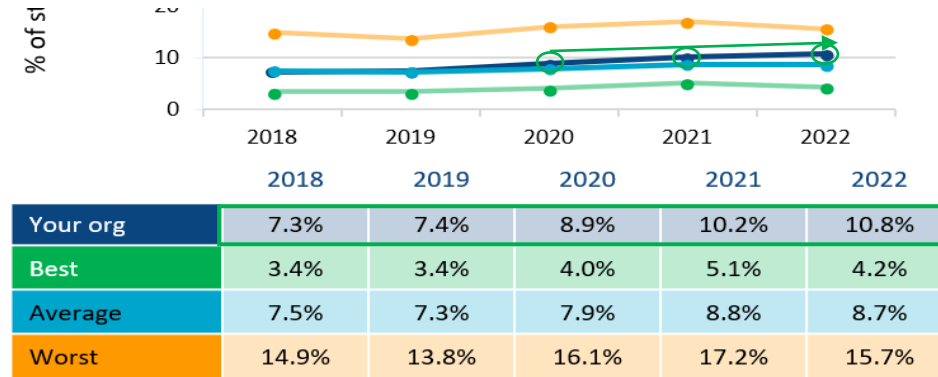


Only one example is highlighted for each point

Appendix C: 2. Reviewing results in more detail

Review trend data

Trend data can be used to identify measures which have been consistently improving for your organisation (i.e. showing an upward trend) over the past years and ones which have been declining over time. These charts can **help establish if there is genuine change in the results** (if the results are consistently improving or declining over time), or whether a change between years is just a minor **year-on-year** fluctuation.

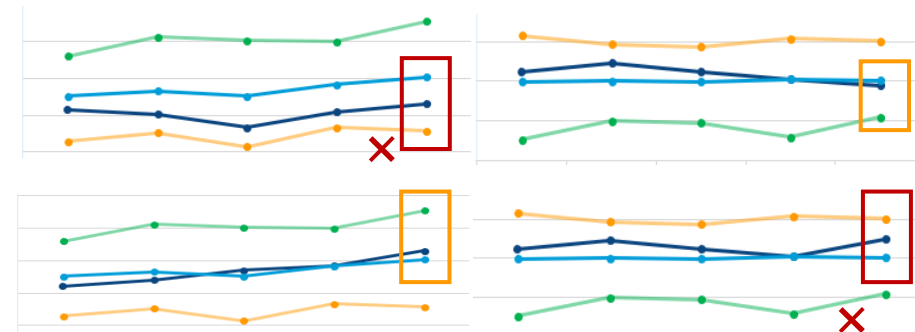


Benchmarked trend data also allows you to review local changes and benchmark comparisons at the same time, allowing for various types of questions to be considered: e.g. how have the results for my organisation changed over time? Is my organisation improving faster than our peers?

Review the sub-scores and questions feeding into the People Promise elements and themes

In order to understand exactly which factors are driving your organisation's People Promise element and theme scores, you should review the sub-scores and questions feeding into these scores. The **sub-score results** and the **'Question results'** section contain the sub-scores and questions contributing to each People Promise element and theme, grouped together. By comparing 'Your org' scores to the benchmarking group 'Average', 'Best' and 'Worst' scores for each question, the **questions which are driving your organisation's People Promise element and theme results can be identified**.

For areas of experience where results need improvement, action plans can be formulated to **focus on the questions where the organisation's results fall between the benchmarking group average and worst results**. Remember to keep an eye out for questions where a lower percentage is a better outcome – such as questions on violence or harassment, bullying and abuse.



✗ = Negative driver, org result falls between average & worst benchmarking group result for question

This benchmark report displays results for all questions in the questionnaire, including benchmarked trend data wherever available. While this a key feature of the report, at first glance the amount of information contained on more than 140 pages might appear daunting. The below suggestions aim to provide some guidance on how to get started with navigating through this set of data.

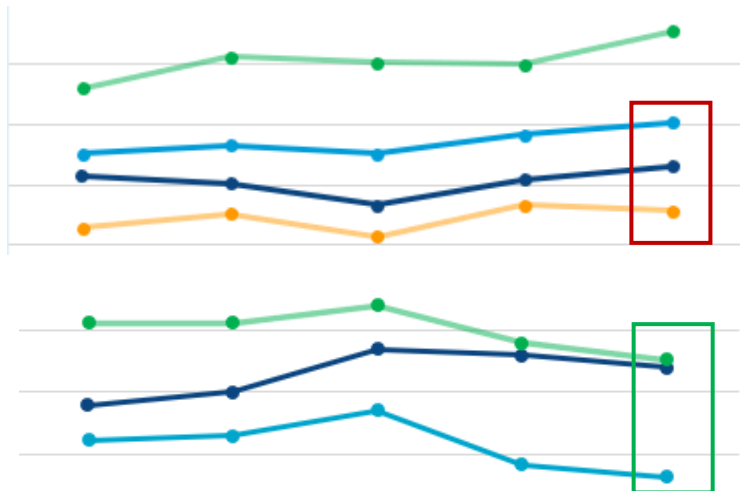
Identifying questions of interest

➤ Pre-defined questions of interest – key questions for your organisation

Most organisations will have questions which have traditionally been a focus for them - questions which have been targeted with internal policies or programmes, or whose results are of heightened importance due to organisation values or because they are considered a proxy for key issues. Outcomes for these questions can be assessed on the backdrop of benchmark and historical trend data.

➤ Identifying questions of interest based on the results in this report

The methods recommended to review your People Promise and theme results can also be applied to pick out question level results of interest. However, **unlike People Promise elements, themes and sub-scores where a higher score always indicates a better result, it is important to keep an eye out for questions where a lower percentage relates to a better outcome** (see details on the 'Using the report' page in the 'Introduction' section).



- **To identify areas of concern:** look for questions where the organisation value falls between the benchmarking group average and the worst score, particularly questions where your organisation result is very close to the worst score. Review changes in the trend data to establish if there has been a decline or stagnation in results across multiple years, but consider the context of how the trust has performed in comparison to its benchmarking group over this period. A positive trend for a question that is still below the average result can be seen as good progress to build on further in the future.
- **When looking for positive outcomes:** search for results where your organisation is closest to the benchmarking group best result (but remember to consider results for previous years), or ones where there is a clear trend of continued improvement over multiple years.

Appendix D: Additional reporting outputs

Below are links to other key reporting outputs that complement this report. A full list and more detailed explanation of the reporting outputs is included in the Technical Document.

Supporting documents



Basic Guide: Provides a brief overview of the NHS Staff Survey data and details on what is contained in each of the reporting outputs.



Technical Document: Contains technical details about the NHS Staff Survey data, including: data cleaning, weighting, benchmarking, People Promise, historical comparability of organisations and questions in the survey.

Other local results



Local Dashboards: Online dashboards containing results for each participating organisation, similar those provided in this report, with trend data and benchmark results for up to five years where possible. These dashboards additionally show the full breakdown of response options for each question.



Breakdown reports: Reports containing People Promise and theme results split by breakdown (locality) for South Tyneside and Sunderland NHS Foundation Trust.

National results



National Dashboards: Online dashboards containing national results for NHS trusts with trend data for up to five years where possible. These dashboards show the results for different trust types and include the full breakdown or response options for each question.



Regional / System overview and Regional / System breakdown Dashboards containing results for each region and each ICS.



Detailed spreadsheets Contain detailed weighted results for all participating organisations, all trusts nationally, and for each region and ICS.